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City of North Port Florida Commissioners



*Christopher Hanks Debbie McDowell Linda Yates
(Vice-Mayor) Vanessa Carusone
(Mayor) Jill Luke*

Charter Officers

*City Attorney
Amber L. Slayton*

*City Manager
Peter D. Lear*

*City Clerk
Kathryn M. Peto*

*Deputy City Clerk
Vacant*

Executive Management

*Assistant City Managers – Cari Branco, Vacant
Chief of Fire Rescue – Scott Titus
Finance Director – Charlina Lowrie
Public Utilities Director – Rick Newkirk
Human Resources – Christine McDade*

*Neighborhood Development Services Director – Frank Miles
Chief of Police – Todd Garrison
Parks & Recreation Director – Sandra Pfundheller
Public Works Director – Juliana Bellia*

Vision

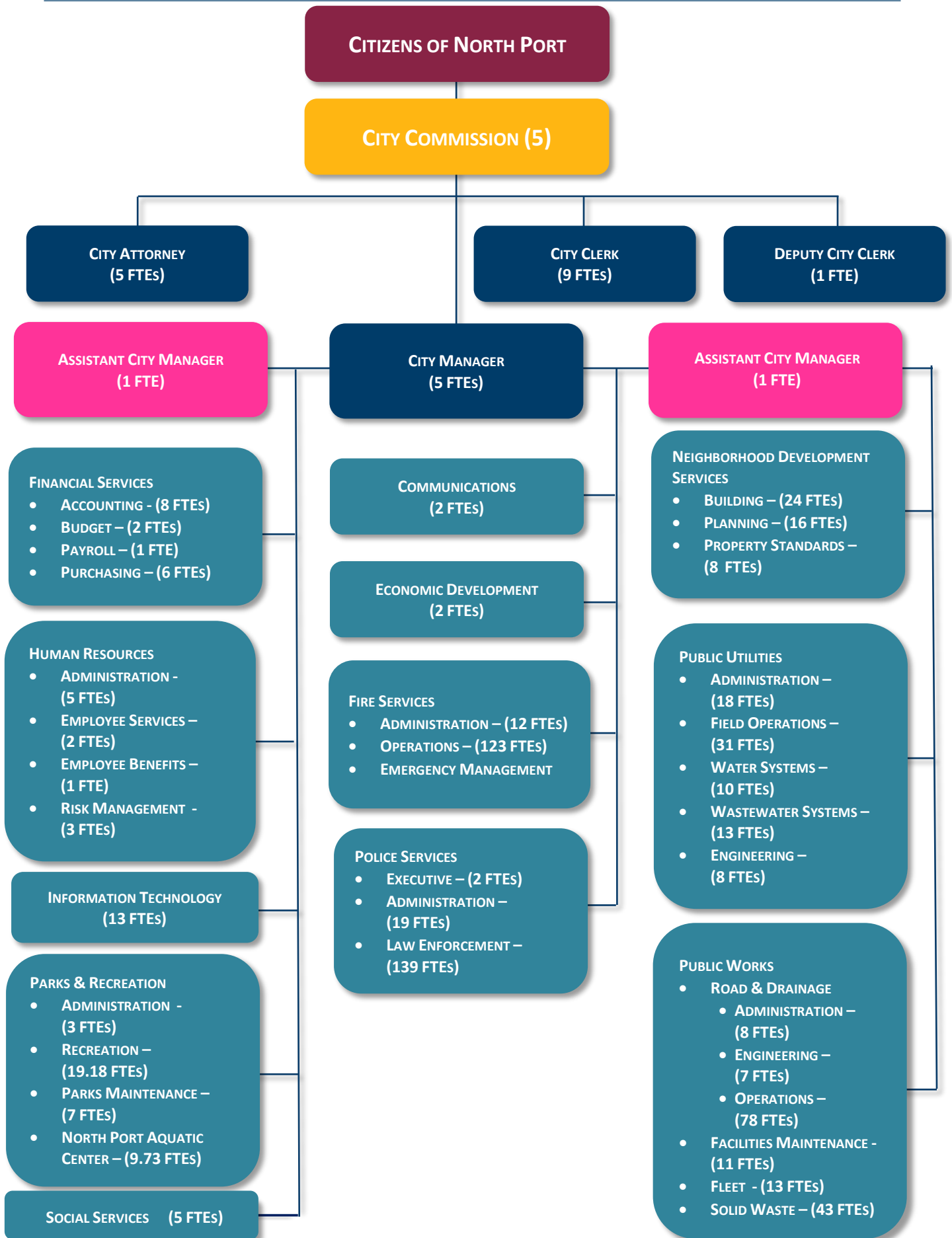
*A vibrant, desirable and sustainable city
where people are proud to live, work and play*

Mission

*To provide exceptional service to our entire
community for the continuous enrichment of
quality of life*

Values

*Accountability
Integrity
Teamwork
Customer Service*





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of North Port
Florida**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented to the **City of North Port, Florida** a Distinguished Budget Presentation Award for its annual budget for fiscal year beginning **October 1, 2017**. This award is presented to a governmental entity that publishes a budget document which meets program criteria as a policy document, as an operations guide, as a financial plan, and a communications device.

The Distinguished Budget Award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for an award.

History

The City of North Port, located in Sarasota County, Florida occupies 104 square miles. The city is geographically situated in beautiful Southwest Florida between Tampa and Ft. Myers. North Port is a young, vibrant city with an adventurous spirit; a City where citizens and businesses can “Achieve Anything”. Residents, on average: enjoy 252 days of sunshine per year; have access to three airports less than 60 minutes from the city center (including 2 International Airports); and have access to 22 beaches within less than 60 miles, including famous Siesta Key Public Beach which has been recognized as the #1 beach in the United States and is a frequent contender on lists honoring the top 25 beaches in the world. These amenities have attracted the attention of residents and visitors alike from its early history to today.

What is now known as the City of North Port began in the mid-1950s, when General Development Corporation (GDC), started by the Mackle Company, Inc. of Miami, Florida, took an interest in 5.5 square miles of land in Sarasota County known as the Charlotte Springs section of Port Charlotte, Florida. The area, at that time, was primarily Florida cattle land, pine trees, palmetto palms and scrub brush. The story is told that in the mid-1950’s, Frank Mackle Jr. showed the area to his 10-year-old son and proudly told him, “Someday this will all be a great city.” The land mass of the City has increased to 104 square miles primarily through annexation.

Residents of the Charlotte Springs area were all newcomers; company employees and their families. On June 16, 1959, by a unanimous vote of all 21 employees of the company, “North Port Charlotte” became incorporated. Florida Governor LeRoy Collins signed the city charter officially incorporating the city as “North Port Charlotte” two days later on June 18, 1959.

At the time of incorporation, no one was aware that hidden in the wilderness areas and beneath the waters of lakes and marshland within the city limits, were the remains of an earlier human habitation. These include four known prehistoric sites in North Port, three of which are sinkholes. Two of the sinkholes are designated National Historic Sites: Warm Mineral Springs, a renowned spa reputed to provide healing for a wide range of ailments; Little Salt Spring, recognized by the National Park Service as one of the oldest sites of human habitation in North America where artifacts more than 12,000 years old have been unearthed from the upper ledges of the Spring. Both of these nationally recognized historic sites are located in the western part of the city. The third sinkhole, Nona’s site is privately owned and is located in the eastern part of the City. North Port’s unspoiled natural environment includes the 8,593-acre Myakka State Forest, the only state forest completely contained within one city’s corporate boundaries.

Shortly after the creation of GDC in 1954 the Mackle Brothers began experimenting with new marketing ideas to reach potential buyers, including advertising ‘lots’ nationally in the *Saturday Evening Post*. Throughout the next 30 years lots were sold to prospective new residents.

In the 1970s, General Development Corporation constructed 164 miles of man-made canals throughout the City which are interconnected and flow into the Myakkahatchee Creek. These include two major east-west canals, the Snover and Cocoplum which interconnect with multiple north-south canals. The entire waterway system is part of the Big Slough watershed and provides three main sources of potable water for the City: Myakkahatchee Creek; the Cocoplum canal; and the Peace River, which flows into Charlotte Harbor and to the Gulf of Mexico.

The city grew slowly in population, with only 12 percent of its land developed in the first 40 years. GDC’s influence began to wane in 1986, as some homeowners began filing lawsuits claiming the company sold overvalued properties. The company was forced to establish a restitution fund leading to GDC filing for bankruptcy in 1990.

Growth was coming. The first elementary school opened in 1985 and in the late 1990s, funding became available to build the first middle school and high school. The addition of these two schools precipitated major changes to the City: the average age dropped from 60 years to 42 years; the population nearly tripled in this 10-year period; and commercial development and housing construction boomed. The City was the fourth largest city in land mass in the state of Florida but was estimated to be only 10 percent populated.

Today, the City of North Port is the largest city in Sarasota County in land mass and citizenry with an estimated population of 70,631. The City will celebrate its 60th Birthday in 2019. Country-wide commercial development and the housing industry slowed growth during The Great Recession (December 2007 – June 2009), but current trends in North Port show exciting activity. Forbes 2018 Ranking of **The Best Places for Business and Careers** ranks *North Port-Sarasota-Bradenton FL* Metropolitan Statistical Area as #5 in job growth and #45 overall. North Port with its wide open, undeveloped natural land and a population that shares a youthful mindset translates to a future full of possibility. In North Port, residents can truly make a difference. Thank you for being part of a city, where working together, we can “Achieve Anything.”

Significant Milestones

1959 Incorporated as North Port Charlotte, a project of the General Development Corporation. Florida Governor, LeRoy Collins signs the City Charter. The first election of a governing board was held consisting of GDC employees.

1960 Opening of American Police Museum Hall of Fame, a national museum. In 1990, the museum headquarters is moved to Miami.



American Police Museum Hall of Fame

1961 Volunteer Fire Department organized; first fire truck purchased and first response to structural fire.

1962 North Port's first church to have its own building, First Baptist Church of North Port Charlotte opened in July. The church has been meeting since July 1960.

1974 City drops "Charlotte" from its name to become "North Port".

1975 North Port Library is established, and the City's first fire station opens on North Port Boulevard.

1982 Little Salt Springs plus 113 acres of surrounding land is donated to the University of Miami. First elementary school, North Port Elementary opens. Later the name is changed to Glenallen Elementary.

1991 November 1991 referendum passes to change the form of City government from Mayoral/Commission to Commission/City Manager form of government. Myakkahatchee Environmental Park is opened.



Environmental Park

1992 The City buys General Development Corporation Utilities and renames it North Port Utilities. Severe storms, dropping 20 inches of rain in six days, descend on the City with estimate damages of more than \$5 million. It was dubbed the 100-year storm.

1995 Myakka State Forest is dedicated. North Port is the first city to have a state forest within the city limits.

2001 North Port High School opens – the first high school in the City.



North Port High School

2003 Heron Creek Middle School opens – the first middle school in the City.

2006 New City Hall and Police Station open.



City Hall



Police Station

2008 North Port Utilities begins construction of expansion of Wastewater Treatment Plant.



Wastewater Treatment Plant Expansion

2010 First dog park, the Canine Club, opens in North Port. Morgan Family Community Center opens to the public.



Canine Club

2009 North Port celebrates its 50th Anniversary. Family Services Center opens new facility.



50th Anniversary Celebration



Morgan Family Community Center



Family Services Center

2011 Atwater Community Park opens to the public with the completion of Phases 1 & 2 which include Little League ball fields and a Press Box with restroom facilities.



Atwater Community Park – Little League Fields

2012 Public Works facility is completed including a Fleet Maintenance garage, public works administration offices, and fueling station. Wastewater Treatment Plant Expansion project completed. Fire Station 84 construction is completed.



Wastewater Treatment Plant

2014 Build out of the 2nd floor of the Family Services Center is completed and available to lease to other agencies. The City becomes the sole owner of Warm Mineral Springs Resort; Florida's only naturally formed warm water mineral spring.



Warm Mineral Springs



Fire Station 84

2015 Atwater Community Park splash pad and playground equipment project completed. Sumter Boulevard widening project is completed. Hope & LaBrea Parks received much needed refurbishments.



Atwater Community Park

2013 Reverse Osmosis water treatment facility is completed and operational. Upgrades to the George Mullen Activity Center are completed.



Reverse Osmosis Plant



Sumter Widening Project



Hope Park



Biscayne Median

2016 Connector Bridge project completed. Allows equine and pedestrian traffic connecting the Environmental Park and the Carlton Reserve.



Connector Bridge



Fire Station 85

2017 Butler Park Multi-Purpose Fields construction is completed.
Biscayne median beautification project is completed.
Fire Station 85 construction is completed.



Butler Park Multi-Purpose Fields

2018 Construction on Water Control Structure #115 is completed, providing the City residents with storm water and drainage improvements.
Field lighting at the Butler Park Multi-Purpose Fields is completed.



Water Control Structure 115



Field Lighting at Butler Park

Local Economy

North Port is still a young city full of vibrance. This fledgling community started in 1959 with only 23 residents; however, the pace of growth has been rapid as the population has more than doubled since the 2000 census count of 22,797 to the 2010 census of 57,357 residents. Based upon the Bureau of Economic and Business Research's (BEBR) estimate, the City's population for 2018 is 70,631. The city is projecting an average annual growth of approximately 3,000 new residents and 1,200 new households a year over the next several years. At this projected growth rate, the City anticipates reaching over 73,000 permanent residents by the end of 2019.

The average age of the population of North Port is 42 which is relatively young compared to Sarasota County's average age of 55.7 and is only 4.20 years higher than the United States average age of 37.8. Approximately 27,275 resident-workforce commutes to employment opportunities outside the City.

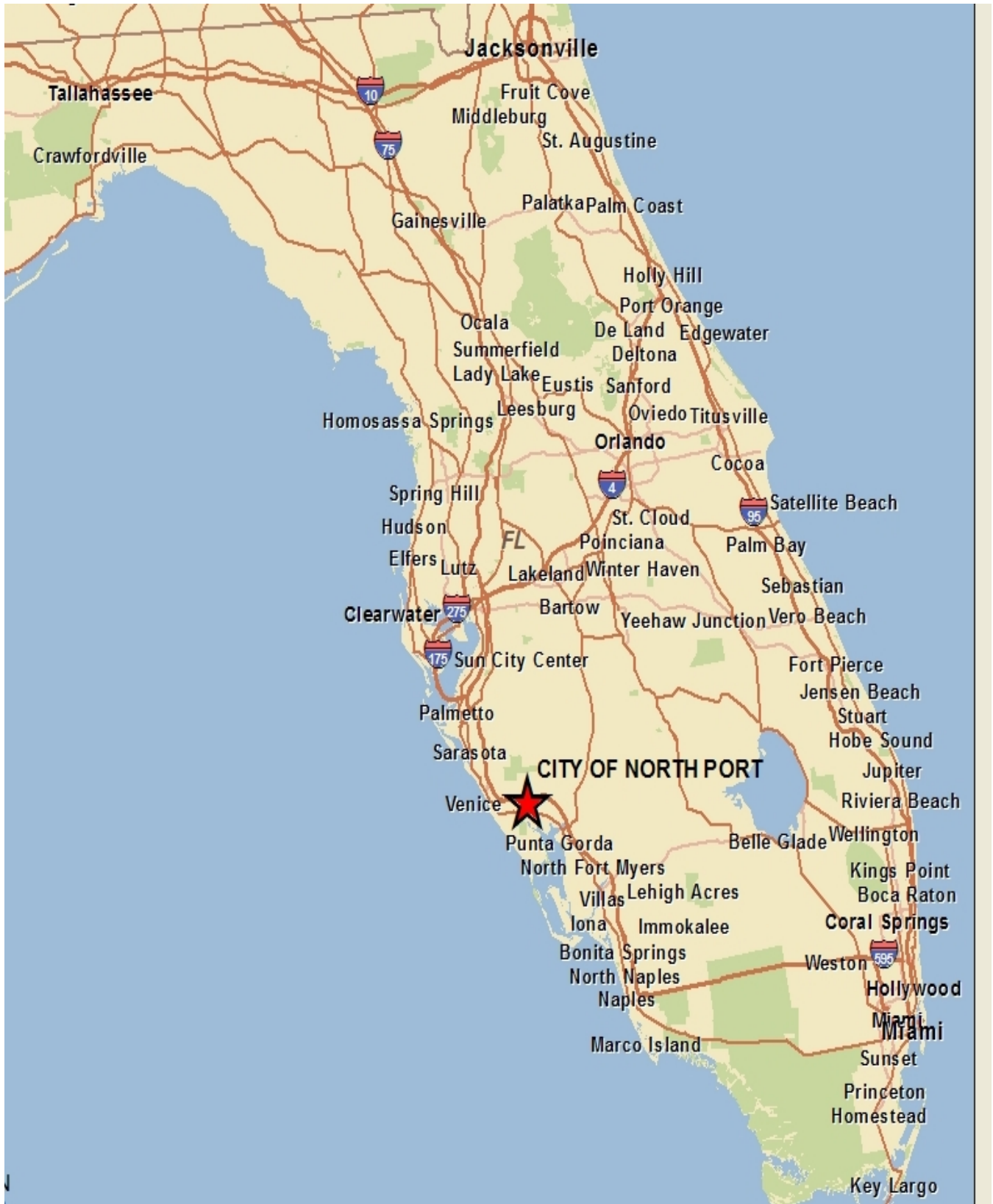
North Port has been considered a bedroom community for

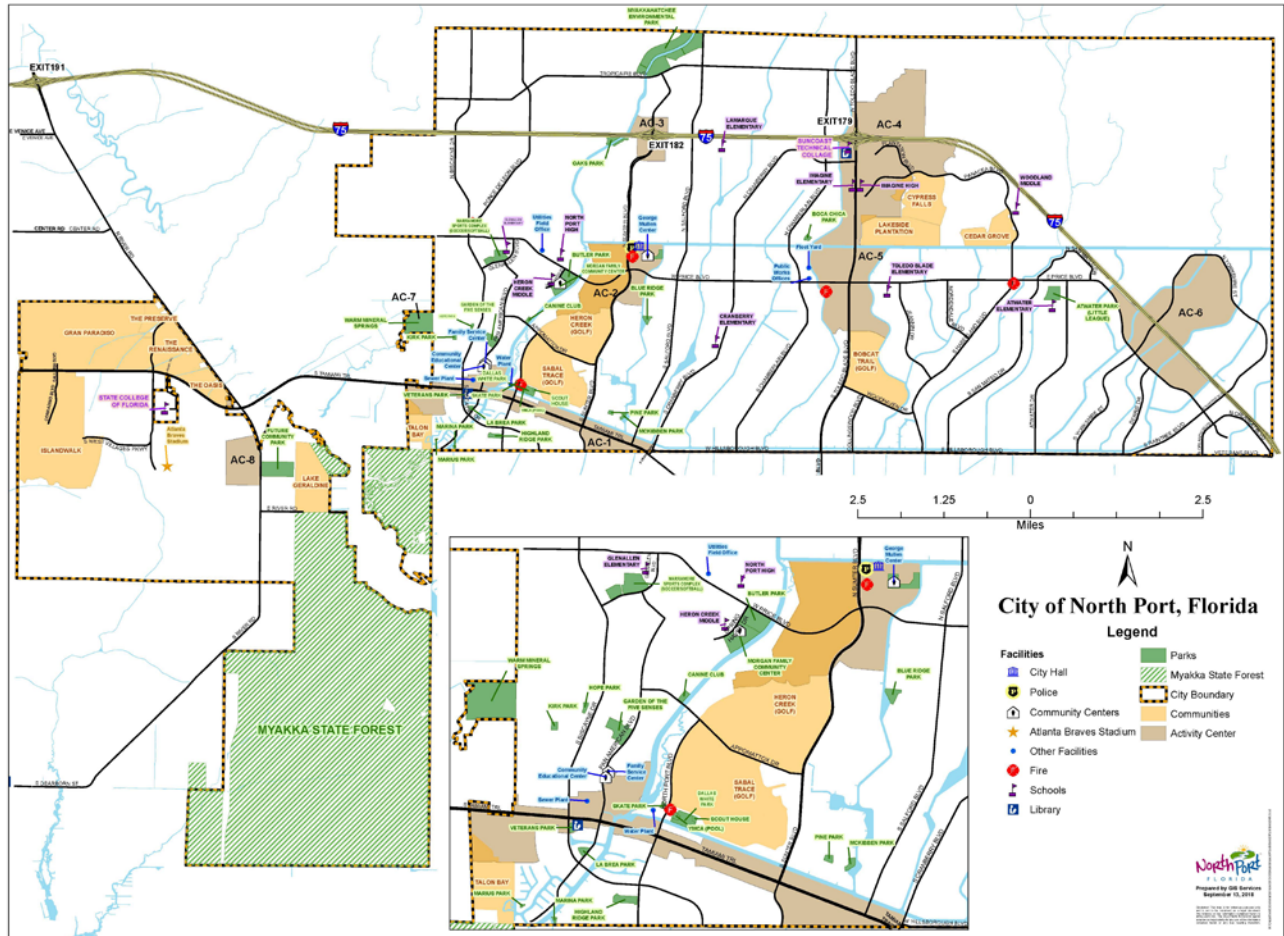
Sarasota and Charlotte Counties due to the relative affordability of its homes and its convenient location along I-75.

The City of North Port is located approximately twelve miles east of the Gulf of Mexico. It is positioned on the southwest side of Florida in the southernmost part of Sarasota County which is bordered on the south by Charlotte County, on the east by Desoto County and to the north by Manatee County. North Port offers diverse residential lifestyle choices with master planned communities providing golf courses and other amenities, in addition to affordable homes on platted lots. A new urban land planning approach, plus recent land annexations, encourages future master planned communities. Attractive landscaping upgraded new commercial building appearance standards, an aggressive utility and roadway expansion program, a new government complex, new schools, and other proactive activities, have set the stage for North Port to be a model community of the future. As a growing community, the City has challenges keeping up with its infrastructure needs which includes developing business and light industrial sites with appropriate underlying framework and fundamental systems.

The Sarasota public school system is ranked first in Florida in both mathematics and reading comprehension and as a part of this system, North Port has six elementary schools, three middle schools, and two high schools. Easy access to post-secondary and training institutions includes: University of South Florida's (USF) South Sarasota Campus located on the western border of North Port; USF's City of Sarasota Campus within a 45-minute drive; and its main Tampa campus within a 90-minute drive. State College of Florida serves North Port through its Venice Campus five minutes west of North Port on US 41. The Florida SouthWestern State College Charlotte County campus is easily accessible via I-75 approximately 25 minutes south, and Florida Gulf Coast University (FGCU) in Fort Myers is approximately a 45-minute drive.

The vision and guiding principles for the City's future growth are set forth in the North Port Comprehensive Plan. The Plan guides the changes within the community to create and maintain a healthy balance of new growth and development in proportion to environmental and resource conservation. Several Activity Centers and Town Centers exist within the City, each having its own unique characteristics and functions. One town center, West Villages, is a high density/intensity improvement district designed to be a more urban/regional commercial, employment, residential area than the suburban development pattern in the remainder of North Port. In April 2019, the Atlanta Braves new Spring Training Complex will open, which is located within the West Villages Town Center of North Port and will bring further commercial, employment, and residential expansion projects to provide economic opportunities in the City.





Municipal Complex

(Includes City Hall, Police Station and Fire Station #81)

City Hall
4970 City Hall Boulevard
North Port, FL 34286
(941) 429-7000

Police Station

4980 City Hall Boulevard
North Port, FL 34286
(941) 429-7300

Fire Station #81

4980 City Center Boulevard
North Port, FL 34286
(941) 240-8150

Fire Station #82

5650 North Port Boulevard
North Port, FL 34287
(941) 423-8281

Fire Station #83

3601 E. Price Boulevard
North Port, FL 34288
(941) 240-8192

Fire Station #84

1350 Citizens Parkway
North Port, FL 34288
(941) 423-2106

Fire Station #85

1308 N. Biscayne Drive
North Port, FL 34291
(941) 426-0468

Public Works

(Includes Administration, Road & Drainage, Facilities Maintenance, Solid Waste and Fleet Mgt. Operations)
1100 N. Chamberlain Boulevard
North Port, FL 34286
(941) 240-8050

Fleet Management Services

1100 N. Chamberlain Boulevard
North Port, FL 34286
(941) 240-8530

North Port Utilities

(Includes Administration and Operations)
6644 Price Boulevard
North Port, FL 34291
(941) 240-8000

Commission – Manager Government

The City of North Port uses the Commission – Manager form of government. Each Commissioner is elected “at large” for a four-year term. A mayor and vice-mayor are selected annually by the five commissioners at the first regular commission meeting in November to serve for a one-year term. The regular city commission meetings are held on the second and fourth Tuesdays of each month. The Commission represents all the citizens of North Port and has the responsibility for setting municipal policies not designated by state legislation, such as: adopting ordinances and resolutions; voting on appropriations; approving the budget; setting tax and fee rates. The mayor presides at meetings of the commission and is recognized as official representative of the city government for all municipal functions. The vice mayor serves as acting mayor in the absence of the mayor.

The City Manager is appointed by and is directly responsible to the City Commission. The manager is chosen solely based on administrative qualifications and experience in municipal affairs. As the administrative head of the City, the manager carries out the policies that are established by the commission and directs and coordinates the work of all city departments. The manager is responsible to inform the commission of the conditions and needs of the city and to make recommendations for action as the need arises. The manager also prepares the annual budget for the commission’s consideration and upon its enactment ensures its provisions are upheld. The Commission – Manager form of government affords the unification of authority and political responsibility in a professional administrator in a maturing city such as North Port. The system fosters democracy and efficiency in a government that is highly responsive to the needs of the City’s citizens.

City at a Glance

Date of Incorporation	June 18, 1959
Form of Government	Commission/City Manager
Area	104 Square Miles
Total Adopted Fiscal Year 2017 Budget (excludes inter-fund transfers)	\$161.5 million
Assessed Taxable Property Valuation	\$4.14 billion

City Demographics

POPULATION (AS OF APRIL 1 ST EACH YEAR)		ECONOMIC ENVIRONMENT	
2014 (BEER)	60,295	BUSINESS LICENSES	
2015 (BEER)	62,325	2014	1,054
2016 (BEER)	64,472	2015	1,126
2017 (BEER)	67,196	2016	1,362
2018 (BEER)	70,631	2017	1,189
2019 (projected)	72,933	2018	1,245
RESIDENT STATISTICS		TOP TEN EMPLOYERS	
Median Age	42	COMPANY**	# of Employees
Average Household Size	2.55	School Board of Sarasota County	5,607
Median Household Income	\$49,239	Sarasota Memorial Hospital	4,244
RACIAL COMPOSITION*		Sarasota County Government	3,533
Caucasian	87.6%	Publix Supermarkets	2,793
Hispanic	8.7%	PGT Industries (Vinyl Tech)	2,079
Black	7.0%	Venice Regional Medical Center	
American Indian and Alaska Native	0.3%	Bon Secours - Venice Hospital	1,270
Other Race	2.3%	Sun Hydraulics Corporation	612
Two or More Races	2.2%	Tervis	570
LAND COMPOSITION		Shared Services Center	442
Residential	58.34 sq. miles	FCCI Insurance Group	417
Commercial	10.07 sq. miles	<i>**Statistics are for Sarasota County; not available for City of North Port; taken from City of North Port 2017 CAFR</i>	
Light Industrial	0.05 sq. miles		

Recreational/Open Spaces	5.35 sq. miles	BOND RATINGS	
Conservation (State Forest)	15.75 sq. miles	GENERAL GOVERNMENT	Rating
ROW/UTI	14.51 sq. miles	Moody's	Aa3
Developed	34.34 sq. miles	S & P	AA/Stable
Undeveloped	69.73 sq. miles	Fitch	A/Stable

* Taken from 2010 Census

Public Safety

POLICE PROTECTION (FY 2018)		FIRE PROTECTION (FY 2018)	
Sworn Police Officers	109	Suppression Units	16
Civilian Employees	<u>41</u>	Rescue Units	8
Total	150	Fire Stations	5
		Employees	110
		ISO Class (Scale of 1 - 10)	1/1Y

Service Statistics

ELECTIONS		STREETS & SIDEWALKS	
Registered Voters	48,108	Miles of Paved Public Streets	813
Voter Turnout (Nov. 2016)	35,102	Arterial	39
		Collector	72
		Local	702
ANNEXATIONS			
Original Acreage (1959)	3,602	Miles of Paved Private Streets	70
12 Annexations	<u>63,004</u>	Miles of Sidewalks	160
Total Acreage	66,606		
SURFACE WATER		SOLID WASTE COLLECTION	
Miles of Canals	79	Residential Collections	30,623
Water Control Structures	69	Commercial Accounts	362

Utilities

ACTIVE ACCOUNTS (As of 09/30/18)		Miles of Water Mains	338
Water Only	4,920	Miles of Sewer Force Mains	82
Water/Sewer	16,700	Miles of Gravity Sewer	157
Irrigation	50	Miles of Reuse Mains	23
Reclaimed	44		
CAPACITY PER DAY (Million Gallons)		FIRE HYDRANTS	1,974
Water (MGD)	7.50		
Sewer (MGD)	4.90		
Reuse Sold per day (MGD)	0.81	LIFT STATIONS	110

Education

AREA SCHOOLS		SCHOOL***	FSA RESULTS***	ENGLISH LANGUAGE ARTS	MATH	SCIENCE
ELEMENTARY	ENROLLMENT*	REPORT CARD	ELEMENTARY	**NP/COUNTY	NP/COUNTY	NP/COUNTY
Atwater	665	B	Grade 3	306/308	306/308	-
Cranberry	683	A	Grade 4	315/318	317/321	-
Glenallen	703	C	Grade 5	324/328	327/332	205/208
Lamarque	856	A	MIDDLE			
Toledo Blade	758	C	Grade 6	327/332	327/332	-
Imagine at North Port	535	B	Grade 7	333/339	338/342	-
MIDDLE SCHOOLS			Grade 8	344/347	336/344	203/207
Heron Creek	863	B	HIGH SCHOOL			
Imagine at North Port	326	B	Grade 9	347/349	-	-
Woodland	941	B	Grade 10	354/356	-	-
HIGH SCHOOL			<i>*Sarasota County School Board 5-Day Count</i>			
North Port	2,339	B	<i>**City of North Port</i>			
Imagine at North Port	325	B	<i>*** Florida Department of Education results 2018</i>			
Total*	8,994					

AREA COLLEGES/UNIVERSITIES		
UNIVERSITY OF SOUTH FLORIDA NORTH PORT	STATE COLLEGE OF FLORIDA VENICE	FLORIDA SOUTHWESTERN STATE COLLEGE CHARLOTTE COUNTY
Programs of Study:	Programs of Study:	Programs of Study:
<u>ON-SITE BACHELOR'S-LEVEL COURSEWORK</u>	<i>Associate in Arts</i>	<u>SCHOOLS OF ARTS, HUMANITIES & SOCIAL SCIENCES</u>
- Criminology	<i>Associate in Science</i>	<i>AA in General Studies</i>
- Elementary Education	- Arts and Design Programs	<u>SCHOOL OF BUSINESS AND TECHNOLOGY**</u>
- Interdisciplinary Social Science	- Education Programs	<i>BAS in Public Safety Administration</i>
- Psychology	- Business & Technology Programs	<i>BAS in Supervision and Management</i>
<u>ONLINE BACHELOR'S-LEVEL COURSEWORK</u>	- Health and Science Programs	<u>SCHOOL OF EDUCATION</u>
- Hospitality Management	- Law and Public Safety Programs	<i>BS in Elementary Education</i>
- Information Technology	<i>BAS in Energy Technology Mgt.</i>	<i>BS in Middle Grades Language Arts Education</i>
<u>CERTIFICATE COURSEWORK</u>	<i>BAS in Health Services Admin</i>	<i>BS in Middle Grades Mathematics Education</i>
- Leadership Studies	<i>BAS in Homeland Security</i>	<i>BS in Middle Grades Science Education</i>
	<i>BAS in Intl Business and Trade</i>	<i>BS in Secondary Biology Education</i>
	<i>BAS in Public Safety Admin.</i>	<i>BS in Secondary Mathematics Education</i>
	<i>BAS in Technology Mgmt.</i>	<u>SCHOOL OF HEALTH PROFESSIONS**</u>
	<i>BS in Early Childhood Education</i>	<i>BAS in Cardiopulmonary Science</i>
	<i>BS in Nursing Degree (RN-BSN)</i>	<i>BS in Nursing</i>
		** AS degrees offered also

Parks & Recreation

RECREATIONAL PROGRAMS

Number of Special Interest Programs	37
Number of Fitness/Exercise Programs	22
Number of Sports/Leagues Programs	14
Number of Services Programs	4
Number of Special Events Programs	38

ANNUAL (FY) PARK ATTENDANCE

Special Events	29,646
Membership and Daily Drop-In Visits	76,239
Active Achieve Anything Members	1,157

RECREATIONAL FACILITIES

Number of Community/Activity Centers	7
Number of Neighborhood Parks	10
Number of Special Use Parks	8
Number of Recreational/Sports Facilities	3

Acres of Community Parks	465.56
Acres of Neighborhood Parks	35.65
Acres of Open Space Reserves	13,504.53
<i>taken from Master Comprehensive Plan</i>	

Recreational Facilities and Amenities

The City provides residents of all ages with a wide range of high-quality recreational facilities, programs and services. These include over forty programs offered by the Parks and Recreation Department. The following chart is an overview of the facilities currently provided by the park's division.

Park / Facility	Restrooms	Parking Lot	Vending or Concession Stand	Green Space	Picnic Tables	Outdoor Grill	Pavilion / Gazebo / Shelter	Playground	Walking Trails	Basketball Court (outdoor)	Tennis Court	Racquetball Court	Volleyball Court	Pickleball Court	Shuffleboard Court	Fishing Dock	Boat Ramp	Gymnasium	Fitness Center	Multi-Purpose Meeting Rooms	Baseball Fields	Multi-Purpose Playing Fields (football/soccer)	Canoe and Kayak Launch	Splash Pad/Swimming Pool	Softball Fields	Batting Cages
Neighborhood Parks																										
Blue Ridge Park	•	•		•	•	•	•	•								•										
Highland Ridge Park	•	•		•	•	•	•	•		•	•	•		•	•											
Hope Park				•	•	•	•	•																		
Kirk Park		•		•	•	•	•	•		•			•													
LaBrea Park		•		•	•	•	•	•		•											•					
Marius Park				•	•	•																				
McKibben Park	•	•		•	•	•	•	•		•	•	•		•	•										•	
Oaks Park		•		•	•				•																	
Pine Park		•		•	•	•	•	•	•				•													
Veteran's Park		•		•	•																					
Community Parks/Activity Centers																										
Butler Park	•	•	•	•	•		•	•	•													•	•			
Morgan Family Community Center	•	•	•		•		•			•			•					•	•	•						
Larry Thoennissen Athletic Fields	•	•	•		•																	•				
George Mullen Activity Center	•	•	•		•			•	•				•	•				•	•	•		•	•			
Dallas White Park	•	•		•	•	•	•	•			•		•				•						•	•	•	
Scout House (Dallas White Park)	•	•			•	•														•						
Community Educational Center	•	•			•		•							•						•						
Recreational/Sports Facilities																										
Atwater Community Park	•	•	•	•	•	•	•	•	•												•			•		•
Narramore Sports Complex	•	•	•		•		•															•			•	
Sumter Blvd Linear Park				•			•		•																	
Special Use																										
Canine Club	•	•		•	•		•																			
Garden of the Five Senses	•	•		•	•		•		•																	
Marina Park		•			•	•	•										•									
Myakkahatchee Environmental Park	•	•		•	•	•	•		•																	
Skate Park	•	•		•	•	•																				
City Center - Front Green		•		•	•																					
City Center - Rear Courtyard		•		•																						
Warm Mineral Springs	•	•	•	•	•																					

An Award-Winning Organization

The City mission is to provide exceptional service to our entire community for the continuous enrichment of quality of life. In support of the City vision as “a vibrant, desirable, and sustainable city where people are proud to live, work and play”; City departments continue to receive recognitions, certifications, and awards that exemplify excellence in service delivery.



Fire Rescue received a rating of **1/1Y** from the **INSURANCE SERVICE ORGANIZATION (ISO)**. This **CLASS 1** rating places the City’s Fire Rescue Department in the top 1% in the United States.



The North Port Police Department received its first accreditation in 2000 from the **FLORIDA COMMISSION OF LAW ENFORCEMENT**. The accreditation program has long been recognized as a means of maintaining the highest standards of professionalism with reaccreditation every three years. In February 2018, the police department was recognized as receiving reaccreditation with “**EXCELSIOR RECOGNITION**”.



The North Port Utility Department has received several awards over the past several years. In 2018, the Department received the **FLORIDA WATER ENVIRONMENT ASSOCIATION PUBLIC EDUCATION AWARD** as well as the **WATER ENVIRONMENT FEDERATIONS WATER HERO AWARD**.



Maintained the **AMERICAN PUBLIC WORKS ASSOCIATION ACCREDITATION** for recognition of compliance with Public Works Management recommended practices in 2018; one of only nine in the state of Florida.



The Finance Department received the **GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) AWARDS** for **DISTINGUISHED BUDGET PRESENTATION** and the **CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING** for its Comprehensive Annual Financial Report.



The City of North Port has been recognized as one of the leading municipalities in the country for social media use. The accolades include the “**BEST USE OF FACEBOOK**” by the **3CMA CITY-COUNTY COMMUNICATIONS & MARKETING ASSOCIATION**. 3CMA has also recognized the City for their “**OVERALL SOCIAL MEDIA STRATEGY**”. The **GOVERNMENT IN SOCIAL MEDIA ORGANIZATION** has recognized the City of North Port and the North Port Police Department for having the “**BEST SOCIAL MEDIA POLICY**” and the “**BEST SOCIAL MEDIA STRATEGY FOR SOLVING CRIME**” in the Country.

Boards and Committees

The City’s strategic plan defines eight (8) priority areas: health and public safety; historical, cultural and environmental preservation; parks and recreation; affordability, growth and development; infrastructure; neighborhood enhancement; economic development and job creation; efficient and effective government. The City Commission has established boards and committees comprised of representatives of the community at large to make recommendations and advise city commission and administration in several of the strategic priority areas in an effort to further engage the community in the vision and mission of the City.

Art Advisory Board

An internal board comprised of residents that advise or recommend the rotation of art exhibits within city hall and the Police Department, placement of artwork in public places within city limits, and presentation of an art budget to commission for review.

Charter Review Advisory Board

An internal board comprised of residents that make recommendations to the mayor and city commission of proposed amendments to the City Charter, which is subject to referendum. Annually, the board reviews the city charter and any suggested changes from:

city commission; city administration; board-initiated, to determine if any proposed charter amendments should proceed to the referendum stage.

Audit Committee

An internal committee which serves to provide for financial auditor selection function consistent with Florida statutes.

The Beautification and Tree/Scenic Highway Committee

An internal committee comprised of residents that advise city commission, city commission-created advisory boards, and community on matters relating to tree planting and care, landscaping, beautification of public road rights-of-way and public places within the city, and the availability of special programs to assist the public.

Community Economic Development Advisory Board

An internal board comprised of community members representing eleven (11) categories of knowledge including: financial services; real estate; medical and healthcare; development, engineering or planning; higher education/school board member; homeowner's association board member; tourism; diversified light industrial/manufacturing; public relations; land use attorney; and a North Port resident with no business or specific organizational affiliation. The board serves in an advisory capacity and works with the city manager and staff in researching, developing, and recommending business and economic development policies necessary to direct the orderly economic growth of the city.

Parks and Recreational Advisory Board

An internal board comprised of representative from the community at large and business community. The advisory board makes recommendations on parks and recreation matters including: use and condition of public recreation facilities; recommendations of recreational programs; exploration of various grant funding available for parks and recreation programs.

Public Utility Advisory Board

An internal board comprised of community representatives that have experience and expertise in water and/or sewer services, utility management and/or operations, utility rate setting, utility engineering, utility construction, utility regulation, and public health and/or environmental engineering. The board is responsible to assist in public outreach efforts and makes recommendations to city commission regarding water and sewer utilities on various issues.

Environmental Advisory Board

An internal board whose membership is guided by a desire and an interest in preserving and protecting the environment, wildlife habitat, and the natural resources within the city. The board serves as an information resource and advise city commission on ways to protect, conserve, enhance, and raise public awareness of the city's natural and environmental resources, wildlife habitat, flora and fauna, and on safeguarding environmental quality for the future.

Historic and Cultural Advisory Board

An internal board comprised of representatives from the community whose membership serves as an information resource and advises the city on ways to protect, conserve, enhance, and raise public awareness of the city's historic and cultural resources.

How to use the Budget Document

The City's Adopted Annual Budget provides a framework for the overall fiscal management of the City of North Port for Fiscal Year (FY) 2019 and the future. It includes the day-to-day operating funds and capital improvement funds. The budget presentation is intended to be a policy document, a financial plan, an operations guide and a communications device. The purpose of this section is to provide the reader with a guide to the document's contents, where and how to find the information and how to understand or use the information. This budget document has been prepared in a summary format intended to be easily understood by the public. A budget-in-brief document titled, ***Community Connection – Citizen's Guide to the FY 2019 Budget*** is available as a separate document on the City's website at www.cityofnorthport.com.

The following describes each of the major sections in this document:

INTRODUCTION – The *Introduction* contains the Vision and Mission statements, the City's Elected officials, a history and map of the City's locations, the City at a Glance which lists general demographic facts and figures for the City of North Port, awards and citizen boards and committees and a How-To-Use guide for the document.

EXECUTIVE SUMMARY – The *Executive Summary* presents a summary of the FY 2019 Budget for all funds including: message from the manager; comprehensive annual budget; budget overview and initiatives; summary of revenues and expenditures; five-year growth assumptions with forecasts; debt administration; fund balance and reserves; risk management; personnel services. Charts, graphs, comparative tables and narrative are included to make the information understandable and comprehensive.

BUDGET AND STRATEGIC PLANNING – The *Budget and Strategic Planning* section describes where the City has been and where it is going in the upcoming year and in future years. It provides a broad perspective of the City’s strategic plan and includes: non-financial strategies; strategic plan, priorities, objectives; budget planning, process, calendar; selected accomplishments related to strategic priorities; strategic budget initiatives; economic outlook and forecast assumptions; legislative issues and emerging issues; five-year projections. It also provides a broad picture look at performance measurement.

REVENUE & EXPENDITURE ANALYSIS – The *Revenue & Expenditure Analysis* presents a five-year financial outlook for the City. The forecast includes assumptions and projections for the budget years of 2020-2024. This section includes forecasts of revenues and expenditures, which take into account historical trends and gathered data in developing forecasts, with new residential developments and anticipated increase in levels of service providing the backdrop for estimating future revenues and expenditures.

BUDGET STRUCTURE – The *Budget Structure* serves to describe the budget process, budget calendar, and fund structure. This section includes the financial and budgetary policies of the City.

FUND SUMMARIES – This summary provides an overview of each fund including: fund budget summary; analysis of revenues by fund; departmental functions with the fund; expenditure summaries with service level changes and initiatives; five-year budget comparisons; fund balance.

DEPARTMENTAL SUMMARIES – These summaries include: overall staffing; an organization chart; core services and outputs; the budget by department/division; selected performance measures. The budget document is organized by fund. The department summary section is ordered as follows:

MISSION	A statement of purpose for each divisional unit
CORE SERVICES & OUTPUTS	The primary roles or tasks performed by each divisional unit
STRUCTURE	Shows the organization of each divisional unit
OPERATING BUDGET DETAIL	Compares actual and budget revenues (if applicable) and expenditures by type for fiscal years 2015 through 2019
STAFFING	Details the authorized position count for the department/division for five years
PERFORMANCE MEASURES	The measurement of the tactical and operational objectives attempted by the department/division

CAPITAL IMPROVEMENT PROGRAM – The *Capital Improvement Program* contains a summarized version of the Five-Year Capital Improvement Program (CIP) for fiscal years 2019 through 2023. The programmed projects for FY 2019 are adopted as a part of the budget.

SUPPLEMENTAL INFORMATION – The *Supplemental Information* portion contains Budget Ordinances and Resolutions.

GLOSSARY OF TERMS AND ACRONYMS – The *Glossary of Terms and Acronyms* is a glossary of frequently used terms including acronyms used throughout the budget document.

If additional information is desired, please contact the Finance Department at (941) 429-7107. The budget document is also located on the City of North Port website, www.cityofnorthport.com. A copy of this document may be obtained by contacting the City Clerk’s Office.



City of North Port

Office of the City Manager

4970 City Hall Boulevard
North Port, Florida 34286

www.cityofnorthport.com (941) 429-7077 Fax: (941) 429-7079

August 27, 2018

Honorable Mayor and Members of the City Commission:

In accordance with the City Charter and Code of Ordinances and the laws of the State of Florida, I have prepared and now present the proposed budget for Fiscal Year 2019 (FY 2019). The proposed FY 2019 budget reflects revenue estimates and expenditures based upon an ongoing review of operations. Copies of the proposed budget are available for public inspection in the Office of the City Clerk. Additionally, a user-friendly copy of the budget is located on the City's website.

Public hearing dates for the review of the FY 2019 Proposed Budget are Thursday, September 6, 2018 and Thursday, September 20, 2018, at 6:00 p.m. in the City Hall Commission Chambers. I invite and encourage our neighbors to attend the meetings and participate in the budget process.

The FY 2019 Budget represents one of the most important documents presented to and approved by the City Commission. It establishes an operational and financial plan for the delivery of city services. Each governmental agency, whether local, state, or federal, functions with a unique set of challenges and circumstances based on its past decisions, financial conditions, and expectations from constituents.





In 2019, North Port will commemorate the 60th anniversary of its incorporation as a City. The City has come a long way from Florida wilderness in 1959 to the vibrant thriving community, successfully balancing the provision of an exceptional level of service, an extensive variety of amenities, proactive environmental mindfulness and a welcoming business climate with prudent fiscal responsibility.

The FY 2019 Adopted Budget seeks to continue that balance. Development of the budget began several months ago with planning, analysis, review and assessments. Utilizing the Vision 2032 Strategic Plan as well as requests and concerns heard from the City Commission and constituents in a variety of forums throughout the year, this FY 2019 budget recognizes and addresses our community needs and culminates in a financial plan that expands public safety services, continues investment in capital projects and city infrastructure, improves operational efficiency, and promotes economic development.

The City will function under a reorganization plan in FY 2019. Key to the plan is the addition of a second Assistant City Manager to oversee operational departments. The reorganization will split the Property Maintenance Division into Facilities Maintenance and Parks Maintenance. Facilities Maintenance will move under the Public Works Department. Parks and Recreation will become its own department with three divisions: Parks & Recreation, North Port Aquatic Center, and Parks Maintenance.

Also, in 2019, the City will see two major projects completed. Through a joint funding effort between the City, Sarasota County, and the West Villages Improvement District, the Atlanta Braves new Spring Training Complex will open in North Port in April 2019. The project is anticipated to spur several commercial developments along with an increase in residential units. The construction of the new North Port Aquatic Center at Butler Park is estimated to open July 2019.

The FY 2019 Proposed Budget was developed with a look toward the past, present and the anticipated future financial conditions of the City. The framework for the Proposed Budget was established under the goal to maintain resources at sustainable levels to ensure services are delivered. The guiding principles are as follows:

-  Protect key services on which the public depends
-  Promote an economically sustainable community
-  Continue with vital infrastructure improvements
-  Maintain adequate reserves

North Port has a reputation as a beautiful, growing, and affordable location. As an organization and as a community, we cannot take for granted that great cities don't just happen. They are built through the leadership of their elected officials, the dedication and hard work of their employees, and the active participation of an informed community.

Protect Key Services

PUBLIC SAFETY

Police

North Port has always been and remains committed to the safety and security our residents and our commitment shows. For the same time period from 2016-2017, the City maintained another year of Uniform Crime Reporting (UCR) reduction of 6% overall. To strengthen ties with the schools, the department is implementing two additional school resource officers for Imagine Schools; a charter school program kindergarten through twelfth grade. In addition, through a joint funding effort with Sarasota County School Board, school resource officers will continue to be present in the middle and high schools in the City. The department continues its commitment to the community through outreach programs such as Shop with a Cop, Operation Santa Surprise, Coffee with a Cop and the National Night Out event.

An accreditation program has long been recognized as a means of maintaining the highest standards of professionalism. The North Port Police Department completed its re-accreditation in 2018. Through a continuum of reviewed standards that clearly define authority, performance and responsibilities, this accreditation facilitates our Police Department's pursuit of professional excellence while enhancing accountability within the Department and community and limiting liability and risk of exposure.

Police staffing modifications in the FY 2019 budget include the addition of an Application Systems Administrator to enhance the department's continued expansion of law enforcement software applications to modernize operations more efficiently to effectively perform its duties. The current workload of Property Evidence staff prompts the addition of a Property Evidence Technician. This position will allow the department to further segregate duties between the Criminalistics Specialist and Property Evidence Technician to protect the integrity of the evidence while ensuring a proper chain of custody. In FY 2019, the department added four (4) Traffic Unit Police Officers to implement Phase 2 of the Department's Traffic Unit. The West Villages Improvement District (WVID), a community located within the City limits, continues to show rapid growth. As part of the implementation of the Principles of Agreement with WVID, the Police Department is adding four (4) police officers to provide the necessary level of service to the WVID community.

Fire

Growth in the City has put increased pressure on fire and rescue services. To address this, a new fire station is planned at the West Villages Improvement District. Completion of the fire station is anticipated in 2020. With the rapid expansion of residential construction and the known future commercial construction for WVID, the department is adding twenty-one (21) additional Firefighter/Paramedic personnel including three (3) lieutenants. During FY 2018, the department engaged Fitch & Associates to review the Fire Rescue organization and propose a management structure that would serve the department's current and future staffing needs. The study recommended two new full-time positions specific to fire and emergency medical services training. An additional Fire Inspector is proposed in the Fire budget to support the rapid increase in growth. On the Emergency Medical Services side of the department, a new Quality Improvement Program Officer was recommended as part of the Fitch & Associates study. This position will be responsible for the review of all the patient care reports generated by field personnel to identify organizational and performance improvements which would impact the department's ability to provide quality emergency care.

Economically Sustainable Community

PROPERTY TAXES

The City continues to see sustained growth in net new construction added to the property tax roll this year. Assessed taxable value from new construction totals \$165,042,772 which will add approximately \$545,430 in new property tax revenue for FY 2019.

The City of North Port's total certified taxable assessed valuation is \$4,136,746,220 an increase of \$471,254,382, or 12.86%, from the prior year final valuation. Revenue from ad valorem

taxes is projected at \$13,671,080, which represents 32.24% of the General Fund revenue, excluding appropriated use of fund balance. The table below shows the City’s taxable values and net new construction for a ten-year period.

Taxable Values - 10-Year Comparison			
Tax Year	Net New Construction	Total Value	Change from Prior Year
2018 Certified	\$165,042,772	\$4,136,746,220	12.86%
2017 Final	\$167,908,011	\$3,665,491,838	12.33%
2016 Final	\$145,158,578	\$3,263,539,753	13.22%
2015 Final	71,624,081	2,882,331,970	8.95%
2014 Final	46,794,335	2,645,438,254	9.26%
2013 Final	37,930,320	2,421,145,391	6.68%
2012 Final	23,386,595	2,269,565,210	-0.24%
2011 Final	24,614,397	2,274,923,027	-7.96%
2010 Final	25,823,031	2,471,693,077	-16.56%
2009 Final	68,626,459	2,962,341,393	-22.45%

The FY 2019 budget includes an operating millage rate of 3.4070 per \$1,000 assessed taxable valuation, which is the same rate as FY 2018. The collection rate was established based on historical trends and is set at 97%. The chart below shows the FY 2019 estimated property taxes on a property with the homestead exemption valued at \$150,000.

Assessed Value	\$150,000
Homestead exemption	(\$50,000)
Taxable Value	\$100,000
Taxable Value	\$100,000
Proposed millage rate per \$1,000 of taxable value	3.4070
North Port Property Taxes	\$ 340.70

Obviously, this example only applies to homes with this assessed value and would vary by that assessed value.

Continue with Vital Infrastructure Improvements

PARKS AND RECREATION

The City of North Port is proud to have one of the best Parks and Recreation Department in the County, providing the highest level of leisure play experience, fitness and customer service through programs and services in our 18 parks, two community centers, greenways and blueways (canal system). The department continually strives to provide programs that cater to all of our residents and to evolve the programs with trending community interests.

In addition to the 60th Anniversary themed events being planned; Parks and Recreation will be expanding services through the opening of the North Port Aquatic Center. The master plan for Warm Mineral Springs Park is anticipated to be completed early in FY 2019. The plan will help guide the development of the historical site including the restoration of existing buildings and future health and wellness amenities.

While recreation programs are the primary focus of the Parks and Recreation Department, maintaining facilities and amenities are of integral importance. The FY 2019 budget includes several improvements including playground replacement, amenities additions such as additional seating, shade, trash receptacles, drinking fountains, sidewalk connections, and courts. In the original plan for Atwater Park, Phase IV includes a community center and an activity area with play courts. In FY 2019, the Department will begin the planning and design portion of the project.

TRANSPORTATION

Price Boulevard is the only major east-west thoroughfare through the City. The project has been in planning and design since 2015. Construction of the widening project is scheduled to begin in FY 2019. The project is a major infrastructure improvement which is funded through various resources including impact fees, infrastructure Surtax, utility capacity fees, grants, and possible loans. Other projects include multi-modal expansion including bicycle lanes and sidewalks. The Road and Drainage District continues its road and bridge rehabilitation projects in FY 2019.

DRAINAGE

The Drainage System Improvement project provides for the annual maintenance, rehabilitation and replacement of the City's stormwater drainage system infrastructure. This includes pipe replacement, outfall piping and culvert installation, rehabilitation of swales, retention ditches and canals. These improvements are part of a viable drainage program to maintain water quality and control potential flooding.

UTILITIES

Utilities continues its Neighborhood Expansion Project in FY 2019. This project provides for the expansion of water and wastewater services into neighborhoods through a methodical, economic manner to maximize efficiency and minimize cost.

Water Distribution System Improvements provide for the reliability of potable water through the City's water utility system. In addition, the project improves fire flow, water quality and pressure, and reduces the amount of flushing necessary to maintain water quality.

Construction of the Southwest Wastewater Treatment Plant in the West Villages Improvement District begins in FY 2019. WVID is required to design, permit, construct, and dedicate to the City a wastewater treatment facility. The Improvement District has reached the development point to where the annual test for available wastewater treatment capacity is required.

Maintain Adequate Reserves

BUDGET OVERVIEW

The FY 2019 total proposed budget for all funds is **\$161,472,380¹**. This is approximately \$6,700,930 more than the FY 2018 Adopted Budget of \$154,771,450.

Included in the Proposed Budget are General Fund appropriations of **\$42,904,120²**. The Proposed Budget is a strategic budget that aligns financial and employee resources with the Commission's priorities. It reflects continued investments in infrastructure and enhanced citywide public safety.

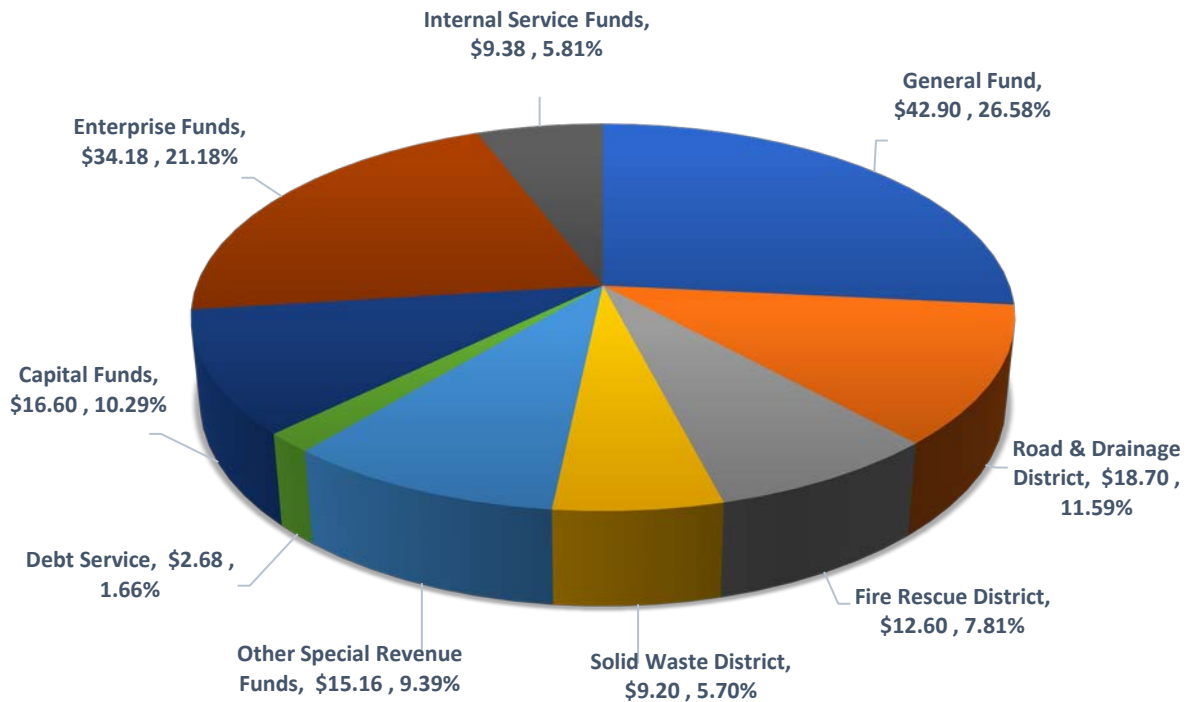
The City's economy has recovered after the downturn that has faced the entire nation. In 2019, the City is continuing with the uptick in property values. While there are signs of improvement, it has not changed this administration's goal to deliver high quality services to our neighbors in a cost-effective manner. We have made significant progress over the past five years in aligning the priorities within the organization to the Commission's expectations and managing within our means while planning for the future. Dedicated staff members have produced a budget that I believe achieves the goals and guidelines set out by the Commission in the budget development process. This is due to the Commission's efforts to lead the City with forethought and deliberation.

¹ Excludes interfund transfers and retained earnings.

² Excludes interfund transfers and retained earnings.

In that spirit, I submit the FY 2019 City Manager Proposed Budget for your consideration along with the pledge that the City of North Port will continue to maintain its outstanding services and high quality of life.

FY 2019 All Funds Proposed Budget - \$161.4 million (In Millions)
















The proposed budget maintains services, increases total positions by 57.78 FTEs, and meets required reserve levels. The proposed budget assumes: an increase in the level of funding of 4.5% for the Road and Drainage District. The Fire Rescue District is proposing an eight (8) percent increase and the Solid Waste District is proposing no rate increase per residential unit. Water and wastewater rates will remain the same for FY 2019. The City will transition to a self-insured medical health plan in fiscal year 2019. The plan is funded based upon historical and projected claims. Dental and vision insurance plans are budgeted at no increase, and the budget assumes payroll savings projected from turnover. The budget also provides for an average of a 3% performance-based increase for all non-bargaining employees and an annual consumer price index applied to paygrades. The actual increases for the union employees are subject to collective bargaining agreements adopted in fiscal year 2018.

General Fund -Highlights

The proposed General Fund budget totals \$42,904,120³, representing an increase of \$7,049,990 or 19.48% compared to the FY 2018 adopted budget. Modest revenue growth allows for funding enhancement in the Proposed Budget including City Commission priorities, strategic initiatives, and necessary community investments. I am proposing a millage rate of 3.4070 per \$1,000 assessed taxable valuation, which is the same millage rate from the prior year.

While the City projects an increase in some revenue, other changes and strategies have been deployed to balance the budget. The FY 2019 Proposed General Fund Budget includes funding enhancements for the following new positions and initiatives:

-  Assistant City Attorney
-  Audio Visual Technician
-  Grant Writer
-  Applications Systems Administrator
-  Property Evidence Technician
-  (8) Police Officers
-  Victim Advocate
-  Aquatics Supervisor
-  Assistant Aquatics Supervisor
-  Head Lifeguard
-  (3) Lifeguards
-  (2) Pool Technicians – One (1) Full-time, One (1) Part-time
-  (2) Aquatics Recreation Attendants

These proposed recommendations will serve to restore the staffing levels back to a more suitable level for the continued heightened volume of work that we now are facing. The total General Fund personnel complement for FY 2019 is proposed at 309.90 full-time equivalents (FTEs), which include full-time and permanent part-time (year-round).

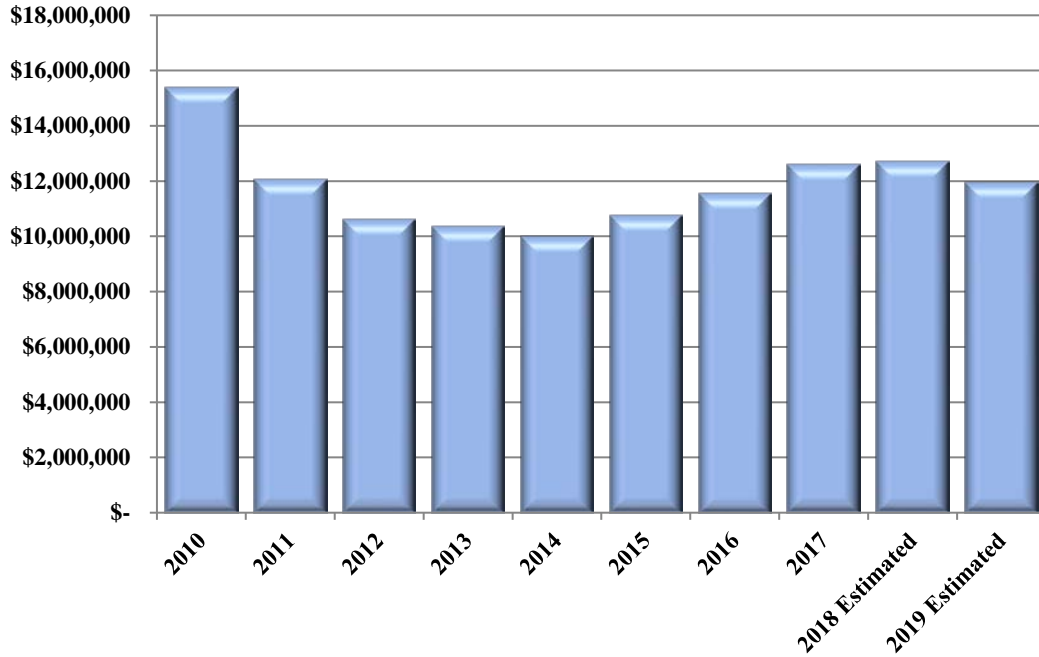
General Fund – Fund Balances

The City Commission approved on July 24, 2018 a new fund balance policy which strengthens the City's financial sustainability. The new policy establishes retaining a 20% reserve for Contingency/Emergency/Disaster Relief and a minimum Budget Stabilization and Economic Uncertainty Reserve of five (5) percent and up to ten (10) percent. The policy provides for a total minimum reserve of 25%. The total amount of reserves is calculated on the following year's budgeted expenditures. The Proposed 2019 General Fund Budget is based upon an estimated unreserved fund balance as of September 30, 2018, of \$12,709,038. However, a \$740,550 use of fund balance is appropriated for the FY 2019 budget which is all for one-time purchases that are either capital or non-recurring. The FY 2019 Proposed General Fund Budget meets the fund balance policy with total fund balance of \$11,968,488 or 28% as shown in the chart below. This fund balance includes \$10,726,030 in required reserves, and \$629,300 in

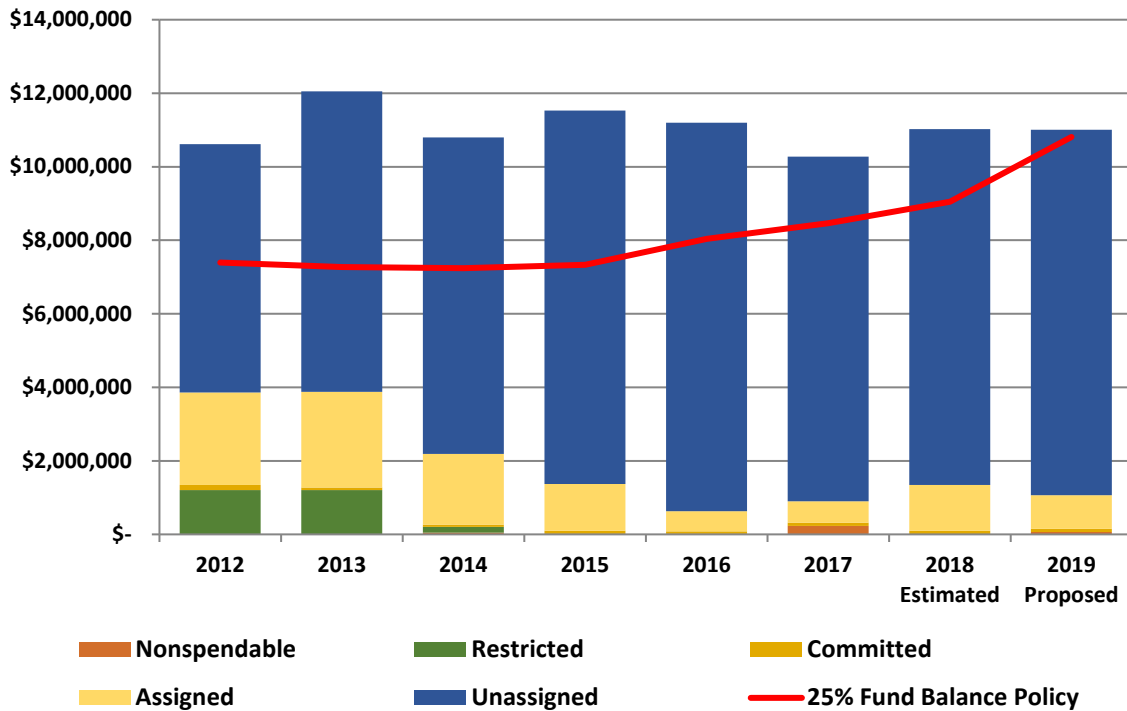
³ Excludes interfund transfers.

committed and assigned funds. That brings the available fund balance to an estimated \$613,158. The chart below presents a ten-year history of the General Fund, fund balances.

General Fund – Fund Balance

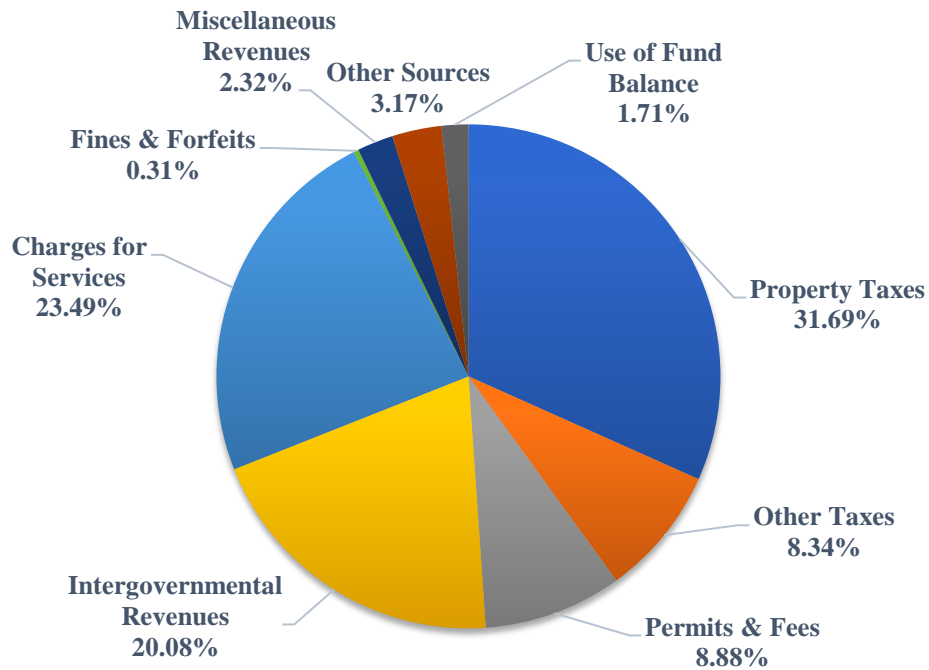


Compared to Fund Balance Policy

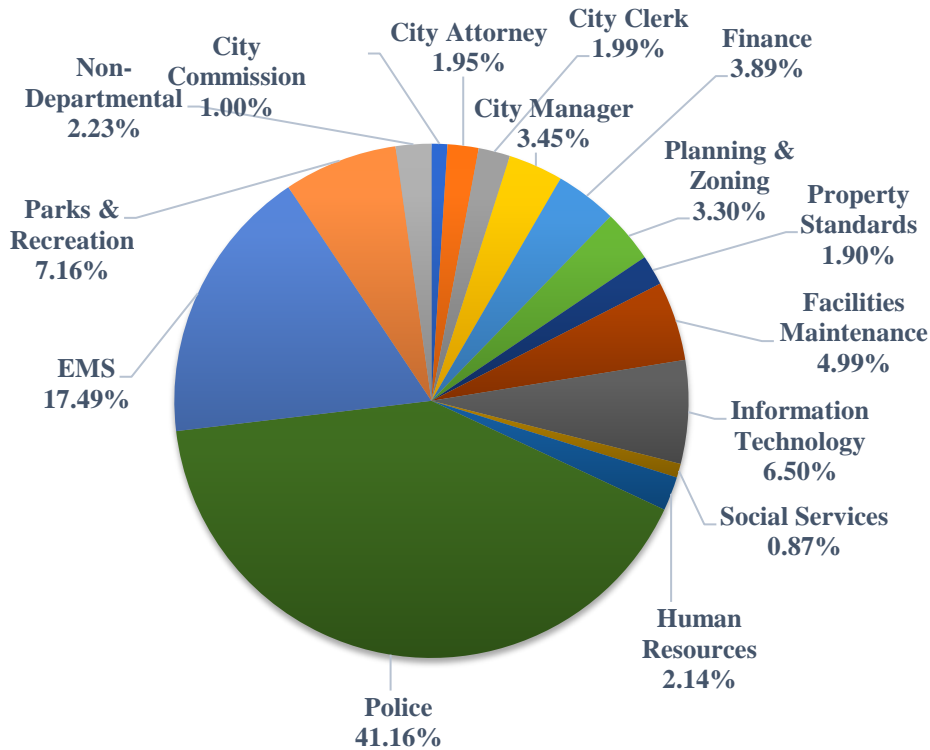


The General Fund, fund balance provides a measure of the financial resources available for future spending or appropriation. While the fund balance, itself does not reflect the general health of the government, the increase or decrease in the unassigned fund balance is an important indicator. It is equally important to look at the likelihood of potential unanticipated costs or revenue reductions that can strain City reserves. Some of their potential issues include natural disasters, emergency repairs to city infrastructure, and cuts to intergovernmental revenues. We will continue to monitor and assess the unassigned fund balance to ensure that the level of available funds is commensurate with the level of risk associated with revenue and expenditure variability that could serve to strain the City's finances.

Where the General Fund Money Comes From



Where the General Fund Money Goes



Districts Funds Public Works

The proposed Road & Drainage District Fund budget totals **\$18,687,170⁴** and includes: appropriations to operate the City’s roads, drainage, infrastructure, and engineering services, and to making capital improvements to the City’s infrastructure system, and equipment and machinery purchases in order to ensure continued operation and expansion to meet the needs of property owners in the City. This budget includes a 4.5% increase in assessment rates.

The Road & Drainage District continues expansion of the infrastructure system with construction of new sidewalks and the completion of existing road widening projects. The Road and Drainage District will continue to use bond proceeds of \$41,000,000 in order to reconstruct approximately 266 miles of roads that are not up to standard in the City. This project is potentially the most significant project the City has ever undertaken. Phases 1-3 started in FY 2014 with the remaining phases to be completed in the coming fiscal year. This effort includes the Commission’s commitment to making sure there are adequate ongoing funds to ensure that our roads never return to the poor condition they were in prior to the Bond project.

⁴ Excludes interfund transfers.

The proposed Solid Waste District Fund budget totals \$9,259,030⁵ and includes: appropriations to operate the City’s solid waste collection and disposal. For the 12th consecutive year the Solid Waste assessment has either stayed the same or decreased.

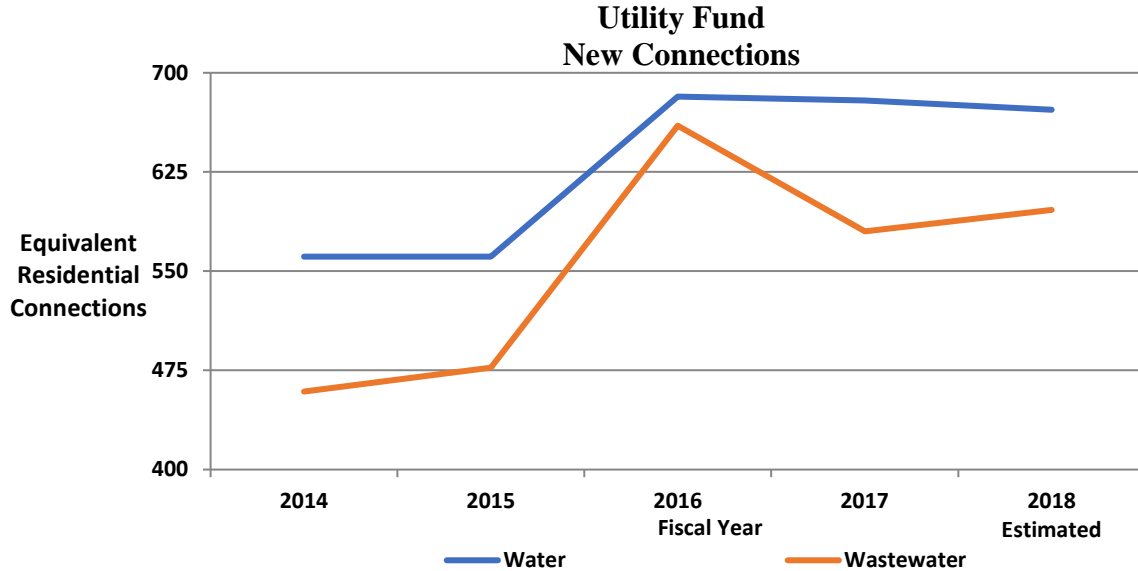
Fire Rescue District

The proposed Fire Rescue District Fund budget totals \$12,627,220⁶ and includes: appropriations to operate the City’s fire protection and preventions services, emergency management services, construction of fire stations to meet level of service demands and purchasing of emergency vehicles and fire apparatus in order to maintain operations and expansion to meet the needs of property owners in the City. This budget includes an 8% increase in assessment rates.

The Fire Rescue District continues to recruit new Firefighters/Paramedics in FY 2019 to achieve needed staffing levels to meet increases in population and building construction.

Utilities Fund

The proposed Utilities Funds budget totals \$34,176,050⁷ and includes: appropriations to operate the City’s water and sewer divisions, repayment of the debt service on the existing bonds and maintain required bond reserves and making capital improvements to the system in order to ensure continued operation and expansion to meet the needs of property owners in the City.



In accordance with Sections 78-38 and 78-39 of the Code of the City of North Port, an annual rate adjustment is made to all water and sewer rates, charges, and fees equal to the current index

⁵ Excludes interfund transfers.
⁶ Excludes interfund transfers.
⁷ Excludes interfund transfers and retained earnings.

of the Miami-Fort Lauderdale Consumer Price Index (all urban consumers) as reported by the Bureau of Labor Statistics as of January each year. However, in the year that Utilities conducts a rate analysis study, the rates do not change. Utilities will conduct a rate study in FY 2019.

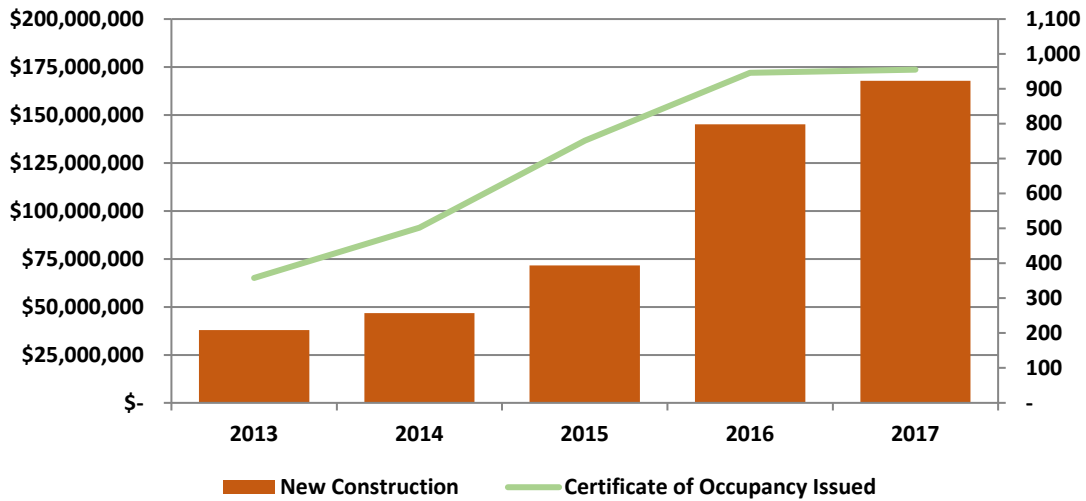
The budget is based upon an estimated unreserved retained earnings balance in the Utility Operating Fund as of September 30, 2018 of \$22,645,813, while maintaining debt service coverage.

Building Fund

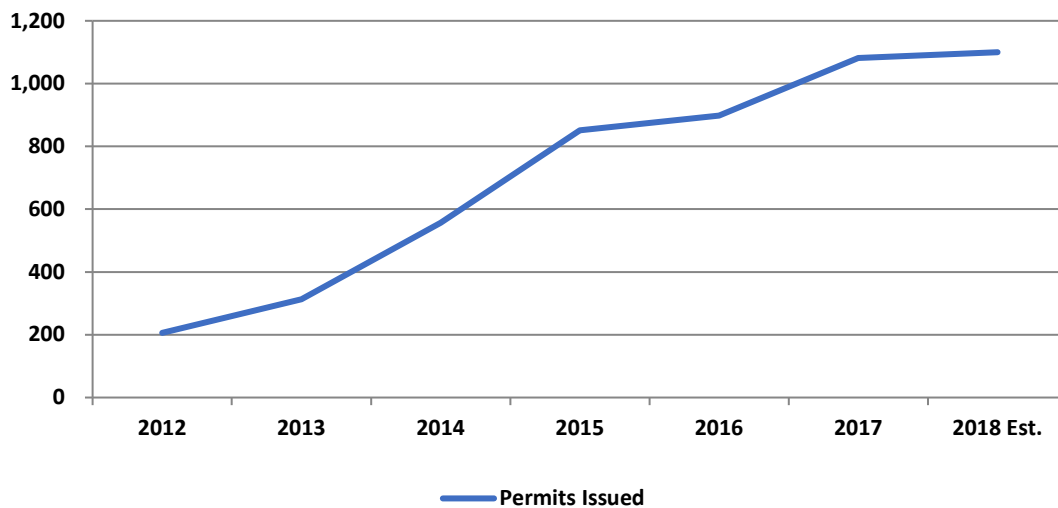
The proposed Building Fund budget, which totals \$2,646,800⁸, includes appropriations to operate the City's building permitting and inspection services and is funded through user fees charged for permitting and inspection services. The budget represents an increase of \$239,430 over the FY 2018 budget. This level of funding preserves our level of service established by funding allocated in FY 2018. The Building Fund was established in fiscal year 2007 based upon changes to Florida Statutes. By FY 2008, the economic downturn began to affect the Building department permitting and inspection services. In order to sustain operations, the department reduced its force, but the reductions could not make up for the loss in revenue. The General Fund provided an operating subsidy in fiscal year 2008 and granted a loan in fiscal year 2009. The department continued to experience a substantial loss of revenue. In FY 2009, City Commission approved the write-off of the loan. In the following two fiscal years, 2010 and 2011, the General Fund provided two more operating subsidies to shore up the Building Fund. Beginning in fiscal year 2012, the Building Fund started to show growth in revenues exceeding expenditures. This trend has continued, and the fund's reserves have grown significantly to enable the General Fund to recover the operating subsidies of 2010 and 2011. A one-time transfer of \$1,357,650 is budgeted for FY 2019 to the General Fund to recover the costs of the operating subsidies. The following chart represents the history of new construction as compared to the number of permits issued which received a certificate of occupancy.

⁸ Excludes interfund transfers.

New Construction Value vs. Certificate of Occupancy









Home Permits Issued by Year







Impact Fee Funds

Proposed projects contained within the Impact Fee Funds for FY 2019 include:

-  Fire Station 86 in West Villages Improvement District for \$475,000.
-  Staff vehicles for two Training Officers for \$102,000.
-  Blue Ridge Park Parking Lot for \$150,000.
-  Atwater Park Phase IV for \$150,000.
-  Price Boulevard Widening Phase I for \$2,403,000.
-  New Front Load Truck for Solid Waste for \$338,210









Infrastructure Surtax Fund

Proposed projects contained within the Surtax Fund for FY 2019 include:

-  Public Safety projects for Police totaling \$400,000 providing for the Police Station expansion project. Fire Rescue projects totaling \$5,566,480 including funding for an Emergency Operations Center in City Hall for \$1,250,000, Fire Station 81 renovations for \$2,775,000, additional funding for the Public Safety Training Complex for \$488,250, and replacement ambulances for \$1,053,230.
-  \$210,000 for Parks projects including Butler Park Playground replacement for \$200,000 and park amenities improvements for \$10,000.
-  Public Works projects for Road and Drainage include: the utilization of \$4,491,500 for the following projects:
 - Tamiami Trail Parking
 - Water Control Structures
 - Drainage System Improvements
 - Construction of sidewalks
 - Bridge Rehabilitation
 - Routine Road Maintenance
 - Tropicaire Road Reconstruction
-  Utilities projects to include: the utilization of \$1,846,760 for:
 - Water Transmission Service improvements,
 - Neighborhood Water/Wastewater Expansion

Renewal and Replacement Funds

The Renewal and Replacement Funds are utilized to provide for the replacement of rolling stock and equipment and to support the upgrades of City facilities such as building components, playground equipment, shade structures, etc. The proposed expenditures for FY 2019 include:

-  \$25,190 for the purchase of a replacement vehicle for Information Technology,
-  A replacement vehicle for Property Standards for \$54,440,
-  \$34,380 for a replacement vehicle for Parks Maintenance,
-  Road and Drainage replacement purchases of \$999,890,
-  \$1,253,500 for Fire replacement purchases,
-  Solid Waste curotto cans replacements for \$148,000,
-  Replacement vehicles for Building for \$27,220, and
-  Fleet Management replacement purchases of \$67,850.

Fleet Management Fund

The Fleet Management Fund is established to consolidate fleet maintenance costs into one

central fund. Each year the user departments and agencies are charged a cost allocation based on previous years' maintenance and repair costs.

The Fleet Management Fund proposes a budget of \$4,605,300⁹. In addition to the repair and maintenance of the City's rolling stock, Fleet Services includes: administration of the fuel card system and in-house fueling program, the development, implementation and administration of the City's Vehicle Replacement and Vehicle Use Policies, and the recommendations, procurement and delivery of the City's rolling stock.

Self-Insurance-Health Fund

The City is transitioning to self-fund medical health insurance in FY 2019. This fund is only for the purpose of paying medical healthcare claims. The budget reflects a 10% increase based upon historical and trending of medical claims data for the City. The Employee Benefits will continue to fund dental, vision, life, accidental death and disability, and short-term disability insurance benefits.

Typically, medical insurance increases by 12-15% on an annual basis. The City has been moving toward self-fund medical healthcare for the past three years which will provide opportunities for reducing medical insurance costs in the future. CIGNA will serve as administrator for the healthcare plan. The proposed budget for medical healthcare costs is \$7,253,630. The City will contribute \$6,151,120 toward the benefits and the employees will contribute \$1,698,120.

Personnel

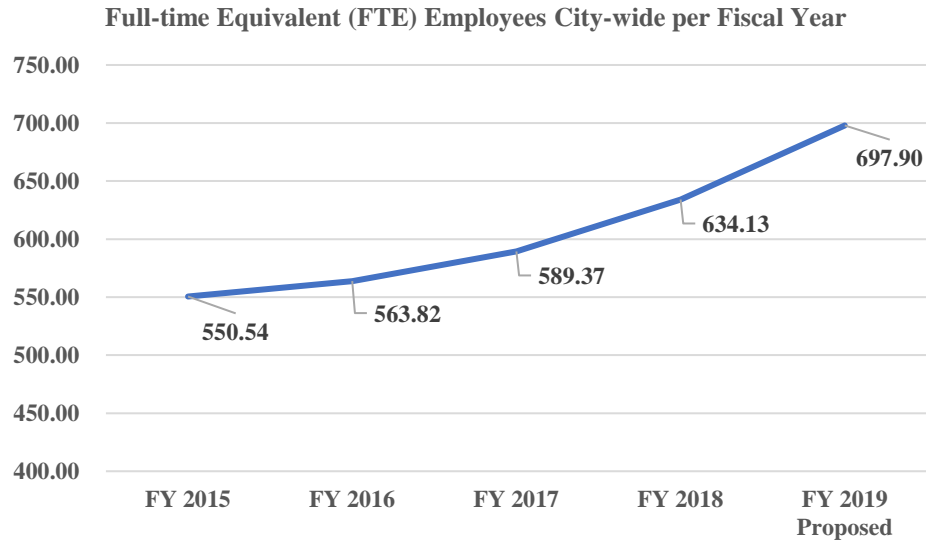
As our economy is pushed forward, we must consider the multiple factors that foster and support economic development and understand that those factors are often more than bricks and mortar projects. I believe that our employees, our community builders, are both the City's greatest asset and our most important investment in providing services to our community. It is imperative to recognize that the City employees are continuing to service our community well and performing admirably in our revitalized and fast paced environment. As part of the FY 2019 Proposed Budget I am recommending an increase in the staffing for key areas of the City including 10 positions in the Police Department, 25 in Fire Rescue, 11.73 in Parks & Recreation 9.73 for the North Port Aquatic Center and 2 Recreation Attendants*, 5 in Public Works, 1 in Building, and 3 in Utilities. In addition, 1 Assistant City Attorney, 1 Grant Writer, and 1 Audio Visual Technician.

The number of full time equivalent employees¹⁰ for FY 2019 totals 697.90 positions, which includes a net increase of 57.78 FTEs from the FY 2018 Amended Budget. The FTEs are budgeted within Service Level Adjustment (SLA) requests. The chart below shows the City's 4-year history of full-time equivalent personnel as well as FY 2019.

⁹ Excludes interfund transfers.

¹⁰ The calculations take each part-time employee and transfer hours budgeted into a fraction of a full-time employee.


*Denotes the position is changing from part-time to full-time.



The proposed budget for personnel also includes required pension plan contributions and wage increases based upon performance.

Other Significant Issues

The City of North Port is currently undertaking several ventures, which may require amendment of the proposed budget either prior to adoption or during the fiscal year.

-  The City has applied for several grants. If awarded these grants, budget adjustments will be made based upon the City Commission's acceptance of the awarded funds.

Conclusion

The FY 2019 budget development process was improved by the implementation of additional workshops with the Commission earlier in the process that allowed for the development of a budget based on Commission priorities. It is through a combination of revenue enhancements and expenditure cuts that I am able to present to you a structurally balanced budget for Fiscal Year 2019. For the fourth time since the beginning of the recession the City is not using any reserves to balance recurring expenditures.

I believe this operating and capital improvement budget proposal positions the City and our community for the future and places the emphasis on funding some of the most critical areas of concern. Over the next year, we anticipate favorable economic conditions to set the parameters of the City's fiscal environment which we expect to be characterized by measured growth. Real estate values should continue to grow modestly and cuts from the State appear to be leveling off.

While the future trajectory of the economy still remains unclear, current trends suggest that North Port will be largely prepared to manage its fiscal challenges, meet its commitments, and take advantage of opportunities that arise. Moving forward, we will continue to rely upon the

Commission's Strategic Plan as a guide in making calculated decisions about where to invest our limited resources.

As this budget process has reflected, there is often more than one way to solve a problem and mitigate challenges. Staff has worked hard to create a plan and establish a platform from which we will work toward success.

In summary, I have submitted a balanced budget with enhanced service delivery in the area of public safety, transportation and drainage, and community enrichment. This proposed budget also provides the means to fund the ongoing maintenance and improvements to the City's infrastructure plus providing the tools, training and equipment needed by our most valuable resource, our employees.

I wish to thank the Mayor and City Commission for sharing your proactive leadership in providing ideas and priorities for the City, so they could be reflected in the Proposed Budget. I also extend my appreciation to the Department Directors and their staff for their active participation and valuable contributions to the development of the FY 2019 budget. As a service-based organization, the employees remain the city's most valuable resources.

The FY 2019 proposed budget maintains adequate fund balance in all funds, continues funding the major capital projects, and maintains core services. I firmly believe that the budget is both responsive and responsible. It is responsive to the community for the service requirements and responsible in recognizing changes in the economic climate.

We look forward to the Commission's continued direction as we work to finalize the 2018 budget which will serve as a tool to convey your vision for the services provided in our community. I remain confident that with the Commission's direction we will continue to position North Port as a great place where you can Achieve Anything.

It is my honor to be the City Manager of this wonderful City. I look forward to examining our opportunities, overcoming our challenges, and celebrating our successes with you. On behalf of all the City of North Port employees, we thank you for the opportunity to serve.

Respectfully submitted,

Peter D. Lear, CPA, CGMA
City Manager

Executive Summary

The City of North Port adopted its Fiscal Year (FY) 2019 Annual Budget on September 20, 2018. Two public hearings were held for input from the citizens of North Port. The FY 2019 Adopted Budget is a deliberate balance of revenues and expenditures, prepared according to Florida Statutes. The City of North Port's annual budget is the result of a strategic planning process which aligns the budget with the City's mission, vision and goals, and is prioritized for the provision of Commission initiatives.

Fiscal Year 2018 – 2019 Comprehensive Annual Budget

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUND	CAPITAL FUNDS	TOTAL GOVERNMENTAL FUNDS	PROPRIETARY FUNDS	TOTAL CITY-WIDE BUDGET
Revenues							
Ad Valorem Taxes	\$ 13,701,080	\$ -	\$ -	\$ -	\$ 13,701,080	\$ -	\$ 13,701,080
Non-Ad Valorem Assessments	-	28,933,740	-	-	28,933,740	-	28,933,740
Other Taxes	3,604,740	3,449,430	-	11,458,730	18,512,900	-	18,512,900
Permits & Special Assessments	3,841,450	3,946,200	3,001,690	-	10,789,340	18,290	10,807,630
Intergovernmental Revenue	8,684,500	1,306,110	-	-	9,990,610	-	9,990,610
Charges for Services	10,157,440	11,144,750	-	-	21,302,190	31,931,580	53,233,770
Fines & Forfeitures	135,220	19,980	-	-	155,200	100	155,300
Investment Income	125,000	248,100	15,000	213,500	601,600	126,000	727,600
Miscellaneous Revenues	876,490	94,860	-	-	971,350	858,340	1,829,690
Impact Fees	-	5,429,900	-	-	5,429,900	-	5,429,900
Capacity Fees	-	-	-	-	-	1,616,040	1,616,040
Other Sources	15,000	9,000	-	-	24,000	-	24,000
Transfers In	1,357,650	-	-	11,836,015	13,193,665	200,000	13,393,665
Total Revenues & Other Financing Sources	\$42,498,570	\$54,582,070	\$3,016,690	\$23,508,245	\$123,605,575	\$34,750,350	\$158,355,925
Expenditures							
General Government	\$ 12,332,860	\$ 4,531,120	\$ -	\$ -	\$ 16,863,980	\$ 9,382,920	\$ 26,246,900
Public Safety	25,503,770	14,005,750	-	-	39,509,520	-	39,509,520
Physical Environment	-	7,994,740	-	-	7,994,740	20,555,790	28,550,530
Transportation	-	16,472,580	45,500	1,458,100	17,976,180	-	17,976,180
Economic Environment	365,190	-	-	-	365,190	-	365,190
Human Services	375,900	-	-	-	375,900	-	375,900
Culture & Recreation	3,078,040	902,730	-	-	3,980,770	-	3,980,770
Capital	1,248,360	8,156,780	-	16,098,160	25,503,300	9,716,570	35,219,870
Debt & Lease	-	2,700,500	2,635,600	-	5,336,100	3,903,690	9,239,790
Other Uses	335,000	3,442,650	-	9,416,015	13,193,665	200,000	13,393,665
Total Expenditures	\$ 43,239,120	\$ 58,206,850	\$2,681,100	\$ 26,972,275	\$ 131,099,345	\$ 43,758,970	\$174,858,315
Excess (Deficiency) of Revenues	(740,550)	(3,624,780)	335,590	(3,464,030)	(7,493,770)	(9,008,620)	(16,502,390)
Fund Balance / Net Position Beginning (unaudited)	\$ 13,244,058	\$ 42,995,827	\$1,913,100	\$ 39,143,065	\$ 97,296,050	\$136,305,181	\$233,601,231
Fund Balance / Net Position Ending (estimated)	\$ 12,503,508	\$ 39,371,047	\$2,248,690	\$ 35,679,035	\$ 89,802,280	\$127,296,561	\$217,098,841

Budget Overview

The guiding principle applied in preparing the City of North Port's annual budget is to bring to the community a fiscally responsible budget which funds the core services and facility needs of its residents. The annual budget incorporates strategic planning including projection of anticipated revenues and expenditures. The capital budget includes all anticipated projects and related operating cost to be initiated within the same five-year period.

Highlights of the FY 2019 Annual Budget:

- The City of North Port adopted FY 2019 budget totals \$174.86 million (*includes transfers and reserves*) for all funds, an increase of \$14.58 million (9.10%) from the FY 2018 budget
- The adopted millage rate of 3.4070 remained the same as FY 2018
- The Fire Rescue District assessment rates increased 8% for FY 2019
- The Road and Drainage District and Solid Waste District assessment rates remained the same as FY 2018
- The General Fund budget for FY 2019 is \$43,239,120 an increase of \$7,049,990 or 19.48% from FY 2018
- General Fund reserves are projected to remain at or above 25% of the operating budget with an emergency/disaster reserve of \$8.60 million. The General Fund retains a minimum of 5% of operating expenditures reserve for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event of an economic downturn which could cause a shortfall in revenues.
- In FY 2019, the City became self-insured for medical costs. A projected 10% increase in medical costs is included in the budget.
- Utility rates assume no change from FY 2018.

Significant changes in the FY 2019 City-wide Budget are:

- Total of 701 employees, a net workforce increase of 59 positions;
- Increase in wages/salaries of approximately \$7,333,990 due to a full-year implementation of 2018 wage and compensation study, three re-negotiated union contracts and Commission budget initiative to implement an annual cost of living increase and up to a 4% merit increase for non-bargaining employees;
- Budget provides for salary/wage increases for all non-union and union employees ranging from 3% to 7%;
- Funding for capital projects which address traffic issues and non-vehicular transportation to:
 - Widen Price Boulevard from Sumter Boulevard to Toledo Blade Boulevard
 - Continue with the Sidewalk Program
 - Add bike lanes and shared-use pathways
- Funding for capital projects which focus on flood reduction and water transmission includes:
 - Rehabilitation of Water Control Structure 106
 - Implementation of the Big Slough Watershed study
 - Drainage System Improvements
- Funding for utility capital projects to:
 - Extend water and wastewater services
 - Improve water transmission throughout the City
- Funding for expanded levels of service to:
 - Increase Police and Fire services in preparation for the opening of the Atlanta Braves training facility in April 2019
 - Open the North Port Aquatic Center in July 2019 which includes personnel and operating costs

Funds and Fund Types

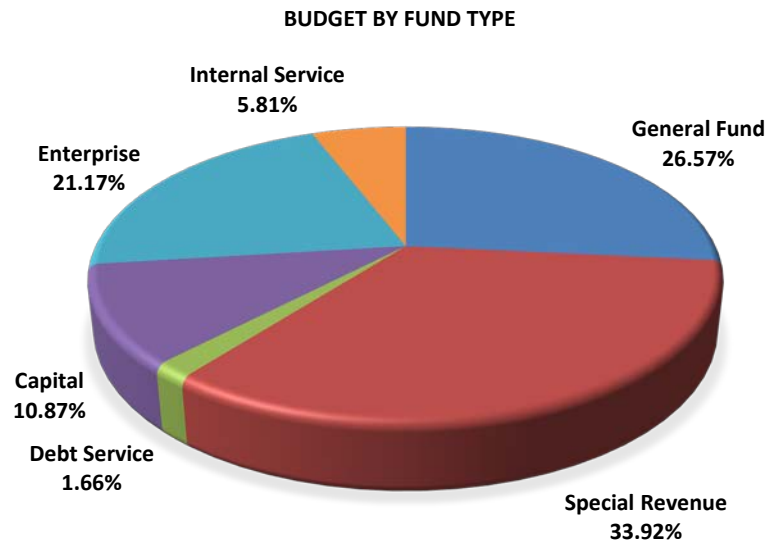
The budget presentation in this document shows fund groupings as governmental and proprietary funds and presents all appropriated resources.

Governmental fund types are General, Special Revenue, Debt Service and Capital Funds. The General Fund is the primary operating fund and accounts for most governmental activities. Special Revenue funds are used to account for expenditures linked to specific revenues such as building permits, gas taxes and district assessments. Departmental budgets in each fund are shown in the Departmental Summaries section of this document.

The following table shows the total budget by fund type and the percentage of the budget allocated for each fund.

**Total Budget by Fund Type
% of Total Budget (excluding transfers)**

GOVERNMENTAL FUNDS		% by Fund Type	% of Total Budget	
General Government		26.57%		
001	General Fund	\$	42,904,120	26.57%
Special Revenue Funds		33.92%		
107	Road & Drainage District		17,721,540	10.98%
110	Fire Rescue District		12,627,220	7.82%
120	Solid Waste District		9,259,030	5.73%
1xx	Other Special Revenue Funds		8,837,700	5.47%
15x	Impact Fee Funds		6,318,710	3.91%
Debt Service Fund		1.66%		
205	Road Reconstruction Bond Debt Service		2,681,100	1.66%
Capital Funds		10.87%		
306	Surtax III		13,472,640	8.34%
3XX	Renewal and Replacement		2,610,470	1.62%
330	Road Reconstruction Bond		1,473,150	0.91%
PROPRIETARY FUNDS				
Enterprise Funds		21.17%		
420	Water and Wastewater		32,445,050	20.09%
423	Water Capacity Fees		600,000	0.37%
424	Sewer Capacity Fees		1,131,000	0.70%
Internal Service Funds		5.81%		
530	Self-Insurance Risk Fund		1,292,830	0.80%
540	Self-Insurance Medical Fund		7,253,630	4.49%
810	Employee Benefit Fund		836,460	0.52%
Total Budget (excluding interfund transfers)			\$ 161,464,650	100.00%



**Summary Comparison of FY 2019 to FY 2018
Budgeted Funds by Fund Type
(excludes interfund transfers)**

<i>FUND</i>	FY 2019	PERCENT OF TOTAL	FY 2018	PERCENT OF TOTAL	DOLLAR CHANGE	PERCENT CHANGE
<i>General Fund</i>	\$ 42,904,120	26.57%	\$ 35,869,130	23.17%	\$ 7,034,990	19.61%
<i>Special Revenue Funds</i>	54,764,200	33.92%	46,320,210	29.93%	8,443,990	18.23%
<i>Debt Service Fund</i>	2,681,100	1.66%	2,676,300	1.73%	4,800	0.18%
<i>Capital Funds</i>	17,556,260	10.87%	28,539,910	18.44%	(10,983,650)	-38.49%
<i>Proprietary Funds</i>	43,558,970	26.98%	41,365,900	26.73%	2,193,070	5.30%
TOTAL	\$ 161,464,650	100%	\$ 154,771,450	100%	\$ 6,693,200	4.32%

Revenue Groups – All Funds

Local Taxes and Assessments – Ad valorem property taxes (based on a millage rate levied on property value), non-ad valorem assessments (levied on a per unit basis), utility and services taxes (communication and utility services, business tax receipts), insurance premium tax for fire and police, gas taxes

Permits, Fees and Special Assessments – building permit fees, franchise fees, impact fees

Intergovernmental – state shared revenues (municipal sales tax, half-cent sales tax), grants (federal, state and local), Community Development Block Grant (CDBG)

Charges for Services – water and wastewater service charges, administrative service charges, admission fees, program fees, inspection and plans review fees, property standards abatement fees, cost recovery income

Fines and Forfeits – traffic fines, violations of local ordinances, code enforcement fines, other judgments and fines

Miscellaneous – investment income, return on investment, rentals, disposition of fixed assets, contributions and donations, purchasing card and E-payable rebates

Other – interfund transfers, lease proceeds, debt proceeds, discounts taken, insurance recoveries, capital contributions, appropriated reserve of fund balance

Expenditure Groups – All Funds

General Government – City Commission, City Attorney, City Clerk, City Manager, Communications, Financial Services, Planning & Zoning, Information Technology, Human Resources, Facilities Management, Fleet Management, Self-Insurance Funds, Employee Benefit Fund, Non-Departmental

Public Safety – Police, Emergency Medical Services, Fire Rescue District, Emergency Management, Building, Property Standards

Physical Environment – Solid Waste District, Water and Wastewater Service, Tree Fund

Transportation – Road and Drainage District

Economic Environment – Economic Development

Human Services – Social Services

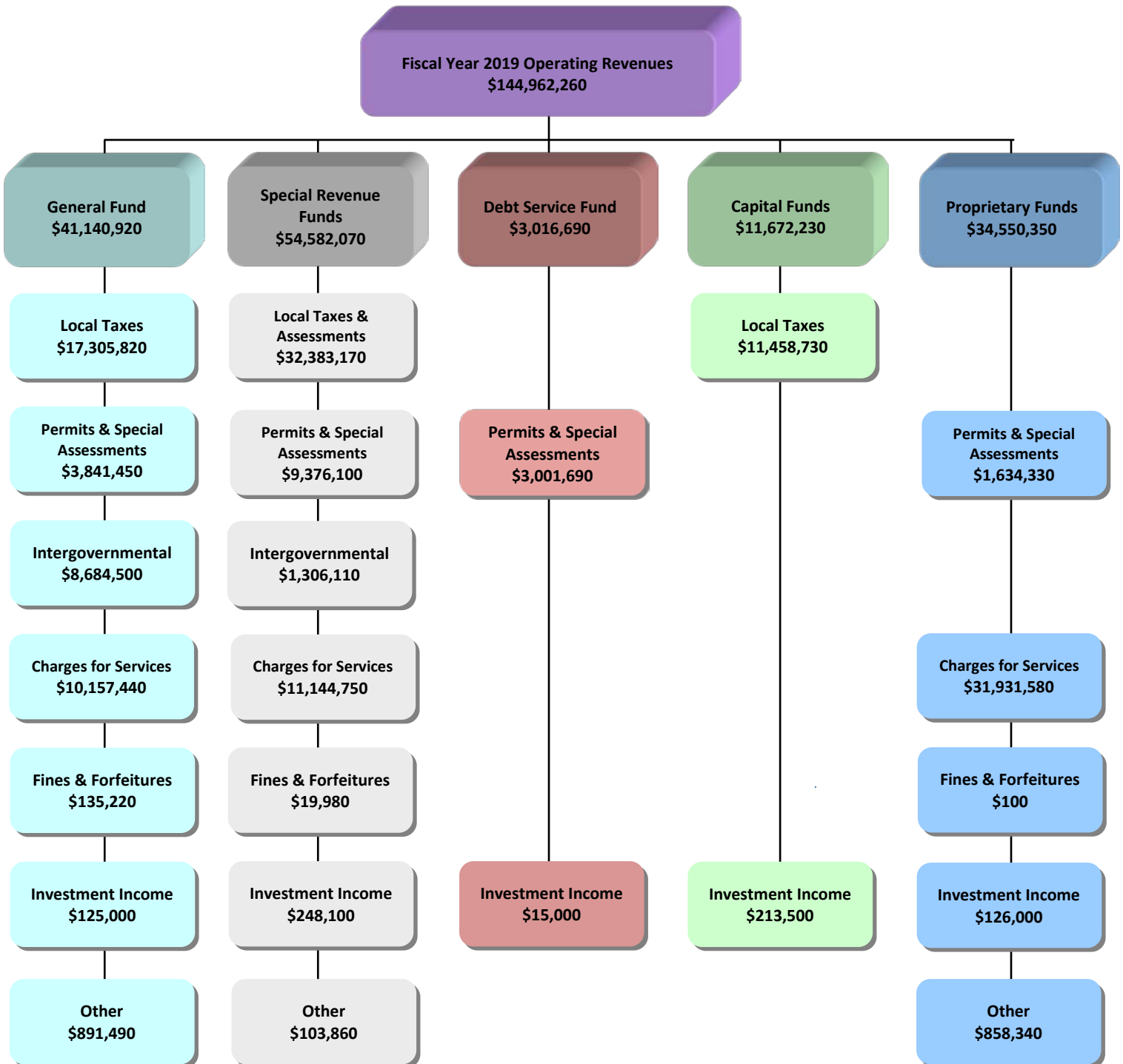
Culture/Recreation – Parks Administration, Recreation, North Port Aquatic Center, Parks Maintenance, Warm Mineral Springs Park

Capital – New and replacement asset expenditures, capital project expenditures

Debt Service – Expenditures for principal and interest paid on bonds and loans

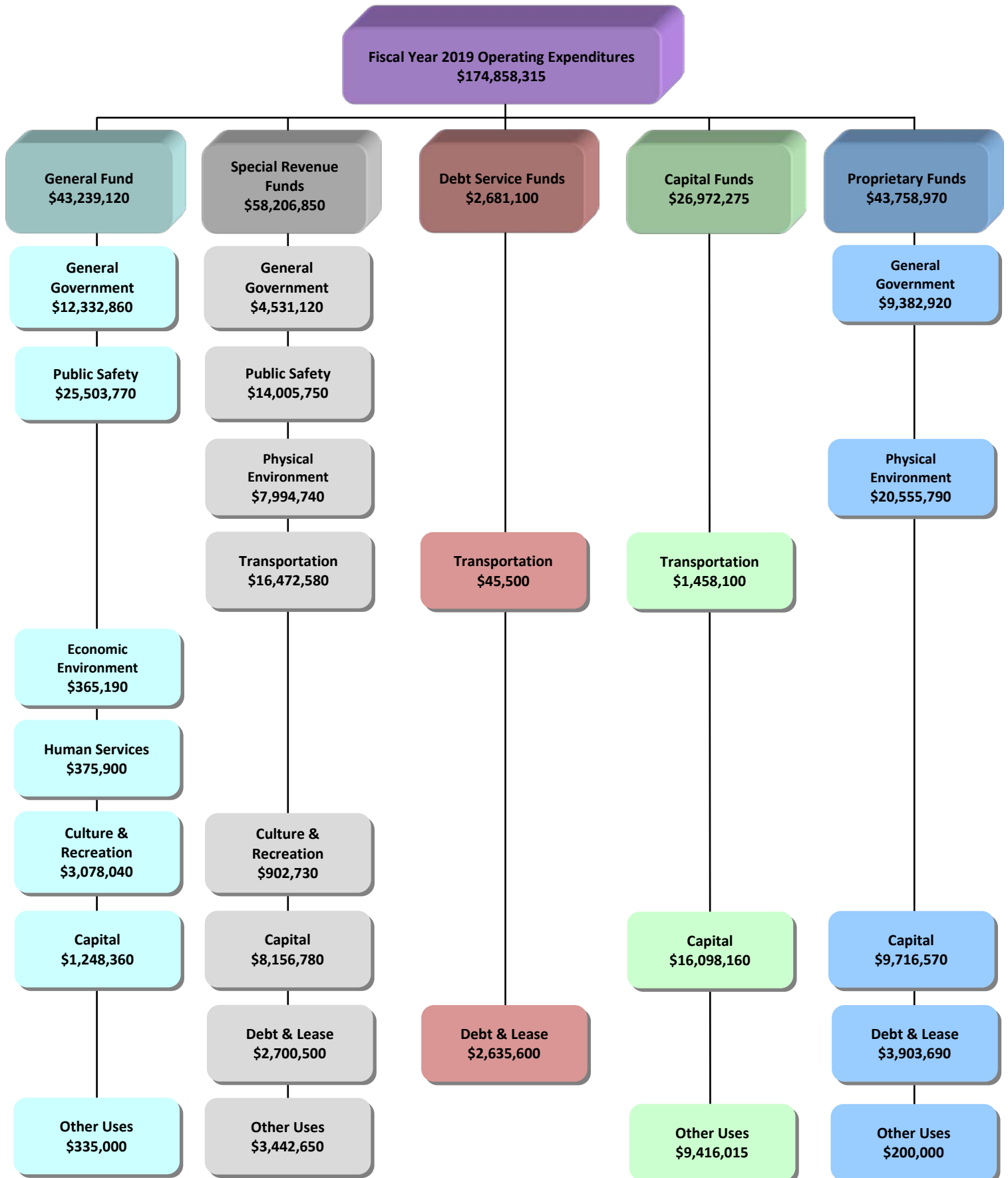
The following charts present the Fiscal Year 2019 total operating revenues and expenditures by fund groups.

BREAKDOWN OF TOTAL OPERATING REVENUES – ALL FUNDS



NOTE: THE ABOVE CHART EXCLUDES ALL TRANSFERS IN AND INCREASES/DECREASES TO RESERVES.

BREAKDOWN OF TOTAL OPERATING EXPENDITURES – ALL FUNDS



Budget Initiatives

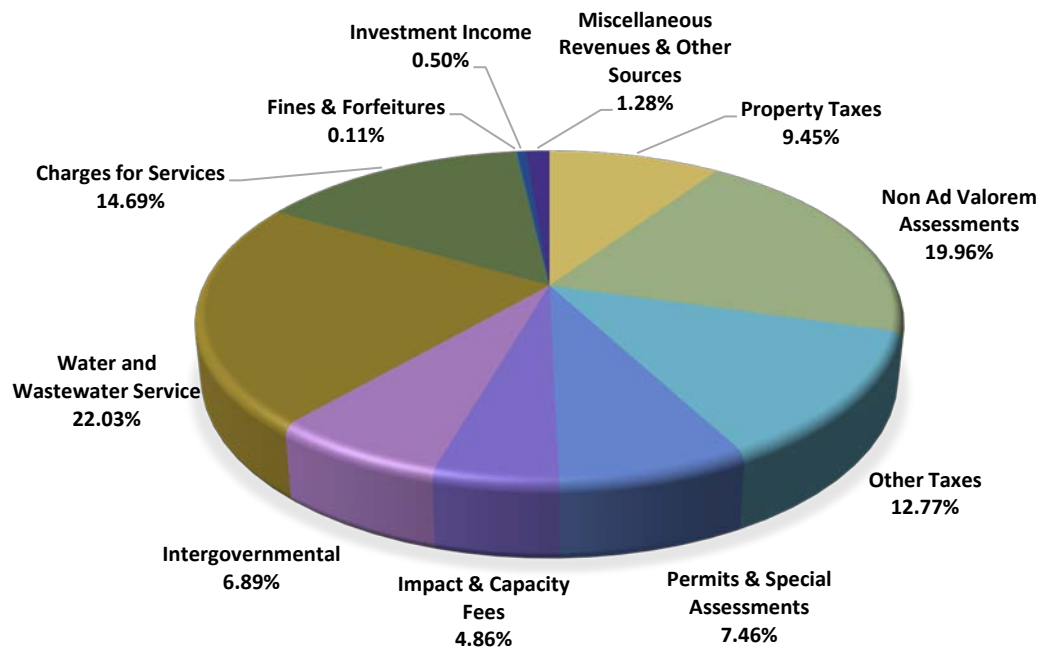
Budget initiatives support the City Strategic Plan and financial strategy for the next five years. The following initiatives support at least one of the eight strategic priorities and are tied to a strategic objective within those priorities. The following chart presents projects and programs funded in the FY 2019 budget which may extend over multiple years and are further described in the Budget and Strategic Planning section of this document.

Strategic Priority	Strategic Objective	Department/Project
<i>Health and Public Safety</i>	Maintain the adopted level of health and public safety services	Expansion of Police and Fire services
	Complete training complex to enhance police and fire personnel proficiency and safety	Police and Fire Training Complex
<i>Historical, Cultural and Environmental Preservation</i>	Preserve Myakkahatchee Creek in a responsible manner	Myakkahatchee Creek Corridor
	Preserve, protect and restore Warm Mineral Springs	Warm Mineral Springs Master Plan
<i>Parks and Recreation</i>	Expand parks and recreation amenities	Boundless Playground, North Port Aquatic Center
<i>Affordability, Growth and Development</i>	Develop and maintain fiscal policies that support growth and provide economic stability	Activity Centers Development, Impact/Mobility Fee Study
	Promote a range of housing options and affordability for current and future residents	Florida Affordable Housing initiative
<i>Infrastructure</i>	Complete Price Boulevard widening project from Sumter to Toledo Blade Boulevards	Price Boulevard Widening Phase 1
	Improve mobility through a balanced, multi-modal transportation network	Road Rehabilitation Program, Sidewalk Program, linear parking
	Develop and implement flood reduction and drainage improvement programs while continuing to balance the supply of potable water	Water control structures, drainage system improvements
	Continue to expand the wastewater and water system distribution	Water and Wastewater Distribution Improvement Program, surface water treatability study, develop a plan for expansion of water and wastewater
	Guide the development of neighborhoods toward a desired image consistent with the approved urban design aesthetics	Activity Centers Development
<i>Economic Development and Job Creation</i>	Develop and implement policies that promote neighborhood revitalization and redevelopment	Unified Land Development Code Project, Code Enforcement Division initiative
	Develop Activity Center 6 (AC6) master plan to accelerate business development	Activity Center 6 (AC6), The Shire master plan
	Optimize land use and sustainable development in all activity centers	Unified Land Development Code Project, North Port Real Estate Summit
<i>Effective and Efficient Government</i>	Support the development of a quality workforce and strong labor market	North Port Entrepreneurial Academy
	Update the Unified Land Development Code	Unified Land Development Code Project
	Develop a streamlined permitting process, provide convenient, customer-focused, modern, and technologically advanced services	Digital Plans Review
	Foster a healthy work environment that results in enhanced employee engagement	Compensation and enhanced employee engagement initiatives

Revenues

The primary budget policy consideration in the FY 2019 revenue budget development was the current and future economic conditions and how to best utilize these resources to deliver city services. The following chart illustrates the City’s revenues for fiscal year 2019.

**Fiscal Year 2019
Where the Money Comes From – All Funds**



Note: Excludes all interfund transfers and increases/decreases to reserves.

Governmental Revenue Sources

Florida counties and municipalities have limited revenue sources with county and municipal tax sources being restricted by the Florida Constitution and by the Legislature. The City of North Port utilizes most of its allowable revenue sources; however, there are still options available should the City determine the need to raise revenue. These options include: increasing utility taxes; charging for services which currently are provided at low or no cost.

The following chart illustrates how governmental revenue estimates changed from FY 2018 to FY 2019. Increases in growth and economy driven revenues and charges for services provide the largest boost in revenues. The rise in the total taxable value of the City contributes \$1,526,260 in additional property tax revenue.

**How Governmental Revenue Sources Changed
Fiscal Year 2018 to Fiscal Year 2019**

Excludes all interfund transfer and increases/decreases to reserves	General Fund	Special Revenue Funds	Debt Service Fund	Capital Funds	Total Governmental Funds
2018 Revenue Budget	\$35,748,780	\$48,827,540	\$ 3,014,480	\$10,068,410	\$ 97,659,210
Impact of Assessed Value & Tax Reform	1,526,260	-	-	-	1,526,260
Growth & Economy Driven Revenues	1,281,860	1,876,100	(790)	1,565,320	4,722,490
Charges for Services	2,556,790	3,827,610	-	-	6,384,400
Investment Income	30,000	46,200	3,000	38,500	117,700
Other	(2,770)	4,620	-	-	1,850
2019 Change in Revenue Sources	\$ 5,392,140	\$ 5,754,530	\$ 2,210	\$ 1,603,820	\$ 12,752,700
Total Governmental Revenues for FY 2019	\$41,140,920	\$54,582,070	\$ 3,016,690	\$11,672,230	\$ 110,411,910

The following is a summary of the City's governmental revenue sources excluding transfers and fund balance.

Five-Year Revenue Summary – Governmental Funds
(excludes transfers and reserves)

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Percent of Total Revenue
Governmental Revenues						
Ad Valorem Taxes	\$ 9,228,706	\$ 10,087,025	\$ 11,017,059	\$ 12,174,820	\$ 13,701,080	12.41%
Non-Ad Valorem Taxes	25,073,663	26,312,105	27,049,508	27,692,240	28,933,740	26.21%
Other Taxes	14,361,410	15,027,277	15,744,238	16,578,190	18,512,900	16.77%
Permits & Special Assessments	8,835,214	8,856,660	10,310,140	10,190,060	10,789,340	9.77%
Intergovernmental Revenue	12,371,117	8,638,891	8,219,881	8,460,610	9,990,610	9.05%
Charges for Services	14,558,553	15,445,445	16,463,291	16,159,290	21,302,190	19.29%
Fines & Forfeitures	398,564	577,255	203,665	188,940	155,200	0.14%
Investment Income	894,198	892,820	908,873	483,900	601,600	0.54%
Miscellaneous Revenues	1,028,493	1,140,391	1,070,537	929,810	971,350	0.88%
Impact Fees	1,181,968	3,095,642	2,882,438	4,771,400	5,429,900	4.92%
Other Sources	74,375	70,544	51,534	29,950	24,000	0.02%
Total	\$ 88,006,261	\$ 90,144,055	\$ 93,921,164	\$ 97,659,210	\$ 110,411,910	100.00%

North Port met the legislative and economic challenges by re-evaluating the way services are delivered and how City business is conducted. The City continues to ensure the preservation of core services and the continued viability of the government. One of the budget priorities of the City Commission for FY 2019 is to minimize any increase in taxes on the citizens to maintain the same level of service. For FY 2019, the millage rate remained the same as the prior year, \$3.4070. The FY 2019 budget reflects: an 8% increase in the Fire Rescue non-ad valorem assessments; no increase or decrease in the Road and Drainage non-ad valorem assessments; the Solid Waste District non-ad valorem assessments remained the same as FY 2018, \$230/household. Due to the road reconstruction bond, an annual assessment of \$46 per parcel is effective to fund the debt service. Although there are the annual capital road assessment and the increase in the Fire Rescue non-ad valorem assessments, the City maintains the position as having the lowest per capita property taxes in Sarasota County.

Property Tax Millage and Assessed Valuation

Ad Valorem Taxes are taxes on property in the City of North Port and the County Property Appraiser is assigned the responsibility for assessing property within the City. Florida Statutes require the Appraiser to provide a timely estimate of property values to the City, to aid in the budget process. The Appraiser provides the City with a preliminary assessment by June 1, and the certification of taxable value by July 1. No earlier than July 1, the Value Adjustment Board meets to hear appeals of exemptions, deferrals, or classifications of property owners, and the City receives the Final Certification of Taxable Value from the Appraiser in October. Throughout the year, other adjustments may be made to the final taxable value. The following chart shows the total taxable value and millage rates since 2011 with the corresponding tax revenue

	Fiscal Year								
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Adopted
Taxable Valuation (billions)	\$2.47	\$2.27	\$2.27	\$2.42	\$2.65	\$2.88	\$3.26	\$3.67	\$4.14
Tax Millage - Fiscal year	3.3400	3.5681	3.6167	3.4474	3.5974	3.5974	3.4770	3.4070	3.4070
Tax Revenue (millions)	\$8.04	\$7.85	\$8.07	\$8.10	\$9.23	\$10.09	\$11.02	\$12.08	\$13.70

PROPERTY TAX LEGISLATION AND LIMITATIONS

The City of North Port presents and adopts its annual budget in compliance with Truth-in-Millage (TRIM) requirements established by the Florida Legislature in 1980 to ensure taxpayers are fully informed on property tax rates and the taxing authorities that appear on the tax bill. To ensure taxpayers are able to participate in the budget and rate adoption processes of their local government,

TRIM requires the following: proper advertisement; scheduling of public hearings; prescribed information that must be presented.

In 2007, the Florida Legislature passed legislation imposing a tax cap on local governments. Taxing authorities became limited in their ability to pass millage rate increases by a simple majority vote of the governing body. Under this legislation, the allowable simple majority millage rate equals the adjusted rolled-back rate increased by the growth in Florida personal income for the previous year. The adjusted rolled-back rate is the rate which would generate the same amount in taxes at the prior year's simple majority rate. This rate is not necessarily the actual adopted rate of the previous year.

EXEMPTIONS

The Florida Constitution provides every permanent resident who is a homeowner a homestead exemption on the first \$25,000 of home value. In 2008, Legislation allowed for an additional \$25,000 exemption applicable to all non-school taxing authorities appearing on the resident's tax bill. The legislation further provided portability of the "Save Our Homes" exemption up to \$500,000 upon a change in property ownership within Florida.

The "Save Our Homes" initiative limits the annual increase in assessed value of a homesteaded property to the lesser of the prior year United States City Average Consumer Price Index (CPI) or 3%. The maximum increase in the assessed value of homesteaded properties in the current year is 2.1%.

Impact on Sample Taxpayer

Ad Valorem Taxes	2018 Taxable Value	2018-2019 Millage Rates	2018-2019* Tax Bill	2017 Taxable Value	2017-2018 Millage Rates	2017-2018* Tax Bill	Change from Prior Year
<i>City of North Port</i>	126,968	3.4070	\$ 432.58	123,328	3.4070	\$ 420.18	\$ 12.40
<i>Sarasota County</i>	126,968	3.2140	408.08	123,328	3.2128	396.23	11.85
<i>Sarasota Co. Debt Service</i>	126,968	0.1222	15.52	123,328	0.1317	16.24	(0.72)
<i>Mosquito Control</i>	126,968	0.0550	6.98	123,328	0.0467	5.76	1.22
<i>Sarasota Memorial Hospital</i>	126,968	1.0420	132.30	123,328	1.0420	128.51	3.79
<i>SW FL Mmgt Dist.</i>	126,968	0.2955	37.52	123,328	0.3131	38.61	(1.09)
<i>West Coast Inland Navigation</i>	126,968	0.0394	5.00	123,328	0.0394	4.86	0.14
<i>Sarasota School Dist.</i>	151,968	5.5030	836.28	148,328	5.7090	846.81	(10.53)
<i>School Capital Improvement</i>	151,968	1.5000	227.95	148,328	1.5000	222.49	5.46
Total Ad Valorem		15.1781	\$ 2,102.21		15.4017	\$ 2,079.69	\$ 22.52
Non-Ad Valorem Taxes							
<i>Fire Rescue District</i>			\$ 300.79			\$ 278.69	\$ 22.10
<i>Solid Waste District</i>			230.00			230.00	-
<i>Road & Drainage District</i>			127.97			127.97	-
<i>North Port R&D Capital Imp</i>			46.00			46.00	-
Total Non-Ad Valorem			704.76			682.66	22.10
Total Tax Bill			\$ 2,806.97			\$ 2,762.35	\$ 44.62

*Additional homestead exemption of \$25,000 not applied to School Board

Non-Ad Valorem Assessments

Non-ad valorem assessments are a primary source of revenue in the Special Revenue Funds. There are three dependent districts within the City: The Road and Drainage District, the Fire Rescue District, and the Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and account for 26.21% of the total governmental revenues (excluding transfers and reserves) and are restricted to lawful budgeted purposes for which they were authorized, such as funding transportation and drainage services, fire protection services, and the collection and disposal of solid waste.

The Road and Drainage assessments pay for the maintenance and repair of roads, bridges, water control structures, street lights, and general operating costs associated with administration, salaries and wages, insurance and fringe benefits, and other indirect costs.

The Fire Rescue District assessments provide fire protection and suppression services to the citizens of North Port. The revenues generated pay for the general operating costs associated with personnel, operations and capital purchases.

The Solid Waste assessments pay for solid waste collection and disposal including recycling services. For these services, the City will collect a total of \$230 annually per residence.

The following chart shows the total assessment revenue received by each district since Fiscal Year 2011.

District Assessment Revenue (in millions)	Fiscal Year								
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Adopted
Road & Drainage Assessment Revenue	\$10.16	\$9.74	\$10.65	\$10.03	\$10.37	\$10.85	\$11.19	\$11.52	\$11.64
Fire Rescue Assessment Revenue	\$6.53	\$6.58	\$7.37	\$8.43	\$7.84	\$8.42	\$8.61	\$8.84	\$10.02
Solid Waste Assessment Revenue	\$6.88	\$6.91	\$7.03	\$6.74	\$6.87	\$7.04	\$7.25	\$6.94	\$7.28

Other Major Governmental Revenues

The other major Governmental Funds revenue sources and their portion of the governmental revenue budget (excluding transfers and reserves) include:

- Charges for Services – 19.29%
- State Revenue Sharing (Half-cent sales tax, local option gas taxes, municipal revenue sharing) – 10.94%
- Fines and Forfeitures and Miscellaneous – 1.57%
- One Cent Sales Surtax – 10.38%
- Franchise Fees – 3.14%
- Local Communication Service Taxes – 1.76%
- Impact Fees – 4.92%
- Utility Taxes – 0.80%
- Other Taxes – 0.92%
- Permits & Special Assessments (excluding Franchise Fees) – 6.63%

Permits and special assessment revenues are estimated to due to an upturn in construction activity, and intergovernmental revenues are expected to increase mainly due to the SAFER grant awarded to Fire Rescue and EMS. Charges for services are expected to rise due to the following: cost recovery income reimbursement expected from the West Villages Improvement District for equipment purchases; the general fund allocation; ambulance transport fees; the construction traffic road fees; solid waste commercial revenue and service initiation fees; fleet management services.

The sum of these revenues is expected to increase by \$8,948,930 or 15.51% from 2018 projections due to the increases of: \$599,280 in permits and special assessment; \$1,530,000 in intergovernmental revenues; impact fees budgeted to rise \$658,500; increases of \$1,565,320 in one cent sales surtax; \$660,250 in state shared revenues (including local gas option taxes, municipal revenue sharing program and the half-cent sales tax). The City uses estimates of state shared revenues provided by the State. Total charges for services are anticipated to rise \$5,142,900.

Proprietary Revenue Sources

In addition to the general government operations, the City also operates a water and wastewater utility system (enterprise fund); two self-insurance funds (internal service fund); and an employee benefits fund (internal service fund) which are all budgeted and accounted for as proprietary funds.

As shown in the following table, water and wastewater revenues are projected to increase a total of \$861,090 or 4.10%, attributable to additional water and wastewater customers due to increased construction activity. Internal service fund revenues are expected to increase \$1,191,100 due to the addition of 59 new employees combined with a 10% increase in health insurance.

**How Proprietary Revenue Sources Changed
Fiscal Year 2018 to Fiscal Year 2019**

	Water & Wastewater Utility System	Internal Service Funds
2018 Revenue Budget (excludes all transfers in and increases/decrease to reserves)	\$ 22,479,590	\$9,398,040
Charges for Water and Wastewater	861,090	-
Growth & Economy Driven Revenues	562,070	-
Charges for Services	108,460	8,176,070
Investment Income	(50,000)	26,000
Other	-	(7,010,970)
2019 Change in Revenue Sources	\$ 1,481,620	\$ 1,191,100
Total Enterprise Revenues for FY 2019	\$23,961,210	\$10,589,140

The following is a summary of the City's proprietary revenue sources excluding transfers and fund balance.

**Five-Year Revenue Summary – Proprietary Funds
(excludes transfers and reserves)**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Percent of Total Revenue
Proprietary Revenues						
Permits & Special Assessments	\$ 5,408	\$ 17,980	\$ 2,901	\$ -	\$ 18,290	0.05%
Intergovernmental	16,558	427,912	135,198	-	-	0.00%
Water & Wastewater Charges	18,216,049	19,233,746	20,738,301	21,011,490	21,872,580	63.31%
Other Charges for Service	313,263	2,026,514	2,008,685	1,774,470	10,059,000	29.11%
Fines & Forfeitures	(200)	-	-	100	100	0.00%
Capacity Fees	1,931,159	5,831,093	3,670,813	1,072,260	1,616,040	4.68%
Miscellaneous Revenues	5,659,764	5,896,030	6,758,829	8,015,320	984,340	2.85%
Other Sources (excludes budgeted transfers)	2,256,038	1,664,468	5,831,763	99,527	-	0.00%
Total	\$28,398,039	\$35,097,743	\$39,146,490	\$31,973,167	\$34,550,350	100.00%

Enterprise Revenue Sources

Enterprise funds are used to account for all activities of the water and wastewater systems of North Port Utilities. An enterprise fund records the activities of government that are operated and accounted for as a business and rely principally on revenue derived from user fees to fund operations. The City maintains and operates a water and wastewater utility system, which is funded by utility rate revenues for water and wastewater usage. Debt service and operating expenses for North Port Utilities are paid from utility rate revenues and user charges. General governmental revenues and non-ad valorem assessments are not used to pay for North Port Utilities and vice versa.

Guaranteed revenues represent charges to developers for “readiness to serve”. The enterprise charges capacity fees for water and sewer to fund growth-related projects for the expansion of capacity to new construction. Water and wastewater revenues total \$21,872,580 or approximately 91.28% of the total enterprise revenues. These revenues are largely determined by customer growth and utility developer agreements.

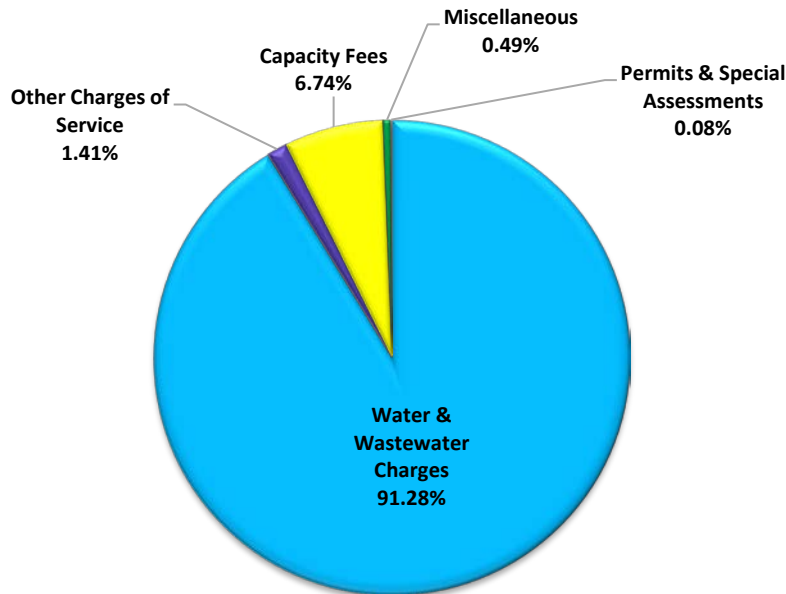
The following chart shows the total revenues of the North Port Utilities Department for a five-year period beginning with FY 2015 and excluding interfund transfers and fund balance.

**Five-Year Enterprise Revenue Summary
(excluding transfers and reserves)**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted
Revenues					
Permits & Special Assessments	\$ 5,408	\$ 17,980	\$ 2,901	\$ 15,057	\$ 18,290
Intergovernmental	16,558	427,912	135,198	227,568	-
Water & Wastewater Charges	18,216,049	19,233,746	20,738,301	20,039,667	21,872,580
Other Charges for Service	313,263	426,504	445,055	523,927	337,500
Fines & Forfeitures	(200)	-	-	-	100
Capacity Fees	1,931,159	5,831,093	3,670,813	6,462,050	1,616,040
Miscellaneous Revenues	244,417	174,635	242,392	422,048	116,700
Other Sources	2,256,038	1,664,468	5,831,763	2,455,880	-
Total	\$ 22,982,692	\$ 27,776,338	\$ 31,066,423	\$ 30,146,197	\$ 23,961,210

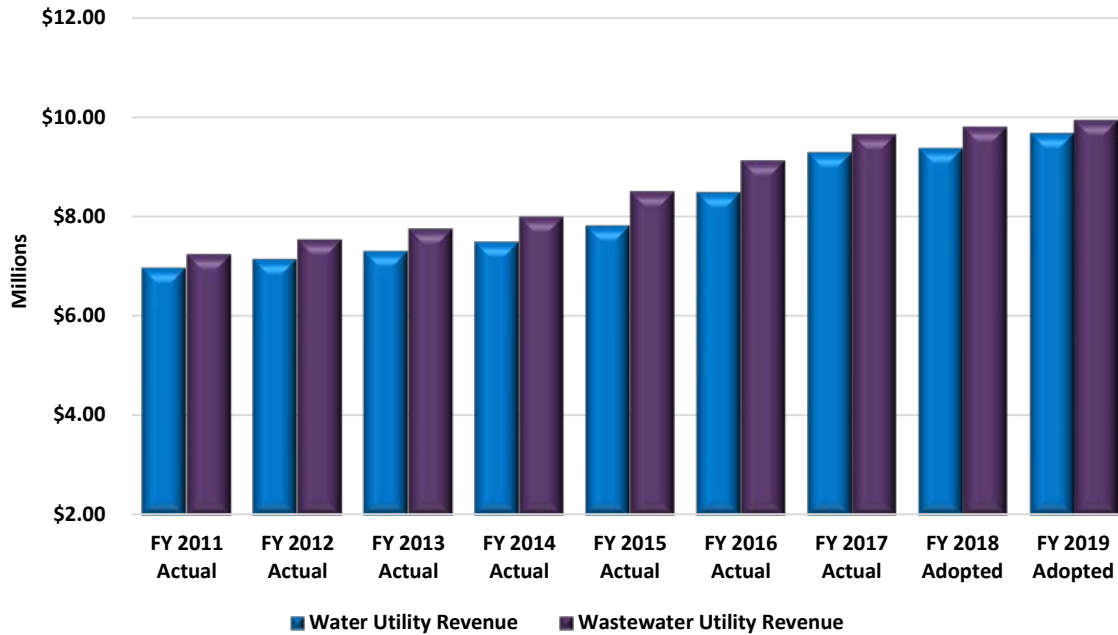
The pie chart below illustrates the Fiscal Year 2019 revenue breakdown by category. As shown, water and wastewater charges are the largest portion of utility revenues.

Fiscal Year 2019 Enterprise Revenue Sources



In FY 2015, a rate analysis was completed establishing rates for utility water and wastewater charges. Each year rates were automatically adjusted based on 100% of the January Consumer Price Index for Miami-Fort Lauderdale region. Utility rate studies are scheduled approximately every five years and in FY 2019 a rate analysis is budgeted to be completed. The following chart illustrates water and wastewater rate revenues for the past nine years.

**Water and Wastewater Revenues
Fiscal Year 2011 – Fiscal Year 2019**



Internal Service Revenue Sources

SELF-INSURANCE RISK FUND

The Self-Insurance Risk Fund was established to provide for the overall management of the City’s risk insurance. Beginning in fiscal year 2016 and continuing for a total of three years, departments will contribute a total of \$1,500,000 to the Self-Insurance Fund to build a strong base of funding to cover insurance premiums and to pay deductibles and costs of claims.

SELF-INSURANCE MEDICAL FUND

The Self-Insurance Medical Fund was established and became effective on October 1st of FY 2019 to provide for the overall management of the City’s medical insurance.

EMPLOYEE BENEFITS FUND

The Employee Benefits Fund was established to provide City employees with comprehensive and cost-effective benefit programs. The benefit programs are funded through all operating funds of the City and employees may purchase additional coverage for themselves and their families which is reflected in the budgeted revenues. This fund includes all the employee benefits except medical insurance.

The following chart shows the total revenues of the Internal Service Funds for a five-year period beginning with FY 2015 and excluding interfund transfers and fund balance.

**Five-Year Internal Services Revenue Summary
(excluding transfers and reserves)**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted
Revenues					
Charges for Service	\$ -	\$ 1,600,010	\$ 1,563,630	\$ 1,545,430	\$ 9,721,500
Miscellaneous Revenues	5,415,347	5,721,396	6,523,046	7,106,675	867,640
Other Sources	-	-	-	86,946	-
Total	\$ 5,415,347	\$ 7,321,406	\$ 8,086,676	\$ 8,739,051	\$ 10,589,140

Expenditures

In FY 2019, the adopted budget was developed with a look toward the past, present and the anticipated future financial conditions of the City. The framework for the adopted budget was established under the goal to maintain resources at sustainable levels to ensure high quality services are delivered in a cost-effective manner.

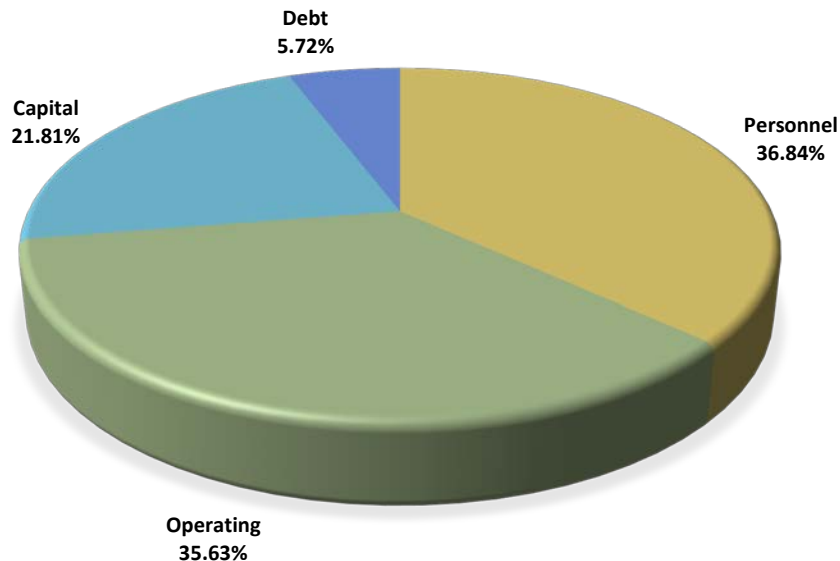
The following policies guided the development of the FY 2019 personnel budget of the City.

- ✓ An attrition hiring lag of 0.5% - 2.0% in salaries and wages based upon departmental historical trends.
- ✓ New positions are budgeted to start on January 1st or later, if service levels allow.
- ✓ Record eliminated or frozen positions.
- ✓ Include retirements and any payout of accrued benefits based upon personnel policy.

During budget development, major new programs or one-time costs were adopted. These operating expenditures are discussed in the Fund Summary section of this document.

The following graph depicts the budget categories and the percentage of funding allocated to each.

**Where the Money Goes – All Funds
(excludes all interfund transfers)**



Governmental Expenditures

The following chart shows the total governmental expenditures for the five-year period beginning with FY 2015.

Five-Year Governmental Expenditures

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted
Expenditures					
General Government	\$ 13,135,469	\$ 14,714,741	\$ 14,815,026	\$ 16,074,523	\$ 16,863,980
Public Safety	27,628,169	27,504,769	29,715,292	33,139,806	39,509,520
Physical Environment	6,138,389	6,620,284	8,695,163	7,153,250	7,994,740
Transportation	14,111,650	13,529,616	16,550,499	18,257,342	17,976,180
Economic Environment	213,424	213,542	290,182	325,020	365,190
Human Services	280,302	304,826	259,850	370,854	375,900
Culture & Recreation	1,888,022	2,039,258	2,162,464	6,849,762	3,980,770
Capital	17,232,406	19,540,603	22,407,282	19,065,154	25,503,300
Debt & Lease	4,619,067	4,498,319	4,498,119	4,460,054	5,336,100
Other Uses	3,163,840	2,604,030	2,138,226	5,356,645	13,193,665
Total Expenditures	\$ 88,410,738	\$ 91,569,988	\$ 101,532,103	\$ 111,052,410	\$ 131,099,345

The total Governmental Funds budget is \$131,099,345, up \$20,046,935 primarily due to the transfer of \$9,416,015 to establish five new renewal and replacement capital funds and the addition of personnel, operating and capital (\$6,369,714) to expand public safety services to meet the service level increase because of the opening of the Atlanta Braves Training facility.

- Personnel expenditures total \$59,485,860
- Operating expenditures total \$57,519,130
- Capital outlay totals \$32,219,870
- Debt service totals \$9,239,790
- Governmental reserves are projected to remain at or above 25% of the operating budget

The following table shows the expenditure changes by type in the FY 2019 governmental funds budgets.

**How Governmental Expenditures Changed
Fiscal Year 2018 to Fiscal Year 2019**

Changes from FY 2018	General Fund	Road & Drainage District	Fire Rescue District	Solid Waste District	Other Special Revenue Funds	Debt Service Fund	Capital Funds	Total Governmental Funds
2018 Expenditure Budget	\$36,189,130	\$19,396,140	\$9,258,590	\$8,728,950	\$13,109,300	\$2,676,300	\$29,355,010	\$118,713,420
Personnel Expenditures	5,483,190	965,480	2,131,070	531,710	542,460	-	-	9,653,910
Operating Expenditures	825,070	(984,070)	778,360	523,830	231,610	8,000	(224,000)	1,158,800
Capital Outlay	726,730	(336,010)	1,319,200	1,377,310	483,810	-	(10,759,650)	(7,188,610)
Debt Service	-	-	-	-	879,230	(3,200)	-	876,030
Other-Transfers/Subsidies	15,000	(470,000)	(165,000)	(1,452,770)	1,357,650	-	8,600,915	7,885,795
2019 Change in Expenditures	\$ 7,049,990	\$ (824,600)	\$ 4,063,630	\$ 980,080	\$ 3,494,760	\$ 4,800	\$(2,382,735)	\$ 12,385,925
Total Expenditures	\$43,239,120	\$18,571,540	\$13,322,220	\$9,709,030	\$16,604,060	\$2,681,100	\$26,972,275	\$131,099,345

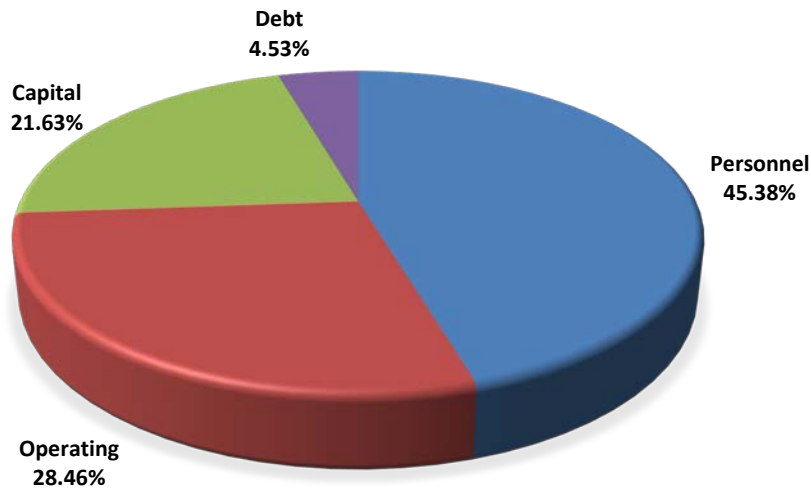
- Personnel: \$9.65 million increase for CPI and merit wage adjustments, full-year implementation of three re-negotiated union contracts, medical insurance increase, addition of 53 new positions
- Operating: Increase of \$1.16 million for costs associated with the opening of the North Port Aquatic Center, one-time and

- recurring costs for the new staff positions, maintenance projects
- Capital: Decrease of \$7.89 million due to fully funding the North Port Aquatic Center in fiscal year 2018
- Debt Service: Increase attributable to paying off the State Infrastructure Bank loan one year early

EXPENDITURES BY CATEGORY

Expenditures by category segregate the budget into four basic groups: Personnel Expenditures; Operating Expenditures; Capital Outlay and Debt Service. This type of presentation provides a picture of the City’s utilization of resources to accomplish its goals.

**Governmental Expenditures by Category
(excluding transfers)**



GENERAL GOVERNMENT

General government expenditures include the following departments:

- *Charter & Executive Services:* City Commission, City Attorney, City Manager, and City Clerk.
- *Administration & Management Services:* Finance – including accounting and investing, budgeting and reporting, payroll, purchasing, collections and revenue management; Information Technology; Social Services; Human Resources and Risk Management; Fleet Management; and Non-Departmental.
- *Neighborhood Development Services:* - Planning and Zoning and Property Standards.
- *Maintenance and Landscaping Services:* Facilities Maintenance.

PUBLIC SAFETY

Public safety includes the Police Department, Emergency Medical Services and the Fire Rescue District. These departments function as part of the City Safety and Neighborhood Services.

The Police Department operates as a community policing agency and employees 109 sworn officers, 41 civilian employees consisting of telecommunications, records personnel and administrative staff. Eleven new positions have been budgeted for FY 2019; eight are effective January 1, 2019 (property evidence technician, victim advocate, and six police officers) and three are effective April 1, 2019 (two police officers and applications systems administrator).

Fire and rescue services are provided through the Fire Rescue District and the Emergency Medical Services Department of the General Fund. These services are provided by 110 full-time employees. The department operates three shifts with 37 fire/medic personnel for each shift. Twenty-five new positions have been budgeted for FY 2019. A fire inspector, three lieutenants, nine firefighter/paramedics and nine firefighter/EMTs are effective October 1, 2018; two training officers are effective January 1, 2019; and one quality improvement officer is effective April 1, 2019.

PHYSICAL ENVIRONMENT

Physical environment includes the Solid Waste District which provides the collection and disposal of garbage for the citizens. The District functions as part of the Safety and Neighborhood Services provided by the City. Forty full-time employees provide garbage collection and recycling services to the residents of North Port. The Business Services Coordinator is shared between the Road and Drainage District (70%), the Solid Waste District (15%) and Fleet Management (15%). Three new positions are budgeted for FY 2019; all are effective October 1, 2018.

TRANSPORTATION

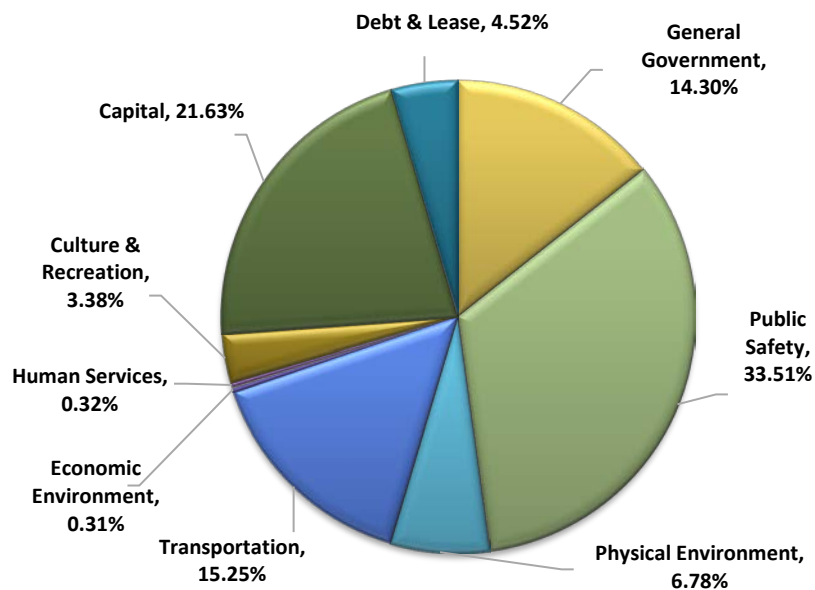
A major portion of the City’s Development and Transportation Services are provided by the Road and Drainage District. The City is responsible for the maintenance of approximately 813 miles of roadways, 79 miles of canals and 69 water control structures. The Road and Drainage District is the sole provider of these services including the following programs: pothole patching, right-of-way mowing, sidewalk construction, water control structure repair, swale rehabilitation, drainage system improvements and extensive road rehabilitation. The District provides these services with a staff of 91 employees, with the Business Services Coordinator shared with Solid Waste and Fleet Management. Two new positions are budgeted for FY 2019: one Equipment Operator I, effective October 1, 2018; one Infrastructure Inspector, effective January 1, 2019.

CULTURE AND RECREATION

The City maintains ten neighborhood parks, seven community/activity centers, three recreational/sports facilities and seven special use parks. Currently, the Parks and Recreation Department has thirteen projects under construction. The recreational and cultural activities provided for the community by the department serve to enhance the City’s Safety and Neighborhood Services. The North Port Aquatic Center is the largest construction project to date, scheduled for completion with a tentative opening date of July 1, 2019.

The following graph illustrates the governmental expenditures by function excluding transfers. As indicated by the diagram, General Government and Public Safety expenditures consume the largest portion of the governmental expenditures.

Governmental Expenditures by Function



NON-DEPARTMENTAL

There are expenditures, within the General Fund, that are non-department specific and are budgeted in the non-departmental account. These costs include: general insurance premiums for the City; promotional activities; and any global salary increases within the General Fund departments.

INTERFUND COST ALLOCATION

An interfund cost allocation is used by the City of North Port to recover costs associated with activities performed by administrative cost centers which includes these departments: City Commission, City Attorney, City Clerk, City Manager, Finance, Human Resources, Information Technology, Facilities Maintenance.

The methodology used to determine the costs allocated to the internal service recipients is based on a percentage calculation of the total city budget and indirect costs are allocated among the City departments. The allocation incorporates the costs associated with the categories of personnel, operating and capital. Personnel costs are allocated based on the number of authorized positions in each department/division as a percentage of the city-wide total. The city-wide operating costs are segregated by fund/department/division to determine the percentage of each segment to the city-wide total. Transfers and administrative cost allocations included in the operating budgets are removed before determining the operating cost percentage. The capital outlay allocation is determined in the same manner as the operating category and only includes those costs within the internal service providers' budgets. The costs with the Capital Improvement Program (CIP) are also allocated to those internal service recipients who have active CIP projects. A two-step allocation method is applied prior to distributing the costs to the service recipients. The finalized cost allocation is charged to the separate funds by interfund transfers.

Proprietary Expenses

The following table shows the expense changes by type in the FY 2019 proprietary funds budgets.

**How Proprietary Expenses Changed
Fiscal Year 2018 to Fiscal Year 2019**

	Enterprise Utility Systems	Internal Service Funds
	Water & Wastewater Utility Systems	Self-Insurance & Employee Benefits
FY 2018 Expenses Budget	\$32,364,080	\$9,201,820
Personnel Expenses	637,960	-
Operating Expenses	753,700	181,100
Capital Outlay	447,360	-
Debt Service	172,950	-
Net Change in Expenses	\$ 2,011,970	\$ 181,100
FY 2019 Total Expenses	\$34,376,050	\$9,382,920

The total Enterprise funds budget is \$34.38 million, an increase of \$2.01 million.

- Personnel expenses total \$5.98 million
- Operating expenses total \$14.58 million
- Capital outlay total \$9.72 million

The total Internal Service funds budget is \$9.38 million, an increase of \$181,100.

Utility Enterprise Expenses

All expenses to support utility operations are funded by the sale of utility services to customers, no taxes or district assessments are used. In FY 2019, the Utilities Enterprise Fund is budgeted to pay the General Fund \$1.4 million as reimbursement for administrative support services and other goods and services supplied to the utility. An annual rate review is prepared to determine if revenues derived from user charges and connection fees are adequate to cover the operating and capital costs, including debt service.

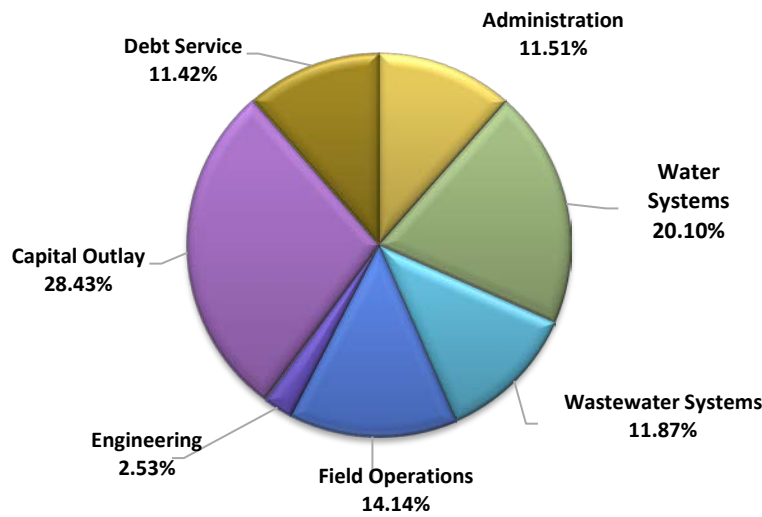
The following table shows the total expenditures of the utility enterprise funds from FY 2015 through FY 2019, excluding transfers. As noted under the Budgetary Accounting Section, capital outlay and debt service are reflected as budgeted expenses, although both items are balance sheet items in the City's Comprehensive Annual Financial Report as required by GAAP.

Five-Year Summary of Enterprise Expenses

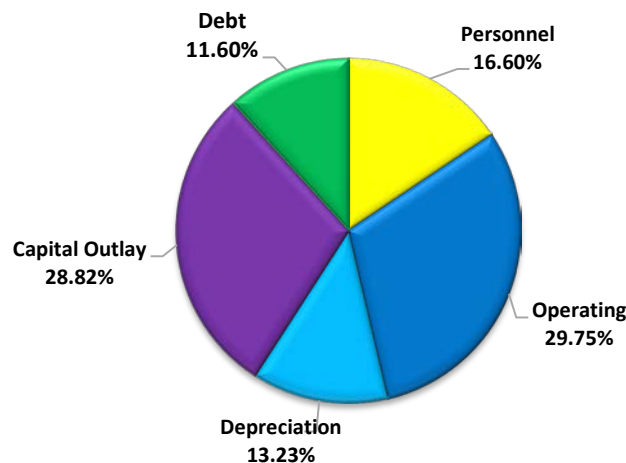
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted
EXPENSES					
General and Administration	\$ 3,992,077	\$ 3,759,686	\$ 3,592,525	\$ 3,749,024	\$ 3,932,370
Water Systems	5,762,760	5,800,059	6,060,745	6,072,267	6,868,680
Wastewater Systems	3,602,083	3,641,959	3,878,253	3,852,752	4,056,520
Field Operations	3,659,954	3,710,391	3,953,654	4,961,667	4,831,930
Engineering	-	-	-	-	866,290
Capital Outlay	-	-	-	2,126,526	9,716,570
Debt Service	1,196,452	1,193,027	1,114,425	1,045,479	3,903,690
Total	\$ 18,213,326	\$ 18,105,122	\$ 18,599,602	\$21,807,715	\$34,176,050

The following two graphs illustrate the North Port Utilities expenses by function and by category, respectively.

**Total Expenses by Function
(Excluding Transfers)**



Expenses by Category



Internal Service Funds Expenses

All expenses for the Self-Insurance Risk Fund are funded by all departments in the City and all expenses of the Self-Insurance Medical Fund and Employee Benefits Fund are funded by the City's departments and employees. The Self-Insurance Medical Fund is effective October 1, 2018 and only includes medical benefits; dental, vision and other employee benefits are included in the Employee Benefits Fund.

The following table shows the total expenditures of the internal service funds from FY 2015 through FY 2019, excluding transfers.

Five-Year Summary of Internal Service Expenses

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted
EXPENSES					
General Government	\$ 5,541,268	\$ 6,898,763	\$ 8,153,197	\$ 7,822,046	\$ 9,382,920
Capital Outlay	-	16,161	-	-	-
Total	\$ 5,541,268	\$ 6,914,924	\$ 8,153,197	\$7,822,046	\$ 9,382,920

Capital Outlay

The City of North Port continues its commitment to infrastructure improvements, community recreational facilities, and utility expansion projects. During the budget process, City Commission and City Management review and evaluate projects from previous years with the goal of funding only the highest priority projects. Over the past twelve years the City has budgeted over \$496.2 million for projects of all types, and an additional \$67.7 million is appropriated for FY 2019. Following are charts showing the projected governmental and enterprise sources to fund the Five-Year Capital Improvement Program for Fiscal Years 2019 - 2023.

City of North Port Five Year Capital Improvement Program – FY 2019

FISCAL YEAR 2019	BUDGET
GOVERNMENTAL SOURCES	
General (Operating) Revenues	\$ 5,092,140
Capital Funds	12,040,300
Impact Fees Funds	3,178,000
Grant Funds	1,608,260
Debt Proceeds	35,782,320
TOTAL GOVERNMENTAL SOURCES - FY 2019	\$ 57,701,020
ENTERPRISE SOURCES	
General (Operating) Revenues	5,293,000
Capacity Fees	1,731,900
Capital Funds	1,846,760
Grant Funds	1,081,000
TOTAL ENTERPRISE SOURCES - FY 2019	9,951,760
TOTAL PROJECTED CAPITAL PROJECTS - FY 2019	\$ 67,652,780

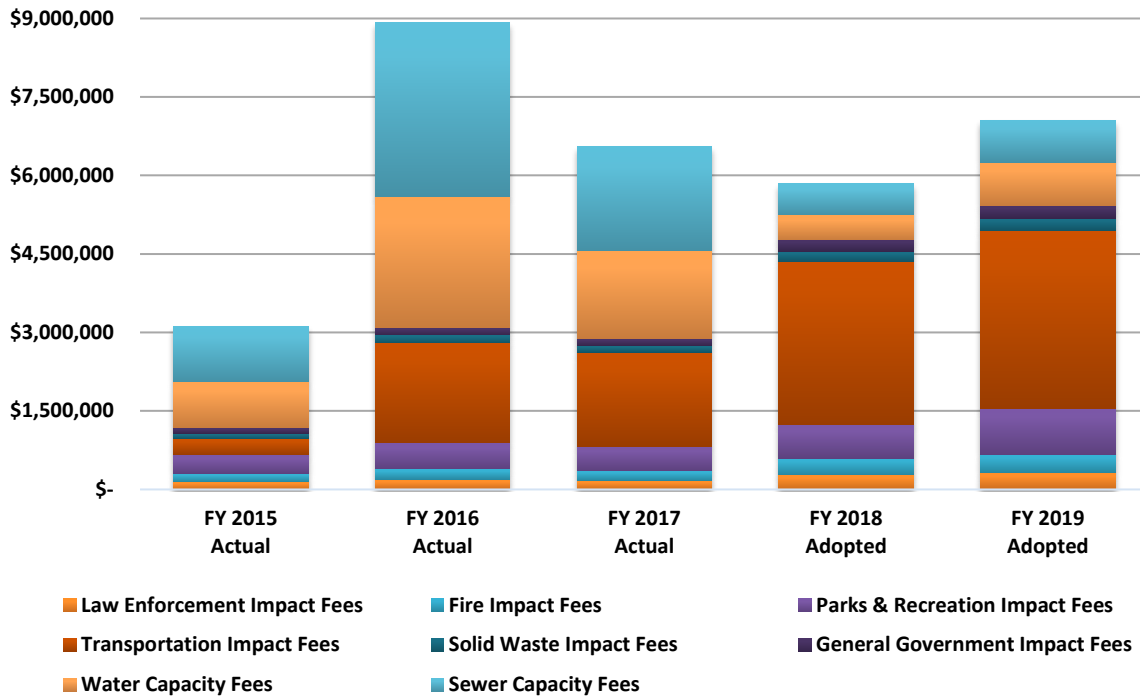
City of North Port Five Year Capital Improvement Program – FY 2020-2023

FISCAL YEARS 2020 - 2023	BUDGET
GOVERNMENTAL SOURCES	
General (Operating) Revenues	\$ 45,951,340
Impact Fees Funds	3,494,990
Capital Funds	35,504,900
Grant Funds	996,000
Debt Proceeds	41,751,260
TOTAL GOVERNMENTAL SOURCES - FY 2020 - 2023	\$ 127,698,490
ENTERPRISE SOURCES	
General (Operating) Revenues	12,171,780
Capacity Fees	6,349,500
Capital Funds	7,840,600
TOTAL ENTERPRISE SOURCES - FY 2020 - 2023	26,361,880
TOTAL PROJECTED CAPITAL PROJECTS - FY 2020 - 2023	\$ 154,060,370

The decline in rapid growth experienced in prior years and the three-year moratorium on transportation impact fees have reduced impact and capacity fee collections. These revenues have decreased substantially, limiting the available resources for new projects; however, with the increase in construction activity the past five years, impact fees are beginning to rise.

The following chart illustrates actual and projected revenues from impact and capacity fees for the five-year period of 2015 through 2019. The economic downturn began in FY 2007 and continued through FY 2013. FY 2019 adopted revenues anticipate a continued upturn in the economy and therefore reflect an overall increase of \$1,202,280 from FY 2018. The two-year moratorium on Transportation and Solid Waste Impact Fees ended January 30, 2014; however, Commission voted to extend the moratorium on Transportation Impact Fees until January 30, 2015, and transportation impact fees became effective again on January 31, 2015.

Growth-Related Capital Funding Sources 2015 – 2019



Planning, designing and/or construction of the following non-recurring major capital projects began in prior fiscal years and will be completed in FY 2019 or a subsequent year:

- Fire/Police Training Tower
- North Port Aquatic Center
- Emergency Operations Center
- Boundless Playground
- Fire Station 81 Renovation

The five-year capital plan includes the following major multi-year projects:

- Myakkahatchee Creek Greenway Development
- Price Boulevard Widening – Phase I
- Public Works Facility Phase II
- Fire Stations 86 and 87
- Road Rehabilitation
- Utilities Administration Building & Field Operations Center
- Neighborhood Water and Sewer Line Extensions
- Sidewalks and Pedestrian Bridges

The FY 2019 Adopted Budget includes \$67,652,780 in appropriated capital outlay. Governmental projects and asset replacements total \$60,628,780; \$7,024,000 is budgeted in utility capital expenses. Detailed information on the City's adopted capital plan and projects is in the Capital Improvement Plan chapter of this document.

Multi-Year Maintenance Programs

The FY 2019 Budget represents a continuation of the City's philosophy of systematic and strategic actions to achieve both long and short-term goals. This approach will assist in maintaining the enhanced quality of life enjoyed by the residents of North Port. The City continues multi-year maintenance programs in the following areas to reduce long-term maintenance costs:

- Annual water control structure scheduled maintenance and replacement
- Aggressive canal re-sloping and re-dredging
- Neighborhood Park renovations
- Repairing and rehabilitating City roadways
- Lift station preventative maintenance
- Annual sidewalk construction
- Bridge rehabilitation
- Backflow Prevention program

Capital Operating Impact

The operating budget assumes the cost of maintaining and operating new capital improvement facilities. The operating impacts of capital projects for future budget planning are included in budget projects used in the annual budget process with these costs being added in the annual operating budget in the year the construction of the asset is complete and operational. Costs of multi-phase projects, such as park expansions, are included when the individual facilities or segments are completed. When vehicles are replaced, and road reconstruction is completed in an area, decreased maintenance costs are realized. When adequate information is available, and a reasonably accurate estimate is possible, long-term operational and maintenance costs, resulting from a capital improvement project, are included with the identified project.

Projections

An important element of the annual budget process for the City of North Port is the preparation of short and long-term financial forecasts and analyses. Projections for the FY 2019 budget include historic and current year data along with published state and industry economic research. Professional rate studies for utility services, City policies, and capital improvement planning are considered in forecast assumptions.

Growth Assumptions

The following chart depicts some of the growth assumptions used in short-term forecasting.

Five-Year Growth Assumptions

	ACTUAL	BUDGET		FORECAST ASSUMPTIONS			
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Population	70,631	72,933	75,317	77,766	80,197	82,644	85,087
Growth Rate	5.11%	3.26%	3.27%	3.25%	3.13%	3.05%	2.96%
Taxable Value (000)	\$ 3,674,918	\$4,131,653	\$ 4,598,293	\$ 5,136,308	\$ 5,763,482	\$ 6,456,613	\$7,227,015
Growth in Taxable Value	12.50%	12.43%	11.29%	11.70%	12.21%	12.03%	11.93%
New Construction (000) ¹	\$ 167,908	\$ 165,043	\$ 159,370	\$ 164,107	\$ 162,840	\$ 162,105	\$ 163,017

Utility Growth Assumptions

Customers (average annual):

# of Water Customers	21,620	22,347	23,182	24,061	25,008	25,935	26,918
Growth Rate	4.85%	3.36%	3.74%	3.79%	3.94%	3.71%	3.79%
# of Wastewater Customers	16,700	17,370	18,141	18,939	19,799	20,660	21,575
Growth Rate	5.32%	4.01%	4.44%	4.39%	4.54%	4.35%	4.43%

Water

Annual Water Sales	\$ 9,610,186	\$9,678,410	\$ 9,823,586	\$ 9,970,940	\$10,120,504	\$10,272,312	\$10,426,396
Growth Rate	3.42%	0.71%	1.50%	1.50%	1.50%	1.50%	1.50%

Utility Rates

Average Monthly Residential Bill	\$ 42.92	\$ 43.40	\$ 44.40	\$ 45.43	\$ 51.85	\$ 58.30	\$ 64.75
Net Change from Prior Year	1.76%	1.11%	2.32%	2.31%	14.13%	12.44%	11.07%

Wastewater

Annual Wastewater Sales	\$10,184,012	\$9,946,260	\$10,344,110	\$10,757,875	\$11,188,190	\$11,635,717	\$12,101,146
Net Change from Prior Year	5.42%	-2.33%	4.00%	4.00%	4.00%	4.00%	4.00%

Utility Rates

Average Monthly Residential Bill	\$ 57.16	\$ 57.26	\$ 58.62	\$ 59.98	\$ 61.34	\$ 62.77	\$ 64.22
Net Change from Prior Year	1.96%	0.18%	2.37%	2.32%	2.27%	2.32%	2.32%

(1) Includes new homes, commercial and reappraisals. New homes are placed on the tax roll one year after receiving a Certificate of Occupancy.

Note: The assumptions shown in this and following charts were formulated from information available at the time. These numbers may differ from final figures appearing elsewhere in the budget document.

Revenues and Expenditures

The accompanying projections of revenues and expenditures demonstrate how current economic trends, coupled with the financial policies of the City, may influence future cash balances and tax levies. Known quantities, such as actual revenues and expenditures, interact with a set of key assumptions to determine a possible scenario. The quantity of unknowns in this analysis, whether more or less, reduces its strength of validity in the long-term. While this financial projection is intended to advise decision-makers on the current and potential financial conditions of the City, it does not represent a legal obligation. These projections use the best possible data available at the time of the analysis and document preparation and considers the following:

- Growth in home values is expected to continue to increase over the next three years and levels off in years four and five.
- Assumptions for growth are based on short-term national and state economic growth projections.
- Impacts of proposed legislation are not included.
- Future expenditures are based on the current service levels plus expected operating expenditures for facility expansions/additions and adjusted for forecast commodity price changes.
- The number of positions is based on the FY 2019 adopted budget with no change in the number of positions in future years.
- Future capital project budgets are based on the adopted FY 2019 – 2023 Capital Improvement Plan and adjusted for proposed project changes and major operating impacts.

Revenue projections included in the financial plan are conservative which ensures that public services will be provided even if revenues fall short of projections. In cases where expenditures exceed revenues, rates may be increased, fund balances may be appropriated to the extent they are available, or the City may elect to issue debt to prevent large increases in taxes. The revenue and expenditure figures for all years have been adjusted to balance the effects of internal transfers and may differ from numbers presented in other sections of the budget.

Forecasts are based on known current events for which estimates are available and on growth assumptions. Excluded from the projections are any unresolved issues in the current year budget, annexations, or changes in service areas. Through the strategic planning process, staff explores the current economic indicators and how those indicators will change in the future. Currently, the City is experiencing steady growth in the housing market with vacant and foreclosed properties decreasing, and housing starts are increasing. Existing businesses are growing and expanding into other areas of the City and new businesses are being established. The City anticipates additional property tax revenue and district assessment revenue from the expanded tax base. Appreciating property values are attributing to an increase in taxable values: 2015 taxable value increase of 8.95%; 2016 taxable value increase of 13.22%; 2017 taxable value increase of 12.33%; 2018 taxable value increase of 12.86%.

City staff utilizes quantitative methods in developing the five-year forecast for both revenues and expenditures. A number of capital projects are underway and will be completed in the next two to three years. These projects will impact the City’s expenditure budget, but the economic indicators support a structurally balanced budget for the City.

This section includes five-year projections for only operating-type governmental funds. The funds included in this section are: General Fund; operating-type Special Revenue Funds including the Road and Drainage District; Fire Rescue District; Solid Waste District; and Building Fund. The balance of the Special Revenue Funds is not included because these funds are primarily the appropriation of the applicable revenue source for specified purposes. Any projected cost increase in Internal Service Funds are passed on to and factored into the five-year projections of the operating funds and are not included. It is important to note the following significant items which have not been included:

- New services – programs or departments other than those included in the current year budget
- New revenue sources – except for those included in the current year budget
- Unresolved issues – except those in the current year budget
- Annexations or changes in boundaries or service areas
- Future tax reform mandates by the State of Florida

Governmental Projections

The following outlines the more specific assumptions used in calculating the current year estimates as well as the projections in the five-year forecast for each major revenue and expenditure category:

	FY 2019 Budget	Five Year Forecast FY 2020 – FY 2024
REVENUES		
Ad Valorem Taxes	Millage (3.4070 mils) on tax base of \$4.17 billion per property appraiser; assumes 97% collections	Projected growth in tax base from new construction and increased market values is projected at 12.86% for 2019 with an average increase of 12.00% in taxable value for the following four years. Millage is projected to remain flat over the next two years as taxable values increase and show a reduction in the last three years.
Non-Ad Valorem Assessments	Road & Drainage District based upon methodology study and adjusted for changes in projected costs – no change from FY 2018	FY 2019 assessment revenues reflect a 1.01% increase compared to FY 2018. FY 2020-2024 assessment revenues are forecasted to increase to meet service demands at a rate of 4.00%.
	Solid Waste District - \$230/household (same as FY 2018)	The assessment rate is forecasted to remain the same over the next five years.

	Fire Rescue District – 8% increase	FY 2019 assessment rates increased 8% as compared to FY 2018. Overall assessment revenue is forecasted to increase over the next five years to meet service demands at a rate of 5.00%.
Other Taxes: Utility Taxes & Communication Services Tax	State estimate	4.00% annual growth in Utility Taxes; and Communication Services taxes are forecasted to increase an average of 0.75% through 2024 based upon changes anticipated in the calculation of the tax and subsequent distribution.
Permits & Special Assessment	Based on forecast model projections and historical trends	Electric Franchise Fees forecasted to increase 3.50% annually. Building permit fees projected to increase 5% annually.
Intergovernmental: Half Cent Sales Tax, Gas Tax, State Revenue Sharing	State estimate	Half Cent Sales Tax of 6.00% annually. Gas Tax of 4.00% annually. Municipal Revenue Sharing of 7.50% annually.
Charges for Services	Based on budget staff projections	Average of 4.00% increase annually for FY 2020-2024.
Fines & Forfeitures	Based on budget staff projections	A projected increase of 7.00% in fiscal years 2020-2024 based upon full staffing of two Traffic Units.
Investment Income	Based upon current investment trends	Annual increases of approximately 5.00% based upon current market trends and cash balances.
Miscellaneous	Based on current data trends	Average of 2.0% annual growths.
EXPENDITURES		
Personnel Services	Based on economic and political trends	Based on average annual growth in personnel costs of 6.60% for all classes of employees city-wide.
Operating Expenditures	Based on historical, economic and political trends	Based on estimated CPI of 2.00% with historical trends factored in for 2020-2024.
Capital Outlay	Based on current Fleet replacement plan	Based on a fixed amount.
Debt Service	Per debt service schedule	Per debt service schedule with no anticipated increase in debt.

Five-Year Governmental Projections
Includes Major Operating Governmental Funds

	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
Governmental Revenues						
Taxes - Ad Valorem	\$13,701,080	\$15,195,170	\$16,844,990	\$18,478,910	\$ 20,384,470	\$ 21,060,610
Assessments - Non-Ad Valorem	28,933,740	31,143,100	33,603,350	35,036,170	36,531,510	38,092,150
Other Taxes	7,054,170	7,263,530	7,480,860	7,706,490	7,940,760	8,184,020
Permits/Special Assessments	7,372,650	7,738,480	8,131,540	8,555,310	9,013,840	9,511,910
Intergovernmental	9,990,610	10,608,230	10,555,560	10,752,110	11,442,760	12,178,500
Charges for Service	15,861,480	15,353,040	15,941,630	16,559,070	17,207,000	17,887,220
Fines & Forfeitures	135,220	144,690	154,820	165,660	177,260	189,670
Investment Income	315,000	331,030	347,980	365,930	384,940	405,080
Return on Investment	441,400	463,470	486,640	510,970	536,520	563,350
Miscellaneous Revenues	529,450	535,950	542,540	549,240	556,030	562,930
Other Sources	1,381,650	19,000	19,000	19,000	19,000	19,000
Total Revenues	\$85,716,450	\$88,795,690	\$94,108,910	\$98,698,860	\$104,194,090	\$108,654,440
Governmental Expenditures						
Personal Services	\$52,376,060	\$56,557,430	\$60,021,330	\$63,704,220	\$ 67,650,590	\$ 71,880,860
Operating Expenditures	27,571,020	28,344,800	29,142,090	29,963,570	30,810,090	31,682,420
Capital Outlay	5,211,630	1,525,000	1,525,000	1,525,000	1,525,000	1,525,000
Other Uses	3,727,650	2,355,780	2,805,780	2,805,780	2,805,780	2,905,780
Total Expenditures	\$88,886,360	\$88,783,010	\$93,494,200	\$97,998,570	\$102,791,460	\$107,994,060
Changes in Reserves	(3,169,910)	12,680	614,710	700,290	1,402,630	660,380
Fund Balance-Beginning Estimate	\$37,343,135	\$34,173,225	\$34,185,905	\$34,800,615	\$ 35,500,905	\$ 36,903,535
Fund Balance-Ending Estimate	\$34,173,225	\$34,185,905	\$34,800,615	\$35,500,905	\$ 36,903,535	\$ 37,563,915

Enterprise Projections

This section contains the five-year forecast of revenues and expenditures for the water and wastewater operations of the City based on amounts reflected in the FY 2019 budget and known future events for which estimates are available. The projections are largely based on growth and development assumptions, which are detailed in the Utilities Rate Study.

The projection of service area needs is critical, since rates and charges for these services account for most of the total revenues. Annual growth projections are impacted by decreases in development or reduced water sales due to such factors as increased customer awareness of the need for water conservation. The ability to meet the financial requirements of the utility is dependent upon valid projections and it is expected that the utility service area will experience gradual growth during the next few years.

The forecast assumptions in the following table are provided by staff and are based on the 2015 Rate Study and recent historical trends. Except for water and wastewater rate increases, other revenues and expenditures are projected at an average escalation rate. The adopted rate ordinance for Utilities allows for an annual rate adjustment based upon the January Consumer Price Index (CPI) for all goods for the Miami Florida region. The assumptions used for the Utilities forecast utilize the current rate study, recent trends and the utility rate ordinance.

	FY 2019 BUDGET	FIVE YEAR FORECAST FY 2020-FY 2024
REVENUES		
Water	A 2.0% increase in rates over prior year with an average customer growth rate of 4.00%	Anticipated customer growth rates based on Utilities 2015 adopted rate study and water rate adjustments based on assumed consumer price indexing for subsequent years.
Wastewater	A 2.0% increase in rates over prior year with an average customer growth rate of 3.50%	Anticipated customer growth rates based on Utilities 2015 adopted rate study and water rates adjustments based on assumed consumer price indexing for subsequent years.
Other Charges for Service	Fees charged on approved rate structure.	Annual 1.0% increase.
Fines and Forfeitures	A minimal revenue source	No annual growth projected.
Investment Income	Earnings on operating cash balances at anticipated rate of 5.00%	Earnings on operating cash balances at anticipated Rate of 5.00%.
Miscellaneous	A minimal revenue source	No annual growth projected.
Capacity Fees	Based on Utility forecasting model	Based on Utility forecasting model and historical trends.
EXPENDITURES		
Personnel Services	Based on economic and political trends	Based on a 6.75% average annual growth in personnel costs for all classes of employees city-wide.
Operating Expenditures	Based on economic and political trends	Based on estimated CPI of 2.00% with historical trends factored in for 2020-2024.
Depreciation	Based on depreciation schedules	Annual growth based on 0.5% increase as capital projects are completed.
Debt Service	Projected debt service is a budget amount, but the actual adjustment for the principal is a reduction in the debt liability and is not reflected in the actual amounts for each fiscal year.	Annually determined by debt service schedule.

The following table shows the five-year revenue and expenditure projections for the Utility Enterprise Funds. The Utility Department is researching possible revenue sources to fund the required projects.

Five-Year Enterprise Projections

	Adopted	Five Year Projections				
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Revenues						
Permits and Special Assessments	\$ 18,290	\$ 17,740	\$ 17,210	\$ 16,690	\$ 16,190	\$ 15,700
Capacity Fees	1,616,040	2,060,210	1,528,875	1,528,875	816,345	772,875
Intergovernmental	-	-	-	-	-	-
Water & Wastewater Charges	21,329,140	22,377,030	23,478,970	24,637,820	25,856,640	27,138,660
Other Charges for Service	880,940	896,360	912,050	928,010	944,250	960,770
Fines & Forfeitures	100	100	100	100	100	100
Investment Income	95,000	104,500	114,950	126,450	139,100	153,010
Miscellaneous Revenues	21,700	21,700	21,700	21,700	21,700	21,700
Other Sources	200,000	200,000	200,000	200,000	200,000	200,000
Total Revenues	\$24,161,210	\$25,677,640	\$26,273,855	\$27,459,645	\$27,994,325	\$29,262,815
Expenditures						
Personal Services	\$ 5,976,440	\$ 6,375,354	\$ 6,805,819	\$ 7,267,585	\$ 7,763,127	\$ 8,295,009
Operating Expenditures	14,579,350	14,870,930	15,168,360	15,471,720	15,781,170	16,096,790
Capital Outlay	9,916,570	11,740,000	8,099,780	3,532,780	2,850,000	2,900,000
Debt Service	3,903,690	3,800,000	3,801,870	3,801,970	2,347,730	2,345,980
Other Uses	200,000	200,000	200,000	200,000	200,000	200,000
Total Expenditures	\$34,576,050	\$36,986,284	\$34,075,829	\$30,274,055	\$28,942,027	\$29,837,779
Funds Available (Funds Required)	\$(10,414,840)	\$(11,308,644)	\$(7,801,974)	\$(2,814,410)	\$ (947,702)	\$ (574,964)

Debt Administration

The source of the following information is the City of North Port's Comprehensive Annual Financial Report. The City of North Port has outstanding debt as of September 30, 2017 consisting of the following:

GOVERNMENTAL DEBT

Transportation Improvement Assessment Bonds (Bonds payable)	\$ 35,200,000
Plus, bond premium	921,772
State Revolving Loans	2,634,627
TOTAL GOVERNMENTAL DEBT	\$ 38,756,399
ENTERPRISE FUND DEBT	
Revenue Bonds (Bonds Payable)	\$ 12,769,164
State Revolving Loans	19,247,015
TOTAL ENTERPRISE DEBT	\$ 32,016,179

Bond Debt

The transportation improvement assessment bond debt is paid by the Debt Service Fund; the State Revolving Loan is paid by transportation impact fees; the enterprise fund debt is paid by the North Port Utilities. The following table provides a description of debt and associated bond amounts.

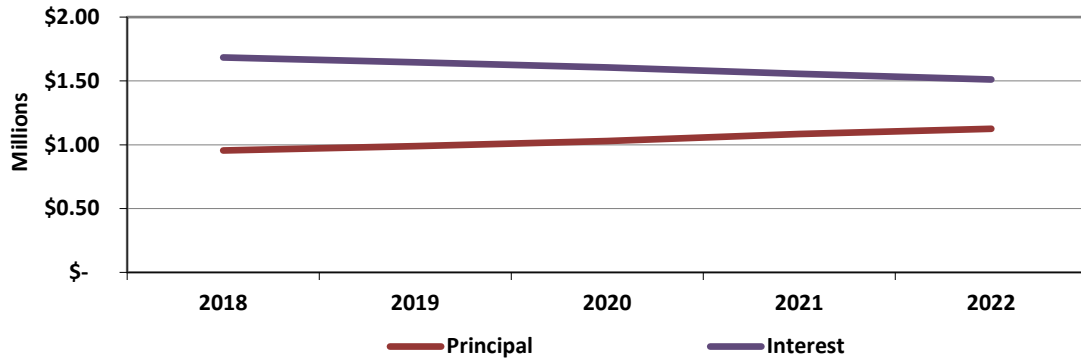
DESCRIPTION OF DEBT	GOVERNMENTAL	ENTERPRISE
\$39,525,000 Series 2013 Transportation Improvement Assessment Bonds, due in annual installments of \$855,000 - \$2,510,000 beginning July 1, 2014 through July 1, 2039; interest between 1.00% and 5.00%; secured by a pledge of non-ad valorem capital assessments.	\$35,200,000	\$ -
\$9,509,894 State Infrastructure Bank Loan, due in annual installments of \$1,821,260 beginning October 1, 2014 until loan is paid in full; interest at 2.5%; secured by transportation impact fees and the discretionary sales surtax revenues.	2,634,627	-
\$6,211,908 Series 2005 Utility System Refunding Revenue Bonds, due in annual installments of \$17,177 - \$592,317 beginning September 30, 2006 through September 30, 2030; interest at 4.02%; secured by a pledge of the net revenues of the system operations and impact fees.	-	5,950,164
\$11,670,000 Series 2014A (\$10,000,000) and 2014B (\$1,670,000) Utility System Refunding Revenue Notes, due in annual installments of \$1,092,000 - \$1,423,000 beginning September 30, 2014 through September 30, 2022; interest at 2.15% for A and 2.1% for B; secured by a pledge of the net revenues of the system operations and impact fees.	-	6,819,000
\$23,400,800 State Revolving Fund Loan, due in semi-annual installments of \$447,888 - \$768,979 beginning July 15, 2011 through January 15, 2031; interest between 2.49% and 3.12%; secured by a pledge of the net revenues of the system operations and impact fees.	-	17,411,993
\$2,579,567 State Revolving Fund Loan, due in semi-annual installments of \$78,212 - \$162,860 beginning July 15, 2013 through January 15, 2027; interest at 2.32%; secured by a pledge of the net revenues of the system operations and impact fees.	-	1,835,022
TOTAL BONDS	\$37,834,627	\$32,016,179

Debt Maturity

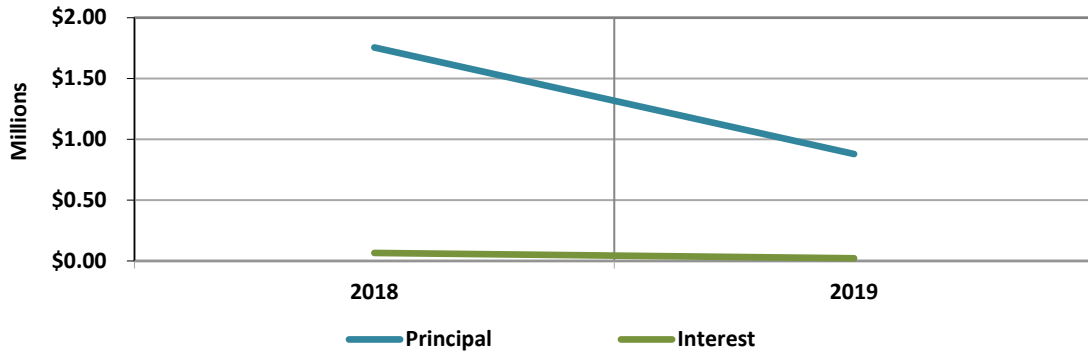
The following chart shows the debt service requirements as of September 30, 2017.

GOVERNMENTAL FUNDS		TRANSPORTATION	
TRANSPORTATION IMPROVEMENT ASSESSMENT BONDS			
Year Ended September 30		Principal	Interest
2018		\$ 955,000	\$ 1,683,794
2019		990,000	1,645,593
2020		1,030,000	1,605,994
2021		1,085,000	1,554,494
2022		1,125,000	1,511,094
2023-2027		6,540,000	6,652,219
2028-2032		8,200,000	4,982,043
2033-2037		10,370,000	2,821,825
2038-2039		4,905,000	370,750
	TOTAL	\$35,200,000	\$ 22,827,806
STATE REVOLVING LOANS			
Year Ended September 30		Principal	Interest
2018		\$ 1,755,394	\$ 65,866
2019		879,233	21,981
	TOTAL	\$ 2,634,627	\$ 87,847
ENTERPRISE FUNDS		WATER & SEWER UTILITY	
REVENUE BONDS			
Year Ended September 30		Principal	Interest
2018		\$ 1,492,553	\$ 388,639
2019		1,714,957	353,050
2020		1,760,689	309,538
2021		1,808,280	263,521
2022		1,855,456	216,745
2023-2027		2,428,383	653,163
2028-2030		1,708,846	141,281
	TOTAL	\$12,769,164	\$ 2,325,937
STATE REVOLVING LOANS			
Year Ended September 30		Principal	Interest
2018		\$ 1,176,264	\$ 525,019
2019		1,209,080	492,203
2020		1,242,823	458,460
2021		1,277,518	423,765
2022		1,313,193	388,090
2023-2027		7,137,404	1,369,011
2028-2032		5,820,732	346,196
2033		70,001	812
	Total	\$19,247,015	\$ 4,003,556

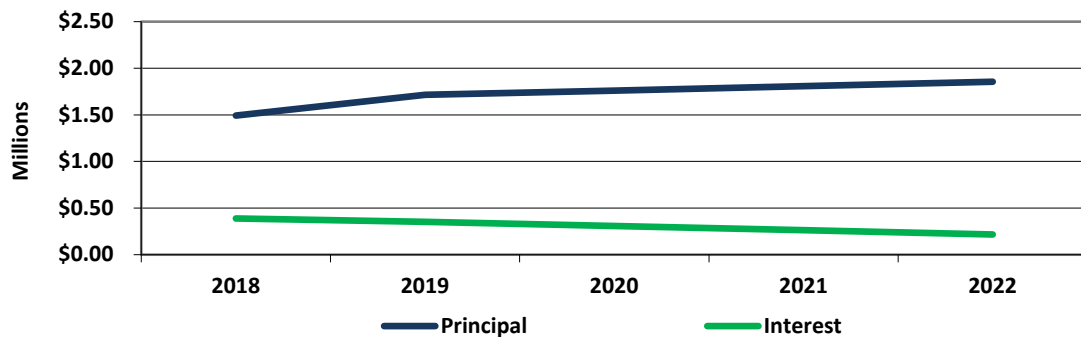
**Governmental Funds Debt Service-Transportation Improvement Assessment Bonds
Principal and Interest – 2018 – 2022**



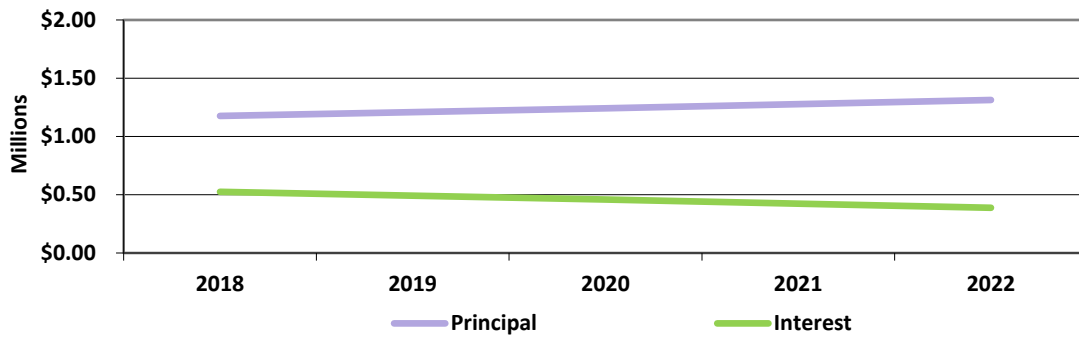
**Governmental Funds Debt Service-State Infrastructure Bank Loan - Transportation
Principal and Interest – 2018 – 2019**



**Enterprise Funds Debt Service-Revenue Bonds
Principal and Interest – 2018 – 2022**



**Enterprise Funds Debt Service-State Revolving Loans
Principal and Interest – 2018 – 2022**



Bond Issue Costs and Refunding Losses

A refunding loss of \$817,039 incurred in conjunction with the issuance of the Utility System Refunding Revenue Bonds, Series 2005 is being amortized over the life of the bonds - 25 years. Amortization of the refunding loss \$37,068 for the year ended September 30, 2017 is included as a component of interest expense. Unamortized refunding loss of \$265,076 is recorded as deferred outflows on the statements of net position.

A refunding loss of \$820,427 incurred in conjunction with the issuance of the Utility System Refunding Revenue Bonds, Series 2014, is being amortized over the life of the bonds - 9 years. Amortization of the refunding loss \$109,921 for the year ended September 30, 2017 is included as a component of interest expense. Unamortized refunding loss of \$281,624 is recorded as deferred outflows on the statements of net position.

Prepaid bond insurance costs of \$115,167 incurred in conjunction with the issuance of the Transportation Improvement Assessment Bonds, Series 2013, are being amortized over the life of the bonds – 26 years. Amortization of insurance costs on the Series 2013 bonds was \$6,709 for the year ended September 30, 2017. The unamortized balance at September 30, 2016 is \$87,213.

A bond premium of \$1,217,230 incurred in conjunction with the issuance of the Transportation Improvement Assessment Bonds, Series 2013, is being amortized over the life of the bonds – 26 years. Amortization of the bond premium on the Series 2013 bonds was \$70,907 for the year ended September 30, 2017 and is included as a component of interest expense. The unamortized balance of \$921,772 is netted against bonds payable on the statements of net position.

Future Debt

Fiscal year 2014 marked the beginning of the City’s most ambitious road project to date. Estimated to be a three-year undertaking, the Road and Drainage District began the reconstruction of approximately 266 miles of sub-standard public roads. The project will be funded by revenue bonds and the debt service will be made through a capital assessment. The City is reviewing possible funding options for the Price Boulevard Widening Project. Currently, phase one of the project is scheduled for construction; however, there are two additional phases to be completed. The total widening project will exceed \$125 million and issuing debt is one of the avenues city management is considering.

Capital Leases

The City has entered into lease agreements as lessee for financing the acquisition of equipment such as refuse vehicles, recycling trucks, fire vehicles, defibrillators/monitors, tractors, mowers, vehicles, loaders, excavators and backhoes. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. Currently, the City has no capital lease agreements.

ASSETS ACQUIRED	GOVERNMENTAL ACTIVITIES
EQUIPMENT	\$ 5,227,459
Less: accumulated depreciation	(4,730,656)
TOTAL	\$ 496,803

Fund Balance

Fund balance is typically the most discussed single item in a local government's financial statements. Fund balance is a crucial consideration in long-term financial planning and governments seek to maintain adequate levels of fund balance to mitigate current and future risks and to ensure stable tax rates. Credit rating agencies carefully monitor levels of fund balance and unreserved fund balances in a government's general fund to evaluate a government's creditworthiness. Rating agencies favor higher levels of fund balance, although taxpayers and citizens' groups may consider high levels excessive.

The goal of the City is to use surplus reserves in ways that positively affect its financial plan while avoiding property tax increases. The City is using some of its surplus reserves as follows:

- To maintain prior year service levels.
- To fund capital equipment purchases.

Notable changes are projected in the following funds:

- General Fund: A decrease of \$740,550 to fund one-time expenditures.
- Road and Drainage District Fund: A decrease of \$620,310 to purchase capital equipment.
- Fire Rescue District Fund: A decrease of \$884,550 to purchase capital equipment.
- Solid Waste District Fund: A decrease of \$465,050 to purchase capital equipment.
- Building Fund: A decrease of \$459,450 to fund the transfer to the General Fund.
- Enterprise Funds: A decrease of \$10,214,840 to provide for the Price Boulevard widening project and the construction of an administration building and field operations center and to purchase capital equipment.
- Surtax III Capital Fund: A decrease of \$1,863,910 for capital outlay.

The City Commission has set a minimum target for reserves of 25% of operating expenditures for the General Fund and 25% of operating expenditures for the dependent special district funds. The reserves are generally considered a necessary function of sound fiscal management for a variety of reasons. Maintaining the City reserves at a 25% or greater level provides for any shifts in the economy or annual unforeseeable events such as:

- A time lag in the first fiscal quarter in the collection of property taxes and assessments in each year.
- Unforeseen activities and regulatory mandates during the course of the year.
- Natural disasters, such as hurricanes; these may negatively impact spending and tend to impact local and even national economy which affects revenues.
- Elastic revenues, those based on economic factors and growth estimates, can easily deviate from projections.
- Increases in expenditures: there exists a potential for increase to anticipated expenditures based on bid results, litigation, contract renewals, additional services, etc.
- There could be a significant gap in the timing of the receipts of borrowed funds, intergovernmental revenues, and other sources of funds.

The following chart shows the projected fund balances for FY 2019.

Governmental Funds
Major and Non-Major Funds in the Aggregate

REVENUES	GENERAL FUND			ROAD & DRAINAGE DISTRICT			OTHER SPECIAL REVENUE FUNDS		
	FY 2017 Actual	2018 Estimated	2019 Budget	FY 2017 Actual	2018 Estimated	2019 Budget	FY 2017 Actual	2018 Estimated	2019 Budget
Taxes	\$14,412,246	\$15,676,147	\$17,305,820	\$ 2,980,577	\$ 3,177,819	\$ 3,206,430	\$ 236,961	\$ 261,137	\$ 243,000
Permits & Special Assessments	3,470,259	3,700,135	3,841,450	-	-	-	6,609,277	7,917,656	9,376,100
Intergovernmental	7,527,091	8,025,993	8,684,500	559,878	580,415	601,340	56,166	28,002	704,770
Assessments	-	-	-	11,188,889	11,519,749	11,636,140	15,860,619	15,771,918	17,297,600
Charges for Services	7,266,863	8,300,729	10,157,440	1,622,546	1,859,726	2,369,230	7,002,593	7,574,700	8,775,520
Fines and Forfeitures	169,194	166,996	135,220	-	-	-	34,471	127,663	19,980
Miscellaneous	1,037,492	1,147,918	1,001,490	166,873	236,279	134,090	362,864	342,671	208,870
Other Sources	12,871	18,255	1,372,650	6,418	925	4,000	32,245	-	5,000
TOTAL REVENUES	\$33,896,016	\$37,036,173	\$42,498,570	\$16,525,181	\$17,374,913	\$17,951,230	\$30,195,196	\$32,023,747	\$36,630,840
EXPENDITURES									
General Government	\$10,915,579	\$11,620,155	\$12,332,860	\$ -	\$ -	\$ -	\$ 3,899,447	\$ 4,454,363	\$ 4,531,120
Public Safety	19,527,696	21,652,178	25,503,770	-	-	-	9,857,137	11,335,108	14,005,750
Physical Environment	-	-	-	-	-	-	8,695,163	7,152,780	7,994,740
Transportation	-	-	-	14,738,803	15,704,313	16,472,580	8,000	-	-
Economic Environment	290,182	325,020	365,190	-	-	-	-	-	-
Human Services	259,850	370,854	375,900	-	-	-	-	-	-
Culture/Recreation	1,162,860	1,237,565	3,078,040	-	-	-	832,252	858,605	902,730
Capital	608,553	862,481	1,248,360	1,071,384	1,832,557	1,248,960	1,522,010	1,172,865	6,907,820
Debt & Lease	41,465	41,465	-	-	-	-	1,821,260	1,821,260	2,700,500
Other Uses	67,000	320,000	335,000	380,000	1,320,000	850,000	1,686,860	2,852,770	2,592,650
TOTAL EXPENDITURES	\$32,873,185	\$36,388,253	\$43,239,120	\$16,190,187	\$18,856,870	\$18,571,540	\$28,322,129	\$29,647,751	\$39,635,310
NET CHANGE IN FUND BALANCES	\$ 1,022,831	\$ 647,920	\$ (740,550)	\$ 334,994	\$(1,481,957)	\$ (620,310)	\$ 1,873,067	\$ 2,375,996	\$(3,004,470)
FUND BALANCES - BEGINNING	\$11,573,307	\$12,596,138	\$13,244,058	\$12,398,605	\$12,398,605	\$11,251,642	\$27,495,122	\$29,368,189	\$31,744,185
FUND BALANCES - ENDING	\$12,596,138	\$13,244,058	\$12,503,508	\$12,398,605	\$11,251,642	\$10,631,332	\$29,368,189	\$31,744,185	\$28,739,715

REVENUES	DEBT SERVICE FUND			CAPITAL FUNDS			TOTAL GOVERNMENTAL FUNDS		
	FY 2017 Actual	2018 Estimated	2019 Budget	FY 2017 Actual	2018 Estimated	2019 Budget	FY 2017 Actual	2018 Estimated	2019 Budget
Taxes	\$ -	\$ -	\$ -	\$ 9,131,513	\$ 9,901,615	\$ 11,458,730	\$26,761,297	\$29,016,718	\$32,213,980
Permits & Special Assessments	3,113,042	3,042,290	3,001,690	-	-	-	13,192,578	14,660,081	16,219,240
Intergovernmental	-	-	-	76,746	26,919	-	8,219,881	8,661,329	9,990,610
Assessments	-	-	-	-	-	-	27,049,508	27,291,667	28,933,740
Charges for Services	-	-	-	571,289	-	-	16,463,291	17,735,155	21,302,190
Fines and Forfeitures	-	-	-	-	-	-	203,665	294,659	155,200
Miscellaneous	17,960	23,105	15,000	394,221	568,652	213,500	1,979,410	2,318,625	1,572,950
Other Sources	-	-	-	2,138,226	5,356,645	11,836,015	2,189,760	5,375,825	13,217,665
Total Revenues	\$ 3,131,002	\$ 3,065,395	\$ 3,016,690	\$12,311,995	\$15,853,831	\$23,508,245	\$96,059,390	\$105,354,059	\$123,605,575
EXPENDITURES									
General Government	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ -	\$14,815,026	\$16,074,523	\$ 16,863,980
Public Safety	-	-	-	330,459	152,520	-	29,715,292	33,139,806	39,509,520
Physical Environment	-	-	-	-	470	-	8,695,163	7,153,250	7,994,740
Transportation	33,514	32,576	45,500	1,770,182	2,520,453	1,458,100	16,550,499	18,257,342	17,976,180
Economic Environment	-	-	-	-	-	-	290,182	325,020	365,190
Human Services	-	-	-	-	-	-	259,850	370,854	375,900
Culture/Recreation	-	-	-	167,352	4,753,592	-	2,162,464	6,849,762	3,980,770
Capital	-	-	-	19,205,335	15,197,251	16,098,160	22,407,282	19,065,154	25,503,300
Debt & Lease	2,635,394	2,638,794	2,635,600	-	-	-	4,498,119	4,460,054	5,336,100
Other Uses	-	-	-	4,366	863,875	9,416,015	2,138,226	5,356,645	13,193,665
Total Expenditures	\$ 2,668,908	\$ 2,671,370	\$ 2,681,100	\$21,477,694	\$23,488,166	\$26,972,275	\$101,532,103	\$111,052,410	\$131,099,345
Net Change in Fund Balances	\$ 462,094	\$ 394,025	\$ 335,590	\$(9,165,699)	\$(7,634,335)	\$(3,464,030)	\$(5,472,713)	\$(5,698,351)	\$(7,493,770)
Fund Balances - Beginning	\$ 1,056,981	\$ 1,519,075	\$ 1,913,100	\$55,943,098	\$46,777,400	\$39,143,065	\$108,467,113	\$102,994,401	\$97,296,050
Fund Balances - Ending	\$ 1,519,075	\$ 1,913,100	\$ 2,248,690	\$46,777,400	\$39,143,065	\$35,679,035	\$102,994,401	\$97,296,050	\$89,802,280

REVENUES	PROPRIETARY FUNDS			TOTAL FUNDS		
	FY 2017 Actual	2018 Estimated	2019 Budget	FY 2017 Actual	2018 Estimated	2019 Budget
Taxes	\$ -	\$ -	\$ -	\$ 26,761,297	\$ 29,016,718	\$ 32,213,980
Permits & Special Assessments	3,673,714	6,477,107	1,634,330	16,866,292	21,137,188	17,853,570
Intergovernmental	135,198	227,568	-	8,355,079	8,888,897	9,990,610
Assessments/Water & Wastewater Charges	20,714,020	20,039,667	21,872,580	47,763,528	47,331,334	50,806,320
Charges for Services	2,032,966	2,069,357	10,059,000	18,496,257	19,804,512	31,361,190
Fines and Forfeitures	-	-	100	203,665	294,659	155,300
Miscellaneous	6,747,196	7,528,723	984,340	8,726,606	9,847,348	2,557,290
Other Sources	5,850,005	3,266,420	200,000	8,039,765	8,642,245	13,417,665
Total Revenues	\$ 39,153,099	\$ 39,608,842	\$ 34,750,350	\$ 135,212,489	\$ 144,962,901	\$ 158,355,925
EXPENDITURES						
General Government	\$ 8,153,197	\$ 7,822,046	\$ 9,382,920	\$ 22,968,223	\$ 23,896,569	\$ 26,246,900
Public Safety	-	-	-	29,715,292	33,139,806	39,509,520
Physical Environment	17,485,177	18,635,710	20,555,790	26,180,340	25,788,960	28,550,530
Transportation	-	-	-	16,550,499	18,257,342	17,976,180
Economic Environment	-	-	-	290,182	325,020	365,190
Human Services	-	-	-	259,850	370,854	375,900
Culture/Recreation	-	-	-	2,162,464	6,849,762	3,980,770
Capital	-	5,648,877	9,716,570	22,407,282	24,714,031	35,219,870
Debt & Lease	1,114,425	1,045,479	3,903,690	5,612,544	5,505,533	9,239,790
Other Uses	796,214	723,594	200,000	2,934,440	6,080,239	13,393,665
Total Expenditures	\$ 27,549,013	\$ 33,875,706	\$ 43,758,970	\$ 129,081,116	\$ 144,928,116	\$ 174,858,315
Change in Net Assets	\$ 11,604,086	\$ 5,733,136	\$ (9,008,620)	\$ 6,131,373	\$ 34,785	\$ (16,502,390)
Net Assets - Beginning	\$ 118,967,959	\$ 130,572,045	\$ 136,305,181	\$ 227,435,072	\$ 233,566,446	\$ 233,601,231
Net Assets - Ending	\$ 130,572,045	\$ 136,305,181	\$ 127,296,561	\$ 233,566,446	\$ 233,601,231	\$ 217,098,841

Risk Management

During fiscal year 2015, the City procured consulting services to analyze the viability of alternative risk financing by becoming self-insured. Listed below are advantages to becoming self-insured:

- Reduction in overall risk management costs, cost stability, predictability
- Improved cash flow
- Allows Risk Management to directly control claims for more effective processing and lower settlement costs
- In-house safety, loss control and subrogation

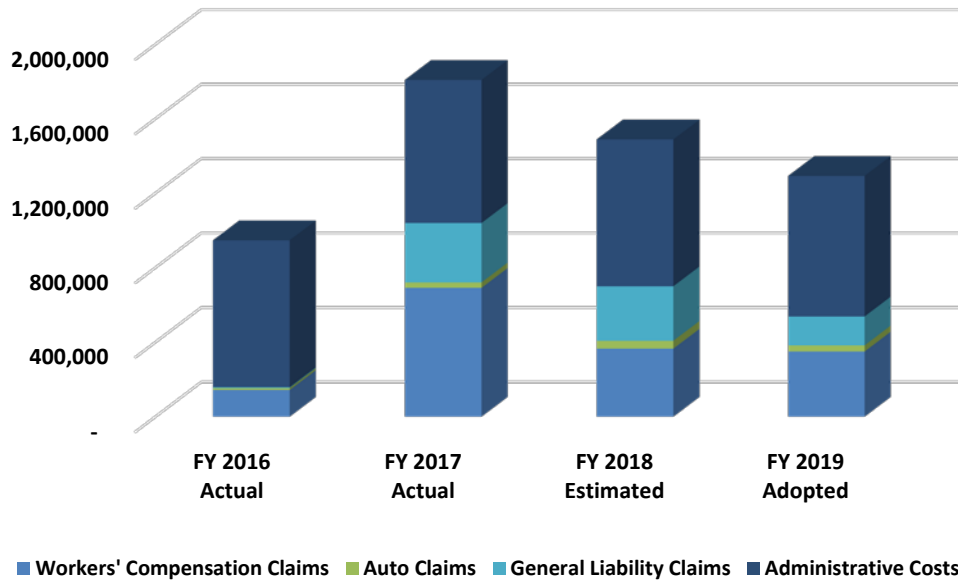
The City selected a Third-Party Administrator (TPA) and secured insurance policies to meet the coverage specifications as directed by the City Commission. Starting in fiscal year 2016 and continuing for a total of three years, departments contributed a total of \$1,500,000 to the Self-Insurance fund to build a strong base of funding to cover insurance premiums and to pay deductibles and claims costs. Three years of claims data has accumulated which provides basic historical trends to analyze each department claims impact on the risk fund. In 2019, those trends were analyzed to determine a claims budget estimate for each department. In addition to the claims estimates, departments are allocated a portion of the administrative costs which include; third-party administrator, excess insurance coverage, licenses and fees.

The following table shows the schedules of coverage for the City of North Port for FY 2018.

Type	Limits
Property	
Real & Personal Property	\$10,000,000 Replacement Cost of Real & Personal Property per occurrence; \$50,000 deductible, except Special Named Storm, Flood, and Earth Movement limits and deductibles apply. Named Windstorm deductible is 5% each location, with \$100,000 minimum per any one occurrence.
Comprehensive General Liability	
Commercial General Liability	\$2,000,000 each occurrence.
Law Enforcement	\$2,000,000 each occurrence.
Automobile Liability	
Liability	\$2,000,000 each claim.
Personal Injury Protection	Statutory.
Public Officials Liability	
Public Officials Liability	\$2,000,000 per claim; \$2,000,000 annual aggregate.
Employment-Related Practices Liability	\$2,000,000 per claim; \$2,000,000 annual aggregate. POL/EPL Defense Costs do not erode the limit.
Excess Workers' Compensation & Employers Liability for a Group	
Workers' Compensation	Florida Statutory Limits.
Employer's Liability	\$1,000,000 each accident.
Employee Benefits	
Employee Benefits-per person	\$2,000,000 each occurrence.
Crime	
Crime	\$500,000 Monies & Securities; \$1,000 deductible per occurrence. \$500,000 Forgery or Alteration; \$1,000 deductible per occurrence. \$500,000 Employee Dishonesty; \$1,000 deductible per occurrence.
Pollution and Remediation Legal Liability	
	\$3,000,000 Aggregate, all Pollution Conditions; \$2,000,000 per Pollution Condition; \$25,000 Retention per Pollution Condition.
Florida Statutory Accidental Death & Dismemberment for Police and Fire	
	Statutory.

The following chart presents claims costs since the inception of the risk fund.

**Risk Insurance Costs
FY 2016-2019**



RISK INSURANCE DESCRIPTION	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimated	FY 2019 Adopted
Workers' Compensation Claims	143,648	691,835	365,568	350,000
Auto Claims	10,375	28,991	42,053	33,000
General Liability Claims	4,728	318,914	292,545	155,000
Administrative Costs	788,052	768,892	788,624	754,830

Personnel Services

North Port expends a large portion of its budget on personnel services costs. The City has consistently provided compensation and benefits to employees aimed at attracting and retaining high quality personnel. In the annual budget process, all aspects of personnel services costs are evaluated, and positions are assessed. The City management continually evaluates the need for new positions or reclassification of positions to maintain service levels and to provide effective response to the needs of the community.

The number of employees is measured in Full-Time Equivalent (FTEs) units and total positions (full-time and part-time). One FTE unit represents the equivalent of one full-time employee, 40 hours per week, although the unit may be filled by more than one part-time employee. A "position" refers to one employee; full-time or part-time. The total city-wide change in FTEs are as follows: FY 2015 increase of 15.27; FY 2016 increase of 12.78; FY 2017 increase of 27.27; 2018 increase of 42.54; 2019 increase of 58.78. The following chart shows the change in full time equivalent units beginning in FY 2015 and reflects only permanent positions. The City hires seasonal employees such as camp counselors with the number of seasonal employees being hired based upon the need to adequately provide the service.

Full Time Equivalent Employees

Fund	Amended FY 2015	Amended FY 2016	Amended FY 2017	Amended FY 2018	Adopted FY 2019	4 Year Change
General Fund	243.54	250.32	262.59	286.13	310.91	67.37
Road & Drainage District	87.00	85.00	86.00	91.00	93.00	6.00
Fire Rescue District	92.00	93.00	100.00	110.00	135.00	43.00
Solid Waste District	37.00	38.00	40.00	40.00	43.00	6.00
Tree Fund	1.00	1.00	1.00	0.00	0.00	(1.00)
Building - Inspections & Permits	15.00	17.00	19.00	23.00	24.00	9.00
Fleet Management	12.00	12.00	12.00	13.00	13.00	1.00
Utilities	63.00	67.00	70.00	77.00	80.00	17.00
Total FTEs	550.54	563.32	590.59	640.13	698.91	148.37

Throughout the fiscal year, staffing requirements and workloads are evaluated, and may result in the reclassification or transfer of budgeted positions. As the construction industry continued to improve and the demand for services increased, the City added fifteen new positions in fiscal year 2015. Additional positions were added in the subsequent years as follows:

FY 2016 twenty-two new positions, three positions were eliminated, two part-time positions were moved to full-time

FY 2017 twenty-six new positions

FY 2018 forty-two new position

FY 2019 fifty-nine new position:

- (1) Assistant City Attorney
- (1) Audio Visual Technician
- (1) Staff Assistant II
- (1) Grant Writer
- (1) Property Evidence Technician
- (8) Police Officers
- (1) Victim Advocate
- (2) Fire Rescue Training Officers
- (1) Fire Inspector
- (3) Lieutenants
- (9) Firefighters /Paramedics
- (9) Firefighters/EMTs
- (1) Quality Improvement Officer
- (1) Applications Systems Administrator
- (1) Aquatics Supervisor
- (1) Assistant Aquatics Supervisor
- (1) Head Lifeguard
- (2) Lifeguards II
- (1) Lifeguard I
- (1) Pool Technician
- (1) Part-Time Pool Technician
- (2) Aquatics Recreation Attendants
- (1) Development Tech II
- (1) Equipment Operator I
- (1) Infrastructure Inspector
- (1) Field Supervisor
- (1) Equipment Operator
- (1) Solid Waste Assistant
- (2) Wastewater Plant Trainees
- (1) Inventory/Warehouse Specialist.

Two part-time positions were moved to full-time within the General Fund.

The chart below shows the changes in authorized positions since FY 2017.

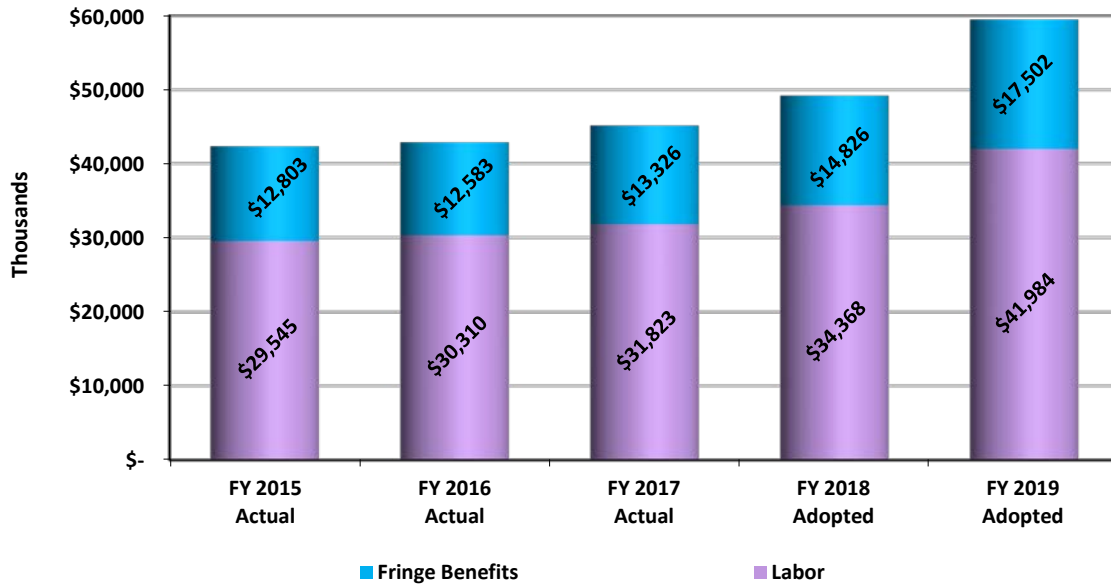
Adopted FY 2019 Authorized Positions

Fund	FY 2017 Amended Positions	FY 2018 Amended Positions	FY 2019 Eliminations	FY 2019 Added Positions	FY 2019 Adopted Position
General Fund	265	288	2	27	313
Road & Drainage	86	91	0	2	93
Fire Rescue	100	110	0	25	135
Tree Fund	1	0	0	0	0
Solid Waste	40	40	0	3	43
Building Fund	19	23	0	1	24
Fleet Management	12	13	0	0	13
Utilities	70	77	0	3	80
Total	593	642	2	61	701

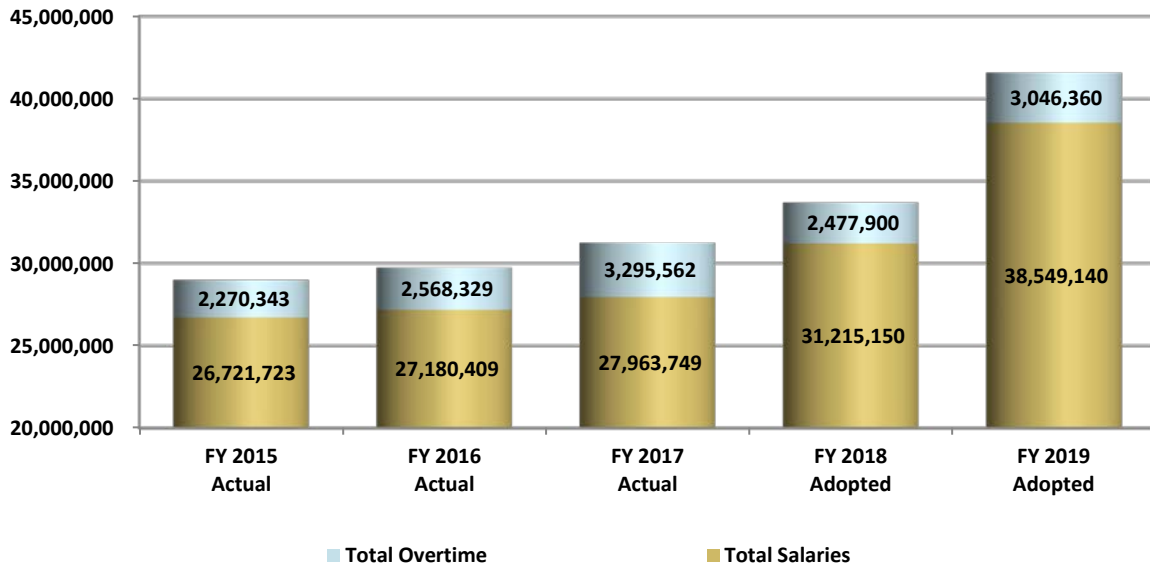
The following charts illustrate the total labor and fringe benefit costs and total salaries and wages versus overtime costs. The first graph shows the changes in cost of labor and benefits since 2015. Labor costs increase an average of 3% annually from FY 2015 to FY 2017. In FY 2018 the City Commission adopted a Compensation Study Plan for employees that afforded an increase in salaries and wages to bring the compensation of employees up to local and regional pay ranges, and in FY 2019 the labor costs increased 22% with a full-year implementation of the compensation plan and three re-negotiated union contracts.

Healthcare insurances have increased and average of 6% annually.

Total Labor and Fringe Benefit Costs



**Total Salaries vs Total Overtime
FY 2015 – FY 2019**



Non-Financial Strategy

Non-financial strategies are goals that provide guidance to aid in the accomplishment of the vision for the City beyond financial performance. These goals encourage healthy social-economic relations, strong environmental awareness, and a sustainable community. Influences on the non-financial strategies include the following: Comprehensive Plan; Administrative Code; Unified Land Development Code (ULDC); various master plans and policies.

Comprehensive Plan

The Comprehensive Plan is the document used for envisioning the future growth of the City. This plan is also used to address the constant changes and progression taking place as development and conservation evolves.

The goals of the Comprehensive Plan are long-range in nature and intended to set the vision of the community by guiding the policy decision-making within the community. The framework is designed to bring together stakeholders including citizens of North Port, city officials, and the public to provide valuable input into the visioning focus of the city at build out.

The Comprehensive Plan guides the development of city codes, master plans and policies and is comprised of nine chapters or “elements”:

- **Future Land Use** – *Unified Land Development Code (ULDC)*
- **Transportation** – *ULDC, Administrative Code, Policies*
- **Utilities** – *ULDC, Administrative Code, Master Plan, Policies*
- **Conservation and Coastal Zone** – *ULDC, Administrative Code, Master Plan, Policies*
- **Recreation and Open Space** – *ULDC, Administrative Code, Master Plan, Policies*
- **Intergovernmental Coordination** – *Administrative Code, Policies*
- **Housing** – *ULDC, Administrative Code, Policies*
- **Public Schools** – *Sarasota County Schools Master Plan, ULDC, Policies*
- **Capital Improvement** – *Master Plan, Policies*

Administrative Code

The Administrative Code governs the internal operations of the City and protects the interests of the public. It gives authority to regulate social safety, a healthy environment, and for the creation of policies for sustainable growth with the interests of the public welfare and interaction as its priority.

Unified Land Development Code

The Unified Development Code establishes regulations governing the subdivision, development and use of all lands lying within the corporate boundaries of the City of North Port. It aids in sustainable growth and secures stable property values by regulating land use and addressing the following:

- **Water Management** – flood prevention, stormwater retention and conveyance, wetland protection
- **Environmental Protection** – Myakka River protection, archeological resource protection, tree regulation and canopy preservation, conservation regulation
- **Land Use** – *zoning, subdivision, single family parcel, parking, earthmoving, signage*
- **Design standards** – *activity centers, landscaping, façade design*

Master Plans

A long-term planning document that provides a conceptual layout to guide future growth and development. The plan makes the connection between the built environment and those who experience it. Following are several master plans currently being used to further define the City’s long and short range non-financial goals.

- **Social-Economic** – Economic Development, Parks and Recreation, U.S. 41 Corridor
- **Environmental** – Warm Mineral Springs, Canal & Creek, Myakkahatchee Creek Greenway
- **Sustainable** – Economic Development, Parks & Recreation, Fire, Utility

Policies

Policies establish procedures for consistency, responsibility, and accountability. These policies address areas of healthy social-economic relations, strong environmental awareness, and a sustainable community.

These non-financial strategies are actively considered when developing a Strategic Plan for the City. The Strategic Plan defines the objectives the City will follow to guide and achieve the non-financial principles described above.

Strategic Planning

Over the past seven years, North Port has developed a strong endeavor of strategic planning. In 2012 the city embarked on its first strategic planning effort. City leaders focused on short and long-term strategies to identify community priorities and actions needed to achieve them. The plan became known as **“Vision 2028”**. It was created through multiple planning sessions with City Commission and management staff. Since the creation of this early strategic plan, the City has annually reviewed, revised, and re-prioritized budget initiatives based upon the changing environment within the community.

In 2017, the City joined forces with Sarasota County, West Villages Improvement District, and the Atlanta Braves to negotiate an agreement for the construction of a new Atlanta Braves Spring Training facility in North Port. As the City began to define future community impacts from this project, City Commission realized the importance of re-visiting the existing strategic plan. September 2018, the City adopted a revised strategic plan to guide future budget initiatives and priorities.

Vision

A vibrant, desirable, and sustainable city where people are proud to live, work, and play

Mission

To provide exceptional service to our entire community for the continuous enrichment of quality of life

Values

- **ACCOUNTABILITY**
We are dedicated to the highest ethical standards and accept personal responsibility for our conduct and obligations.
- **INTEGRITY**
We maintain the public’s trust through honest, transparent, respectful, and equitable behavior.
- **TEAMWORK**
We promote collaboration that fosters excellence and innovation.
- **CUSTOMER SERVICE**
We work with compassion, professionalism, and purpose. We make a positive difference in the lives of the residents we serve.

The plan establishes strategic goals and objectives in eight (8) priority areas for a four-year period of 2018 – 2021.

Strategic Priority Areas

- **HEALTH & PUBLIC SAFETY**
Create and sustain a safe and healthy environment for residents and visitors of North Port
- **HISTORICAL, CULTURAL AND ENVIRONMENTAL PRESERVATION**
Protect and promote our natural, cultural, and historical heritage that help define the City’s identity, contribute to the economy, maintain balance, and improve quality of life
- **PARKS & RECREATION**
Expand access to community recreation, green space and blueways for public enjoyment
- **AFFORDABILITY, GROWTH & DEVELOPMENT**
Promote sustainable growth and development, while maintaining or enhancing quality of life in our City
- **INFRASTRUCTURE**
Develop and maintain the City’s roads, bridges, storm water drainage, and water ways with creative infrastructure funding mechanisms; promote multimodal transportation opportunities throughout the City and I-75
- **NEIGHBORHOOD ENHANCEMENT**
Support the beautification and revitalization of our neighborhoods
- **ECONOMIC DEVELOPMENT & JOB CREATION**
Support a vibrant and diversified economy to create local jobs and attract private investments

- **EFFICIENT & EFFECTIVE GOVERNMENT**
Develop and promote City governance that fosters trust and utilizes departmental strengths and innovative philosophies to facility effective and efficient provision of all City services



Strategic Objectives

Strategic objectives describe concentrated intentions which guide strategic budget initiatives. The following chart summarizes at a glance the strategic priorities, strategic statement and strategic objectives.

Strategic Plan Priority	Strategic Priority Statement	Strategic Priority Objectives
Health & Public Safety	Create and sustain a safe and healthy environment for residents and visitors of North Port	<ul style="list-style-type: none"> - Advocate for the approval of a hospital within the City - Enhance services and expand availability of resources provided to residents - Complete training complex to enhance police and fire personnel proficiency and safety - Maintain the adopted level of health and public safety services
Historical, Cultural, and Environmental Preservation	Protect and promote our natural, cultural and historical heritage that help define the City’s identity, contribute to the economy, maintain balance, and improve quality of life	<ul style="list-style-type: none"> - Explore options for purchase of Little Salt Springs Reserve - Promote the City’s historical, cultural, and natural environment - Preserve Myakkahatchee Creek in a responsible manner - Preserve, protect, and restore Warm Mineral Springs
Parks & Recreation	Expand access to community recreation, green space and blueways for public enjoyment	<ul style="list-style-type: none"> - Expand and improve accessibility to Greenways and Blueways Connections - Expand parks and recreation amenities east of Toledo Blade Boulevard - Address capital improvement needs of Dallas White Campus
Affordability, Growth & Development	Promote sustainable growth and development, while maintaining or enhancing quality of life in our City	<ul style="list-style-type: none"> - Develop a land bank for the future that reflects the community’s priorities - Develop and maintain fiscal policies that support growth and provide economic stability - Promote a range of housing options and affordability for current and future residents
Infrastructure	Develop and maintain the City’s roads, bridges, stormwater drainage, and waterways with creative infrastructure funding mechanisms; promote multi-modal transportation opportunities throughout the City	<ul style="list-style-type: none"> - Complete Price Boulevard widening project from Sumter to Toledo Blade Boulevards - Develop and implement flood reduction and drainage improvement programs while continuing to balance the supply of potable water - Advance the development of a “Main Street” option in the activity centers - Improve mobility through a balanced, multi-modal transportation network - Complete the Traffic Preemption Plan for all of the major corridors to enhance emergency vehicle response time - Continue to expand the wastewater and water system distribution - Continue the looping of water lines to enhance water flow and quality - Explore the development of a crosstown access parkway to improve east/west transportation - Pursue and coordinate with the Florida State Department of Transportation for designation of interchange
Neighborhood Enhancement	Support the beautification and revitalization of our neighborhoods	<ul style="list-style-type: none"> - Lead efforts to partner with residents and community agencies to revitalize and beautify neighborhoods - Guide the development of neighborhoods toward a desired image consistent with the approved urban design aesthetics - Develop and implement policies that promote neighborhood revitalization and redevelopment - Establish City facilities strategically throughout the City

Strategic Plan Priority	Strategic Priority Statement	Strategic Priority Objectives
<p>Economic Development & Job Creation</p>	<p>Support a vibrant and diversified economy to create local jobs and attract private investment</p>	<ul style="list-style-type: none"> - Develop Activity Area Six master plan to accelerate business development - Support the development of a quality workforce and strong labor market - Optimize land use and sustainable development in all Activity Centers - Stimulate diverse economic development opportunities and advocate for the creation of additional commerce parks - Examine neighborhood commercial zoning to promote neighborhood access to services
<p>Efficient & Effective Government</p>	<p>Develop and promote City governance that fosters trust and utilizes departmental strengths and innovative philosophies to facilitate effective and efficient provision of all City services</p>	<ul style="list-style-type: none"> - Update the Unified Land Development Code and City code to reflect best practices, current priorities, and legal compliance - Develop a streamlined, one-stop permitting process that will stimulate economic development and enhance customer service - Provide convenient, customer-focused, modern, and technologically advanced services - Foster a healthy work environment that results in enhanced employee engagement - Coordinate and communicate with service providers to enhance accountability, equity, affordability, and measurable impact - Conduct elected officials and staff retreats to review plans, policies, and approaches periodically

Budget Planning

During the annual budget process, an Assumptions, Projections, and Priorities Workshop is held with the City Commission and staff. The discussions cover the current issues facing the City and its residents and provide the opportunity to gain direction, identify key initiatives and develop action plans for inclusion in the coming and future budgets. Following are the results of the 2019 workshop:

- Protect key services on which public depends
- Continue with vital infrastructure improvements
- Promote an economically sustainable community
- Maintain adequate reserves to support a strong finance position by complying with the City’s Fund Balance Policy
- Prepare the budget based upon no increase in millage rate
- Continue to prepare a structurally balanced budget where reserves are only used for one-time expenditures and not for recurring expenditures
- Analyze business functions that could be serviced by alternative service providers
- Continue with existing capital improvement projects
- Present new capital improvement projects based upon strategic plan objectives

Budget Process

The Budget is the annual financial and operational plan resulting from strategic planning to achieve North Port’s vision of **A vibrant, desirable, and sustainable city where people are proud to live, work, and play**, by providing the services that residents need, want, and are willing to pay for. The creation of the budget involves an analysis of business service priorities, policy review and the creation of business plans for all North Port departments.

Each budget cycle provides the opportunity to align the current economic and community needs with the dollars available. The FY 2019 budget development was driven by direction from the City Commission with the ultimate objective to align the time, people and funds needed to support the priorities of the Strategic Plan and Budget.

Each departmental function, project and program in the budget is aligned to the eight priorities of the North Port Strategic Plan. North Port’s core values provide the basis for development of the annual departmental business plans and operational goals. Each value has corresponding strategic initiatives, or focus areas, for projects, programs, and key measures which position the *City of North Port* for the future.

The budget process incorporates the development, implementation and evaluation of a plan for the provision of services and capital assets. The budget serves as a management and control tool by measuring actual performance against budget standards, focuses attention on future operations and plans, and improves communication of goals and objectives. The City's budget process relies on a timetable of tasks, meetings, and deadlines to comply with state requirements for Truth in Millage (TRIM). The budget process begins with setting a calendar of tasks for the coming months that meet all requirements and is approved by the City Commission. The chart below is the North Port Budget Calendar approved by Commission for the FY 2019 budget preparation process.

BUDGET CALENDAR

TASK	DATE
One-on-One meetings with Departments	February 26, March 1 & 2
Assumptions, Projections & Priorities Workshop with Commission for FY 2018-19	March 6
Department requested CIP due to Budget Office	April 24
Department budget requests and summaries due to Budget Office	April 26
Budget Office and Department meetings to discuss Departments' budget requests	May 1 & 2
Departments' budget re-submittals due to Budget Office	May 4
Departments' budget reviews with City Manager	May 8, 9, 10 & 14
Budget Workshop (facilities renewal and replacement; fleet & equipment replacement (capital acquisition; city re-organization/restructuring plan)	May 15
All budget requests and completed forms due to Budget Office	May 17
Preliminary Property Taxable Valuation due from Property Appraiser	June 1
Budget workshop – Districts and CIP Preliminary Budgets	June 4
Budget workshop – Non-Districts and Utilities Budgets; Special meeting following June 6 th workshop to approve Districts' "Not-To-Exceed" rate resolutions	June 5 & 6
Certified Property Taxable Valuation due from Property Appraiser	July 1
Budget Workshop – City-wide Proposed Budget	July 16, 17 & 18
Special meeting following the budget workshop to set maximum millage rates	July 18
Deadline for advising Property Appraiser of proposed millage, rolled-back rate and date, time and place of tentative budget hearing. (August 4 th if certified by July 1 st)	August 4
First public hearing on budget ordinances and millage resolution and districts assessment roll adoption	September 6
Advertise millage and budget summary per TRIM requirements	September 17
Second public hearing on budget ordinances and millage resolution and final budget adoption	September 20
Property Appraiser notifies the City of final adjusted tax roll	October
Certification of TRIM compliance due to the Florida Department of Revenue (30 days after adoption of millage & budget.)	October

Note: The above timetable meets the requirements of the State of Florida.

The financial strategy of the City budget is to fund current levels of service while maintaining or reducing assessments and ad valorem tax rates. A conservative approach to forecasting and financial management is used, and is governed by the following guidelines:

- Fund capital projects on a pay-as-you-go basis whenever possible, setting aside funds annually for larger projects planned in the future
- Reduce existing debt service expenditures through the use of debt refunding, when financially prudent
- Maintain a strong financial position by ensuring compliance with the City's Fund Balance Policy to retain a Contingency/Emergency/Disaster Relief reserve of twenty percent (20%) and to retain a minimum Budget Stabilization/Economic Uncertainty Reserve of five percent (5%) and up to ten percent (10%) and allocating funds as

- available for non-recurring expenditures only
- Analyze alternative delivery of service methods
- Evaluate increased demand on City resources and facilities to adjust long-term maintenance plans and future funding needs
- Closely monitor the effects of the current economy and state legislation so that pro-active measures may be taken

Projects, programs, or initiatives are subject to the four-question “*Values*” test:

1. **Accountability** – Is it the *responsible* thing to do for the community?
2. **Integrity** – Is it the *right* thing to do for the community?
3. **Teamwork** – Is it *rendering* an atmosphere of collaboration with the community?
4. **Customer Service** – Is it *responding* with compassion, professionalism and purpose for the community?

BUDGET PROCESS ILLUSTRATION



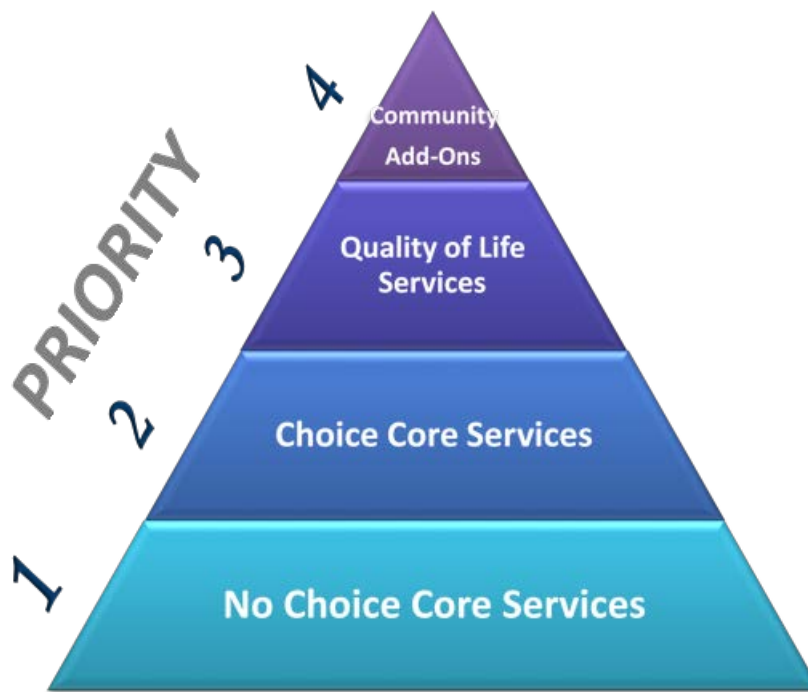
Budget Process Milestones

1. **Year-In-Progress Evaluation** – Throughout the year, the City Commission formulates strategies and priorities through decisions adopted at scheduled Commission meetings. Additionally, citizen input is received through various public workshops and meetings, advisory board meetings, oversight committees, neighborhood meetings, and regularly scheduled citizen surveys. Year-in-progress review meetings are held during one-on-one meetings with the City Manager and Assistant City Managers. Business plans that were prepared for the current fiscal year are discussed with departments to establish progress, changes and performance.
2. **Policy, Strategic, and Budget Priorities** – The meetings as describe above lay the groundwork for the new year budget preparation through identifying strategic and budgetary issues. Setting budget priorities for the City is one of the most important responsibilities of the City Commission; these goals and directives set the tone for its development. In this phase, the City Commission and staff has the opportunity to reassess goals and objectives in order to provide direction to the resource allocation and budgetary decision-making process.

3. **Revenue Forecasts & Departments Prepare New Year Business Plans** – Finance budget staff prepares revenue forecasts for the new fiscal year based upon revenue trends for state shared revenues, assumed changes to non-ad valorem rates and the millage rate. In addition, planned work for capital project revenues including impact and capacity fees and infrastructure surtax are prepared.

Department Business Plans for the new year are prepared to determine the budget resources required to continue or complete current service levels of ongoing activities, action plans, and organizational initiatives. Any changes to existing service levels requiring additional personnel, operating costs or capital outlay is requested through a Service Level Adjustment (SLA) form. A Business Service Hierarchy Pyramid was developed early in the City's strategic planning effort to reflect a hierarchy of services provided by a local government. This hierarchy aids in identifying the level of service each requested SLA reflects. Each SLA budget amount is reviewed for alignment with the Business Service Hierarchy pyramid and is identified as "recurring" or "one-time" so that the appropriate revenue source is utilized. Also, new or changed capital improvement requests as part of the Capital Improvement Program (CIP) are prepared for review.

BUSINESS SERVICE HIERARCHY PYRAMID



- **Level 1: No Choice Core** services, mandated or affected by mandate of federal or state government
- **Level 2: Choice Core** services, not mandated by core to governmental function
- **Level 3: Quality of Life** services, choice services which are provided to enhance the customer experience
- **Level 4: Community Add-ons**, premium selected services exceeding quality of life enhancements

4. **Departments Submit Budget Requests** – Business plans, staffing, budget requests and CIP are submitted to the Finance Budget Division to be assessed for reasonableness and consideration of available funding.
5. **Finance Budget Review with Departments and Senior Staff** – Budget staff meets with each department to clarify budget requests and revise budgets based on trends and initiatives. The operating budgets are then approved by department senior staff for presentation to the City Manager. The preliminary capital improvement plan is prepared simultaneously.
6. **Preliminary Budget Review with City Manager** – City Manager, Assistant City Managers, Finance Director and Budget Administrator meet with Department Directors and senior budget staff to review each department's budget request. Budget requests are reviewed to determine the most appropriate course of action to be taken based upon the City Commission's goals and priority directives, and program service needs while maintaining a City-wide perspective that ensures fiscal integrity.
7. **Preliminary Taxable Value Received from Property Appraiser** – The City receives its preliminary taxable value from the Property Appraiser by June 1. The taxable value of the city is key to determining a proposed millage rate for presentation to the Commission during budget workshops.
8. **Budget and CIP Workshops and Adoption of Preliminary Assessment Rates and Millage Rate** – Publicly advertised

workshops are held to present the budget and capital projects with supporting detail. Budget revisions may be made because of public input or project estimate updates. City management and departments are provided opportunity to offer additional supporting information. Following the “City Manager Recommended Budget” workshops, not-to-exceed assessment rates and millage rate are adopted by the Commission. These rates are used in preparation of the preliminary tax bills by the property appraiser.

9. **Budget Adoption in Public Hearings** – Two public hearings are held in September on dates that cannot conflict with the county and school board budget hearings. The first hearing is for tentative adoption of the City budget and capital improvement plan, and the second for final adoption of the budget and millage rate. During both hearings, the City will announce the percentage that the millage rate exceeds the rollback rate, per TRIM (Truth In Millage) requirements. The hearings are open to the public for comment on the budget and millage rate.

The budget is “Adopted” in compliance with requirements in the City’s Charter and according to Florida State Statutes which include strict requirements and a timetable guide for advertising the budget hearings and ensuring residents have an opportunity to be heard before final adoption of the budget. Under the Truth in Millage (TRIM) Act, the Florida Department of Revenue sets a schedule for local governments to follow in adopting tax roll information in accordance with the County Property Appraiser. The final millage rate is adopted by ordinance of the City Commission; and the final budgets, including a non-district budget and three district budgets, are adopted by a City Commission approved ordinance. The City forwards the final budget ordinances and millage ordinance to the property appraiser, tax collector, and the Department of Revenue within three days of final adoption.

Once all public budget hearings are completed, and the Florida Department of Revenue certification is finalized, the “Adopted Budget” becomes the Financial Plan, Operations Guide, Budget Policy Document and Communications Device for the fiscal year.

State of Florida Statutes require that all municipal governments establish budgetary systems and approve annual operating budgets. The City Commission annually adopts an operating budget and appropriates funds for the general, special revenue, capital and enterprise funds. The procedures for establishing the budgetary data are as follows:

- Prior to September 1, the City Manager submits a proposed operating budget to the Commission for the next fiscal year commencing on October 1. The operating budget includes proposed expenditures and revenues.
- Public hearings are conducted to obtain taxpayer comments.
- The City advises the County Property Appraiser of the proposed millage rate, special assessment levies, and the date, time, and place of the public hearing for budget adoption.
- The budget and related millage rate and special assessment levies are legally enacted by ordinance or resolution.

Budget Monitoring

Upon final adoption of the budget, staff implements the new fiscal year budget and begins the process of continuous monitoring and ensuring budgetary controls throughout the fiscal year. The object of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City’s governing body.

During the monitoring phase, corrective action through line-item transfer or budget amendment may be taken to ensure accomplishment of projects and programs. Budget amendments, which change the total appropriations of any fund, are adopted by the City Commission by ordinance. All amendments are provided on the City website.

Additional information on budgetary control, budget amendments, and other budget composition information is in the Budget Structure section of this document.

Fund Structure

A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. The City’s budget is organized into departments and divisions within the following hierarchical categories:

- **Governmental Funds:** Includes the General Fund, Special Revenue Funds, and Capital Funds
- **Enterprise Funds:** Includes Water and Wastewater Utility Systems, Capacity Fee Funds, and Utility Construction Fund

The Department/Fund matrix displays the relationship between the City’s functional units (department/division), major funds, and non-major funds in aggregate. As seen below, most departments are funded from the General Fund; however, there are departments that are funded from other funds as well. Revenue resources are allocated for each department to continue operations while maintaining a high-quality work place throughout the entire fiscal year. Allocated resources are based on several variables including, but not limited to: programs, funding restrictions, staffing, operations, projects, and other specific functions with each individual department.

Department/Division	General Fund (Major)	Road & Drainage District (Major)	Fire Rescue District (Major)	Solid Waste District (Major)	Water & Wastewater (Major)	Non-Major Funds (in aggregate)
City Commission	X					
City Attorney	X					
City Manager:						
City Manager	X					
Economic Development	X					
Communications	X					
Information Technology	X					
Social Services	X					
City Clerk	X					
Finance	X					
Neighborhood Development:						
Planning & Zoning	X					
Property Standards	X					
Building						X
Parks and Recreation:	X					X
Human Resources:						
Human Resources	X					
Risk Management	X					
Police	X					
Fire Rescue:						
Emergency Medical Services	X					
Fire Protection & Suppression			X			X
Public Works:						
Road & Drainage		X				X
Solid Waste				X		X
Fleet Management						X
Facilities Maintenance	X					
Utilities:						
Water & Sewer					X	X
Field Operations					X	

Strategic Plan Funding Objectives

The two main funding objectives of North Port’s Strategic Plan are: 1) core services and 2) quality of life. Core business decisions are categorized as “No Choice Core” or “Choice Core” and are portrayed by a Business Service Hierarchy Pyramid.

- **Level 1: No Choice Core** services, mandated or affected by mandate of federal or state government
- **Level 2: Choice Core** services, not mandated by core to governmental function
- **Level 3: Quality of Life** services, choice services which are provided to enhance the customer experience
- **Level 4: Community Add-ons**, premium selected services exceeding quality of life enhancements

Projects and programs typically align within one of these service tiers, based on its relative priority as a municipal service and its fit with the City’s Mission and Vision.

The relative assignment of programs and projects into these tiers serves to identify the hierarchy of the City of North Port’s services into essential core services or services which leaders make a choice to provide and/or improve the customer experience. An essential element of the provision includes support services that are provided by many departmental divisions within the City of North Port. Choice core services essential to operation and support of all primary businesses are (in no particular order):

- Legal services
- Financial services
- Public records
- Human resources
- Facilities and equipment
- Procurement
- Information services
- Risk management
- Property and real estate management
- Community information and marketing

FOUR QUESTION VALUE TEST FOR ALL PROJECTS AND PROGRAMS

1. Is it the **responsible** thing to do for the community?
2. Is it the **right** thing to do for the community?
3. Is it **rendering** an atmosphere of collaboration with the community?
4. Is it **responding** with compassion, professionalism and purpose for the community?



CHALLENGES AND OPPORTUNITIES

A step in the strategic planning process is to identify challenges and opportunities for improvement in operations. Staff members from all functions review and identify the issues that are most important to stakeholders indicated in the citizen survey. Department business plans are then built to address these challenges and opportunities. Results of the Citizen Survey taken at the time of the strategic plan development may be reviewed in the *City of North Port Strategic Plan* located in the supplemental section of this document.

CUSTOMERS

A sound business plan identifies the division’s primary customers so that all level of service providers has knowledge of the citizens they service and can maximize service delivery. The value of each city service to customers helps to determine its relative ranking regarding funding objectives. The City identifies the following customers by relative impact on services provided:

Primary Customers

- Taxpayers and ratepayers
- Annual residents
- Seasonal residents
- Water and wastewater customers
- Business owners, both current and future

Secondary Customers

- Homeowners
- Tourists and guests
- Community & service organizations
- Developers
- Landlords and renters

Other Important Customers

- Youth
- Seniors
- Schools
- Sports associations
- Other municipalities
- Legislators

DEPARTMENT BUSINESS PLANS

Department business plans outline the functions, goals and performance expectations of the operating divisions. These plans are aligned with the Strategic Plan Priorities and Objectives as part of the budget preparation, review and monitoring cycle. In the annual budget process, departments build from their core business services to determine what resources are needed to perform their specific services.

Strategic Goals and Outcomes

The City of North Port’s vision and mission are the basis from which broad, multi-year goals and departmental action plans are established and maintained. During the annual strategic planning process, the city’s leaders revisit and refine strategic objectives to continually adjust to the current social and economic environment to support the vision, mission and values of the city.

Departments review and align business plans to achieve the city-wide objectives and initiatives for the year. Any progress toward these actions are defined and reported in the departmental performance measures.

The budget planning and development process involves the setting of goals and objectives for the new fiscal year while evaluating the achievement of goals and objectives of the prior year. To provide an assessment method, departments and divisions establish a series of measures derived from the workload inputs and outputs performed by each service provider. Workload indicators are quantified and reported to determine the level of service required of each division and to provide the data to track resources used, productivity and quality of service evaluation.

Performance Measurement

Each year, the City of North Port's management and supervisors may realign their workload indicators and performance measures to better reflect overall city-wide key outcomes and individual department objectives.

Each type of measure is significant within the performance measurement system. Where outcomes are of universal concern to all stakeholders, input and output measures are important workload indicators that are monitored to determine needed resources. Monitoring of efficiency and effectiveness measures, such as cost of operations and timeliness of service delivery allow for agile adjustments to maximize resource use and service quality.

Performance measures help to translate the city's mission and vision into tangible objectives. The core purpose of measuring performance is to determine if all desired outcomes are being achieved and the measures also provide insight into the effectiveness and efficiency of departments and programs. The results of performance measures are used to prioritize job tasks, ensure maximum efficiency in use of personnel and equipment, make budget resource decision, and make better informed decisions of how to address stakeholders' concerns. Performance measures are shown in the Department Summaries section of this document.

Accomplishments

The progress toward achievement of the City of North Port's vision and mission is also measured by the completed multi-department projects and individual accomplishments of each of the City departments and divisions. These achievements are detailed for each department in the Department Summaries section, below are some selected accomplishments over the last eighteen months.

Health and Public Safety

- Reduced low crime rate by 6% overall
- Implemented Citation Module to improve quality of service for Road Patrol Officers and streamline ticket processing with the courts and Department of Highway Safety and Motor Vehicles
- Police Department was re-accredited at double Excelsior status
- Fire Rescue initiated the over-hire pool to fill vacancies as they occur to combat the shortage of trained firefighter/paramedics
- Completed the construction of Fire Station 85
- Continued the renewal and replacement of specific capital equipment and facilities to protect the City's investment

Historical, Cultural, and Environmental Preservation

- Building department implemented electronic plan review
- Instituted Skype inspections for mechanical, water heater replacement, and re-inspections; and several inspections processed by the City Arborist
- Initiated the Warm Mineral Springs Master Plan project for restoration, development and preservation of this national historical site
- Worked collaboratively with Sarasota County to identify properties the City is interested in swapping for archaeological and/or environmental site protection to acquire sensitive properties for conservation

Parks and Recreation

- Completed Butler Park multi-purpose fields project
- Received Facility Showcase Award through Florida Recreation & Parks Association for the Atwater Park playground, splashpad and concession project
- Continued the multi-year land acquisition project along the Myakkahatchee Creek to protect and preserve the natural beauty of the creek and mitigate the effects of flooding.
- Complete phase one (1) of the Canal and Creek System Master Plan to improve existing waterway launch sites to provide

connectivity to various parks and points of interest and to promote water-based activities

Affordability, Growth and Development

- Planning and Zoning processed over 350 land development applications which will lead to over: 900 new single-family lots; 340 multi-family units; 273,870 square feet of commercial, industrial, and institutional space
- Began work on the master plan for The Shire (Activity Center 6) and applied for Technical Assistant Grant through the Department of Economic Opportunity to assist with the project
- Began the implementation of consultant's recommendations from the Neighborhood Assistance Department of Economic Opportunity grant
- Continued with the update of the Unified Land Development Code (ULDC)

Infrastructure

- Contracted for the design of Price Boulevard Widening project
- Completed phase one of the Drainage System Improvements project in city grid 205 and started phase two of the project
- Completed construction of sidewalks along Haberland Boulevard as part of the "Safe Routes to School" initiative
- Continued with the Water Control Structure Renewal and Replacement Program for structures 115 and 106
- Completed the construction of Sumter Boulevard improvements from I-75 to Tropicair Boulevard
- Began the design of the shared use path along Tropicair Boulevard
- Continued with the Road Rehabilitation maintenance project
- Utilities-Water Systems continued with the Aquifer, Storage and Recovery project's permanent facility
- Utilities-Water Systems continued the looping of water lines to enhance water flow and quality at Luau/Tonkin/Natron area
- Utilities-Wastewater Systems continued with the Lift Station Rehabilitation Program
- Utilities-Wastewater Systems repurposed existing tank to help with the dewatering system
- Utilities-Field Operations continued with several programs including: Backflow Cross Connection; Meter Change Out; and Inflow and Infiltration

Neighborhood Enhancements

- Completed the construction of South Biscayne Drive Median Landscaping Improvement Project
- Continued the installation of streetlights at school bus stops as part of the "Safe Routes to School" initiative
- Completed neighborhood input survey for support of Blue Ridge Park playground replacement
- Code Enforcement continued the registration of abandoned homes
- Code Enforcement collaborated with the Police department to identify and address properties with code violations
- Code Enforcement continued a pro-active approach policy as set forth by Commission

Economic Development and Job Creation

- Began work on the master plan for The Shire (Activity Center 6) and applied for Technical Assistant Grant through the Department of Economic Opportunity to assist with the project
- Expanded the retail offerings in the City through a combination of recruitment and business attraction efforts
- Collaborated with Manatee County and the Port of Manatee to develop an international business attraction effort to further diversify the economy, create jobs and increase private sector investments
- Planned and executed a very successful 2018 North Port Real Estate Summit to help increase real estate development

Efficient and Effective Government

- Completed a Strategic Planning initiative with Commission
- Developed an infrastructure planning and funding strategy
- Implemented a new performance evaluation management tool
- Successfully negotiated successor contracts for all three unions in a very collaborative and timely manner
- Completed several Information Technology projects including: enhanced video surveillance at City facilities and parks; implemented anti-phishing cybersecurity software; completed the business systems migration; implemented fire emergency phone system
- Social Services received grants totaling over \$119,000
- Adoption of a new Fund Balance Policy to support a fiscally sustainable city

Strategic Budget Initiatives

The strategic budget initiatives for fiscal year 2019 include policy and management agenda objectives as they relate to the eight priorities in the Strategic Plan. Short and long-term initiatives are identified throughout the year during workshops and regularly scheduled meetings with City Commission. These meetings further define the strategic priorities and objectives for departmental business plans. In January, departments compile the initiatives to pursue during the ensuing budget year and action plans are created to achieve the objectives and to provide specific steps toward fulfilling the appropriate strategic priority. Throughout the planning process, performance measures, economic indicators, and environmental conditions are analyzed and reported so that planning and budget adjustments may be made. This document references the eight strategic priorities with relationship to department action plans in the Department Summaries section.

Health & Public Safety

The priority of this area is to create and sustain a safe and healthy environment for residents and visitors of North Port. The following initiatives address these strategic objectives: *advocate for the approval of a hospital within the City; enhance services and expand availability of resources provided to residents; complete training complex to enhance police and fire personnel proficiency and safety; maintain the adopted level of health and public safety services.*

- **WVID Police Officer X4** –The expansion of uniformed officers to provide enhanced service in one of the fastest growing areas in the City. The addition of 4 uniformed police officers coincides with the development of the Atlanta Braves Spring Training facility.
- **Traffic Unit Police Officer X4** – The City Commission approved the addition of four (4) uniformed police officers in FY2019 to complete phase II of the implementation of a two-year Traffic Unit plan.
- **Fire Station 81 Renovation** – The renovation is to enhance current services and to help plan for future needs.
- **WVID Fire Station 86 Personnel X21** – This major initiative of the addition of 21 fire/rescue personnel approved by City Commission in conjunction with the City of North Port being awarded a Staffing for Adequate Fire & Emergency Response (SAFER) grant from FEMA demonstrates the City’s commitment to increase or maintain the number of trained “front line” firefighters available in the City of North Port.
- **Police and Fire Training Complex** – The City anticipates entering into a collaborative arrangement with the School Board of Sarasota County and Suncoast Technical College (STC) to locate the Police and Fire Training Academy at the new STC campus. The construction is expected to begin in FY 2019.
- **Hospital Initiative** – The Commission, City Manager and Economic Development Division continue their efforts to bring a hospital to the City.

Historical, Cultural and Environmental Preservation

The City’s goal is to protect and promote our natural, cultural, and historical heritage that help define the City’s identity, contribute to the economy, maintain balance, and improve quality of life. The following initiatives address these strategic objectives: *preserve Myakkahatchee Creek in a responsible manner; preserve, protect, and restore Warm Mineral Springs.*

- **Myakkahatchee Creek Corridor** – The continuation of efforts to protect and preserve the Myakkahatchee Creek corridor for use and enjoyment by residents and visitors. The City Commission approved the continuation of the Myakkahatchee Creek Greenway Trail project and Myakkahatchee Creek Corridor Land Acquisition.
- **Warm Mineral Springs** – A continued building restoration project at Warm Mineral Springs with emphasis on the completion of the master plan site study sets the stage for an aggressive approach to the site preservation and utilization.

Parks & Recreation

The thrust of this area is to expand access to community recreation, green space and blueways for public enjoyment. The following initiatives address these strategic objectives: *expand parks and recreation amenities; address capital improvement needs.*

- **Boundless Playground** - The boundless playground will provide an inclusive and multi-sensory experience for children of all abilities. The City has been awarded a Community Development Block Grant (CDBG) for additional facilities at the playground.
- **North Port Aquatic Center**— The City broke ground on a 25-yard stretch pool and family aquatic center situated at Butler Park. The North Port Aquatic center will have a variety of ways for kids and families to experience including, but not limited to, lap swim, the lazy river, a slide and areas for competitive swim meets. The City Commission approved staffing for the North Port Aquatic Center including: Aquatics Supervisor; Assistant Aquatics Supervisor; a contingent of Lifeguards and Aquatics Recreation Attendants to meet the service level needs.



Affordability, Growth and Development

The promotion of sustainable growth and development while maintaining or enhancing quality of life in the City is a major concern. The following initiatives address these strategic objectives: *develop and maintain fiscal policies that support growth and provide economic stability; promote a range of housing options and affordability for current and future residents.*

- **Activity Centers Development** – A concentrated coordination with developers to ensure the best and highest use of Midway Activity Center (AC5) and continuing with the development of the master plan for The Shire Activity Center (AC6) is an effort to perpetuate sustainable growth.
- **Impact/Mobility Fee Study** – The study will review existing impact fees to determine the best method to use in assessing these fees on new development.
- **Florida Affordable Housing** – The Commission continues the initiative to assist families in obtaining housing. To address this issue, staff from the Social Services and Planning and Zoning divisions will attend the Florida Affordable Housing Conference to learn how needs and resources are identified.

Infrastructure

The overall development and maintenance of City roads, bridges, storm water drainage, and water ways with creative infrastructure funding mechanisms and promotion of multimodal transportation opportunities throughout the City is a priority. The following initiatives address these strategic objectives: *complete Price Boulevard widening project from Sumter to Toledo Blade Boulevards; develop and implement flood reduction and drainage improvement programs while continuing to balance the supply of potable water; improve mobility through a balanced, multi-modal transportation network; continue to expand the wastewater and water system distribution.*

- **Price Boulevard Widening Phase 1** – This project is in design. Engineering plans, specifications and estimates for public bidding are being prepared to award a contract for the widening, acquisition of land for stormwater ponds, and construction needed to expand Price Boulevard, an east-west thoroughfare.
- **Road Rehabilitation Program** – The overlay, surface rejuvenation, and micro-surfacing of at least 30 miles of public roads a year will be accomplished in FY2019 as part of the ongoing maintenance program to prevent roads from falling into sub-standard conditions.

- **Sidewalks** – The City Commission approved sidewalk and shared use initiatives in FY 2019 that will serve to enhance neighborhoods. Sidewalk expansion along Eldron Avenue from Crittendon Street to Safford Boulevard, San Mateo Drive and Price Boulevard continue the “*Safe Routes to School*” initiative. The Tropicaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path will provide greater pedestrian safety.
- **Sidewalk Management Plan** – In FY 2019 Public Works is developing a comprehensive sidewalk management plan to incorporate sidewalk inspections, maintenance, replacement and new construction.
- **Linear Parking** – The City will begin construction of linear parking areas along Tamiami Trail frontage road to provide additional parking for businesses located between Bolander Terrace and North Port Boulevard; between Landover and Almonte Terraces.
- **Water Control Structures** – The Road and Drainage District is responsible for maintaining adequate storm water flow throughout the city. The District developed a strategic plan for rehabilitating or replacing the 69 water control structures. In FY 2019 Water Control Structure 106 will be rehabilitated.
- **Drainage System Improvements** – The rehabilitation and replacement of the City’s stormwater drainage system infrastructure are a Commission priority. Drainage System Improvements for FY 2019 include South Salford Boulevard and Deming Avenue in city grid 407. These improvements are part of a viable drainage program to maintain water quality and control potential flooding.
- **Water and Wastewater Distribution Improvement Program** – The Utilities Department continues with its annual distribution program initiative.
- **Surface Water Treatability Study** – This study will help guide the future of the water treatment plant and possibly shape the processes for water treatment.
- **Develop a Plan for the Expansion of Water and Wastewater** – The Utilities Department completed a neighborhood water and wastewater expansion project in 2017. In FY 2019, the department is developing a plan to present to Commission for future expansion of the Utility systems.

Neighborhood Enhancement

To further pride in the community, the City Commission supports the beautification and revitalization of our neighborhoods. The following initiatives address these strategic objectives: *lead efforts to partner with residents and community agencies to revitalize and beautify neighborhoods; guide the development of neighborhoods toward a desired image consistent with the approved urban design aesthetics; develop and implement policies that promote neighborhood revitalization and redevelopment.*

- **Unified Land Development Code (ULDC) Project** – The Planning Division will continue with the update of the ULDC which addresses all the strategic initiatives listed above.
- **Code Enforcement Division Initiative** – The City Commission approved an initiative by Code Enforcement to perform more community outreach events which provides enhanced opportunities for citizens to interact with staff and receive information about codes and regulations. The goal is to provide citizens an opportunity to become familiar with Code Enforcement procedures and why these are important to support neighborhood standards.
- **Activity Centers Development** – The concentrated coordination with developers to ensure the best and highest use of Midway Activity Center (AC5) will spur a well-developed area. A master plan for The Shire Activity Center (AC6) will continue to be developed.

Economic Development & Job Creation

It is the goal of this initiative to support a vibrant and diversified economy which creates local jobs and attracts private investments. The following initiatives address these strategic objectives: *develop activity area six (AC6) master plan to accelerate business development; support the development of a quality workforce and strong labor market; optimize land use and sustainable development in all activity centers; examine neighborhood commercial zoning to promote neighborhood access to services.*

- **North Port Real Estate Summit** – In FY 2019, the Commission made a commitment to expand the funding for the annual *North Port Real Estate Summit*. The vision for the summit is to enhance connections between business and real estate professionals to promote the City and to brand and support economic development deals.

- **North Port Entrepreneurial Academy** – This program is designed to promote the business community and North Port residents looking to become entrepreneurs.
- **Activity Center 6 (AC6), The Shire** – The review of the land use and zoning for this area is essential to ensure industrial development and job creation, as well as the review of transportation plans of the Metropolitan Planning Organization (MPO) for the Shire (AC6). The City Commission approved funding to support the creation of a master plan for The Shire (AC6). The need for more industrial land uses is a driving factor in moving forward with this activity center.
- **Unified Land Development Code (ULDC) Project** – The City endeavors to ensure the ULDC addresses many of the strategic initiatives listed above by continuing the update of the code.

Efficient and Effective Government

Efficiency and effectiveness are paramount; therefore, it is key to develop and promote City governance that foster trust and utilizes departmental strengths and innovative philosophies for the provision of all city services. The following initiatives address these strategic objectives: *update the Unified Land Development Code; develop a streamlined permitting process, provide convenient, customer-focused, modern, and technologically advanced services; foster a healthy work environment that results in enhanced employee engagement; conduct elected officials and staff retreats to review plans, policies, and approaches periodically.*

- **Public Private Partnerships (P3s) Ordinance** – The Finance and Legal Departments will collaborate to bring to the City Commission an ordinance amending the city Administrative Code to provide for a policy for the utilization of Public-Private Partnerships (P3) in procurement.
- **Update the Unified Land Development Code and City code** – The Neighborhood Development Services-Planning Division is leading a ULDC rewrite process which was funded and prioritized in FY 2019.
- **Digital Plans Review** – The continued implementation of digital plans reviews, and the training of all development review personnel is essential to enhance service levels.
- **Compensation Initiative** – This initiative applies Commission policy to annually adjust paygrade ranges by the Consumers Price Index, not to exceed 1.5%, and provide for up to a 4% merit increase for non-bargaining employment groups. This allows the City the ability to remain competitive in the labor market.
- **Enhanced Employee Engagement Initiatives** – The Human Resources Department will continue wellness programs, improve safety measures and training, and publish an employee newsletter, “HR Connection” to promote employee engagement.
- **Commission Orientation, Training & Retreat** – In FY 2019, the City Manager will develop a *North Port Commission Handbook* and training opportunities for Commissioners.

Economic Outlook & Forecast Assumptions

As a predominantly residential community, the economic environment of the City of North Port is dependent upon the overall economic climate of Southwest Florida and particularly Sarasota County. The economic influences in this area are the cost of housing (including housing values, foreclosure rates, insurance and taxes), the regional job market, new construction, education, healthcare, weather events and retail activity. Consideration of the impact of these economic indicators is critical as the City endeavors to develop its resources and facilities to meet the demand of its residents. All available information and indicators are utilized in forecasting the City’s budget revenues and expenditures.

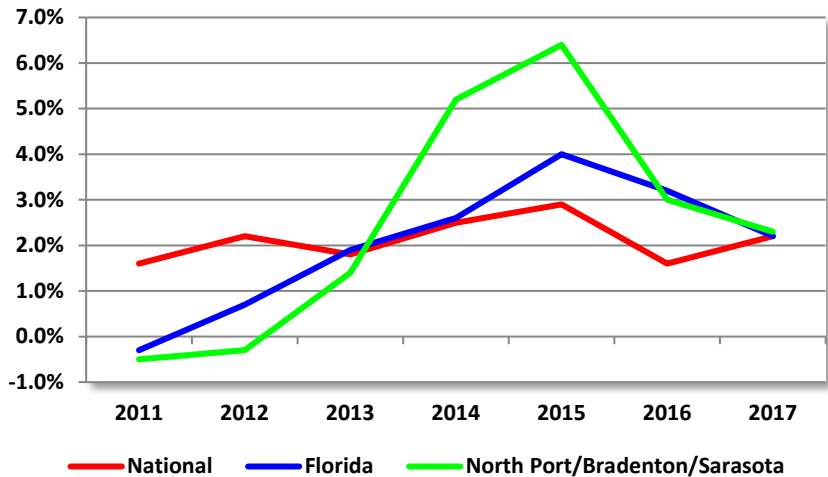
On a national level, Real Gross Domestic Product (GDP) continues to be strong. As forecast by The Institute for Economic Competitiveness, *2018-2021 Florida & Metro Forecast, December 2018*, “Real GDP growth will accelerate to nearly 3.0% in 2018, and then rise to 3.2% in 2019, before easing to 2.9% in 2020 and 2.5% in 2021 as the Federal Reserve tries to keep the economy in the Goldilocks zone” (Snaith et al. 4).

“The Real Gross State Product (RGSP) or Real State GDP growth in Florida is still expected to grow at an average pace that is faster than what we are forecasting for U.S. Real GDP growth over the next four years. In 2013, as the state was finally exiting the recession, Florida’s economy accelerated with a growth rate of 1.9%, elevated by rising consumer confidence, progress in the housing market recovery, population growth, and healing of the damage in the labor market, building a foundation for even faster economic growth in the state. Growth accelerated to 4.0% in 2015, but eased in 2016 to 3.2%, before easing further to 2.2% in 2017. In comparison, the national economy grew 1.6% in 2016. Florida is poised for another acceleration in growth this year before

growth eases again in 2019 through 2021” (Snaith et al. 8).

According to the Bureau of Economic Analysis (BEA), the North Port/Bradenton/Sarasota Metropolitan Statistical Area (MSA) estimated *Real Gross Domestic Product (GDP) by Metropolitan Area, 2012-2017* indicates a 2.3 percent increase in 2017. The “Real Gross State Product (RGSP) will improve 3.7% in 2018 and 3.5% in 2019 before growth eases to 3.4% in 2020 and 3.0% in 2021. Average growth during 2018-2021 is expected to be 0.5 percentage points faster than our forecasted average for U.S. Real GDP growth over the same period” (Snaith et al. 5).

Real Gross Domestic Product Percent Change



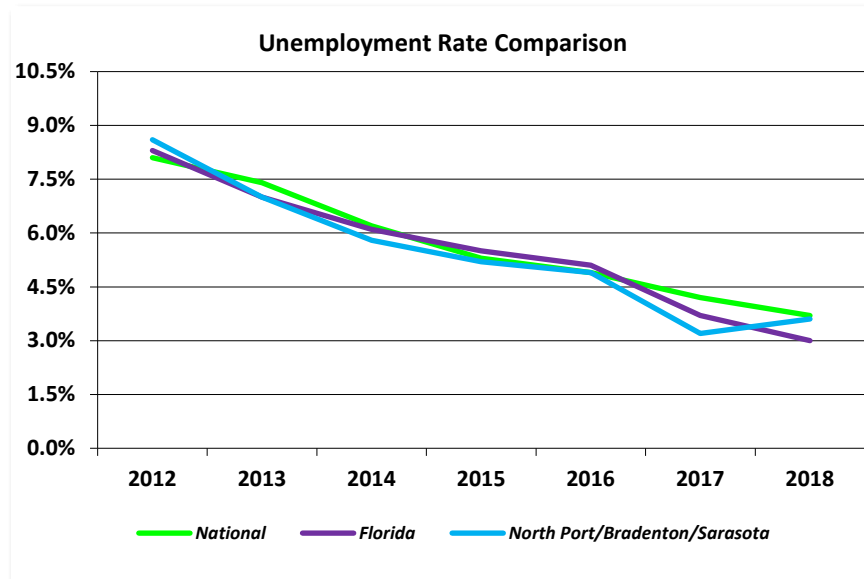
The improvement of the fundamentals of the state’s economy helped accelerate growth in 2015 when RGSP expanded at 4.0%, the fastest growth rate in the recovery to date before decelerating in 2016 along with the national economy. In 2018 through 2019 ... national growth is expected to be 3.7% and 3.5%. During 2018-2021, Florida’s RGSP is expected to gain an average of 3.4% annually (Snaith et al. 8).

Employment

Florida job growth continues to increase, as forecast by The Institute for Economic Competitiveness, *2018-2021 Florida & Metro Forecast, December 2018*, Florida’s “average annual job growth during 2018-2021 will be 5.6%” (Snaith et al. 11).

“The unemployment rate in Florida has plunged from its recession-driven peak level of 11.2% in January 2010 and stands at just 3.4% as of October 2018. After five years well above the national rate of unemployment, Florida’s August 2018 unemployment rate is 0.3 percentage points below the national unemployment rate” (Snaith et al. 13). “The National unemployment rate remains at 3.7 percent through November 2018” as published by the National Conference of State Legislatures.¹

As stated by Snaith et al. “The pace of Florida’s labor market recovery continues to outpace the recovery of the national job market.



Our outlook for Florida is that this will continue to be the case through at least 2021.

Payroll job growth was robust in 2016 at 3.5%. Growth decelerated last year (2017) to 2.2%, before it is expected to rise to 2.5% in 2018, ease to 2.2% in 2019, ease again to 1.9% in 2020, and further ease to 1.5% in 2021. Although job growth is expected to decelerate through our short-run forecast horizon, Florida will continue to outpace national job growth over the entire forecast horizon (2018-2021) by an average of 0.8 percentage points” (10).

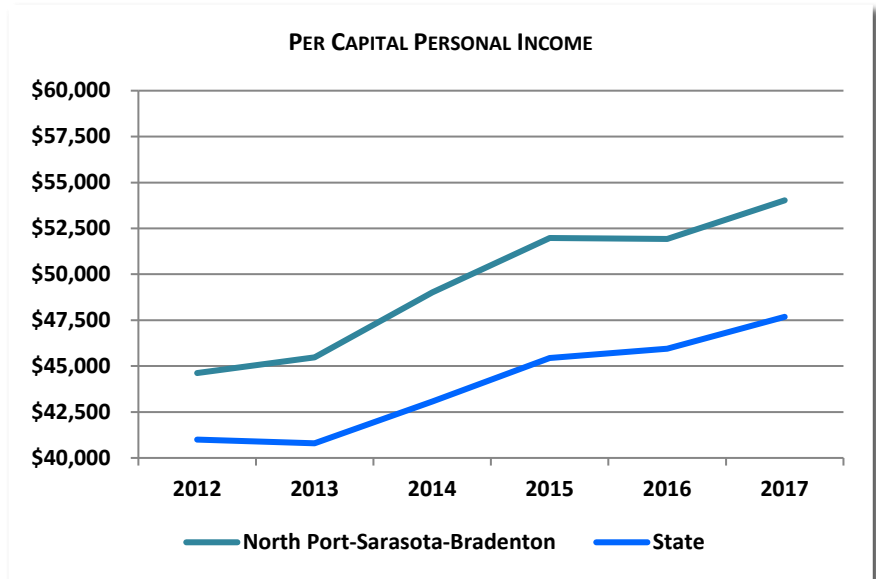
SOURCE: US BUREAU OF LABOR STATISTICS

¹ “NCSL National Conference of State Legislatures.” National Unemployment Monthly Update, December 7, 2018, <http://www.ncsl.org/research/labor-and-employment/national-unemployment-monthly-update.aspx>.

Hiring across Florida has shown significant improvement, as the unemployment rate declined to 4.1% in July 2017 which is a decrease of 0.8% a year earlier. The unemployment rate in the North Port MSA declined from a high of 12.2% in 2010 to an average unemployment rate of 3.9% in 2017. Locally, experts are expecting strong economic growth in South Florida due to foreign investment, population growth, and tourism.

The per capita personal income for the North Port MSA continues to climb. Personal income in the North Port MSA has grown 22.84% from 2010 to 2016, while during the same period, the State personal income has grown 18.9%. Personal income growth during 2017-2021 is anticipated to average 4.1% in Florida and is estimated to be 0.8 percentage points faster than the national personal income growth.

The City anticipates receiving moderate increases in fiscal year 2019 for demand-driven revenues such as Half-Cent Sales Tax and State Shared revenue. The City has seen promising growth in 2016 and 2017 as indicated by an increase in building permits issued. For fiscal year 2018, the City is projecting higher, but conservative revenues from building permits and impact fees.

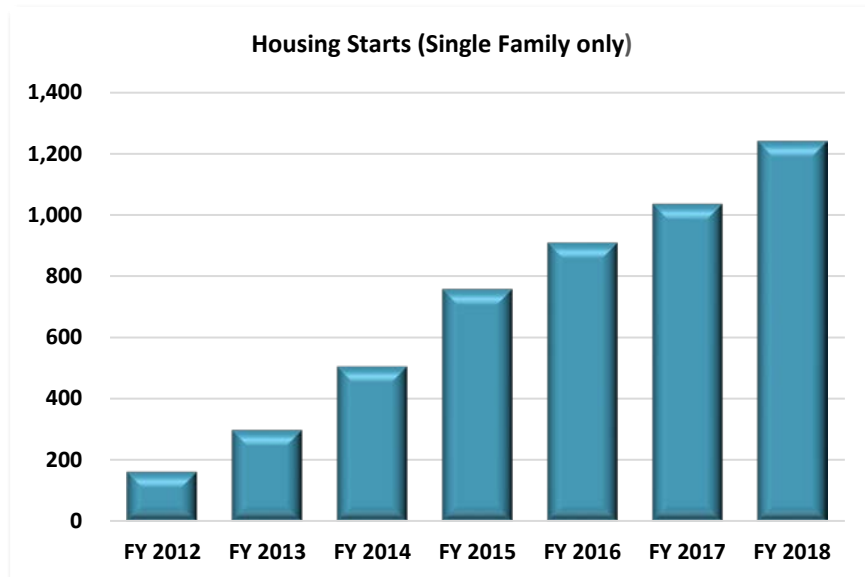


SOURCE: US BUREAU OF ECONOMIC ANALYSIS

Housing Market

The Florida housing market continues to gain strength and over the past year, new housing starts for both single-family and multi-family units have increased, but not fast enough to alleviate the shortage of single-family housing in the short run. The Florida Realtors® 2018 yearly market detail report notes that the Months' Supply of Inventory is an indicator of market conditions. The report states the number of months' supply of inventory is 4.0, an 11.1% increase year-over-year from 2017. A 5.5 months of inventory is the benchmark used by Florida Realtors® to indicate a balanced market, or a market that is neither a buyers' or sellers' market. According to the Realtor® Association of Sarasota and Manatee, 2018 ended with more inventory and slowing price gains. In Sarasota County, single-family home inventory increased by 16.9% with condo inventory experiencing a 10.8 percent increase.

Amy Worth, president of the association states, "A rise in inventory is great for buyers who were previously unable to weigh their options. If inventory continues to rise, we can expect the growth of median prices to slow down." The City continues to see an increase in new housing starts as shown in the chart below. Florida Realtors® reports closed sales for single-family homes in the



North Port-Sarasota-Bradenton MSA for 2018 was 14,437, a 3.3% increase over 2017. The median sales price was \$290,000, a 3.6% increase over 2017. The median time to contract for 2018 was 50 days.

The City's gross taxable value of \$4.13 billion is an increase of 12.43% for 2018 indicating a continued recovery of the housing market in North Port. Of this amount, \$165,042,772 (or 4.0%) is attributed to new construction and additions. However, gross taxable values are far from where they were before the downturn in the housing market. The City experienced a loss of \$3,357,672,276 of taxable value from the 2007 to 2012 due to State constitutional amendments and the decline in the real estate market.

Property Trends

As a rapidly growing city with a large quantity of vacant land parcels available for new residential houses, the City continues to experience considerable growth in its tax base which has provided increased annual tax revenues. Various forecasts indicate above average increases in property values with continued growth in population.

North Port is currently on track to meet the Institute for Economic Competitiveness-Florida forecast for 2018-2021 in several of the measured indicators. Housing starts have averaged an 18% increase over a three-year period. Gran Paradiso, a large tract of land purchased by Lennar in September 2013 began construction of mixed-use housing in 2014. In 2015 another large tract of land was purchased by Mattamy with an early estimate of 11,000 new homes. The housing starts for 2019 are anticipated to meet or exceed the 2018 level.

As land usage in North Port is primarily residential, much of the City’s property tax revenues are derived from individual home owners and changes in home values and foreclosure rates. The composition of North Port’s tax roll provides important information for forecasting property tax revenues. The values and homestead status of properties are indicators of the overall taxable value for the City. Most residential homes in the City are homesteaded, qualifying for an exemption of \$50,000 and the majority of homesteaded properties have a taxable value less than \$200,000. Approximately 60% of the City is vacant, undeveloped land which provides considerably less in tax revenue to the City.

The following table shows the City of North Port’s taxable value and new value added to the tax roll since 2012.

CITY OF NORTH PORT TAXABLE VALUE & NEW VALUE 2012 – 2018

Tax Year	Adjusted Value	New Value	Gross Taxable Value	Percent Change In Value
2012	2,246,178,615	23,386,595	2,269,565,210	-0.24%
2013	2,383,215,071	37,930,320	2,421,145,391	6.68%
2014	2,598,643,919	46,794,335	2,645,438,254	9.26%
2015	2,815,848,672	71,624,081	2,887,472,753	9.15%
2016	3,121,501,357	145,158,578	3,266,659,935	13.13%
2017	3,507,009,720	167,908,011	3,674,917,731	12.50%
2018	3,966,609,911	165,042,772	4,131,652,683	12.43%

The following chart illustrates a ten-year comparison of the principal property tax payers in 2018 to 2009.

PRINCIPAL PROPERTY TAX PAYERS

Taxpayer	2018 Taxable Assessed Value	Rank	Percentage to Total City Taxable Assessed Value	2009 Taxable Assessed Value	Rank	Percentage to Total City Taxable Assessed Value
Benderson Properties	\$ 38,808,144	1	1.06%	-	-	-
North Port Woodspring LLC	24,676,236	2	0.67	-	-	-
Lakes at North Port Realty LP	22,117,700	3	0.60	-	-	-
Lennar Homes LLC	19,063,194	4	0.52	-	-	-
ECHO Price Crossing LLC	16,189,200	5	0.44	-	-	-
Wal-Mart Stores East LP	15,865,600	6	0.43	15,287,400	4	0.52%
Heron Creek	14,094,200	7	0.38	-	-	-
Springs at South Biscayne LLC	14,082,400	8	0.38	-	-	-
American Momentum Bank	14,042,640	9	0.38	-	-	-
DiVosta Homes LP	12,432,228	10	0.34	16,913,766	3	0.57

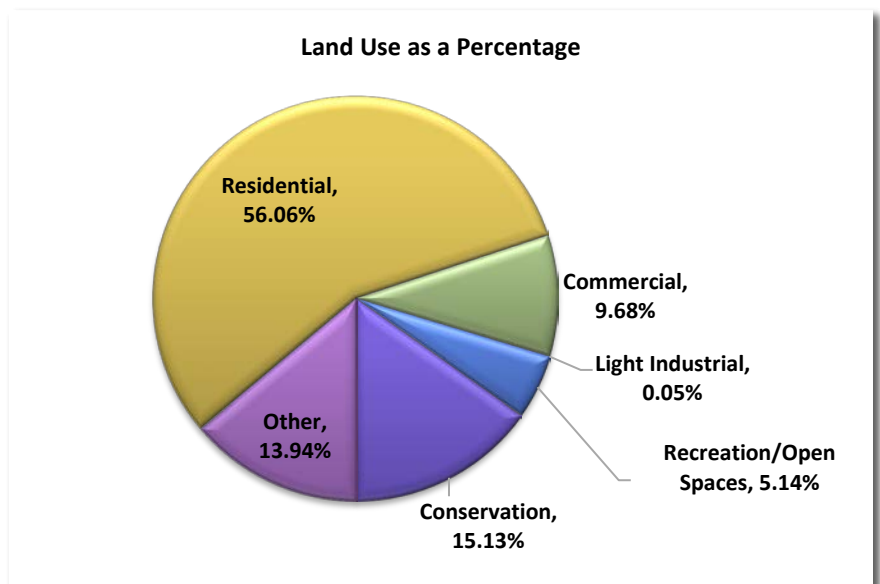
Gran Paradiso I LLC	-		26,259,315	1	0.89
Marsh Creek Holdings Ltd	-		18,640,600	2	0.63
Lowe's Home Centers Inc			14,370,400	5	0.48
Lee Wetherington Develop Inc.			12,640,100	6	0.43
Walgreen Co.			11,752,700	7	0.40
North Port Park of Commerce			10,996,000	8	0.37
Centex Homes			10,524,290	9	0.35
Home Depot USA			8,756,600	10	0.30
	\$191,371,542	5.20%	\$146,141,171		4.94%

SOURCE: SARASOTA COUNTY PROPERTY APPRAISER

Business Environment

The growth and development of the City is dependent upon the economic environment of the country, south Florida, and particularly that of Sarasota County. With the exceptional quality of life, its inviting family-oriented environment, and numerous business advantages, the City of North continues to attract new investment.

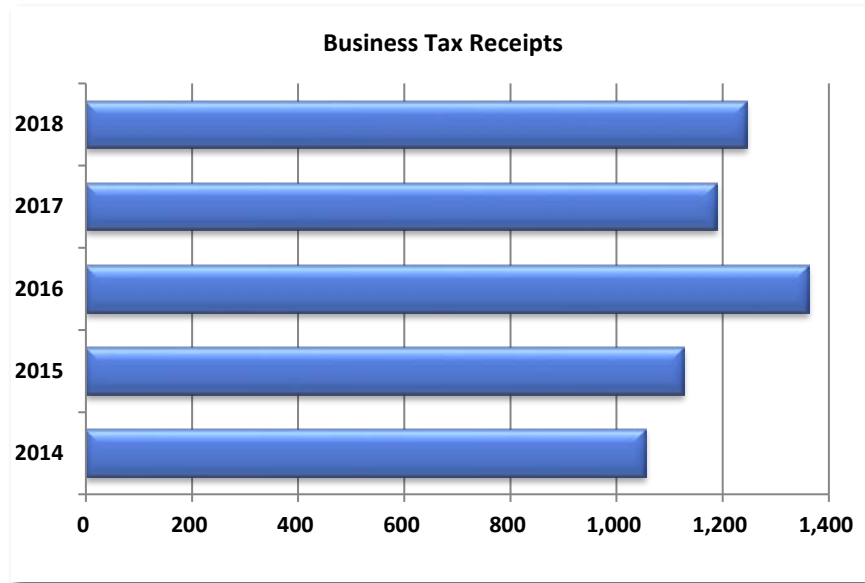
In October 2016 Forbes ranked the North Port-Bradenton-Sarasota, FL Metropolitan Statistical Area (MSA) 52nd on the top 200 places in the nation for business and careers. North Port MSA improved its ranking on the list to 45 in 2018. Forbes factors in employment and job growth, housing and household income growth, education of the workforce and quality of life in ranking the top places to live and work in the country.



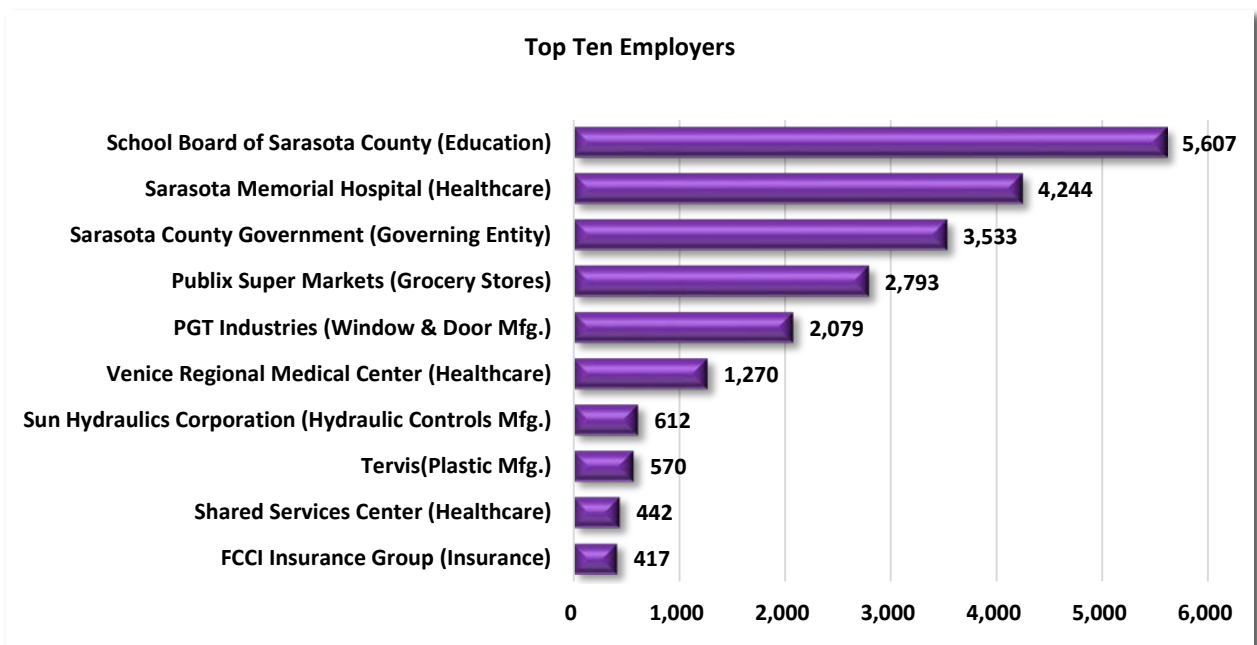
In 2007, the City adopted the first Economic Development Strategic Plan and put it into action. Over the course of the next five years (2007-2012), many changes in the local economy and the national and global economy occurred. In October 2012, the City adopted an updated economic development strategic plan. As a result of significant public input, five major goals were developed to implement over a five-year period; from 2013-2018. The City plans to update its Economic Development Strategic Plan within the next year. The following is a listing of the goals.

- Goal 1:** Foster economic growth and expansion of existing businesses
- Goal 2:** Develop product – land & buildings
- Goal 3:** Develop infrastructure
- Goal 4:** Develop talent and workforce
- Goal 5:** Improve quality of life – community development

Business Tax Receipts are a tax on any individual or entity conducting business in the City. As the chart on the following page shows, the number of business tax receipts issued by the City increased in FY 2018 as compared to FY 2017. The majority of businesses provide general services; however, retail, insurance, and repair and maintenance businesses are growing each year.



As a primarily residential community, North Port is not considered a significant area for employment; therefore, Sarasota County statistics are used to show the top ten employers in the county. The prevailing areas of employment in the county are education, healthcare, manufacturing, governing entity and insurance. The following chart shows the top ten employers as of the beginning of 2018.



Source: Sarasota County Comprehensive Annual Report - Statistics only available for Sarasota County; not for the City of North Port.

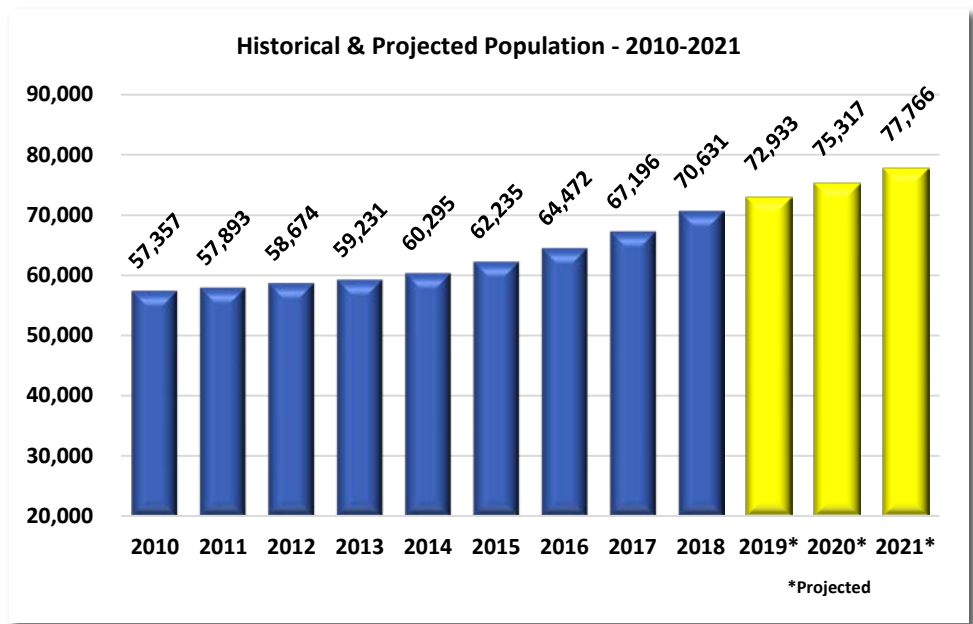
Population Trends

The City of North Port is the largest city in Sarasota County in land mass and citizenry with an estimated population of 70,631. During the period of 2000 – 2010 the population of the City grew over 151%. The results of the *Census 2010* determined North Port to be the largest city in Sarasota County and changed the lead city in the Metropolitan Statistical Area to North Port-Bradenton-Sarasota. This affects some state shared revenues that are linked to population growth, which impacts the estimates of future revenues for the City because of the *Census 2010*. The following areas are impacted:

- Revenue Sharing from State and Federal governments
- New school construction
- Healthcare services for the elderly
- Federal, state and local legislative districts
- Forecasts of housing and transportation needs
- Disaster relief
- New roads

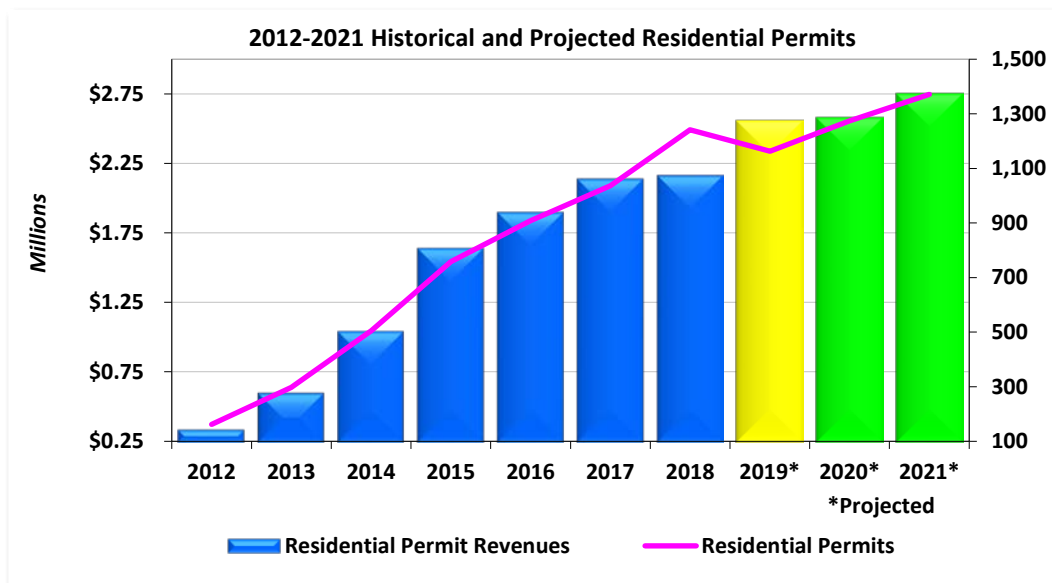
Since the 2010 census, the City has averaged an annual population growth of 2.3%. From 2017 to 2018, the City had an estimated increase of 3,435 residents. Population estimates are provided by the Bureau of Economic and Business Research (BEBR). The City is approximately 25% built out and projects a build out population of over 200,000 residents.

This chart illustrates North Port's historical and projected permanent population.



Construction Activity

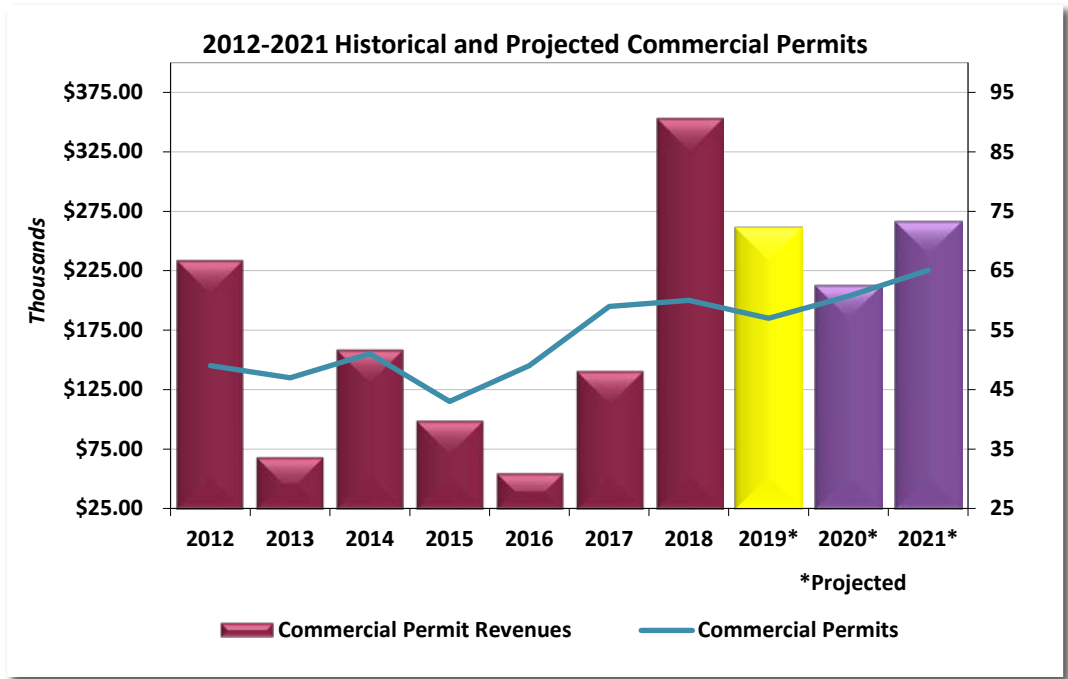
After the economic downturn of 2007 and 2008, construction activity began showing a growth trend in the North Port area. The City-issued building permits verifies this trend with: 909 residential permits and 49 commercial permits in fiscal year 2016; 1,036 residential permits and 59 commercial permits in fiscal year 2017; 1,241 residential permits and 60 commercial permits in fiscal year 2018. An increase in building permits is anticipated for fiscal year 2019 based upon the continuing construction of mixed-use housing developments such as Gran Paradiso, Islandwalk, Mattamy and Panacea.



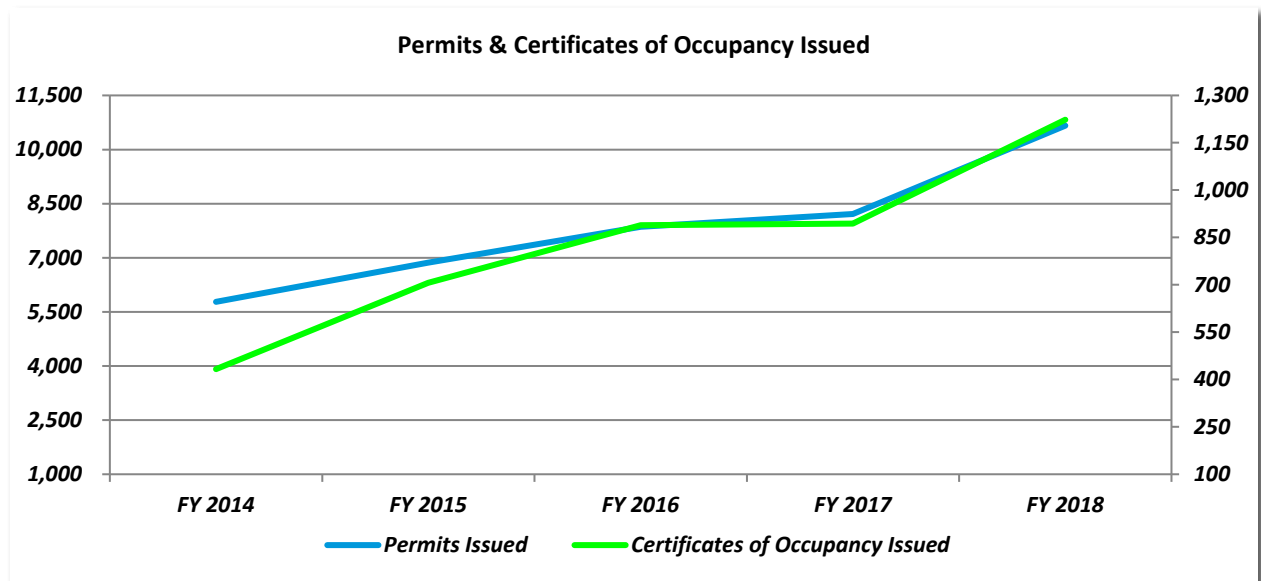
This chart compares the number of residential building permits issued to the generated permit revenue.

Commercial construction is anticipated to increase over the next few years due to the construction of the Atlanta Braves training facility scheduled to open April 2019. As this development moves forward, the City forecasts that new commercial activity will increase.

The chart reflects the change in commercial building activity.



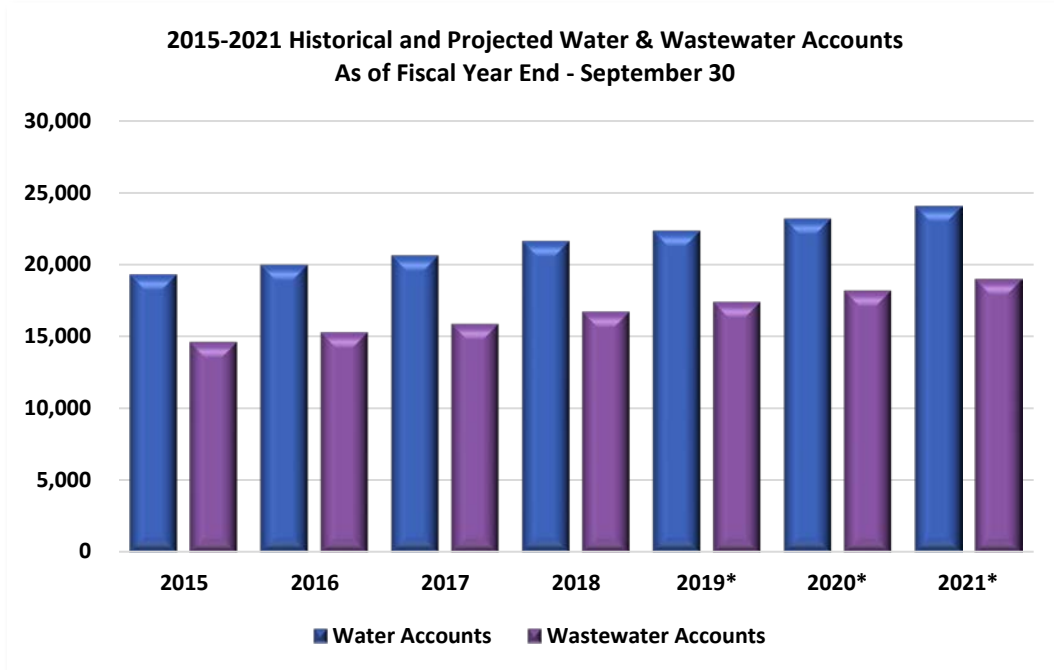
A certificate of occupancy provides the builder the authority to start conducting business in the new facility and triggers the property to be added to the tax roll in the following calendar year. The completion of building construction projects is significant in projecting future revenues. The following chart shows the total building permit activity compared to certificates of occupancy.



Utilities Services

The fiscal year 2015 Utilities Master Plan which aids in developing the most efficient course to expand utility service to commercial and residential neighborhoods was completed and adopted by the City. Plans for expansion are incorporated into the utility business model and include various features such as: 1) reimbursable customer agreements to make connections more affordable, 2) acquisition of a directional drill rig to support expansion in areas where utility staff is able to perform the necessary drilling, and 3) outsourcing of larger projects. In fiscal year 2019, the Utilities Department is completing a rate analysis to ensure fiscal sustainability and compliance with bond requirements. Rate analyses are performed periodically to review, and revise water, wastewater and reclaimed water rates charged to utility customers and capacity fees charged to new customers to make sure there are sufficient revenues to cover expenditures that are necessary to provide utility services. The following chart illustrates the growth in water and

wastewater active accounts over the past four years with a three-year projection.



Legislative Issues

The City's legislative concerns, both short and long-term, fall into two basic categories:

- The issue of "home rule", where the authority of the City's elected officials is delegated to those voted in by the people rather than being assumed by other higher levels of government. The City's ability to make decisions, both administratively and fiscally, allows for the development and implementation of community-based solutions for community-based issues, which are an essential component of an effective, efficient government.
- Unfunded mandates are a significant financial threat to the City because these mandates require additional services or additional benefits to residents and employees, without supplying a corresponding funding source. These unfunded mandates can compromise the City's ability to provide essential and discretionary services deemed appropriate by the local community.

In 2018, more than 1,700 bills were filed; however, only 196 made it to the governor for signature. Of the bills submitted for signature and passed into law, none had a significant impact on the City of North Port.

Property Tax

Property tax relief is a continuous topic in Florida Legislation. In the 2018 Legislative Session, one measure that may potentially affect the City of North Port is Amendment 1 – the Homestead Exemption Increase Amendment. Amendment 1, if approved by Florida voters in November 2018, will change Florida's Constitution by providing for a homestead exemption on the portion of assessed home values between \$100,000 and \$125,000, meaning the \$25,000 between \$100,000 and \$125,000 will be exempted from property taxes other than school districts. Currently, the Florida Constitution provides for a homestead exemption on the portion of assessed home values between (a) \$0 and \$25,000 and (b) \$50,000 and \$75,000. If passed, this amendment will reduce the City's tax revenues.

School Safety

The School Safety Bill improves school safety through the requirement of sworn law enforcement officers to be stationed in every school in the state and requires active shooter training in schools once a semester. School boards must establish threat assessment teams that will help assess and intervene with people whose behavior may pose a threat to the safety of the school. Additionally, the bill establishes: the Marjory Stoneman Douglas High School Public Safety Commission to investigate system failures in the Parkland school shooting and prior mass violence incidents, and to develop recommendations for system improvements; codifies the Office of Safe Schools within the Florida Department of Education (DOE) which will serve as a central repository for the best practices, training standards, and compliance regarding school safety and security; and creates a district school safety specialist, a school safety specialists, and a threat assessment team at each school.

Mental Health

The Mental Health bill authorizes law enforcement officers taking a person into custody for an involuntary examination under the Baker Act to seize and hold a firearm or ammunition from the person for 24 hours; if a protection order is issued, the at-risk person must surrender all firearms; prohibits a person who has been adjudicated mentally defective or who has been committed to a mental institution from owning, possessing, or accessing a firearm until a court orders otherwise; and requires the surrender of all firearms and ammunition if a risk protection order is issued for an at-risk person.

Firearm Safety

The legislation provides new provisions to ensure full and complete background checks when a firearm is purchased. A three-day waiting period is required for all firearms except for; concealed weapons permit holders, individuals who have completed a 16-hour hunter safety course, individuals holding a valid Florida hunting license, and law enforcement or corrections officers and service members.

Other Legislative Issues

The 2018 Legislative Session approved a \$168.6 million tax cut package. This was accomplished by reducing the tax on repair materials, fuel, and homeowner displacement because of Hurricane Irma. Additional savings resulted from back-to-school exemption, non-criminal traffic infraction penalty reduction, and sales tax reduction on business-rents received.

Other proposals relating to gambling, education, guns, healthcare, immigration, transportation and criminal justice were presented, but did not gain sufficient momentum to move forward. However, these topics are likely to be discussed at the next legislative session which could increase the City's unfunded mandates and may have an effect on the City of North Port residents or employees.

City Commission Legislative Priorities

The City continuously evaluates current and potential legislative issues and actively seeks ways to reduce the impact on service levels. The City has to constantly evaluate current services and differentiate needs versus wants in order to ensure an economic sustainable future. Each year the City Commission approves its State Legislative Priorities. The following list is the 2019 State Legislative Priorities for the City of North Port.

Home Rule

- Strengthen and protect the fundamental concept of local self-government
- Oppose any legislative effort to impede the Municipal Home Rule Act
- Oppose any State intrusion into local finances
- Support revisions to the Communications Services Tax (CST) that are revenue neutral & allow for growth
- Support local regulation of Sober Homes and Short-Term Rentals
- Support legislation to return control over municipal right of way to municipalities
- Support legislation to restore and preserve local zoning authority

Infrastructure

- Supports any State funding for the widening of the Englewood Interchange Connector (River Road)
 - This is an evacuation route for 3 Counties, Sarasota, Charlotte and Lee
- Supports any State funding of other arterial roads and storm water projects
- Supports new infrastructure projects to improve North Port quality of life, such as widening of Price Boulevard and expanding Legacy Trail
- Oppose any legislation mandating local governments to pay for private utility equipment relocation

Environmental

- Supports securing direct funding for aquifer storage and recovery systems
- Supports funding for storm water mitigation programs
- Supports enhancing the Myakkahatchee Creek area, including the environmental park and greenway
- Supports financial assistance related to the protection, enhancement, and preservation of Warm Mineral Springs and its historic significance

Public Safety and Welfare

- Supports the elimination of the Certificate of Need process
 - North Port is the largest city without a hospital

- Supports prohibiting a person from recreationally discharging a firearm outdoors in a primarily residential area less than 4 acres
- Supports legislation to hold Community Development Districts and other government entities accountable for meeting property standard codes as set forth by municipalities
- Supports efforts to increase funding and programs for Suicide prevention and mental health programs
- Supports State analysis of Department of Children and Families and reorganization
- Supports research into ways to prevent Red Tide and Blue Green Algae
- Supports funding and improved options to address flooding issues in North Port that is impacted by surrounding counties and municipalities
- Moreover, the City of North Port supports the Florida League of Cities Legislative Program, the legislative priorities of the other municipalities within the County and the legislative priorities of Sarasota County and Charlotte County unless specific issues conflict with the North Port Commission positions.

Emerging Issues

Historical, Cultural, and Environmental Preservation

Warm Mineral Springs Resort – On September 26, 2014 the City of North Port became the sole owner of Warm Mineral Springs Resort. The natural warm spring is surrounded by an 81-acre private resort and day spa. Visitors are attracted to Warm Mineral Springs for its mineral-rich waters. The City secured a long-term operator for the Springs in 2015 and is currently in the process of developing future plans for the land surrounding this environmentally sensitive area.

Infrastructure

Storm Water – Controlling the flow of storm water is a major safety issue in Florida, where hurricanes and tropical storm surges pose a real threat to the community. The Road and Drainage District of the City of North Port is responsible for maintaining adequate storm water flow throughout the city; therefore, the district developed a strategic plan for rehabilitating or replacing the 69 water control structures in the city. Each year at least one structure is scheduled for repair or rehabilitation.

Water and Wastewater – The Aquifer, Storage and Recovery (ASR) Project has been substantially complete since 2004; however, the project has been delayed due to regulatory requirements. The ASR project is grant funded by the Southwest Florida Water Management District (SWFWMD) and will continue to be monitored and tested until final approval of the facility is obtained. This project allows the City to store approximately one (1) million gallons of water which is crucial to maintaining an adequate supply of potable water.

The 2008 Reuse Master Plan triggered the construction and expansion of a reclaimed water system in the City which is critical to the sustainability of the City as it preserves potable water for potable purposes, SWFWMD has offered its support to the second phase by funding 50% of the cost of the project.

Neighborhood water and wastewater expansion is a challenge for the City. The Demand Analysis to expand water service to selected neighborhoods was completed in 2014 and the City implemented a pilot program in 2015.

City Mobility – Several projects are supported on an annual basis which offer effective transportation and mobility options that provide for a sustainable future as part of the ongoing operations of the City. Funding for these projects come from various sources including district assessments, infrastructure surtax, and the Florida Department of Transportation Local Agency Program (LAP). The citizens continue to demand more sidewalks to provide safe travel for school children and other pedestrians.

In 2009, a Price Boulevard Study was presented to City Commission that addressed options to provide safe travel. The project will address mobility issues along this major east-west thoroughfare including: 1) improved traffic flow 2) connectivity to neighborhoods to improve emergency response times, and 3) pedestrian-friendly and safe mobility options. With the adoption of appropriations in fiscal year 2015, the City is currently moving forward with the planning, design and purchase of land for the widening of Price Boulevard.

Economic Development & Job Creation

City Town Center – The City Commission approved the development of a master plan for the Shire Activity Center (AC6). The small area master plan will bring continuity to the four-quadrant development to meet city outcomes for the activity center and will assist developers in creating an economically and financially sustainable industrial area.

Projections

An important element of the annual budget process for the City of North Port is the preparation of short and long-term financial

forecasts and analyses. Projections for the FY 2019 budget include historic and current year data coupled with published state and industry economic research. Professional rate studies for utility services, City policies, and capital improvement planning are considered in forecast assumptions. The following chart depicts some of the growth assumptions used in short-term forecasting.

THREE-YEAR ACTUAL AND THREE-YEAR PROJECTED GROWTH

	THREE-YEAR ACTUAL GROWTH			THREE-YEAR PROJECTED GROWTH		
	ACTUAL			BUDGET	FORECAST ASSUMPTIONS	
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Population	64,472	67,196	70,631	72,933	75,317	77,766
Growth Rate	3.59%	4.23%	5.11%	3.26%	3.27%	3.25%
Taxable Value (000s)	\$ 2,887,473	\$ 3,266,660	\$ 3,674,918	\$ 4,131,653	\$ 4,598,293	\$ 5,136,308
Growth in Taxable Value	9.15%	13.13%	12.50%	12.43%	11.29%	11.70%
New Construction (000s)¹	\$ 71,624	\$ 145,159	\$ 167,908	\$ 165,043	\$ 159,370	\$ 164,107
Utility Growth Assumptions						
Customers (average annual):						
# of Water Customers	19,977	20,619	21,620	22,347	23,182	24,061
Growth Rate	3.52%	3.21%	4.85%	3.36%	3.74%	3.79%
# of Wastewater Customers	15,275	15,856	16,700	17,370	18,141	18,939
Growth Rate	4.62%	3.80%	5.32%	4.01%	4.44%	4.39%
Water						
Annual Water Sales	\$8,491,024	\$9,292,581	\$9,610,186	\$9,678,410	\$9,823,586	\$9,970,940
Growth Rate	8.6%	9.4%	3.4%	0.7%	1.5%	1.5%
Utility Rates						
Average Monthly Residential Bill	\$41.33	\$42.18	\$42.92	\$43.40	\$44.40	\$45.43
Net Change from Prior Year	4.13%	2.05%	1.76%	1.11%	2.32%	2.31%
Wastewater						
Annual Wastewater Sales	\$9,132,137	\$9,660,388	\$10,184,012	\$9,946,260	\$10,344,110	\$10,757,875
Net Change from Prior Year	7.32%	5.78%	5.42%	-2.33%	4.00%	4.00%
Utility Rates						
Average Monthly Residential Bill	\$54.78	\$56.06	\$57.16	\$57.26	\$58.62	\$59.98
Net Change from Prior Year	-0.09%	2.33%	1.96%	0.18%	2.37%	2.32%

(1) Includes new homes, commercial and reappraisals. New homes are placed on the tax roll one year after receiving a Certificate of Occupancy.

Note: The assumptions shown in this and following charts were formulated from information available at the time. These numbers may differ from final figures appearing elsewhere in the budget document.

Revenues and Expenditures

The accompanying projections of revenues and expenditures demonstrate how current economic trends, coupled with the financial policies of the City, may influence future cash balances and tax levies. Known quantities, such as actual revenues and expenditures, interact with a set of key assumptions to determine a possible scenario. The quantity of unknowns in this analysis tend to reduce its validity in the longer term. Additionally, while this financial projection is intended to advise decision makers on the current and potential financial conditions of the City, it does not represent a legal obligation. These projections use the best possible data available at the time of the analysis and document preparation and considers the following:

- Growth in home values is expected to continue to increase over the next three years and levels off in years four and five.
- Assumptions for growth are based on short-term national and state economic growth projections.
- Impacts of proposed legislation are not included.
- Future expenditures are based on the current service levels plus expected operating expenditures for facility expansions/additions and adjusted for forecast commodity price changes.
- The number of positions is based on the FY 2019 adopted budget with no new positions added in future years.
- Future capital project budgets are based on the adopted FY 2019 – 2024 Capital Improvement Plan and adjusted for proposed project changes and major operating impacts.

Revenue projections included in the financial plan are conservative which ensures that public services will be provided even if revenues fall short of projections. In cases where expenditures exceed revenues, rates may be increased, fund balances may be appropriated to the extent they are available, or the City may elect to issue debt to prevent large increases in taxes. The revenue and expenditure figures for all years have been adjusted to balance the effects of internal transfers and may differ from numbers presented in other sections of the budget.

Forecasts are based on known current events for which estimates are available and on growth assumptions. Excluded from the projections are any unresolved issues in the current year budget, annexations, or changes in service areas. The following chart shows a five-year forecast of revenues and expenditures for general government operations.

Five-Year Forecast of Governmental Revenues and Expenditures

	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
Governmental Revenues						
Taxes - Ad Valorem	\$ 13,701,080	\$ 15,195,170	\$ 16,844,990	\$ 18,478,910	\$ 20,384,470	\$ 21,060,610
Assessments - Non-Ad Valorem	28,933,740	31,143,100	33,603,350	35,036,170	36,531,510	38,092,150
Other Taxes	7,054,170	7,263,530	7,480,860	7,706,490	7,940,760	8,184,020
Local Discretionary Sales Tax	11,458,730	12,203,600	12,996,900	13,841,700	14,741,500	15,699,700
Permits/Special Assessments	10,789,340	11,155,170	11,548,230	11,972,000	12,430,530	12,928,600
Impact Fees	5,429,900	5,063,480	6,543,900	5,511,460	5,456,240	5,456,240
Intergovernmental	9,990,610	10,608,230	10,555,560	10,752,110	11,442,760	12,178,500
Charges for Service	21,302,190	20,920,480	21,639,610	22,391,500	23,177,920	24,000,780
Fines & Forfeitures	155,200	164,670	174,800	185,640	197,240	209,650
Investment Income	601,600	602,630	619,580	637,530	516,540	536,680
Return on Investment	441,400	463,470	486,640	510,970	536,520	563,350
Miscellaneous Revenues	529,950	536,450	543,040	549,740	556,530	563,430
Other Sources	24,000	19,000	19,000	19,000	19,000	19,000
Transfers In	13,193,665	2,405,780	2,855,780	2,855,780	2,855,780	2,955,780
Appropriation of Reserves	7,493,770	2,186,640	(4,800,340)	(10,670,280)	(6,913,600)	(3,772,130)
Total Revenues	\$ 131,099,345	\$ 119,931,400	\$ 121,111,900	\$ 119,778,720	\$ 129,873,700	\$ 138,676,360
Governmental Expenditures						
Personnel Services	\$ 53,509,420	\$ 57,767,120	\$ 61,313,130	\$ 65,084,050	\$ 69,124,970	\$ 73,456,730
Operating Expenditures	33,556,860	34,392,370	35,257,900	36,148,650	37,065,470	38,009,160
Capital Outlay	25,503,300	22,730,130	17,305,590	11,314,140	16,447,630	19,879,090
Debt Service	5,336,100	2,636,000	4,379,500	4,376,100	4,379,850	4,375,600
Other Uses	13,193,665	2,405,780	2,855,780	2,855,780	2,855,780	2,955,780
Total Expenditures	\$ 131,099,345	\$ 119,931,400	\$ 121,111,900	\$ 119,778,720	\$ 129,873,700	\$ 138,676,360

Utility Services

Rates and charges for utility services account for the majority of utility revenues each fiscal year. Factors influencing utility revenue projections include: growth related to new development; an increased customer awareness of the need for water conservation; anticipated expansion of utility services. The number of customers receiving service in the future is based on planning projections prepared by internal departments predicated on estimates of known or anticipated construction within the utility service area. The amount of water and wastewater consumption is based on historical trends in water use, assumed growth of the utility system, and normalized weather patterns. The current financial forecast model of utility services provides for an estimated rate increase each year to fund future costs and consumption and allows for future facility renewal and replacement projects. Future capital requirements of the utility are expected to result in the need to allocate capital reserves and capacity fees to fund large projects. If reserves prove insufficient to fund capital improvements, a bond issue may be considered.

Five-Year Forecast of Utility Enterprise Fund Revenues and Expenditures

	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
Revenues						
Permits and Special Assessments	\$ 18,290	\$ 17,740	\$ 17,210	\$ 16,690	\$ 16,190	\$ 15,700
Capacity Fees	1,616,040	2,060,210	1,528,875	1,528,875	816,345	772,875
Intergovernmental	-	-	-	-	-	-
Water & Wastewater Charges	21,189,140	22,233,530	23,331,880	24,487,050	25,702,100	26,980,260
Other Charges for Service	1,020,940	1,039,860	1,059,140	1,078,780	1,098,790	1,119,170
Fines & Forfeitures	100	100	100	100	100	100
Investment Income	95,000	104,500	114,950	126,450	139,100	153,010
Miscellaneous Revenues	21,700	21,700	21,700	21,700	21,700	21,700
Other Sources	200,000	200,000	200,000	200,000	200,000	200,000
Total Revenues	\$ 24,161,210	\$ 25,677,640	\$ 26,273,855	\$ 27,459,645	\$ 27,994,325	\$ 29,262,815
Expenditures						
Personnel Services	5,976,440	6,375,354	6,805,819	7,267,585	7,763,127	8,295,009
Operating Expenditures	14,579,350	14,870,930	15,168,360	15,471,720	15,781,170	16,096,790
Capital Outlay	9,916,570	11,740,000	8,099,780	3,532,780	2,850,000	2,900,000
Debt Service	3,903,690	3,800,000	3,801,870	3,801,970	2,347,730	2,345,980
Other Uses	200,000	200,000	200,000	200,000	200,000	200,000
Total Expenditures	\$ 34,576,050	\$ 36,986,284	\$ 34,075,829	\$ 30,274,055	\$ 28,942,027	\$ 29,837,779
Funds Available (Funds Required)	(18,736,403)	\$(11,308,644)	\$(7,801,974)	\$(2,814,410)	\$(947,702)	\$(574,964)

Three City Comparison

Following are charts comparing tax revenues, general fund expenditures and authorized employee positions to the population for North Port and two similar cities in Sarasota County using data from the FY 2019 budget.

Summary of 2018/2019 Ad Valorem Taxes

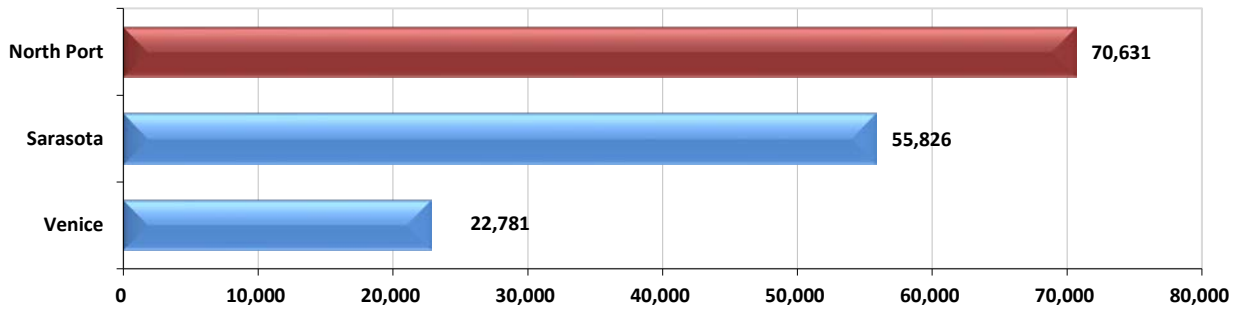
FOR MUNICIPALITIES WITHIN SARASOTA COUNTY

Municipality	Total Taxable Value	Population ²	Taxable Value Per Capita	Total Millage ³	Ad Valorem Tax Bill Per Capita
Longboat Key	4,186,438,490	4,562	917,676	2.3371	2,145
North Port	4,136,746,220	70,631	58,568	3.4070	200
Sarasota	10,499,678,769	55,826	188,079	3.5150	661
Venice	4,056,212,039	22,781	178,052	4.3380	772

² City population figures are provided by the University of Florida, Bureau of Economic Research as of April 1, 2018, taxable value as of July 2018 and the proposed millage rates are effective October 1, 2018.

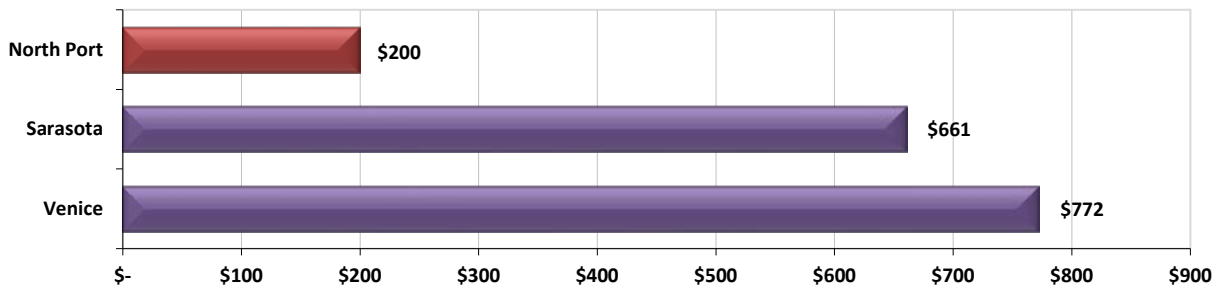
³ Total millage includes separate debt service rate.

Population⁴



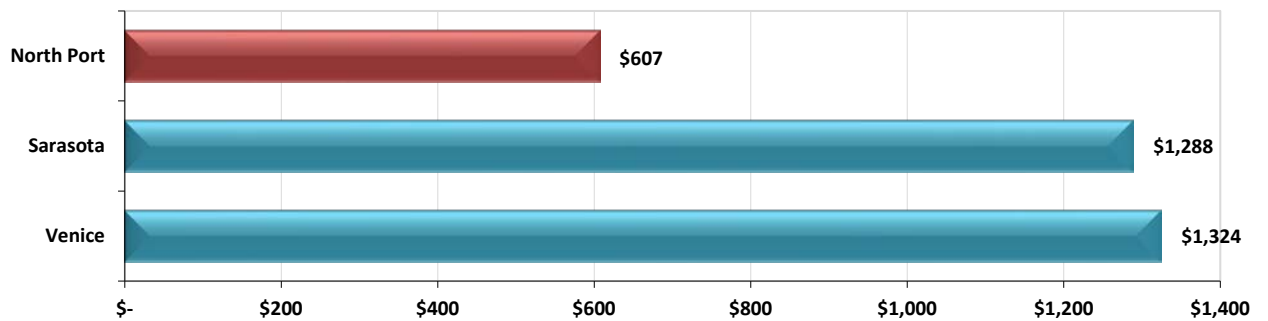
Ad Valorem Property Tax Revenues Per Capita

An illustration of the amount of revenue per capita projected to be collected by each municipality for FY 2019 is shown in the chart below. Ad valorem taxes are based on the value of the home or property with an applied millage rate. North Port has the lowest per capita ad valorem revenue rates of the cities in Sarasota County.



Total General Fund Expenditures (excluding transfers) Per Capita

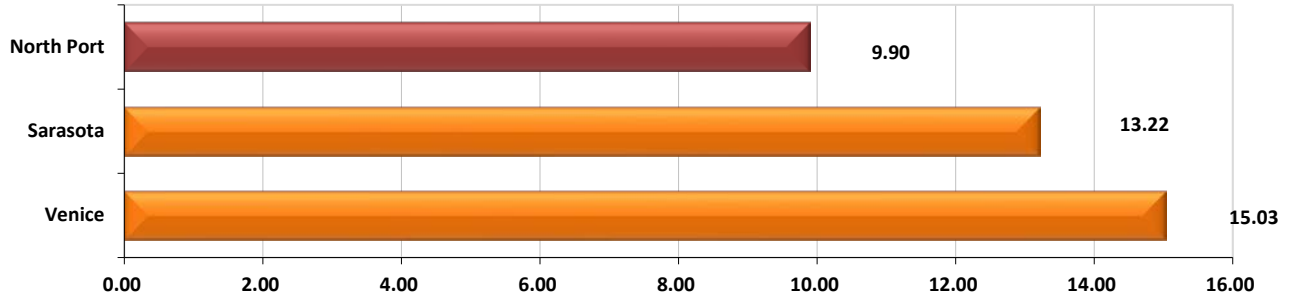
The budgeted General Fund expenditures per capita of each municipality are illustrated below. These expenditures are primarily funded by taxes, state shared revenues and charges for services revenues. North Port has the lowest per capita expenditure rates of the cities in Sarasota County.



⁴ Bureau of Economic and Business Research (BEBR) April 1, 2018.

City Employees per 1,000 in Population

Captured below is the number of city employees per 1,000 in population of the municipality. North Port has the lowest number of city employees per 1,000 residents when compared to other cities in Sarasota County.



Revenue & Expenditure Analysis

Long-Term Financial Planning

In preparing long-range financial plan, staff based the analyses on historical data and the current economic environment. Revenues within the City's legislative control including property taxes, district assessments, water/wastewater rates and other charges for services were forecasted to meet expenditure requirements while maintaining a structurally balanced budget. Other considerations included capital replacement schedules, no changes in service levels in the five forecast years and sustaining a 20% Contingency/Emergency/Disaster Relief fund balance reserve and 10% Budget Stabilization and Economic Uncertainty Reserve in each operating fund.

Consideration was given to future economic impacts to the City and city services. Based upon the most recent economic forecasts published by the Institute for Economic Competitiveness in the *2018-2021 Florida & Metro Forecast, December 2018*, changes to real gross domestic product (RGDP) growth is expected to maintain current growth rates then level off in 2020 and 2021 and begin to improve again in 2022. (Snaith, et al, 5) This conservative forecast supports the normal economic cycle of seven to eight years.

Staff incorporated economic change into the trends and forecasts presented in this section. The caveat to this trend analysis is the projected opening of the Atlanta Braves Stadium in April 2019. Per documents submitted to the City from the developer and included as exhibits to the interlocal agreement and term sheet executed March 7, 2017, the site plan includes the Stadium, Complex Fields, Clubhouse and an Office Building. In addition to the stadium site, a private stand-alone academy and additional mixed-use projects such as: real estate sales of residential units, hotel, residential for-rent, commercial/retail, office, recreational, adult living facility, and civic or municipal facilities are preliminary components which will be determined based upon market demand.

Growth in the West Villages Improvement District (WVID) is expected to spur ancillary commercial projects which may include retail gas stations, a supermarket, hotel(s), restaurants and other service-related businesses. There are currently 4 existing residential communities within two miles of the stadium site. These communities are currently selling approximately 900 homes per year, which account for more than 40% of new housing starts in Sarasota County and together, they are the fourth fastest selling master-planned developments in the United States. In addition, there are three new planned residential subdivisions north of US 41 (all are under construction). This activity will impact the City's long-term forecasts.

For the purposes of the FY 2019 budget, staff maintained a conservative forecast because the impact of the various proposed projects is unknown until they are analyzed by the Planning Department. However, it is expected this growth will impact all operating funds, Districts and Utilities, as a new wastewater treatment plant to serve this area is being constructed. The wastewater treatment plant will be built by WVID, dedicated to the City and, will provide greater revenue but will increase operating costs.

Analysis of Revenue Sources

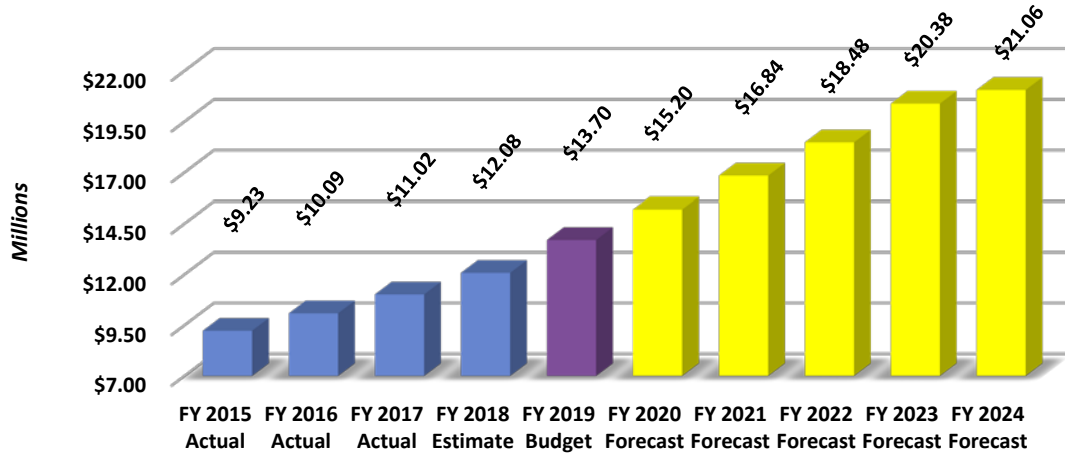
Taxes

Trends and Forecasts

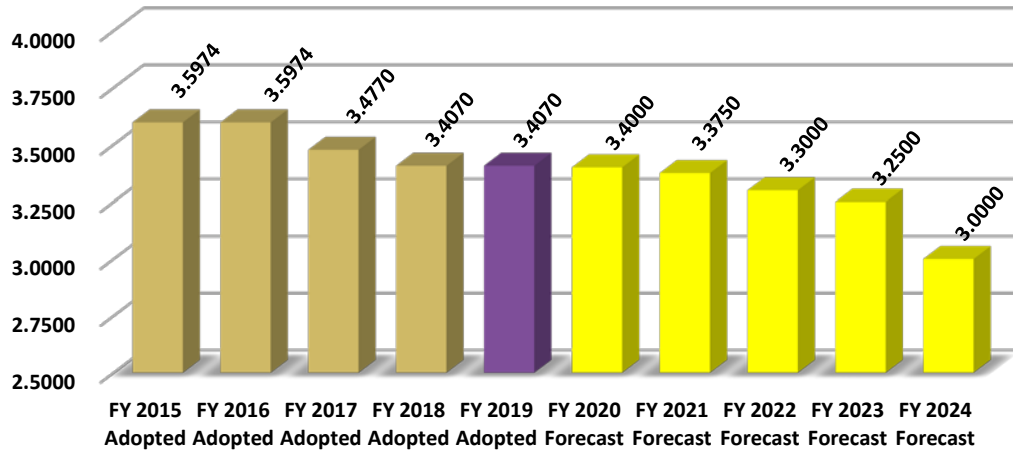
Property Tax

The major revenue source funding the City's General Fund operations continues to be property taxes. The following graph illustrates the historic and FY 2019 estimated property tax revenues for the City. The "Property Tax Millage Rates" chart displays five years of millage rates. The rate for FY 2019 is unchanged from FY 2018 and the City does not have any debt millage. Although the City has maintained the same millage rate, property tax revenue is expected to increase by over \$1.5 million with the increase being attributed to new construction and an increase in taxable value. The financial forecast analysis is based on recent legislative decisions, continued growth in new construction, and re-assessed taxable value. In forecasting property tax revenue, staff considers the expenditure needs of the City to meet current and future service levels, and to maintain a structurally balanced budget while meeting fund balance reserve policy requirements.

PROPERTY TAX REVENUES



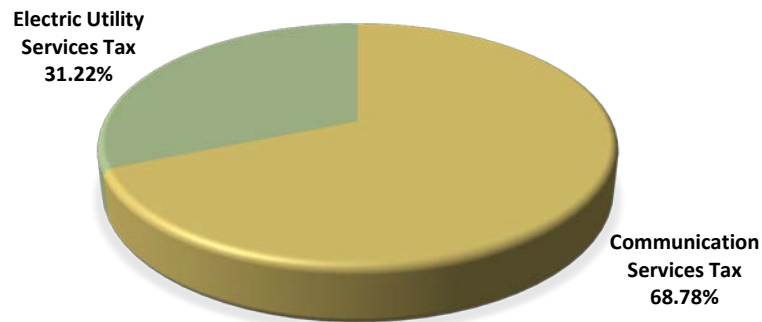
PROPERTY TAX MILLAGE RATES



Utility Taxes

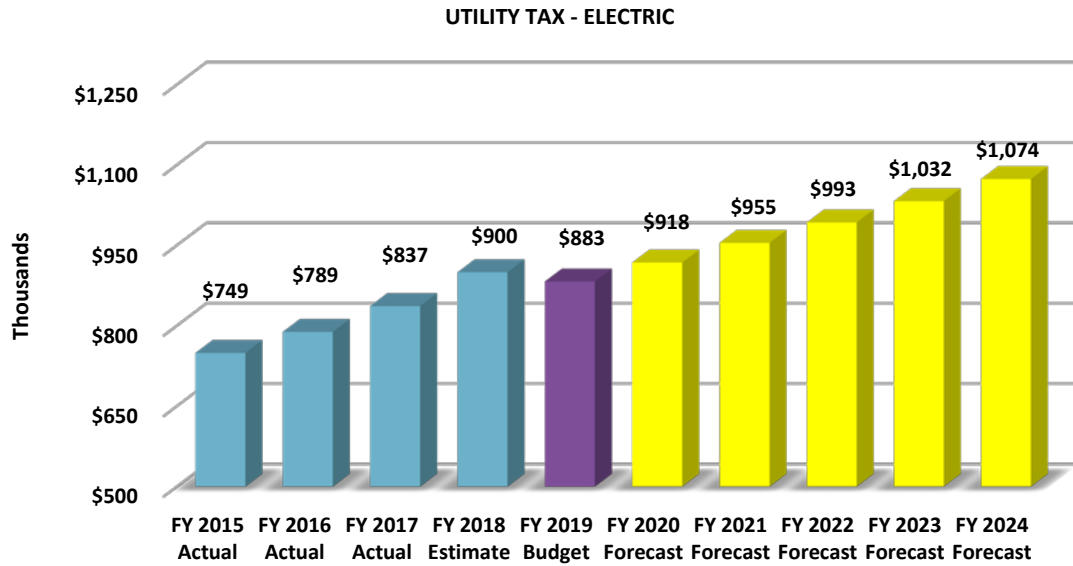
The City collects utility taxes for electric and communication services. The graph below illustrates each utility tax as a percentage of total utility taxes (\$2,826,740) for FY 2019.

FY 2019 UTILITY TAXES



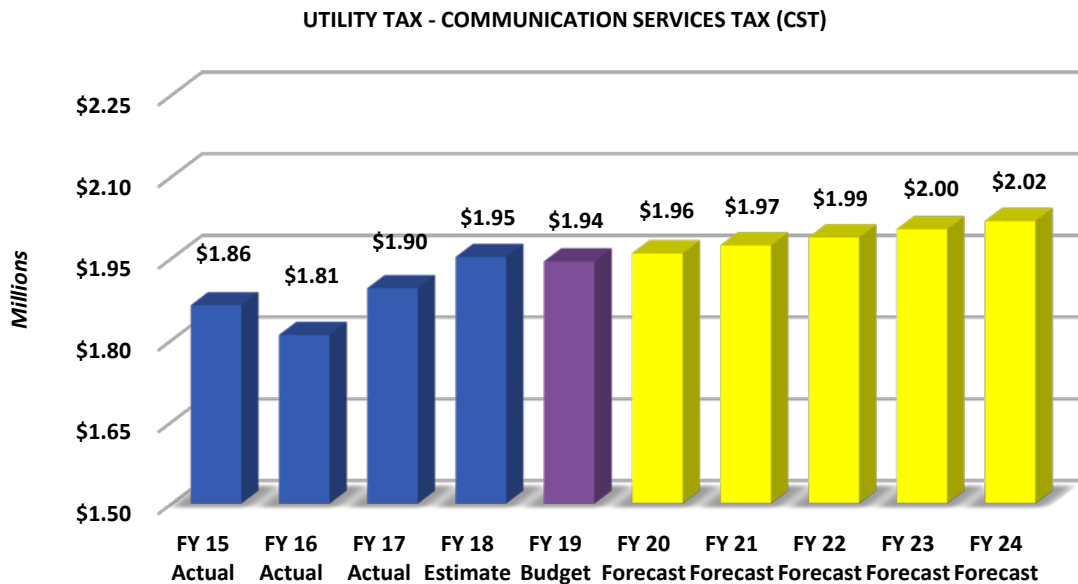
Utility Tax-Electric

The City collects utility taxes for electricity equal to 2% of the payments received by Florida Power & Light (FPL) from the purchaser of electricity. Purchase of electricity means the purchase of electric power by an entity who will consume it within the City. Over the past four years, the City has experienced an average growth of 5.9% in Electric Utility Tax revenue as new developments are completed. Based upon historical data and the current economic environment, financial forecasts prepared by staff reflect continued revenue increases in Electric Utility Tax revenue.



Utility Tax-Communication Services Tax (CST)

As of 2001, Communication Services Tax (CST) replaced the Telecommunications Utility Service Tax, Telecommunications Franchise Fees, and Cable TV Franchise Fees. The CST is charged the maximum rate per Florida Statute of 5.72% on all communication services, including voice, data, audio, video or any other information or signal transmitted by any medium that originates within the City and terminates within the State. CST is collected and distributed by the State of Florida. Revenue estimates are projected by the State to be used by local agencies during budget preparation. In 2012, the State legislature adopted changes to Florida Statute 202.18(3) which provided for adjustments to the amount of CST revenue distributed to local governments. The changes in the statute initially resulted in a decline in CST revenue to the City through FY 2016 but the revenue began to increase in FY 2017. Revenue forecasts were determined based on a financial analysis prepared by staff on historical data and the current economic and political environments.



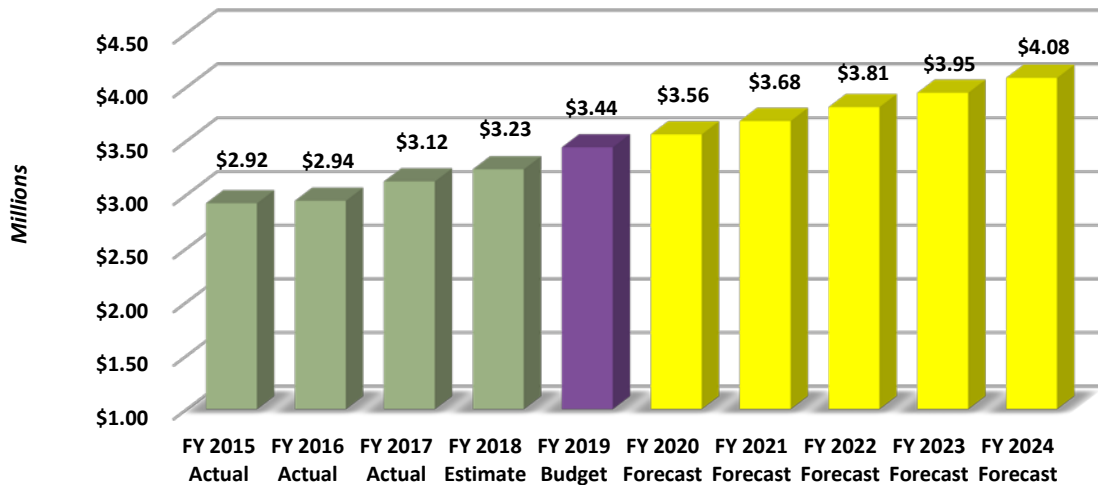
Franchise Fees

Trends and Forecasts

Franchise Fees-Electric

Franchise Fees are negotiated fixed fees to a company or utility for the use of municipal rights-of-way (poles, lines, pipes, etc.) and may include the value of the right for the utility to be the exclusive provider of its services within the City. The City has franchise agreements for electricity and natural gas. The revenue received from natural gas purchases averages \$30,500 annually. The City’s largest franchise agreement is for electricity. The franchise fee for electricity is a fee charged to Florida Power & Light (FPL) to provide services to the customers of North Port. The current fee is 5.9% of billed revenues less actual write offs from the sale of electrical energy to commercial, industrial, residential customers within the incorporated areas of the City. Revenues from electric franchise fees are expected to continue to grow at a rate of 2.5% annually because the City continues to experience growth in commercial and residential development. Based on historical data and the current economic environment, staff developed the following financial forecast.

ELECTRIC FRANCHISE FEES

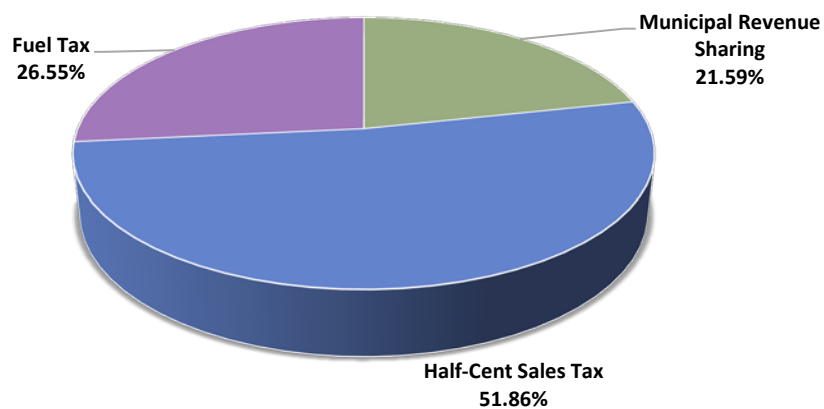


Intergovernmental

Intergovernmental Revenues

Intergovernmental revenue consists of revenues that are received from other government agencies. The majority of these revenues consist of State Sales Tax, State Shared Revenue, and Local Option Fuel Tax. Other revenues in this category consist of federal, state, and local grants and shared revenue from the County. The graph below illustrates the percentage of the major intergovernmental revenue type against the total of the major intergovernmental revenues (\$11,475,590) for FY 2019.

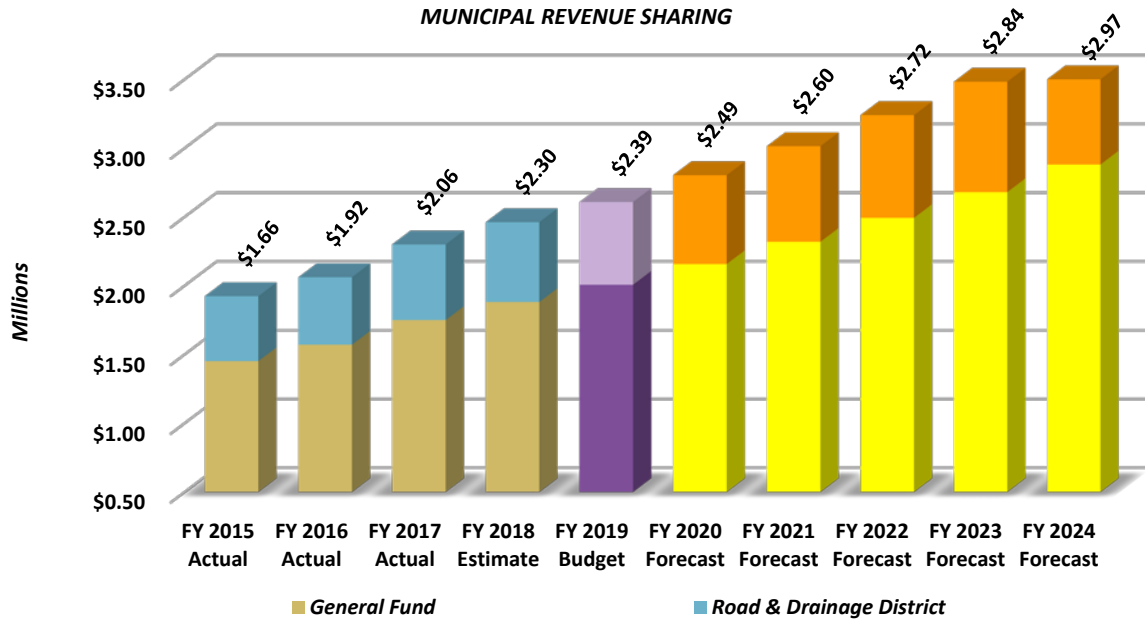
FY 2019 INTERGOVERNMENTAL REVENUES



Trends and Forecasts

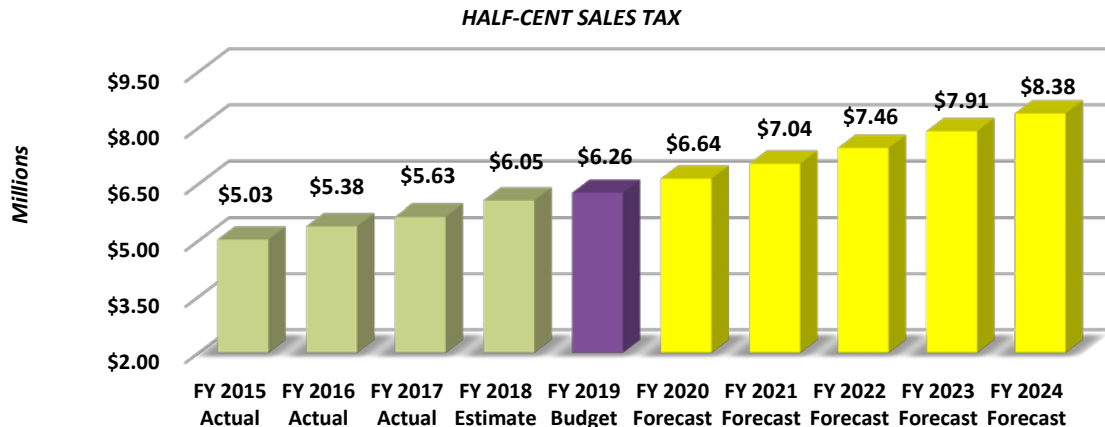
Municipal Revenue Sharing

State shared revenue is generated from three sources: 1) a percentage of sales and use tax collections, 2) 12.5% of the state alternative fuel user decal fee collections, 3) the net collections from a one-cent municipal fuel tax. The State of Florida collects the revenue and disburses directly to municipalities. An allocation formula serves as the basis for the distribution of these revenues, which is provided by the State of Florida. General Fund collects an average of 75% of the total with the remaining 25% accounted for in the Road and Drainage District, special revenue fund. Over the past five years, the actual revenue received from the Municipal Revenue Sharing program has exceeded the State projections. Population is a major component of the allocation formula the State uses to disburse revenue. The City of North Port is the largest city in Sarasota County and the growth in population is expected to continue through the five-year forecast model. Based on historical revenue receipts and estimated population growth within the city, staff determines the forecasted revenues to increase from 3.5% to 7.5%, annually.



Local Government Half-Cent Sales Tax

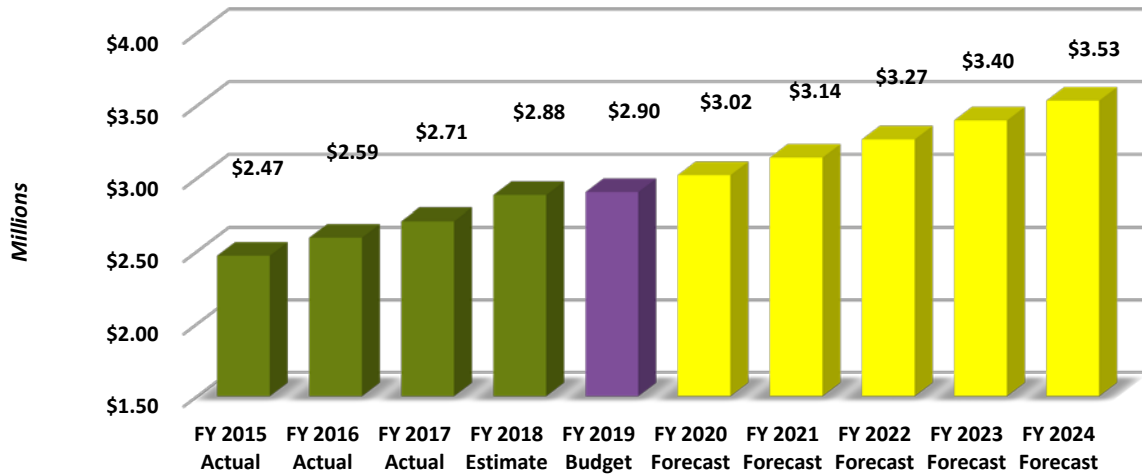
The State of Florida collects the Local Government Half-Cent Sales Tax. The state distributes net sales tax revenues to counties and municipalities that meet strict eligibility requirements. Allocation formulas serve as the basis for this distribution and its primary focus is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. A major component of the distribution allocation is population and as North Port continues to grow, this revenue will increase. Staff estimates an average growth of 6% in revenue from Half-Cent Sales Tax. Revenue forecasts were determined based on a financial analysis prepared by staff reflecting historical data and the current economic environment.



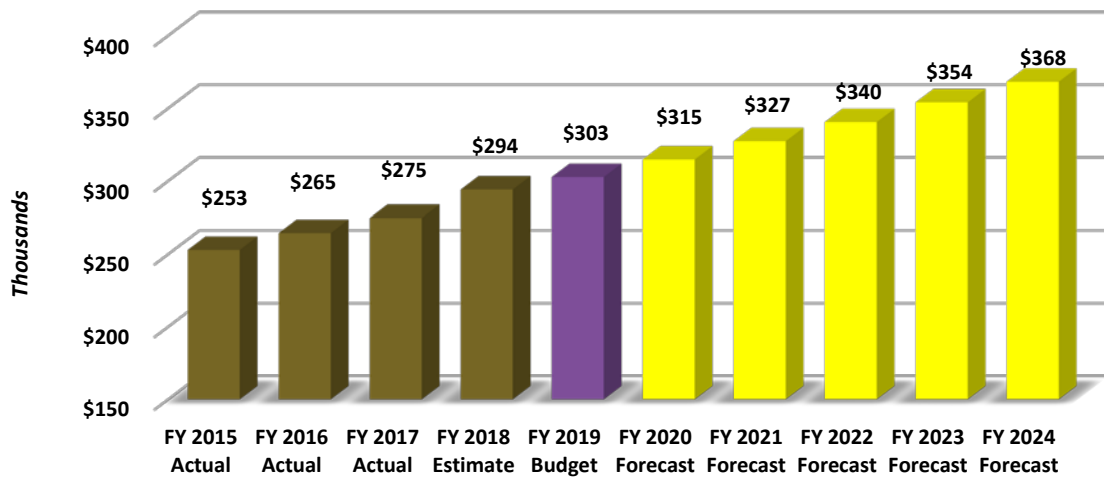
Local Option Fuel Tax

Sarasota County levies a total of 12 cents per gallon which is shared with the cities. The 12 cents is comprised of the full six cents allowed by Florida Statute 336.025(1)(a) and an additional five cents allowed by Florida Statute 336.025(1)(b), and a County one cent levy as allowed by Florida Statute 336.021. The first tax is applicable to all motor fuel and diesel fuel sold at wholesale in the County, while the second exempts diesel fuel. The local option gas taxes are shared with the City through Interlocal agreements. The City of North Port receives all of the above taxes, and revenue estimates are provided each year from the State. Based on historical data, current economic trends and growth in population, staff forecasts revenues from local option fuel taxes to increase 3% each year, as shown in the following graphs.

LOCAL OPTION FUEL TAXES- 1ST & 2ND OPTIONS



COUNTY 9TH CENT FUEL TAX

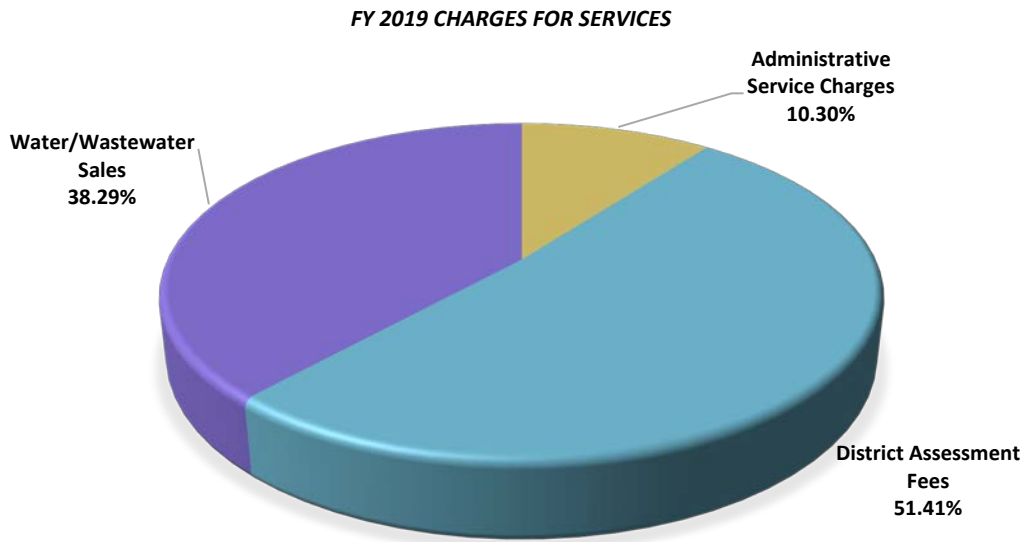


Charges for Services

Charges for Services

Charges for Services represent fees charged as a result of direct benefit or in lieu of other charges. District assessments account for a significant portion of revenues in the charges for services category with other major revenues in this category including Water/Wastewater Sales; administrative charges; parks and recreation fees; miscellaneous police fees; EMS transport fees; other miscellaneous fees.

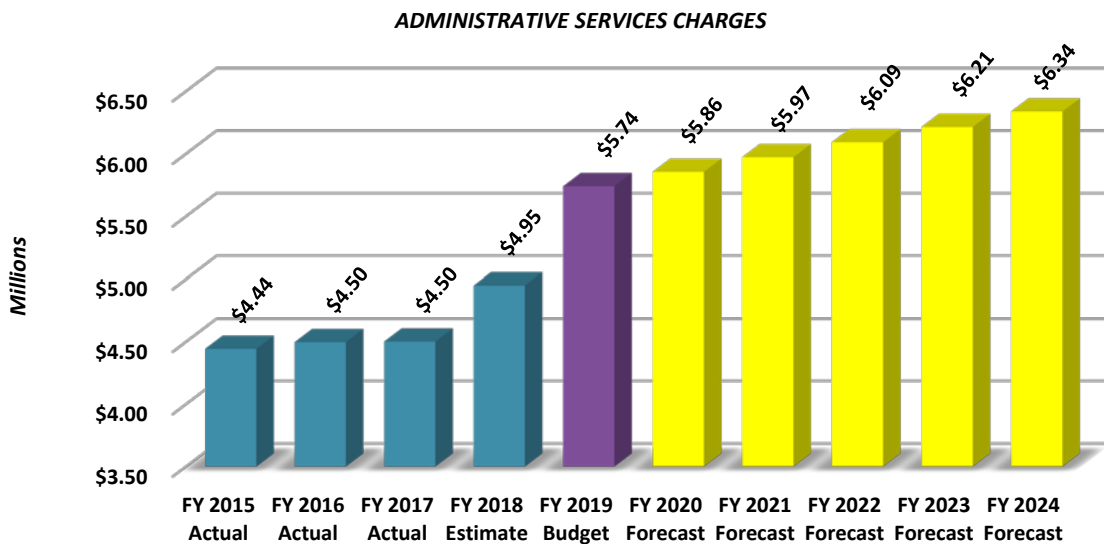
The following graph illustrates the percentage of the three major charges for services (\$55,863,250) for FY 2019.



Trends and Forecasts

Administrative Service Charges

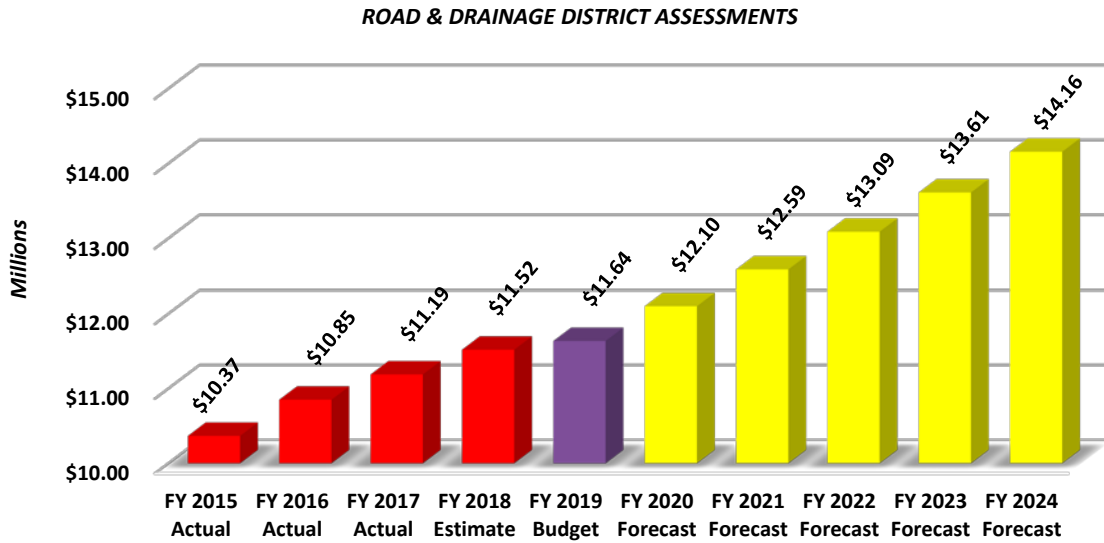
Administrative service charges are paid to the General Fund by the three Districts, Building Fund, Utilities, Fleet Maintenance Fund, and Warm Mineral Springs. These charges support the General Fund provision of support services for information technology, human resources, risk management, finance, executive administration (City Manager, City Attorney, and City Clerk), budget, payroll, and purchasing. These revenues are based on a cost allocation method and will increase based on the respective annual increase and change in level of service required for each service department. These charges are offset by an expense in each fund that utilizes the services. The following graph illustrates administrative services charges historically and forecasted revenues.



The City has three dependent districts: the Road and Drainage District; the Fire Rescue District; the Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and are supported by adopted methodologies.

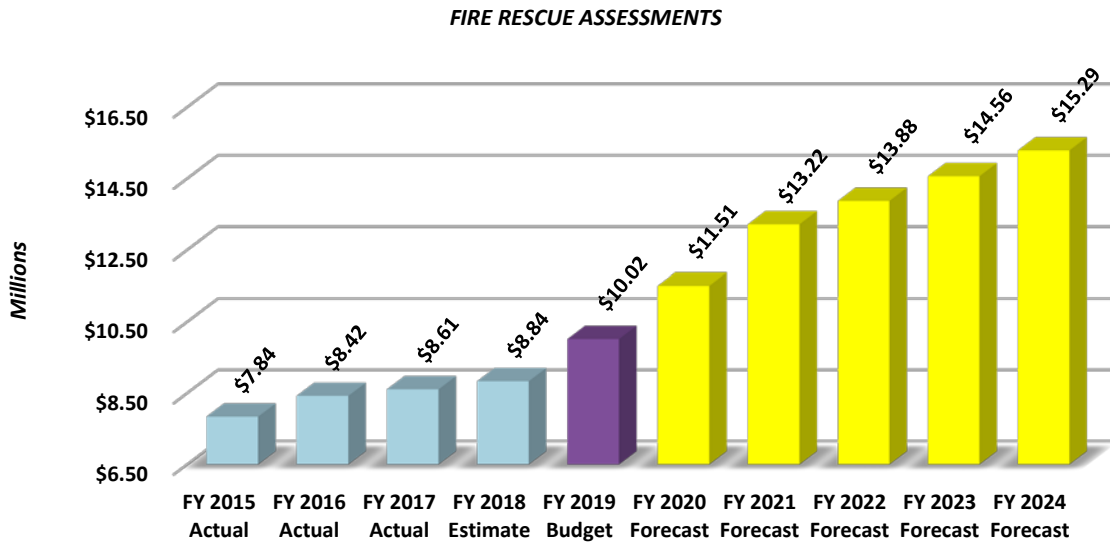
District Assessments-Road and Drainage District

Road and Drainage assessment fees are collected to support the maintenance and repair of roadways, bridges, sidewalks, other mobility infrastructure, and to maintain the stormwater system throughout the city. The assessment revenue generated is restricted to use for general operating costs associated with the District. As the City continues to grow, the demand for services increases. The following bar graph shows the forecasted impact of these changes.



District Assessments-Fire Rescue District

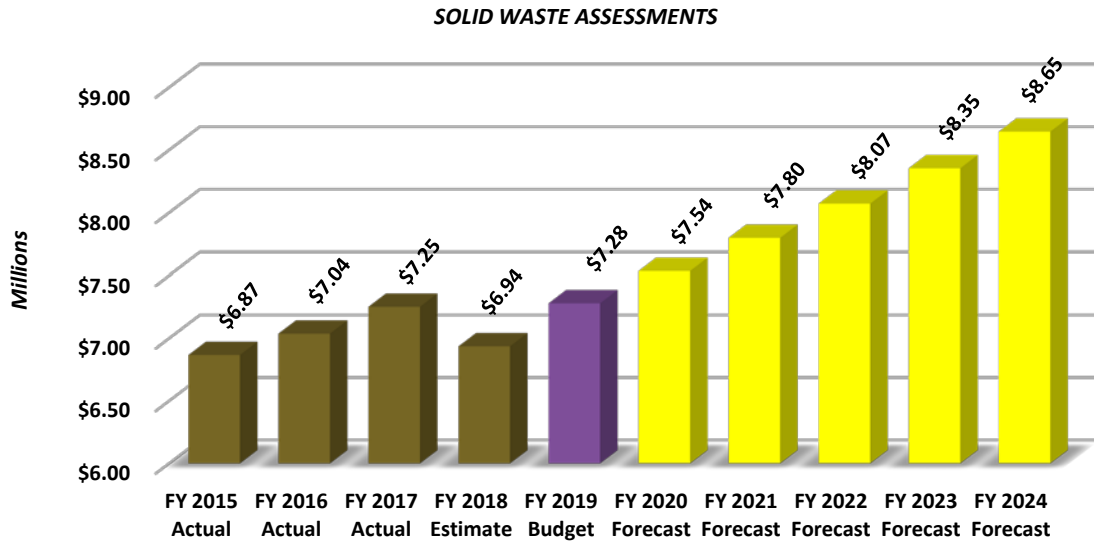
Fire Rescue assessment fees are collected to provide fire protection and suppression services to the citizens of North Port. The revenues are restricted for use by the District to pay for the general operating costs associated with personnel, operations and capital purchases. The following graph forecasts these changes.



District Assessments-Solid Waste District

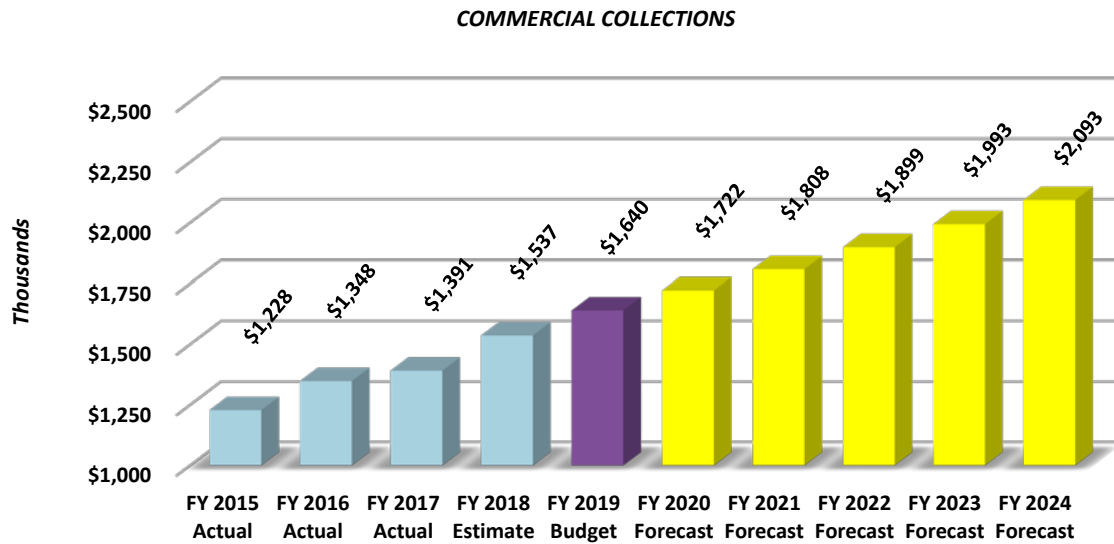
Solid Waste assessments pay for solid waste collection and disposal including recycling services for residential houses. The revenues are restricted for use by the District to pay for operating costs associated with providing services. The City continues to increase in residential houses as construction industry persists. For FY 2018, the Solid Waste assessment decreased from \$249/household to

\$230/household, a reduction of \$19/household with this rate reduction continuing in FY 2019. The following graph shows the Solid Waste historical trend and forecasted revenues.



Commercial Collections-Solid Waste District

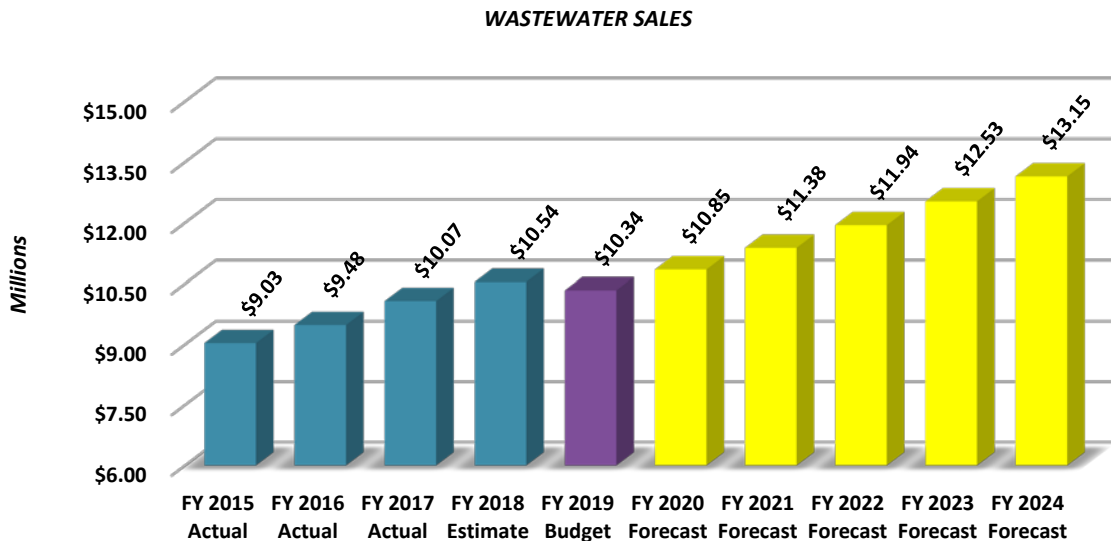
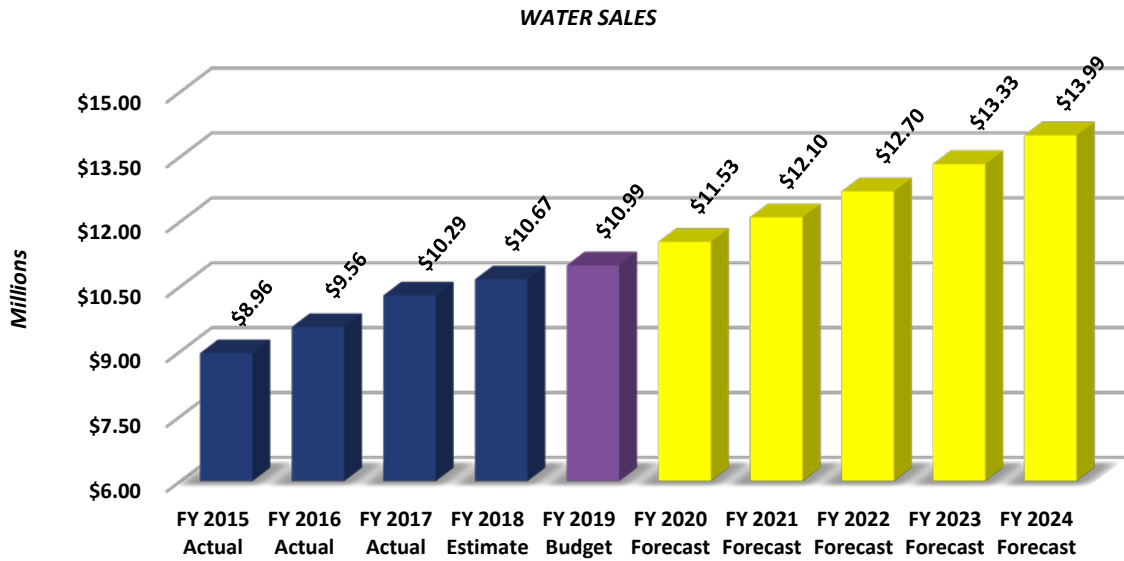
Commercial collections pay for solid waste collection and disposal including recycling services for all commercial businesses within the city. The revenues are restricted for use by the District to pay for operating costs associated with providing services. Commercial collections continue to grow as development is completed. The following graph illustrates the revenue trends and forecast.



Trends and Forecasts

Enterprise Revenues

Water fees are used to cover the costs associated with the planning, construction, operation and maintenance of the City’s Water Management Systems, while wastewater fees are used to cover the costs associated with providing sanitary sewer services, including planning, construction, operation and maintenance of the City’s Wastewater Systems. Each year rates are automatically adjusted based on 100% of the January Consumer Price Index for the Miami-Fort Lauderdale region except in the year a rate study is conducted. The following bar graph illustrates historical and anticipated revenues.



Analysis of Expenditure Requirements

Trends and Forecasts

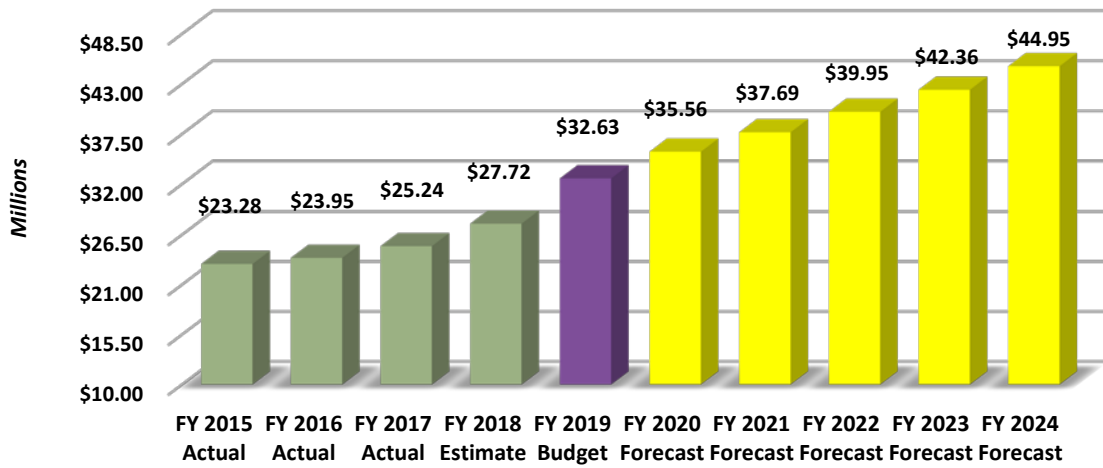
Personnel Costs

Personnel costs account for over 75% of the City’s General Fund operating budget with the personnel expenditures being the largest portion of the budget in other high service funds such as Building and Fire Rescue. Assumptions used in developing future personnel costs include the following:

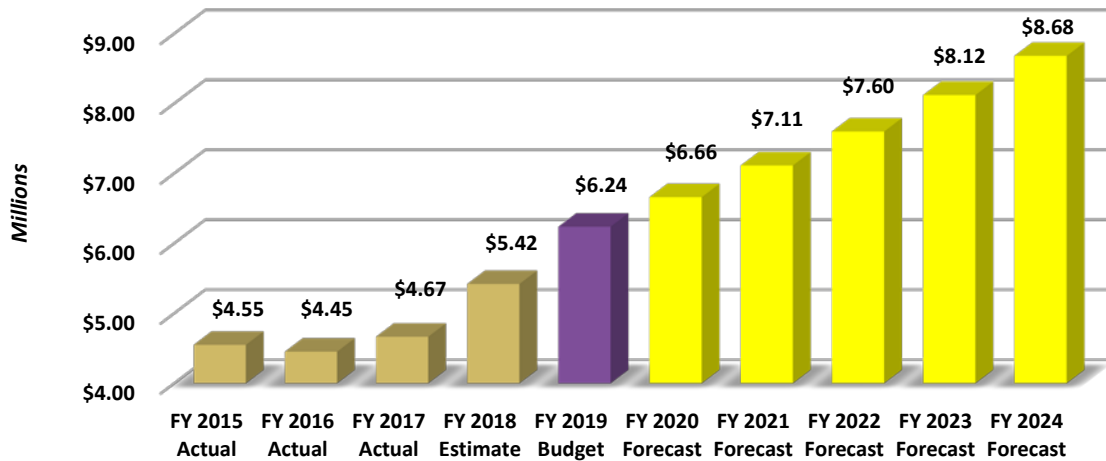
- Salaries/Wages 4.5% per year
- Overtime 2.5% per year
- Payroll Taxes 8.0% per year
- Florida Retirement System 10.0% per year
- Health Insurances 10.0% per year
- Impact of New Positions 1.5% per year

The following graphs show the personnel cost for the General Fund, Road and Drainage District, Fire Rescue District, Solid Waste District, Building Fund and Utilities.

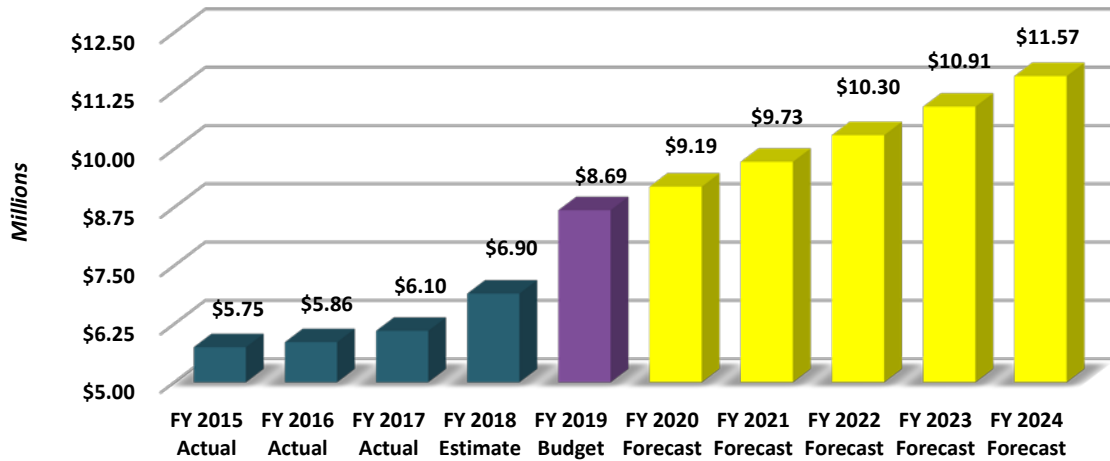
GENERAL FUND - PERSONNEL COSTS



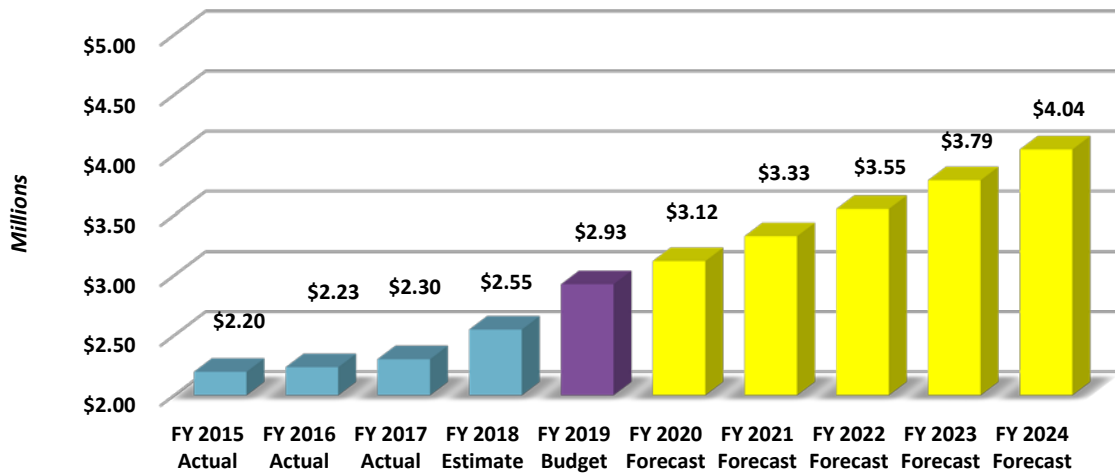
ROAD & DRAINAGE DISTRICT - PERSONNEL COSTS



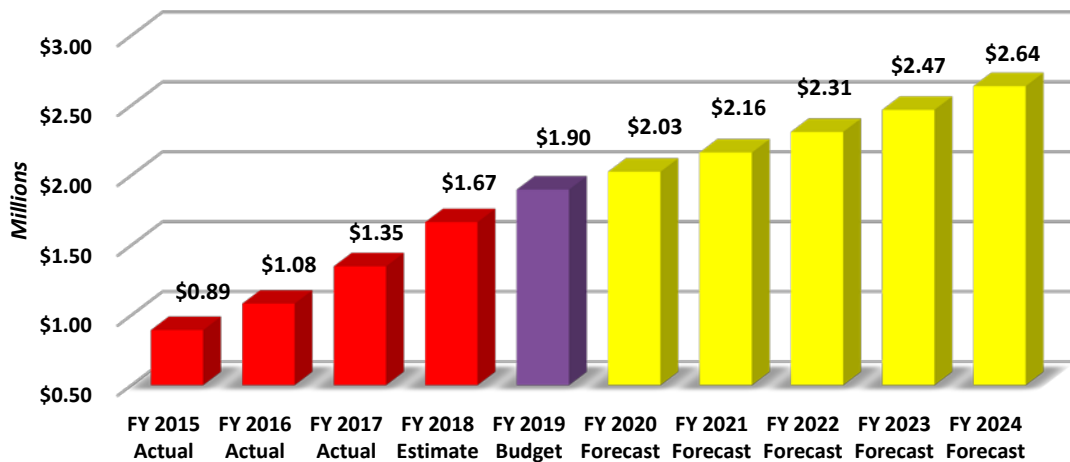
FIRE RESCUE DISTRICT - PERSONNEL COSTS



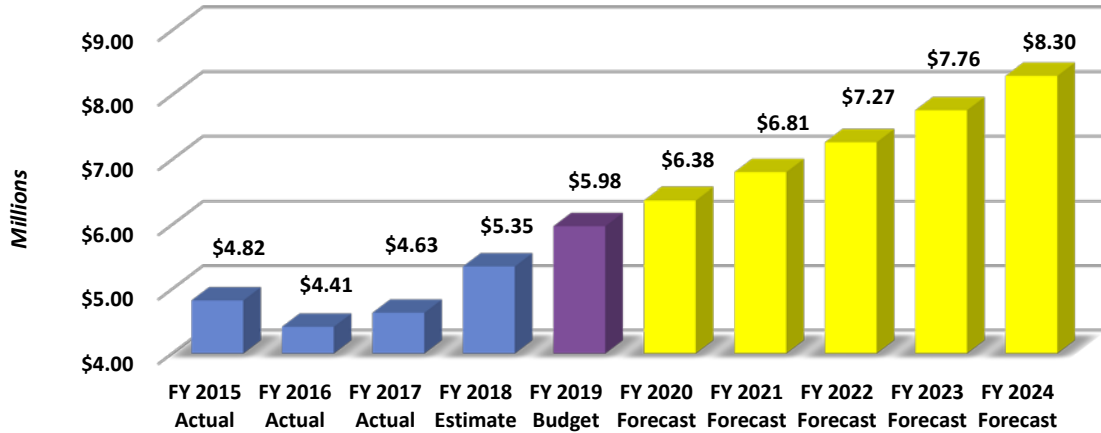
SOLID WASTE DISTRICT - PERSONNEL COSTS



BUILDING FUND - PERSONNEL COSTS



UTILITIES - PERSONNEL COSTS



Operating Costs

Operating costs in funds requiring regular repair and maintenance services to meet citizen demands include the Road and Drainage District, Solid Waste District and Utilities. These funds reflect operating expenditures significantly greater than personnel costs. Assumptions used in developing future operational costs include the following:

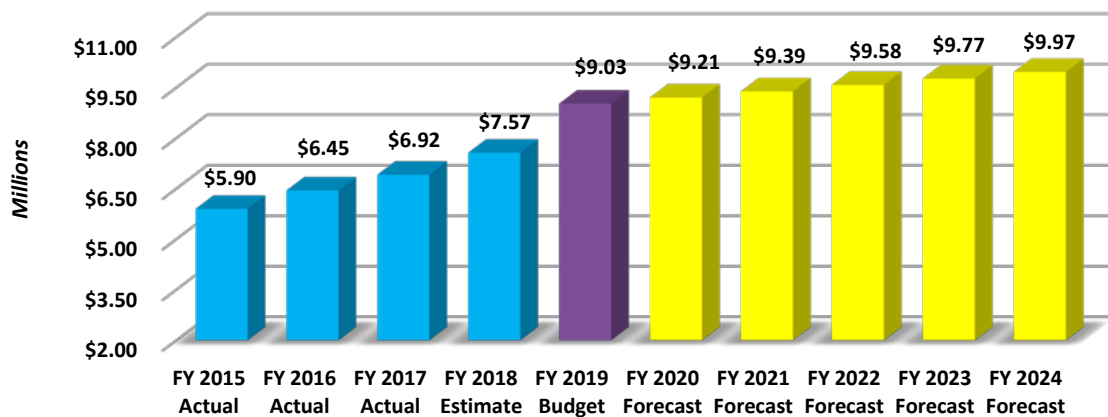
- Increase of 2.0% for fiscal years 2020-2024 in the General Fund
- Districts and other fund percentage increases are based on historical data
- No changes in current service levels
- No additional services

The following graphs illustrate historical data and financial forecast analysis prepared by staff.

General Fund-Operating Costs

The North Port Aquatic Center is scheduled to open in FY 2019. This new facility includes a 25-yard heated stretch pool that will be open eight or more hours approximately 360 days per year and the facility will contain several recreational areas. Operational start-up costs are reflected in FY 2019 and increased annually based upon anticipated increases to operating supplies.

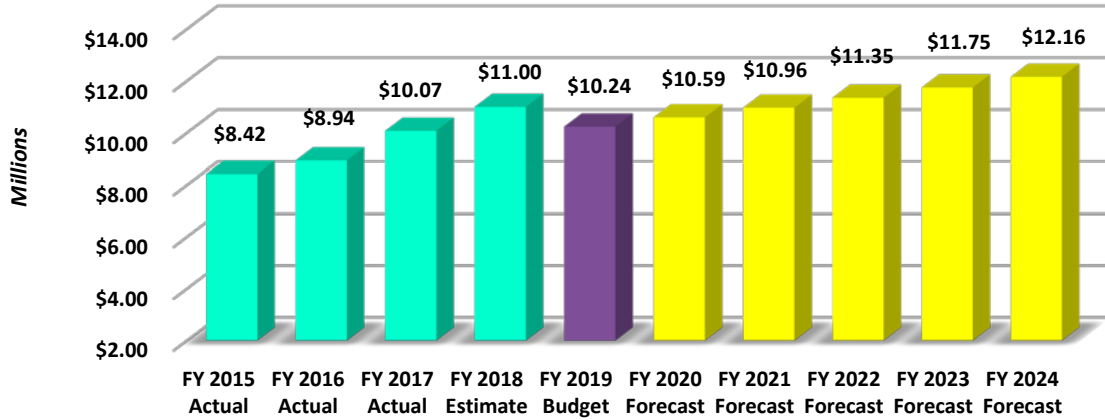
GENERAL FUND - OPERATING EXPENDITURES



Road and Drainage District-Operating Costs

Operating costs are estimated to increase an average of 3.5% per year.

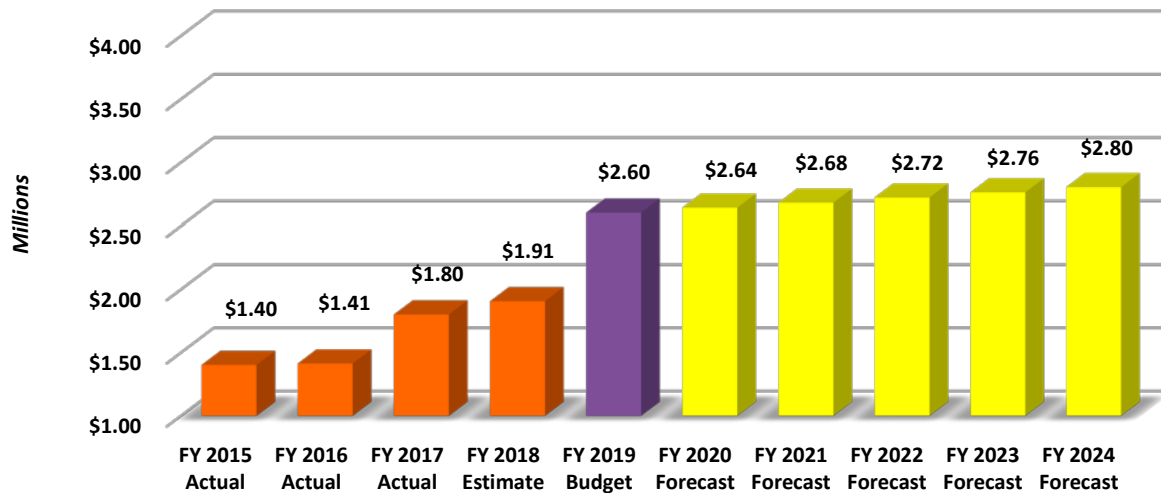
ROAD & DRAINAGE DISTRICT - OPERATING EXPENDITURES



Fire Rescue District-Operating Costs

A new Fire Station in the West Villages Improvement District (WVID) is anticipated to come on line in fiscal year 2020. The impact of an additional fire station is included in the projected operating costs increase. Operating costs are anticipated to increase 1.5% annually.

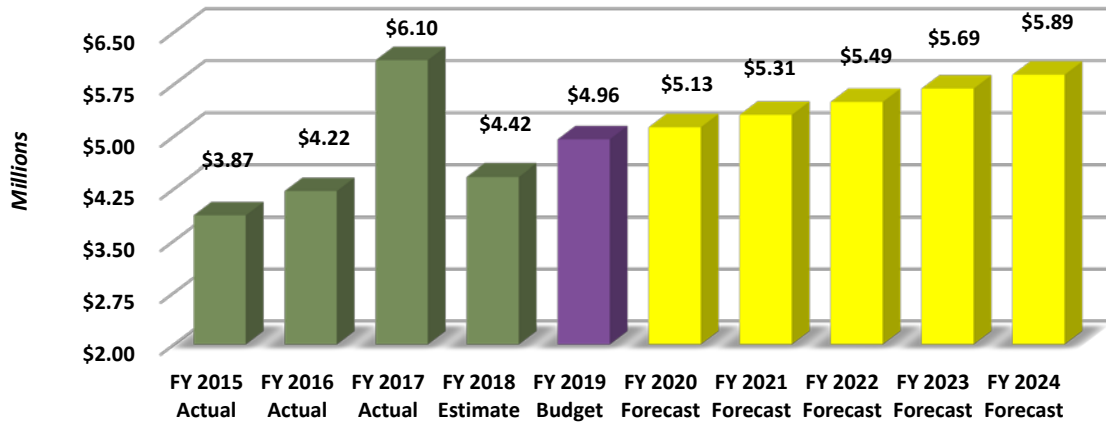
FIRE RESCUE DISTRICT - OPERATING EXPENDITURES



Solid Waste District-Operating Costs

Operating costs are anticipated to increase 6%, annually. In FY 2017, the Solid Waste District purchased over \$2 million in recycling totes to implement a new recycling program which was a one-time expenditure increase. Operational costs are expanding as the city become built out.

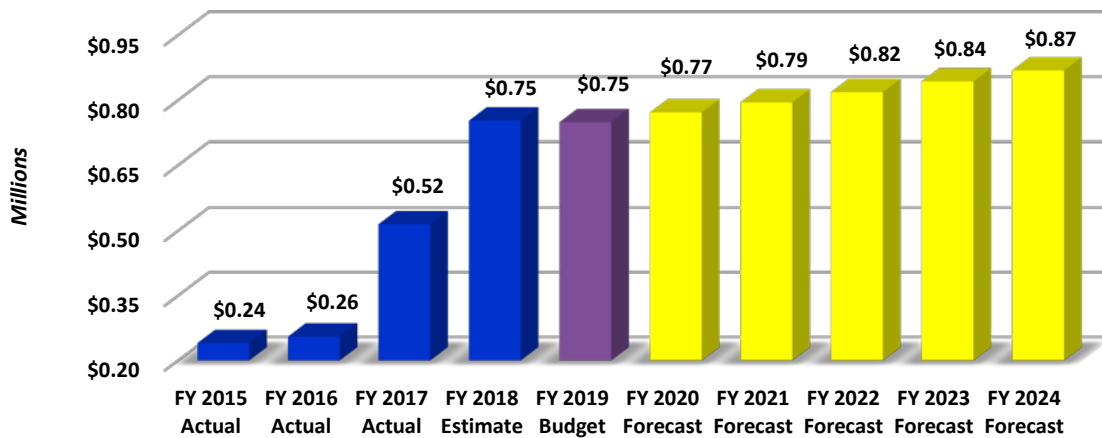
SOLID WASTE DISTRICT - OPERATING EXPENDITURES



Building Fund-Operating Costs

In FY 2017, the department increased contracted services \$100,000 to provide plans review and inspection services to a new residential and commercial development. The department continued to add staff to meet the need of new development and the contracted services are no longer a necessity. The addition of new staff increases operating costs such as fuel and repair and maintenance of vehicles. The operating costs in the forecast years are estimated to increase 3.0% each year.

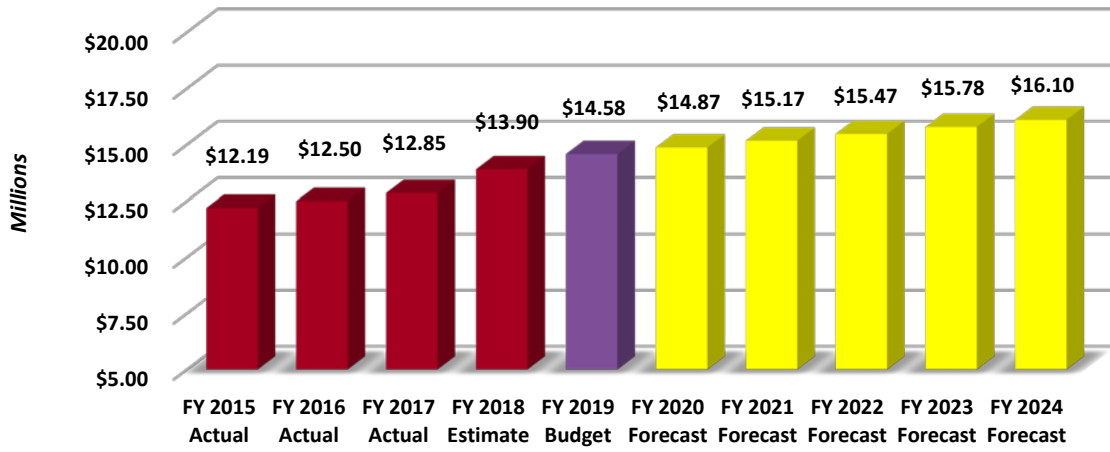
BUILDING FUND -OPERATING EXPENDITURES



Utilities-Operating Costs

Operating costs are estimated to increase an average of 2.0% per year. The cost of maintaining aging utility infrastructure continues to increase which directly impacts operating costs.

UTILITIES - OPERATING EXPENSES



Budget Process

The budget process incorporates the development, implementation and evaluation of a plan for the provision of services and capital assets. The budget serves as a management and control tool by measuring actual performance against budget standards, focusing attention on future operations and plans, and improving communication of goals and objectives. Through the budget process, an annual budget is developed that integrates priorities and short and long-term goals as established by the City Commission, to meet the needs and goals of the City and establish annual resource allocations. These resource decisions address: desired quality and levels of service; staffing levels; technology needs, equipment and capital improvements; and programs considered to be priorities by the City Commission. The City of North Port’s fiscal year starts on October 1 and ends September 30 of the following year. The diagram below illustrates the budget process.

Budget Process

Action plans provide specific steps toward achieving objectives. Performance measurements, economic indicators, and environmental conditions are analyzed and reported that planning and budget adjustments may be made. The budget cycle is a continuous process of:

- Forecasting
- Requesting
- Reviewing
- Adopting &
- Monitoring

The **annual budget** includes: departmental budgets, and the capital improvements program (CIP). The CIP is developed based on the strategic plan, strategic initiatives, and department business plans.



The **Strategic Plan** drives the service priorities and initiatives for the new fiscal year. The process links the plan to the involved divisions through departmental business plans, objectives, and action plans. All divisions work within a unified plan toward shared goals and priorities set by the Commission.

Strategic Initiatives are developed by senior management and communicated prior to budget preparation to update department action plans to reflect the overall strategic direction. The short- and long-term initiatives guide the budget process.

Department business plans outline the mission, functions, goals, and performance expectations of the operating divisions. These plans are aligned with the strategic goals and initiatives as part of the budget preparation, review, and monitoring cycle.

The City's budget process relies on a timetable of tasks, meetings, and deadlines to comply with state requirements for Truth in Millage (TRIM). The budget process begins with setting a calendar of tasks for the coming months that meet all requirements which is approved by the City Commission. The chart below is the North Port Budget Calendar approved by Commission for the FY 2019 budget preparation process.

Budget Calendar

TASK	DATE
One-on-One meetings with Departments	February 26, March 1 & 2
Assumptions, Projections & Priorities Workshop with Commission for FY 2018-19	March 6
Department requested CIP due to Budget Office	April 24
Department budget requests and summaries due to Budget Office	April 26
Budget Office and Department meetings to discuss Departments' budget requests	May 1 & 2
Departments' budget re-submittals due to Budget Office	May 4
Departments' budget reviews with City Manager	May 8, 9, 10 & 14
Budget Workshop (facilities renewal and replacement; fleet & equipment replacement (capital acquisition; city re-organization/restructuring plan)	May 15
All budget requests and completed forms due to Budget Office	May 17
Preliminary Property Taxable Valuation due from Property Appraiser	June 1
Budget workshop – Districts and CIP Preliminary Budgets	June 4
Budget workshop – Non-Districts and Utilities Budgets; Special meeting following June 6 th workshop to approve Districts' "Not-To-Exceed" rate resolutions	June 5 & 6
Certified Property Taxable Valuation due from Property Appraiser	July 1
Budget Workshop – City-wide Proposed Budget	July 16, 17 & 18
Special meeting following the budget workshop to set maximum millage rates	July 18
Deadline for advising Property Appraiser of proposed millage, rolled-back rate and date, time and place of tentative budget hearing. (August 4 th if certified by July 1 st)	August 4
First public hearing on budget ordinances and millage resolution and districts assessment roll adoption	September 6
Advertise millage and budget summary per TRIM requirements	September 17
Second public hearing on budget ordinances and millage resolution and final budget adoption	September 20
Property Appraiser notifies the City of final adjusted tax roll	October
Certification of TRIM compliance due to the Florida Department of Revenue (30 days after adoption of millage & budget.)	October

Note: The above timetable meets the requirements of the State of Florida.

Budget Summary

The Fiscal Year 2019 Adopted budget:

- Provides current operating revenues to support current operating expenditures;
- Maintains adequate General Fund reserves;
- Provides adequate contingency reserves for unforeseen emergencies;
- Provides sufficient maintenance and replacement funding to ensure capital facilities and equipment are maintained properly;
- Provides for a property tax rate of 3.4070, representing no increase from the previous year; and
- Improves the quality of life, by expanding and enhancing programs, and increasing level of service which citizens have become accustomed.

Budget Adoption

State of Florida Statutes require all municipal governments establish budgetary systems and approve annual operating budgets. The City Commission annually adopts an operating budget and appropriates funds for the general, special revenue, capital and enterprise funds. The procedures for establishing the budgetary data are as follows:

- Prior to September 1, the City Manager submits a proposed operating budget to the Commission for the next fiscal year commencing on October 1. The operating budget includes proposed expenditures and revenues.
- Public hearings are conducted to obtain taxpayer comments.
- The City advises the County Property Appraiser of the proposed millage rate, special assessment levies, and the date, time, and place of the public hearing for budget adoption.
- The budget and related millage rate and special assessment levies are legally enacted by ordinance or resolution.

During June, the City Manager presents the "Preliminary Budget" which reflects the resources departments need to meet the strategic priorities and objectives the City Commission has set forth throughout the fiscal year. The "Preliminary Budget" presents all operating and capital expenditures and funding sources intended to finance the budget. This preliminary budget is sent to the City Commission, the local press, and posted on the City's website. The City Commission reviews the budget, and workshops are conducted to provide an opportunity for City management and departments to offer additional information. The public is encouraged to attend the budget workshops and allowed time to comment on the "Preliminary Budget".

Taking into consideration the Commission and the public's suggestions, the City Manager presents the "City Manager Recommended Budget" in July. The "City Manager Recommended Budget" is reviewed by Commission and workshops are conducted to provide an opportunity for City management and departments to offer additional supporting information. The public is encouraged to attend the budget workshops and allowed time to comment.

In August the City Manager presents the "City Manager Proposed Budget" to the City Commission. Public hearings are then scheduled and held, in September, in City Hall Commission Chambers and the public is invited and encouraged to attend the hearings and participate in the budget process.

The budget is "Adopted" in compliance with requirements in the City's Charter and according to State Statutes which include strict requirements and a timetable guide for advertising budget hearings and ensuring residents have an opportunity to be heard before final adoption of the budget. Under the Truth in Millage (TRIM) Act, the Florida Department of Revenue sets a schedule for local governments to follow in adopting tax roll information in accordance with the County Property Appraiser. The final millage rate is adopted by ordinance of the City Commission; and the final budgets, including three district budgets and a non-district budget, are adopted by a City Commission approved ordinance. The City forwards the final budget ordinances and millage ordinance to the property appraiser, tax collector, and the Department of Revenue within three days of final adoption. When all public budget hearings are completed, and the Florida Department of Revenue certification is finalized, the "Adopted Budget" becomes the Financial Plan, Operations Guide, Budget Policy Document and Communications Device for the fiscal year.

Budgetary Control

Upon final adoption of the budget, staff implements the new fiscal year budget and begins the process of continuous monitoring and ensuring budgetary controls throughout the fiscal year. The object of budgetary controls is to make certain of compliance with legal provisions embodied in the annual appropriated budget approved by the City's governing body.

Department directors and managers are accountable for expenditures over budget. Monthly budget reports are submitted to the Commission and City Manager comparing year-to-date totals with the budget. Quarterly budget meetings are held with the City Commission where presentations are given on revenues, departmental updates, and the Capital Improvement Plan. Revenue and expenditure patterns are examined and compared to provide forecasts and recommend corrective action as needed.

Budget Amendments

Although during the year budgetary control is maintained at the category of expenditure level, the legal control is maintained at the fund level. Amendments to the budget can be a transfer or an increase. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager excluding the authorization of additional regular positions or the modification of the intent of the Capital Improvement budget. As described in the budget ordinance, budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require the City Commission approval. An actual increase in budgeted appropriations also requires the City Commission approval. During the year, assurances are made to prevent the individual departments from exceeding their appropriations through a computerized budget monitoring system.

The annual budget includes an original appropriation ordinance, a budget adjustment for legally binding encumbrances outstanding at the end of the previous year, and other budget amendments adopted by the City Commission. Unexpended appropriations for these funds lapse at the end of each fiscal year.

Projects adopted within the Capital Improvement Program, appropriations in these funds remain open and carry over to succeeding years until they are amended or canceled. Because these funds involve multi-year projects, comparison on an annual basis does not provide meaningful information.

Budgetary Basis

Budgetary basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

- **Accrual Basis of Accounting** indicates the method in which revenues are recorded when earned and expenses are recorded at the time they are incurred; instead of when cash is actually received or disbursed.
- **Modified Accrual Basis of Accounting** refers to *when* a transaction is recognized. In the modified accrual basis of accounting, revenues are recorded when measurable and available, and expenditures are recorded when the services or goods are received, and the liabilities are incurred.

The annual operating budget balances operating expenditures with operating revenues. The City budgets for governmental funds, which include the General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds, based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period and expenditures (expenses) are recorded when incurred; with the exception of principal and interest on long-term debt, which are recorded when due.

Exceptions to the modified accrual basis of accounting are as follows:

- ✓ Sales and use taxes are revenue when received rather than when earned.
- ✓ Project budgets that span more than one year are considered to reduce funds available in the year funds were originally appropriated. Overspending of project budgets also reduces available funds. The closeout of unspent project budgets is considered to increase funds available.

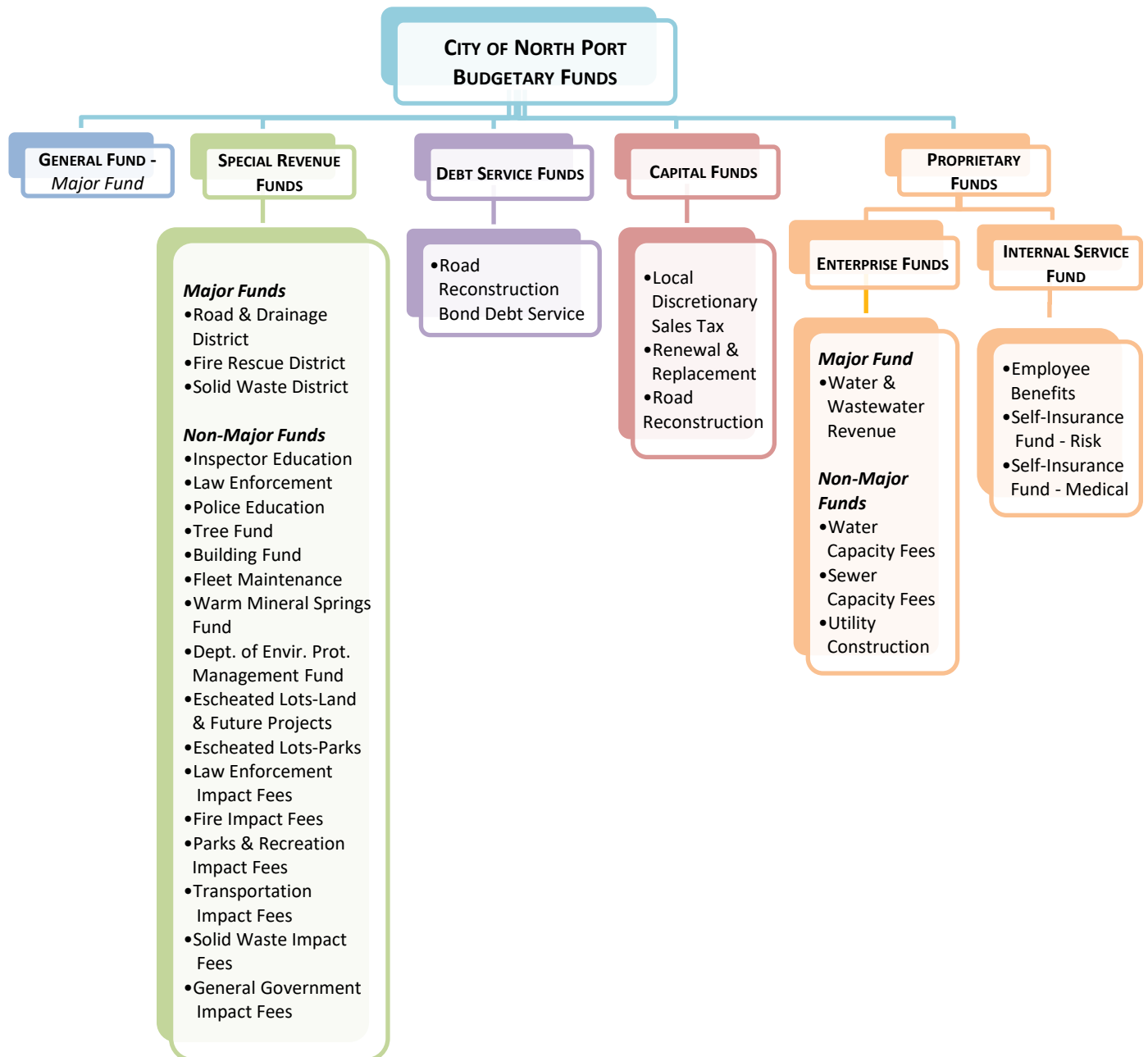
The budgets for Enterprise Funds are prepared using the accrual basis of accounting excluding the exceptions listed below. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

- ✓ Capital outlay is budgeted as an expense in the year purchased.
- ✓ Interest capitalized on construction projects is budgeted as interest expense.
- ✓ Proceeds from the issuance of debt are revenues, not an increase in liabilities.
- ✓ Principal payments are shown as expenditures rather than reductions of the liability.
- ✓ Receipts of long-term receivables are revenues, not reductions of the receivable.
- ✓ Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- ✓ Purchases of inventory are expenses when purchased, not when sold or used.
- ✓ Accrued compensated absences are not considered to be expenditures until paid.
- ✓ Project budgets that span more than one year are considered to reduce funds available in the year funds were originally appropriated. Overspending of project budgets also reduces available funds. The closeout of unspent project budgets is considered to increase funds available.

Fund Structure

A fund is an independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Governments have funds while corporations have subsidiary companies.

The following chart represents the budgetary funds for the City of North Port.



Fund Descriptions

Individual funds are categorized into three broad categories: governmental; proprietary; fiduciary. The City of North Port does not utilize any fiduciary funds. Within these categories, funds are defined as major or non-major funds.

- **Major fund** is defined as a fund that reports at least 10% of total governmental or enterprise assets, liabilities, revenues or expenditures and at least 5% of combined city assets, liabilities, revenues or expenditures. The general fund is always a major fund. Any other government or enterprise fund may be reported a major fund if the government’s officials believe that fund is particularly important to financial statement users. From a budgetary perspective, the three dependent

districts; Road and Drainage, Fire Rescue, and Solid Waste are reported as major funds due to their importance to the citizens.

- **Non-Major fund** is a governmental fund or enterprise fund reported in the aggregate in a separate column in the basic fund financial statements. If a governmental or enterprise fund does not qualify as a major fund either through the mathematical calculation or due to the government's official's decision to include the fund as a major fund, it is considered a non-major fund.

Governmental Funds

Governmental fund is a generic classification used by the Governmental Accounting Standards Board to refer to all funds other than proprietary and fiduciary funds. Governmental Fund types are: General fund, special revenue funds, capital projects funds and debt service funds.

- **General Fund** accounts for all governmental functions not required to be separately recorded by laws or governmental policy. Most of the essential governmental services such as police protection, landscape maintenance, neighborhood services and general administration are provided by the General Fund.
- **Special Revenue Fund** accounts for revenue derived from specific sources that are restricted by law or policy to finance specific activities.
- **Capital Projects Fund** accounts for financial resources to be used for acquisition or construction of major capital facilities or related machinery and equipment.
- **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, long-term debt principal and interest.

General Fund – Major Fund (Fund 001)

The General Fund is used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most tax revenues and governmental services such as police protection, emergency medical services, parks and recreation, planning and administration are provided by the General Fund.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

INSPECTOR EDUCATION (FUND 102)

Revenues are generated from a 2.0% surcharge added to each building permit to pay for continuing education and required certifications for building officials, plans examiners, and inspectors.

LAW ENFORCEMENT TRUST (FUND 105)

Revenues are derived from the sale of contraband forfeiture items. According to the Florida Contraband Forfeiture Act, any proceeds from the sale of forfeiture items must be used for law enforcement related expenditures. The Law Enforcement Trust Fund provides for special community events such as "National Night Out" and "Do the Right Thing".

ROAD AND DRAINAGE DISTRICT FUND – MAJOR FUND (FUND 107)

The Road and Drainage District Fund accounts for proceeds from the local option gas taxes and district assessments. These revenues are restricted to transportation and/or storm water drainage services.

POLICE EDUCATION FUND (FUND 108)

Restricted revenues generated from fines which are limited to be used to provide training for police officers.

FIRE RESCUE DISTRICT FUND – MAJOR FUND (FUND 110)

The Fire Rescue District Fund accounts for proceeds from district assessments that are restricted for fire protection services.

TREE FUND (FUND 115)

The Tree Fund accounts for proceeds from fines and special assessments which are restricted for tree maintenance, tree purchases and the personnel and operating costs of a full-time arborist.

SOLID WASTE DISTRICT FUND – MAJOR FUND (FUND 120)

The Solid Waste District special revenue fund is used to account for proceeds from district assessments and commercial solid waste fees. The use of proceeds is restricted for solid waste collection and transportation of refuse, yard waste and recyclable material.

WARM MINERAL SPRINGS FUND (FUND 125)

The Warm Mineral Springs special revenue fund accounts for the generated revenue and related expenditures in relation to the operations of the spring.

BUILDING FUND (FUND 135)

Based on Florida State Statute 553.80 which defines the collection and utilization of fees related to enforcement of the Florida Building Code, the Building Fund accounts for the proper tracking of revenues and expenditures as they are related to the Florida Building Code enforcement.

ESCHEATED LOTS FUND (FUND 144)

Used to account for proceeds from a one-time sale of escheated lots.

ESCHEATED LOTS FUND – PARKS (FUND 146)

Accounts for the Commission appropriated monies transferred from the Escheated Lots Fund that are restricted for park improvements.

LAW ENFORCEMENT IMPACT FEE FUND (FUND 150)

Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain specifically to law enforcement public safety.

FIRE IMPACT FEE FUND (FUND 151)

Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain specifically to fire public safety.

PARKS AND RECREATION IMPACT FEE FUND (FUND 152)

Revenues are derived from new residential construction and are restricted to growth-related projects as they pertain to parks and recreation.

TRANSPORTATION IMPACT FEE FUND (FUND 153)

Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain to transportation.

SOLID WASTE IMPACT FEE FUND (FUND 156)

Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain to the collection and removal of solid waste.

GENERAL GOVERNMENT IMPACT FEE FUND (FUND 157)

Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain to the general services of the City.

DEPARTMENT OF ENVIRONMENTAL PROTECTION MANAGEMENT FUND (FUND 170)

Revenues were secured from a grant and are utilized to purchase properties along the Myakkahatchee Creek to protect the creek. The revenues are restricted for this purpose only.

FLEET MAINTENANCE FUND (FUND 520)

Revenues are derived through charges for services to the departments within the City. These charges are restricted to funding the expenditures associated with the operation and maintenance of City-owned vehicles and equipment.

Capital Projects Funds

Used to account for financial resources to be utilized for the acquisition or construction of major capital facilities, excluding those financed by Proprietary Funds.

LOCAL DISCRETIONARY INFRASTRUCTURE SURTAX-ONE CENT SALES TAX FUND (FUND 306)

Revenues are derived from sales tax collected. This fund provides for the acquisition and/or construction of specific capital projects and represents the 15-year extension of the One Cent Sales Surtax program.

RENEWAL AND REPLACEMENT FUNDS (FUNDS 321, 322, 323, 324, 326 AND 327)

Used for paying the cost of major expansions, improvements or additions to, or the replacement or renewal of capital assets. Revenues are accumulated from the various operating funds to provide sufficient funding.

ROAD RECONSTRUCTION FUND (FUND 330)

Revenues are derived from the bond proceeds received and are restricted to reconstructing the City's roads.

Debt Service Funds

Used to account for resources that are restricted, committed or assigned to expenditure for principal and interest on short-term or long-term debt.

Road Reconstruction Bond Debt Service (Fund 205)

Revenues are derived through a capital improvement road reconstruction special assessment charged to the City's residents. These charges are restricted to funding the expenditures associated with the road reconstruction bond.

Proprietary Funds**ENTERPRISE FUNDS**

Provides goods or services to the public for a fee that makes the entity self-supporting. The entity follows Generally Accepted Accounting Principles (GAAP) as does a commercial enterprise.

UTILITY FUNDS (FUNDS 420-431)

Used to account for the provision of water and sewer services to the residential and commercial customers of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and financing and related debt service. All revenues post to the Utility Funds.

INTERNAL SERVICE FUNDS

Used to account for the finance of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.

SELF-INSURANCE FUND (FUND 530)

Revenues are derived through fee charges to the departments within the City. These fees are restricted to funding the expenditures associated with the provision of risk insurance coverage to City departments.

SELF-INSURANCE MEDICAL FUND (FUND 540)

Revenues are derived through fee charges to the departments within the City along with employee contributions. These fees are restricted to funding the expenditures associated with the provision of medical insurance coverage to City employees.

EMPLOYEE BENEFIT FUND (FUND 810)

Provides the City employees with comprehensive and cost-effective benefit programs. The benefit programs are funded through all operating funds, including the districts, along with employee contributions.

Financial Policies and Procedures**Basis of Accounting, Measurement Focus, and Financial Statement Presentation**

The government-wide financial statements, and the proprietary and fiduciary fund financial statements, are reported using the economic resources measurement focus and the accrual basis of accounting except for the agency funds in the fiduciary fund financial statements. The agency funds do not have a measurement focus; however, the accrual basis of accounting issued. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. In addition, grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are available when they are collectible within the current period or soon thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting; however, debt service expenditures and expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are measurable and available only when cash is received by the City.

The Government Finance Officers Association encourages an active and ongoing discussion of the financial policies of the City and requires the policies to be included in the budget. Although only provided for reference purposes at this time, City staff has developed a list of the policies that we use and follow.

General Policies

The City is committed to strong financial operations and to providing a strong precedent for future policy makers and financial managers on the City's financial goals and strategies.

The City is committed to maintain and further develop programs to ensure its long-term ability to pay all costs necessary to provide the level and quality of service required by its citizens.

The City is committed to establish and maintain investment policies that are in accordance with State Statute and as further defined by the City's investment policy.

Accounting, Auditing and Financial Reporting Policies

The City's financial accounting system is maintained in accordance with the Generally Accepted Accounting Principles in the United States (US GAAP) and the standards of the Governmental Accounting Standards Board (GASB).

An independent audit is performed annually, including the issuance of a management letter. The City administration will evaluate the audit management letter recommendations, determine the proper actions in response to these recommendations and complete, within established time frames, all actions that correct or otherwise resolve the matters included in the management letter.

The independent audit firm is selected through a competitive process at least once every three years. In accordance with Florida State Statute (218.391), the City establishes an Audit Committee whose primary purpose is to assist in selecting an auditor to conduct the annual financial audit. Upon the review of the qualifications of prospective firms, a recommendation is made to the City Commission. The audit contract is awarded by the City Commission.

The Comprehensive Annual Financial Report (CAFR) is prepared and presented to the City Commission and community at a public meeting. It is the City's goal to maintain accounting records, processes, and procedures in such a manner as to receive an unqualified audit opinion and to maintain a Certificate of Achievement for Excellence in Financial Reporting from the GFOA.

Operating Budget Policies

Florida Statute, 166.241 requires each municipality to establish a fiscal year beginning October 1 of each year and ending September 30 of the following year. The City Commission adopts a budget each fiscal year by ordinance. The statute further establishes that the amount available from taxation and other sources, including balances brought forward from prior fiscal years, **must** equal the total appropriations for expenditures and reserves.

Florida Statutes require that all budgets be balanced, and the City complies with all Federal, State and local legal requirements pertaining to the operating budget, including the adoption of a balanced budget. A balanced budget is achieved when the amounts available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves. The budget must be balanced for all funds.

The City avoids budgetary procedures that balance current expenditures at the expense of meeting future years' obligations such as postponing necessary expenditures or accruing future years' revenues.

The budget is adopted in compliance with requirements in the City's Charter and according to State Statutes which include strict requirements and a timetable guide for advertising budget hearings and ensuring residents have an opportunity to be heard before final adoption of the budget. Under the Truth in Millage (TRIM) Act, the Florida Department of Revenue sets a schedule for local governments to follow in adopting tax roll information in accordance with the County Property Appraiser. The final millage rate and the final budgets, including three district budgets and a non-district budget are adopted by separate ordinances by the City Commission. The City forwards the final budget ordinances and millage ordinance to the property appraiser, tax collector and the Department of Revenue within three days of final adoption.

Budget Development

The budget is developed based upon the following criteria:

- 1) Maintaining a structurally balanced budget, which means a balance between operating expenditures and operating revenues.

- 2) Recurring revenues, the portion of the City's revenues that are expected to continue year to year, such as property taxes, will be used for recurring expenditures that appear in the budget each year, such as salaries, benefits, maintenance costs, materials and supplies.
- 3) Non-recurring revenues and reserves will be used for non-recurring expenditures such as one-time capital expenditures.
- 4) Reserves will not go below the minimum undesignated fund balance based upon the City's Fund Balance policy.

Budget Link to Financial and Strategic Plans

The City's annual budget is developed in accordance with the policies and priorities as established in the Comprehensive Plan, the City of North Port Strategic Plan Fiscal Year 2018-2021, City Commission priorities, the needs of the community, and federal and state laws. Departmental priorities and service levels will be established by the plans.

Budget Scope

Prior to July 31, the City Manager presents a proposed City budget to the City Commission for the fiscal year commencing October 1. The City Manager Proposed Budget recommends all operating and capital expenditures and the funding sources intended to finance the budget. The proposed budget is sent to the City Commission, the local press, and posted on the City's website. The City Commission reviews the full City budget and workshops are conducted to provide an opportunity for city management and departments to offer additional information. The public is encouraged to attend the budget workshops and allowed time to comment on the recommended budget. The budget contains the following:

- 1) A letter from the manager discussing the proposed budget for the next fiscal year, a review of the major changes from the previous year's activities and the current financial condition of the city.
- 2) Proposed capital, operations and maintenance, and debt service expenditures by department or division and type of expenditure for the budget year, along with comparisons to adopted expenditures for the current year and actual expenditures for three prior years.
- 3) Proposed receipts, by source, for the budget year, along with comparisons to adopted receipts for the current year and actual receipts for three prior years.
- 4) Proposed Service Level Adjustments (SLA) necessary to meet established priorities and goals.
- 5) A table of organization with proposed staffing levels by department and/or division along with comparisons to staffing levels for the current year.
- 6) A summary of budgeted revenues, expenditures, and changes in fund balance for the General Fund.

Budget Form

The City of North Port's operating budget is developed on an annual basis and is presented in a fund/department format that includes all costs and revenues where appropriate. Line item detail is presented in the proposed budget along with performance measures and anticipated measurement results.

Budget Calendar

The Budget Calendar is developed in conjunction with Florida State Statute requirements and local ordinances. The calendar lists major events for all parties involved, and other minor milestones are included in the budget manual for staff.

Budgetary Control

Upon final adoption of the budget, staff implements the new fiscal year budget and begins the process of continuous monitoring and ensuring budgetary controls throughout the fiscal year. The object of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City's governing body.

- 1) Department directors and managers are accountable for their budgets.
- 2) Budgetary control is maintained at the category of expenditure level; however, the legal control is maintained at the fund level.
- 3) Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager excluding the authorization of additional regular positions or the modification of the intent of the Capital Improvement budget.
- 4) Budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval.
- 5) An increase in budgeted appropriations requires City Commission approval.
- 6) Assurances are made that the individual departments do not exceed their appropriations through a computerized budget monitoring system.
- 7) The annual budget includes an original appropriation ordinance, a budget adjustment for encumbrances outstanding at the end of the previous year and other budget amendments adopted by ordinance.
- 8) Unexpended appropriations for these funds lapse at the end of the fiscal year.

- 9) Project appropriations adopted within the Capital Improvement Program remain open and carry over to succeeding years until they are amended or canceled.

The City maintains a budgetary control system that ensures adherence to adopted budget.

Budget Preparation – Roles and Responsibilities

Responsibility of initiating the budget cycle rests with the City Manager: however, the budget preparation process relies upon staff members to be successful. The management of the process is provided by the Budget Administrator through the Finance Director and City Manager. The process is as follows:

- 1) Budget manual preparation including: instructions, submission of information, description of budget process, budget calendar, assumptions to be used for requests, and forms with instructions is prepared by the Budget Administrator.
- 2) Department/division requests are the responsibility of the department director and/or division manager.
- 3) Finance Director and Budget Administrator review the department/division budget requests to ensure compliance with priorities and objectives, revenues and expenditures balance, and revenue estimates are realistic and within guidelines.
- 4) City Manager reviews department/division requests with appropriate organizational staff.
- 5) Budget Administrator compiles the City Manager Proposed budget for presentation to the City Commission for consideration.
- 6) Finance Director and Budget Administrator ensure the City is in compliance with Florida Statute 200 – Truth in Millage (TRIM) requirements.
- 7) Finance Director and Budget Administrator implements adopted budget to start the new fiscal year.
- 8) Finance staff monitors the budget and the progress towards the objectives.
- 9) Budget Administrator is responsible to annually seek the Distinguished Budget Presentation Award offered by the Government Finance Officers Association (GFOA).

Budget Preparation – Process of Budgeting for Salaries and Wages

The City utilizes a business process management software that allows the organization to use a system of integrated applications to manage functions related to human resources, financial planning, management, and city services. The personnel tracking system tracks all employees (full and part-time) and all authorized positions including start dates, compensation levels, and vacancies.

Basis of Budgeting

The annual operating budget balances operating expenditures with operating revenues. The City budgets for governmental funds, which include the General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds, based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period; expenditures (expenses) are recorded when incurred with the exception of principal and interest on long-term debt, which are recorded when due.

Exceptions to the modified accrual basis of accounting are as follows:

- ✓ Sales and use taxes are revenue when received rather than when earned.
- ✓ Project budgets (continuing appropriation or projects that span more than one year) adopted during the year are considered to reduce funds available in the year funds were originally appropriated. Overspending of project budgets is considered to reduce funds available. The closeout of unspent project budgets is considered to increase funds available.

The budgets for Enterprise Funds are prepared using the accrual basis of accounting where under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Exceptions to this are as follows:

- ✓ Capital outlay is budgeted as an expense in the year purchased.
- ✓ Interest capitalized on construction projects is budgeted as interest expense.
- ✓ Proceeds from the issuance of debt are revenues, not an increase in liabilities.
- ✓ Principal payments are shown as expenditures rather than reductions of the liability.
- ✓ Receipts of long-term receivables are revenues, not reductions of the receivable.
- ✓ Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- ✓ Purchases of inventory are expenses when purchased, not when sold or used.
- ✓ Accrued compensated absences are not considered to be expenditures until paid.
- ✓ Project budgets (continuing appropriations or projects that span more than one year) are reductions of funds available when appropriated. Overspending of project budgets is considered to reduce funds available. Close out of unspent project budgets is considered to increase funds available.

Operating expenditures are controlled at the departmental level for General Fund and the fund level for other funds and may not exceed appropriations at these levels. Capital project expenditures are controlled at the fund, department, and project levels and may not exceed appropriations at any of these levels. Budget transfers within a department may be made with City Manager approval provided the transfer is within the same fund. Transfers between departments within the same fund require City Manager approval; however, transfers between funds require the City Commission approval by ordinance. Increases in total appropriations require the City Commission approval by ordinance. Expenditures may not legally exceed budget appropriations, therefore, amendments to the budget are sometimes required. A budget amendment is accomplished by a supplemental appropriation which requires the City Commission approval by ordinance.

Fund Balance Policies

The City utilizes a variety of accounting funds for recording revenues and expenditures of the City. At the end of each fiscal year, the budgeted/appropriated expenditure authority ends except for capital project spending, and operating expenses that have been incurred but not paid. The remaining dollars left in each fund that are undesignated and unencumbered constitute available reserves of the City.

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. Classifications of fund balance are established as authorized by City Resolution No. 2018-R-13 (included in the Supplemental section of this document). Fund balance is reported in five components – non-spendable, restricted, committed, assigned, and unassigned. The hierarchy is as follows:

- **Non-spendable** – Assets that will not or cannot be converted to cash within the current period. The assets include advances to other funds, inventories, or other prepaid items.
- **Restricted** – The portion of fund balance that is restricted by externally enforceable legal restrictions. This includes revenue that is restricted for a particular purpose. The restrictions can be imposed by creditors, grantors, contributors or laws.
- **Committed** – The portion of fund balance constrained by the limitations the City Commission imposes and which remain binding until the City Commission removes them. Purchase orders or contracts that are rolled from the prior fiscal year to the new fiscal year are committed resources.
- **Assigned** – The portion of fund balance that reflects the City’s intended use of assets. The intended use can be established by the City Commission, delegated to a group (management team), or delegated to the City Manager or Finance Director. Projects that have been budgeted in prior fiscal years but are not complete are assigned the resources necessary to complete if not committed under contract. This amount would represent the portion of fund balance to be used in the subsequent year’s budget or to accumulate resources for a future capital project.
- **Unassigned** – The remaining portion of fund balance that is not classified into the other categories. Only the General Fund can have a positive balance. In other funds, balances are assigned to the fund’s purpose otherwise they would be accounted for in the General Fund.

When a governmental fund has multiple classifications of fund balance, the expenditure is determined to reduce the restricted fund balances first, then committed fund balance followed by assigned.

The City’s fund balance reserves policy as established by Resolution No. 2018-R-13 are as follows for the General Fund, Road and Drainage District Fund, Fire Rescue District Fund, Solid Waste District Fund, and Building Fund.

The components of the reserve policy are as follows:

- a. **Contingency/Emergency/Disaster Relief Reserve**
The City shall retain a reserve of twenty percent (20%) of the fund’s operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds must be replenished, if used.
- b. **Budget Stabilization and Economic Uncertainty Reserve**
The City shall maintain a minimum of five percent (5%) and up to ten percent (10%) reserve of General Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds must be replenished, if used.

Debt Policies

The City will not issue debt obligations or use debt proceeds to finance current operations. The use of bonds will only be considered for significant capital and infrastructure improvements. The term of debt will not extend beyond the useful life of the improvements to be financed.

The City will seek to maintain and, if possible, improve its current bond rating in order to minimize borrowing costs and preserve access to credit. The factors contributing to the City's rating include; strong financial management, low debt levels, budgetary and fiscal controls, and accountability. To support this policy, the City will continue to maintain its position of full financial disclosure and proactive fiscal planning. The outstanding governmental bonded debt amounts have insured ratings of A2/A+/A from Moody's Investors Service, Standard & Poor's and Fitch Rating, Inc., respectively. The enterprise bond rating from Fitch is A-.

Prior to issuing any long-term debt, other than revenue or refunding bonds, the City will adopt an appropriate debt limit and debt management policy. Currently, the City does not have a debt limit policy; however, the City Charter provides restrictions regarding issuing bonds. No general obligation bonds or revenue bonds shall be issued by the City unless approved by a majority vote of the qualified electors of the City voting on the issuance of such bonds in a general or special election.

The City does not have a formal policy on the mix of long-term debt and current revenues, or under what conditions short-term debt will be issued. The City continues to primarily subscribe to the pay-as-you-go method of financing rather than assuming debt. The City will consider the refunding of outstanding debt when at least a 4% net present value savings or \$80,000 per year can be obtained.

Whenever possible, the City will use special assessment, revenue, or other self-supporting bonds instead of general obligation bonds, so those benefiting from the improvements will bear all or part of the cost of the project financed.

The City will lease-purchase equipment if the lease terms compare favorably when reviewing the total life cycle cost of the equipment. In no case shall the City lease-purchase equipment whose useful life is not greater than the term of the lease.

Revenue Policies

The City strives to take measures to encourage economic development to build and maintain a diversified and reliable revenue stream as to avoid becoming overly dependent on any single type of revenue. Efforts will be directed to optimize existing revenue sources while periodically reviewing potential new revenue sources. The following actions are taken when developing the annual revenue budget:

- 1) The City's revenue manual is reviewed and updated periodically as necessary.
- 2) Budgeted revenues are estimated conservatively using accepted standards and estimates provided by the state, other governmental agencies or reliable economic forecasters when available.
- 3) Five-year revenue forecasts are developed annually.
- 4) The City establishes user charges and fees at a level closely related to the full cost of providing the services (i.e. direct, indirect and capital costs) taking into consideration similar charges/fees being levied by other organizations.
- 5) City staff reviews service charges and user fees annually with any proposed changes presented to the City Manager for approval.
- 6) Changes in fees are based on three considerations: 1) fee is not covering the service costs, 2) fee is covering service costs and generates excess revenue that subsidizes other services, or 3) fee is not comparable to those of surrounding jurisdictions.
- 7) The maximum millage rate by state statute is ten (10) mills. The City cannot adopt a millage more than 10 mills.
- 8) The rolled-back rate is the millage rate necessary to remain ad valorem revenue neutral when compared to the previous year. The rolled-back rate is typically the standard by which any rate change is acceptable.
- 9) Non-ad valorem district assessments are reviewed, and recommended changes are submitted to the City by an outside provider who develops both a rate methodology and schedule.

Cash Management / Investment Policies

The primary objective of the City's investment program is the preservation of capital. Investment transactions are managed to avoid loss of principal, whether by security default or by erosion of market value. Generally, a minimum amount of operating capital is maintained at the local bank in an interest-bearing account and the balance of the City funds is invested according to the City's investment policy.

The City is authorized by City Ordinance 2016-10, adopted April 26, 2016 (included in the appendix of this document), to invest surplus funds in accordance with Florida Statute 218.415. This investment policy formally established guidelines and authorized the City to invest in the following:

- 1) The Florida Local Government Surplus Funds Trust Fund under the management of the State Board of Administration (SBA).
- 2) Negotiable direct obligations or obligations in which the principal and interest are unconditionally guaranteed by the United States Government.
- 3) Bonds, debentures, notes, or callable instruments issued or guaranteed by the United States Government's agencies, provided such obligations are backed by the full faith and credit of the United States Government.
- 4) Bonds, debentures, notes, or callable instruments issued or guaranteed by United States Government sponsored agencies (Federal Instrumentalities) which are non-full faith and credit agencies limited to the following:
 - Federal Farm Credit Bank (FFCB)
 - Federal Home Loan Bank or its district banks (FHLB)
 - Federal National Mortgage Association (FNMA)
 - Federal Home Loan Mortgage Corporation (Freddie-Mac) including Federal Home Loan Mortgage Corporation participation certificates
 - Student Loan Marketing Association (Sallie-Mae)
- 5) Non-negotiable interest-bearing time certificates of deposit or savings accounts in banks organized under the laws of this state and/or in national banks organized under the laws of the United States and doing business and situated in the State of Florida, provided that any such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida statutes. The bank shall not be listed with any recognized credit watch information service.
- 6) Repurchase agreements composed of only those investments based on requirements set forth by the City's Master Repurchase Agreement. Securities authorized for collateral are negotiable direct obligations of the United States Government, Government Agencies, and Federal Instrumentalities with maturities under five (5) years and must have a fair value for the principal and accrued interest of 102 percent of the value and for the term of the repurchase agreement.
- 7) Commercial paper of any United States company that is rated, at the time of purchase, "Prime-1" by Moody's and "A-1" by Standard & Poor's (prime commercial paper). If the commercial paper is backed by a letter of credit ("LOC"), the long-term debt of the LOC provider must be rated "A" or better by at least two nationally recognized rating agencies.
- 8) Bankers' acceptances issued by a domestic bank or a federally chartered domestic office of a foreign bank, which are eligible for purchase by the Federal Reserve System, at the time of purchase, the short-term paper is rated, at a minimum, "Prime-1" by Moody's Investors Services and "A-1" Standards and Poor's.
- 9) Corporate obligations issued by financial institutions that participate in the FDIC's Temporary Liquidity Guarantee Program and are fully insured by the FDIC and are guaranteed by the full faith and credit of the United States Government.
- 10) State and/or local government taxable and/or tax-exempt debt, general obligation and/or revenue bonds, rated at least "Aa" by Moody's and "AA" by Standard & Poor's for long-term debt, or rated at least "MIG-2" by Moody's and "SP-2" by Standard & Poor's for short-term debt.
- 11) Shares in open-end and no-load money market mutual funds provided such funds are registered under the Federal Investment Company Act of 1940 and operated in accordance with 17 C.F.R. § 270.2a-7. In addition, the Finance Director may invest in other types of mutual funds provided such funds are registered under the Federal Investment Company Act of 1940, invest exclusively in the securities specifically permitted under the investment policy and are similarly diversified.
- 12) Intergovernmental investment pools that are authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01, Florida Statutes and provided that said funds contain no derivatives.

All funds participate in the pooled cash investment program. Investment income and losses allocated to individual funds based upon their average daily balance in cash pool. Each fund's individual equity in the City's investment pool is considered to be a cash equivalent, because the funds may deposit or withdraw cash at any time without prior notice or penalty.

Investments for the City are reported at fair value based upon quoted market prices, except for the investment in Fund B. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments or values obtained from independent pricing services. The reported value of the City's investment in the Florida Local Government Surplus Funds Trust Fund external investment pool (Fund B) is a fluctuating net asset value.

Capital Improvement Program Policies

The City develops a five-year capital improvement program, annually. The City adopts the first year of the multi-year plan and makes every attempt to complete all capital improvements in accordance with the plan. Adherence to the City's Comprehensive Plan and compliance with Senate Bill 360 provides a basis for selecting the projects to be scheduled; with the least costly and most beneficial financing method available for all new capital improvement projects being determined by the City.

The Finance Department keeps a complete inventory of all assets in accordance with the City's capital asset policy. The City maintains its physical assets at a level adequate to protect the City's capital investment which minimizes future maintenance and replacement costs. The threshold for fixed assets is \$5,000.

COMPREHENSIVE PLANNING AND CAPITAL PROGRAMMING

The City's Comprehensive Plan provides the framework within which all development actions should occur. The Capital Improvement Program (CIP) is an important tool for implementing the City's Comprehensive Plan. The CIP is used to plan and manage resources needed to sustain critical, necessary and desired services to the residents. Along with the Unified Land Development Code (ULDC), the CIP bridges the gap between the day-to-day operations of City government and the City's long-range development goals. Each year a program is prepared by staff in accordance with the goals and policies of the City Commission and the City's Comprehensive Plan. The capital improvement programming process gives the community an opportunity to review overall development goals and/or service level related projects, annually.

CAPITAL PLANNING

Capital planning refers to the process of identifying and prioritizing City capital needs for determining which projects should be funded in the capital budget as resources become available. This process requires staff to prioritize capital projects.

The goal of the CIP development process is to deliver various departmental projects in an efficient and economical manner, while balancing needs and funding. An existing or a newly proposed project shall be given a ranking which will be used to prioritize all projects within the CIP. The five major categories for ranking projects, in no priority, are as follows:

- Strategic plan of the City Commission.
- Health, safety and welfare.
- Compliance with the capital improvement element of the Comprehensive Plan.
- Level of service.
- Sustainability.

CAPITAL IMPROVEMENT GOALS

Capital improvement goals are as follows:

- Protect the public's health and safety by preventing a critical breakdown in the City's public facilities and services.
- Build structures to nationally recognized high-performance efficiency standards.
- Build structures in accordance with City adopted aesthetic standards.
- Coordinate and deliver projects in an efficient and economical manner.
- Maintain, upgrade, repair, or replace existing public facilities or capital equipment.
- Expand existing public facilities, construct new public facilities, or add capital equipment concurrent with new growth.

CAPITAL IMPROVEMENT GUIDELINES

The following guidelines must be met to qualify as a Capital project:

- All capital projects funded with Local Discretionary Infrastructure Sales Surtax money; or
- Improvements to, or expansion of existing assets must increase the appraised value or add to the life expectancy of the asset(s); or
- Capital Projects consist of projects/equipment with a cost estimate of at least \$100,000 and an asset life of at least five (5) years; or
- Capital preservation/improvement items costing \$25,000 or more for infrastructure other than technology and energy and meeting the improvements and expansion guidelines; or
- Technology capital preservation/improvement items costing \$10,000 or more.

NOTE: Routine maintenance and repair services of a repetitive nature, provided for the purpose of sustaining capital assets in serviceable condition, such as painting or lawn mowing, are not capital projects.

CAPITAL IMPROVEMENT DEVELOPMENT

The Capital Improvement Program is determined as follows:

- Annually, a five-year Capital Improvement Program (CIP) will be developed showing estimated annualized cost of capital projects, and if appropriate, include any reserve for contingency.
- A five-year CIP will be submitted to the Commission for approval during the annual budget process.
- The first year of the five-year CIP will be used as the basis for formal fiscal year appropriations during the annual budget process.
- The CIP will be consistent with and implement the Capital Improvement Element (CIE) of the City's Comprehensive Plan and/or meet current and future planning needs.
- Projects needed to maintain adopted Level of Service Standards shall be included with identified funding sources based on current revenue projections for the five-year period.
- A capital project may be added or deleted with approval of the City Commission.
- An adopted capital project may be amended or changed, when necessary, to fulfill the original intent of the project. No funds may be added or deleted to change the outcome of the project without the City Commission approval.
- All amendments during the year must be approved by the City Commission.
- All Comprehensive Plan capital projects shall be added, deleted or amended in compliance with Plan amendment procedures.
- All capital projects shall compute and display the impact upon the operating budget at the time the project is being proposed for Commission approval.
- Capital improvement life cycle and operating costs shall be coordinated with the development of the operating budget.
- Impact fees shall be used only for new capital improvements or infrastructure identified as needed to accommodate new growth.
- Capacity fees shall be used to finance capital expenditures and for the payment of city indebtedness associated with the expansion of the City's water treatment and transmission system and the wastewater transmission, treatment, and effluent disposal system.

PROJECT FINANCING

The City shall utilize a combination of pay-as-you-go and debt financing for capital projects. The funding mechanism for each project will be determined and included in the CIP. The City recognizes three basic methods of financing capital requirements.

- Current revenues
- Fund balance/retained earnings
- Issuance of debt

Funding for capital projects comes from a variety of sources, but generally falls into one of the following categories: local discretionary infrastructure sales surtax, impact or capacity fees, grants and debt financing.

- **LOCAL DISCRETIONARY INFRASTRUCTURE SALES SURTAX (PENNY TAX)** – Sales surtax revenues are assessed at one percent and apply to the first \$5,000 of any single taxable item. Surtax proceeds and any accrued interest shall be expended for any of the following purposes as defined by the applicable surtax ordinance:
 - To finance, plan, and construct infrastructure.
 - To acquire land for public recreation, conservation, or protection of natural resources.
 - To finance the closure of county or municipal-owned solid waste landfills that have been closed or are required to be closed by order of the DEP.
- **IMPACT FEES** – Impact fees are fees imposed on “new” construction to help fund additional infrastructure needed to support the added load on City infrastructure resulting from new construction. The City collects impact fees for: law enforcement, fire, parks and recreation, transportation, solid waste, general government, and water and sewer capacity fees.
- **CAPACITY FEES** – Capacity fees are imposed on new construction/development to help fund the expansion of water and wastewater treatment and transmission, and the effluent disposal system.

NOTE: Impact and capacity fees collected in each category are restricted to projects which **add capacity** to the respective infrastructure within that category. Impact and capacity fees are governed by City ordinance.

- **DEVELOPER AGREEMENT** – Developer agreement is a contract between two legal entities which defines the development and/or improvement to land pursuant to the terms of the contract including monetary and/or capital contributions.

- **GRANTS** – Grant revenues may come from various sources including the federal and state governments, other local jurisdictions, and agencies. Use of grant funds is restricted to the specific purpose defined by the party providing the grant.
- **DEBT FINANCING** – Financing of capital projects uses various types of financing instruments: lease-purchase debt be used to finance capital equipment; general obligation debt used to finance capital projects benefiting the community; bonding debt requires a referendum as detailed in the City’s Charter.
- **OTHER FINANCING** – Financing mechanisms such as revenue bonds or special assessments may be used to place the burden of financing capital improvements on those receiving the benefit.

CAPITAL PROJECT EVALUATION

Capital project evaluation includes assessing the need to increase capacity, to replace or repair existing capital assets and a post-implementation evaluation. The following elements will be considered in evaluating existing capital assets:

- Capital asset for replacement or repair to meet the Capital Improvement Guidelines policy.
- Frequency of physical condition rating and asset inventory updates are conducted based on several factors; asset age and type, likelihood of degradation, ease at which assessments may be conducted.
- Evaluation of existing assets based on professional standards and mandated safety requirements when such information is available.
- Evaluation of existing assets to determine if the asset still provides the most appropriate method to deliver services.
- Maintenance and replacement plan for existing assets prioritized in accordance with overall City goals and objectives to maintain expected service levels.

A post-implementation evaluation is completed on construction type projects with the following considerations:

- Identify lessons learned.
- Assess projected versus realized benefits.
- Suggested improvements to maximize future returns.

Procurement Policies

The Purchasing Division of the Finance Department is responsible for developing and implementing all policies and procedures related to procurement for the City of North Port.

RESPONSIBILITIES AND FUNCTIONS

- 1) Establish and administer the Procurement Code as approved by the City Commission. (See Chapter 2, Article VIII of the City of North Port Code.)
- 2) Act as a representative on all matters pertaining to purchasing and contracts including: (a) assembling specifications in cooperation with utilizing departments, (b) promoting good will and public relations between the City and its vendors, (c) keep informed of current developments in the field of procurement, (d) ascertain the identity of all vendors who default on contracts with the City and suspend or debar as appropriate.
- 3) Encourage full and open competition whenever possible
- 4) Assure fair and equitable business dealings will all vendors

FULL AND OPEN COMPETITION

- 1) The City’s procurement code provides that procurement of goods or services more than \$100,000 shall be made utilizing the competitive sealed bids process, except as stated in City Code, Chapter 2, Article VII, Sec. 2-404 (a), items (1) through (3).
- 2) The City’s procurement code provides that non-exempt procurement of goods or services in excess of \$100,000 shall be made utilizing the competitive sealed proposals process when: (a) the city is incapable of specifically defining the scope of work for which the goods or services is required, (b) the city is requiring the proposer to meet the specifications of the request for proposals (RFP), (c) a broad range of options are available, (d) the procurement is for a professional service describe in F.S. 287.055, or (e) a competitive sealed bidding is not otherwise practical.

ASSIGNMENT OF AUTHORITY

- 1) The City Commission must authorize all contracts; therefore, no officer or employee of the City subject to the authority of City Commissioners shall execute any contract nor recommend payment of any amount claimed to be due under any contract.
- 2) Administrative change orders for contracts provide the following authority levels:
 - City project manager or representative may approve change order request in an amount up to \$2,500 and may approve requests for contract time extensions not to exceed five calendar days.
 - Purchasing Manager will approve change orders in a singularly or cumulatively amount of \$2,500 and up to \$15,000 and authorize contract extension time more than five days and non-monetary changes not considered minor.
 - City Manager will approve all change orders in an amount of \$15,000 and not to exceed the contingency funds amount of the contract.
 - City Commission will approve contract amendments which include, but are not limited to, change orders exceeding the awarded contract amount including contingency funds.

INSURANCE REQUIREMENTS

All vendors doing a service for the City are required to furnish the City with Certificates of Insurance and a City of North Port Hold Harmless Agreement. The City has three insurance requirement levels as follows:

- 1) Level 1 – Used when a project/service will not exceed 30 calendar days, the cost will not exceed \$50,000, and there are no unusual or high hazards.
- 2) Level 2 – Used when a project/service will not exceed 180 calendar days, the cost will not exceed \$500,000, and there are no unusual or high hazards present.
- 3) Level 3 – Used when a project/service will exceed 180 calendar days in duration, the cost is \$1,000,000 or more, and there are extremely high or unusual hazards present.

OTHER PROCUREMENT POLICIES

The City of North Port Procurement Code provides that the procurement of goods and/or services can be made without competitive bids or proposals when it is determined:

- 1) In writing that there is only one source (*Chapter 2, Article VII, Sec. 2-407*)
- 2) To be an emergency (*Chapter 2, Article VIII, Sec. 2-408*)

General Fund

General Fund Summary

The General Fund is the largest major fund of the City of North Port and is used to account for all governmental functions not required to be reported separately by laws or governmental policy. Most of the essential services such as police protection, landscape maintenance, neighborhood services and general administration are provided by the General Fund.

The total General Fund Adopted Budget for FY 2019 is \$43,239,120 which is an increase of \$7,049,990, or 19.48% from FY 2018. The following chart is a summary budget of the General Fund for FY 2019.

General Fund Budget Summary Fiscal Year 2019

General Fund Revenues	
Ad Valorem Taxes	\$ 15,195,170
Other Taxes	2,110,650
Permits & Special Assessments	3,841,450
Intergovernmental Revenue	8,684,500
Charges for Services	10,157,440
Fines & Forfeitures	135,220
Investment Income	125,000
Miscellaneous Revenues	876,490
Other Sources	15,000
Transfers In	1,357,650
Appropriated Fund Balance	740,550
Total Revenues & Other Financing Sources	\$ 43,239,120
General Fund Expenditures	
City Commission	\$ 430,990
City Attorney	843,870
City Manager	1,489,700
City Clerk	814,720
Finance	1,681,050
Planning & Zoning	1,426,110
Information Technology	2,810,850
Social Services	375,900
Human Resources	970,520
Parks & Recreation/NPAC/Parks Maintenance	3,095,340
Police	17,795,600
Emergency Medical	7,561,980
Building-Property Standards	820,490
Facilities Maintenance	2,155,610
Non-Departmental	966,390
Total Expenditures	\$ 43,239,120

Revenues

Taxes

The primary revenue source of the General Fund is the local tax base. Local taxes, totaling \$17,305,820, comprise approximately 43.58% of the General Fund revenues. Ad valorem taxes, more commonly called property taxes, are estimated at \$13,701,080 for FY 2019 which is a 12.54% increase from FY 2018.

Other taxes include: Communications Services Tax; Electric Utility Tax; Local and County Business Taxes; two insurance premium taxes for fire and police. The estimated revenue from these taxes are:

- Communications Services tax rate is 5.72% estimated revenue – \$1,944,190
- Electric Utility Service Tax estimated revenue – \$882,550
- Business Taxes projected revenue – \$141,000
- Insurance Premium Tax estimated revenue: Fire – \$162,000, Police – \$475,000

Ad Valorem (Property) Taxes

Analysis/Assumptions:

The Adopted FY 2019 millage rate for the City of North Port is 3.4070 mills, which requires the property owner pays \$3.4070 for each \$1,000 of taxable value. Based on this rate, the City expects to collect a maximum of \$14,093,894. In accordance with Florida Statutes, the City may reduce this projection by up to five percent to allow for uncollected funds and prepayment discounts. The Commission adopted a three percent discount for FY 2019 for a budget amount of \$13,671,080 in ad valorem taxes.

As part of the budget process, the City is required by Florida Statutes to advertise the “rolled-back rate”, which is the millage rate that will provide the same amount of taxes as the previous year, excluding new construction. The rolled-back rate for fiscal year 2019 allows for a millage rate of 3.1443.

Legal Authorization:

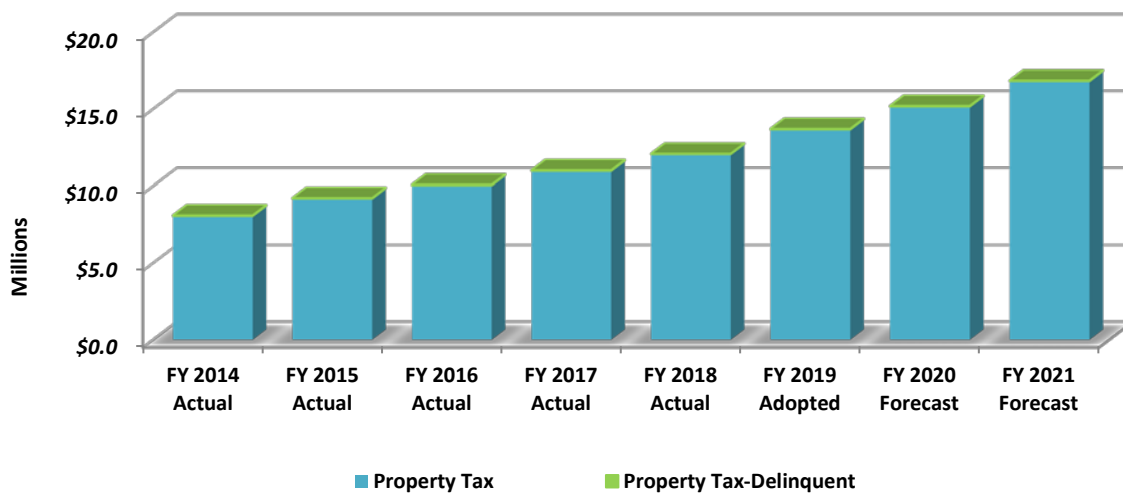
Authorized by Article VII Section 9 of State Constitution, Florida Statutes Chapters 192-197 and 200.

Uses and Restrictions:

Levied against commercial and residential property within city limits. Generally restricted to lawful budgeted purposes for which they were authorized, such as funding public safety, parks, and other various city departments.

The following chart shows how property tax revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

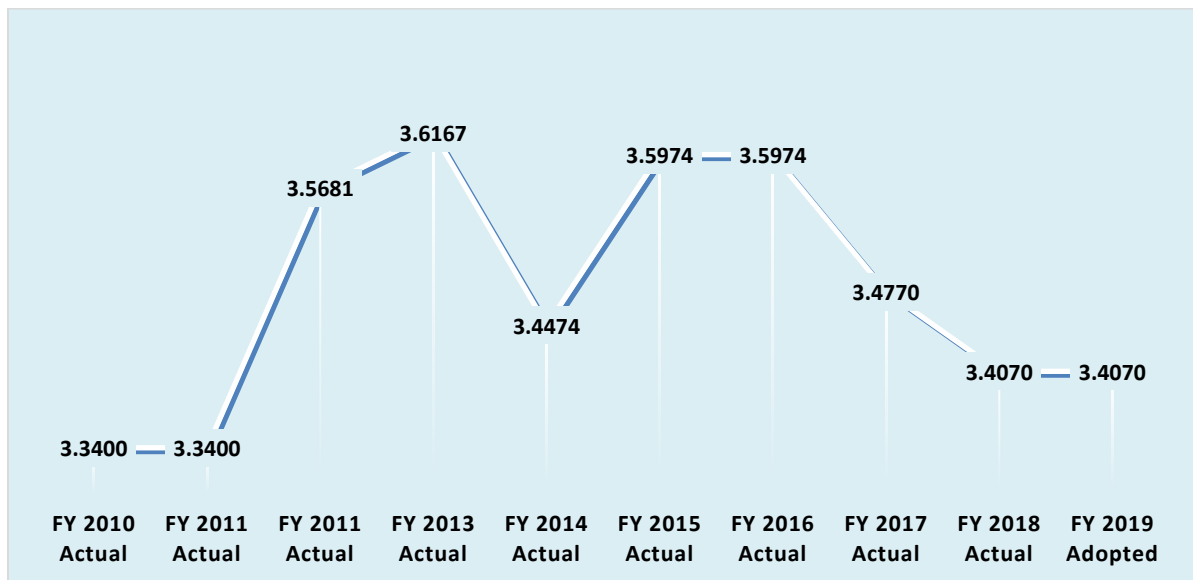
**Property Tax Revenues
Fiscal Year 2014 – Fiscal Year 2021**



	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
Property Tax	\$8.07	\$9.20	\$10.05	\$10.98	\$12.07	\$13.67	\$15.63	\$16.81
Delinquent Property Taxes	\$0.03	\$0.03	\$0.03	\$0.04	\$0.01	\$0.03	\$0.03	\$0.03
Total	\$8.10	\$9.23	\$10.09	\$11.02	\$12.08	\$13.70	\$15.66	\$16.84
Millage Rates	3.4474	3.5974	3.5974	3.4770	3.4070	3.4070	3.4000	3.3000

The following chart shows the City’s millage rates for the past ten years.

*Ten Years of Millage Rates
Fiscal Year 2010 – Fiscal Year 2019*



Communications Services Tax

Analysis/Assumptions:

During the 2000 Regular Session, the Florida Legislature created the Communications Services Tax Simplification Law. The legislation attempted to create a new simplified tax structure for communications services by combining telephone utility tax and cable franchise fees. The City adopted resolution 2001-R-38 setting the City’s Communications Services Tax rate at 5.72%. Based on state forecasts, the City is budgeted to secure \$1,944,190 or approximately 1.76% of total Governmental Funds revenues (4.73% of General Fund revenues) for FY 2019.

Legal Authorization:

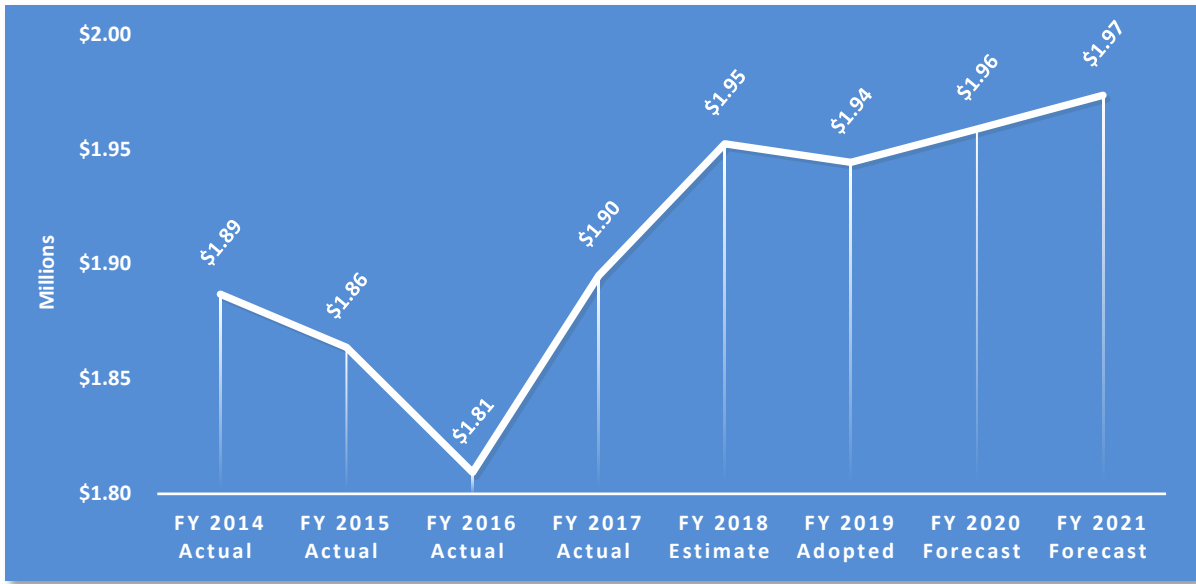
Authorized by Florida Statutes, Title XIV, Chapter 202, Section 202.19.

Uses and Restrictions:

Revenues are available for any general governmental purpose.

The following chart shows how communications services tax revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Communication Services Tax
Fiscal Year 2014 – Fiscal Year 2021**



	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
Communication Services Tax	\$1,886,925	\$1,863,757	\$1,809,323	\$1,895,025	\$1,952,279	\$1,944,190	\$1,958,770	\$1,973,460

Electric Utility Taxes

Analysis/Assumptions:

Electric utility taxes increased significantly between FY 2008 and FY 2009, a result of increased electrical demand and increased fuel costs. Since FY 2009, revenues have been relatively constant with slow growth. Increases in fees from electricity have offset decreases that resulted from the economy and the increase in the number of vacant homes. The City is projected to receive \$882,550 in electric utility taxes for FY 2019, an increase of \$42,030 from FY 2018.

Legal Authorization:

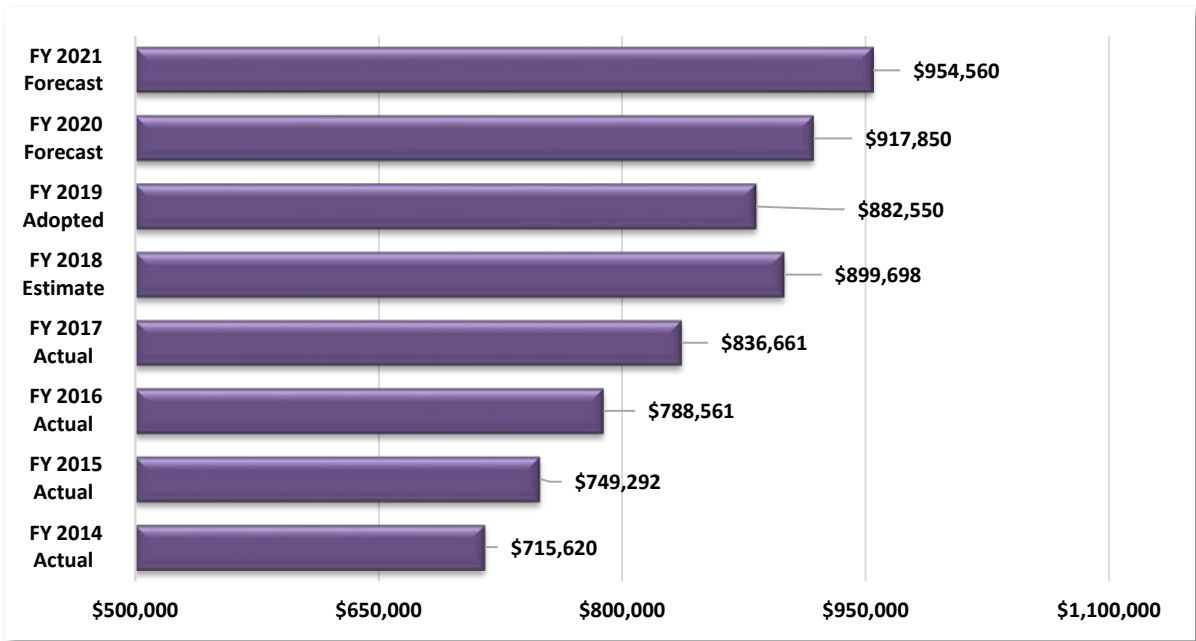
Authorized by Florida Statutes, Title XII, Chapter 166, Part III, Section 166.231; City of North Port Ordinance 98-27.

Uses and Restrictions:

Revenues are available for any general governmental purpose.

The following chart shows how electric utility tax revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Electric Utility Tax
Fiscal Year 2014 – Fiscal Year 2021**



The following chart shows the historical and projected tax revenues have changed over five years.

**General Fund Tax Revenues
Fiscal Year 2015 – Fiscal Year 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Ad Valorem	\$ 9,228,706	\$ 10,087,025	\$ 11,017,059	\$ 12,174,820	\$ 13,701,080
Utility Service Taxes	749,292	788,561	836,661	840,520	882,550
Local Communication Service Taxes	1,863,758	1,809,323	1,895,025	1,946,040	1,944,190
Local and County Business Tax	136,049	142,197	118,613	141,000	141,000
Insurance Premium Taxes	480,630	515,890	544,888	477,000	637,000
Total Taxes	\$ 12,458,435	\$ 13,342,996	\$ 14,412,246	\$ 15,579,380	\$ 17,305,820

Permits, Fees, Special Assessments

The General Fund is budgeted to collect \$3,841,450 in permits and special assessments for FY 2019. Franchise fees are the primary revenue in this category and are available for any general governmental purpose. Levied against a corporation or an individual, usually an electric or gas company, conducting business within the boundaries of the City of North Port, the fees are used to offset the expenses associated with regulation of the rights-of-way (ROW) and to provide a fair compensation for the rental value of the ROW. Following is a list of permits, fees and special assessment revenues for FY 2019.

- Electric Franchise Fees estimated revenue – \$3,438,750
- Natural Gas Franchise Fees estimated revenue – \$33,000
- Other Permits, Fees & Assessments - \$360,000

The following chart shows how permits, fees and special assessments revenues have changed over five years.

**General Fund – Permits, Fees & Assessment Revenues
FY 2015 – FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Electric Franchise Fees	\$ 2,918,342	\$ 2,941,991	\$ 3,121,470	\$ 3,234,444	\$ 3,438,750
Natural Gas Franchise Fees	32,361	31,593	30,365	32,635	33,000
Special Assessments	244,564	(118,096)	315,199	333,846	360,000
Other Permits and Fees	4,920	6,585	3,225	4,950	9,700
Total Taxes	\$ 3,200,187	\$ 2,862,073	\$ 3,470,259	\$ 3,605,875	\$ 3,841,450

Electric Franchise Fees

Analysis/Assumptions:

Permits and Special Assessments revenues are generated primarily from Electricity Fees which are charged to electric providers for the privilege of operating within the City limits. The charge is levied based on a percentage of 5.9%; for fiscal year 2019 Electricity Fees total \$3,438,750 or approximately 3.11% of total Governmental Funds revenues (8.36% of General Fund revenues).

As the electric service provider to the City of North Port, Florida Power and Light (FPL) compiles information regarding electricity fees expected to be collected by the City. The FY 2019 projection reflects an increase of \$163,750 from FY 2018 based on historical data that was used to forecast estimated revenues.

Legal Authorization:

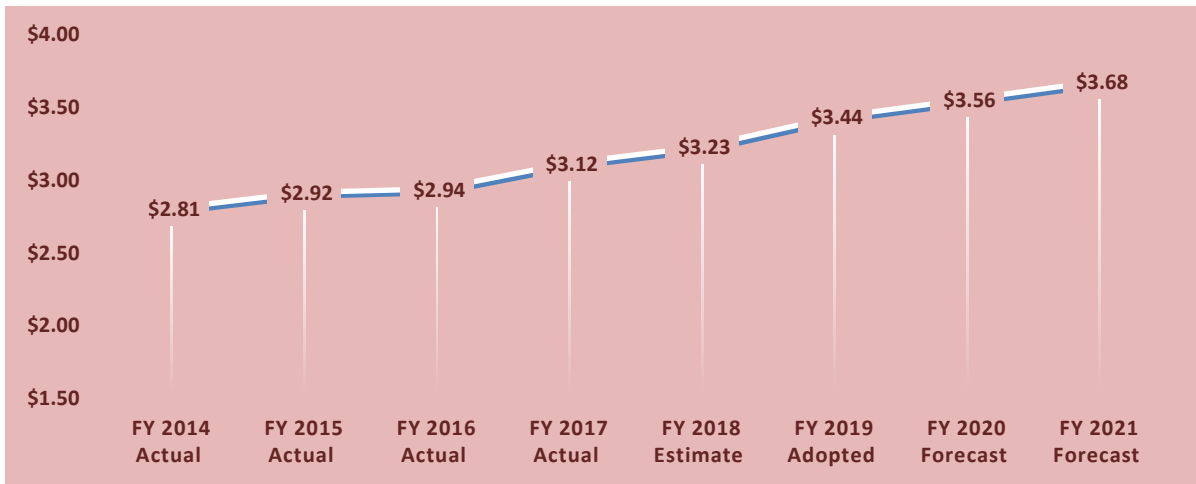
Authorized by the City of North Port Ordinance 2007-22.

Uses and Restrictions:

Levied against a corporation or an individual, usually an electric or gas company, conducting business within the boundaries of the City of North Port.

The following chart shows how electric franchise fee revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Electric Franchise Fees
Fiscal Year 2014 – Fiscal Year 2021**



Electric Franchise Fees	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
	\$2,810,119	\$2,918,342	\$2,941,991	\$3,121,470	\$3,234,444	\$3,438,750	\$3,559,110	\$3,683,680

Intergovernmental

Intergovernmental Revenues in the General Fund are budgeted at \$8,684,500 with State Shared revenues being the largest source of these revenues for the City. Grants are accounted as intergovernmental revenues and in FY 2019, the City is receiving a federal Staffing for Adequate Fire and Emergency Response (SAFER) grant to support the expansion of fire services within the City. Following is a list of intergovernmental revenues for FY 2019.

- Federal Public Safety (SAFER) grant estimated revenue – \$392, 280
- Municipal Sales Tax estimated revenue – \$2,006,370
- Half-Cent Sales Tax estimated revenue – \$6,262,790
- Other intergovernmental estimated revenues – \$23,060

The following chart shows the historical and projected intergovernmental revenues for five years.

General Fund – Intergovernmental Revenues
Fiscal Year 2015 – Fiscal Year 2019

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Grants	\$ 92,686	\$ 101,846	\$ 130,574	\$ 82,822	\$ 399,090
Municipal Sales Tax	1,451,009	1,570,847	1,749,745	1,881,200	2,006,370
Half-Cent Sales Tax	5,028,895	5,378,559	5,630,639	6,054,853	6,262,790
Other Intergovernmental Revenues	15,604	15,194	16,131	17,027	16,250
Total Taxes	\$ 6,588,194	\$ 7,066,446	\$ 7,527,089	\$ 8,035,902	\$ 8,684,500

State Shared Revenue**Analysis/Assumptions:**

State shared revenue is available to municipalities under Chapter 218 of the Florida Statutes. These revenues are distributed at the State level and include Half-Cent Sales Tax, Beverage Tax and general State Revenue Sharing.

The Local Government Half-Cent Sales Tax Program distributes a portion of the State Sales Tax revenue to counties and municipalities that meet eligibility requirements. This is the largest source of intergovernmental revenue for the City. The revenue is distributed based upon a formula which takes into consideration the sales tax collections and population. Projections for this revenue source are based on the State of Florida's Legislative Committee on Intergovernmental Relations (FLCIR). This group annually prepares documentation that includes a projection of all state-shared revenues; information which is also available on their web site. North Port's share of this revenue increased considerably due to the 2010 census that proved an increase in the city's population. For FY 2019, the LCIR population estimate for North Port is 67,196. The City is projected to receive \$6,262,790 in Half-Cent Sales Tax revenue for FY 2019, a 4.42% increase from FY 2018.

The Municipal Revenue Sharing Program includes a variety of taxes that are pooled and allocated based on a State-calculated formula. The formula's components include population, sales tax collections and relative ability to raise revenue. The Department of Revenue requires 23.06% of the revenue to be used for transportation; therefore, this amount is distributed to the Road and Drainage District. The balance of the Revenue Sharing monies is distributed to the General Fund. Municipal Sales Tax revenues total \$2,607,710 or approximately 2.36% of the total Governmental Funds revenues. The General Fund portion of Municipal Shared revenues (\$2,006,370) is 4.88% of the total General Fund Revenues (excluding transfers and reserves).

Legal Authorization:

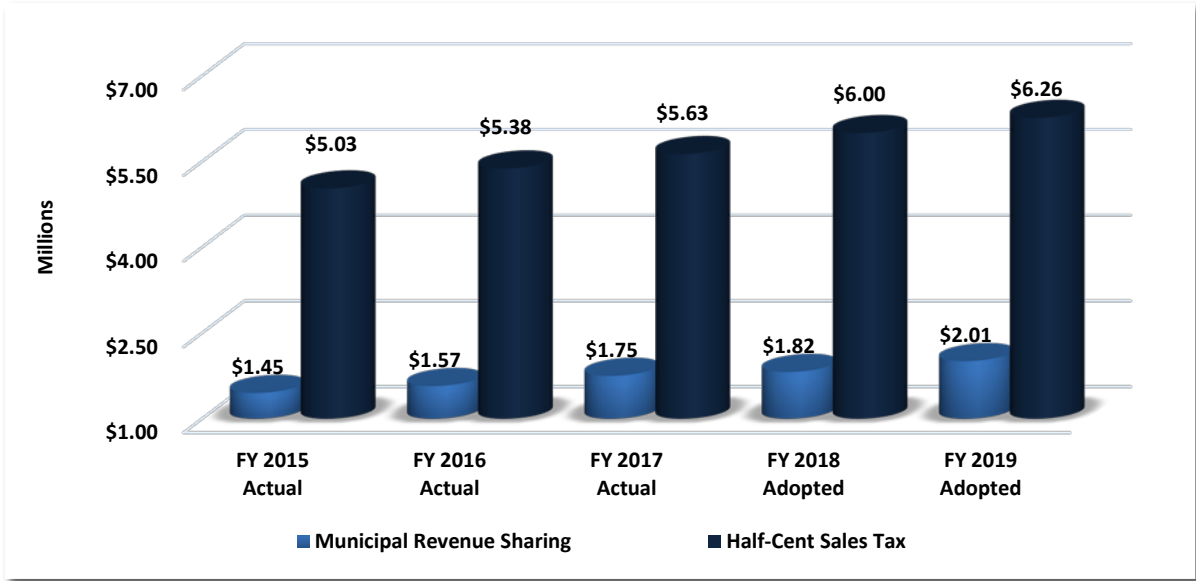
Authorized by Florida Statutes, Title XIV, Chapter 218 Part II, Chapter 210 Part I, Sections 210.20 (3), and Chapter 212, Section 212.20.

Uses and Restrictions:

At least 20-30% of the Municipal Sales Tax funds must be used for transportation related purposes with the balance available for any general government purpose.

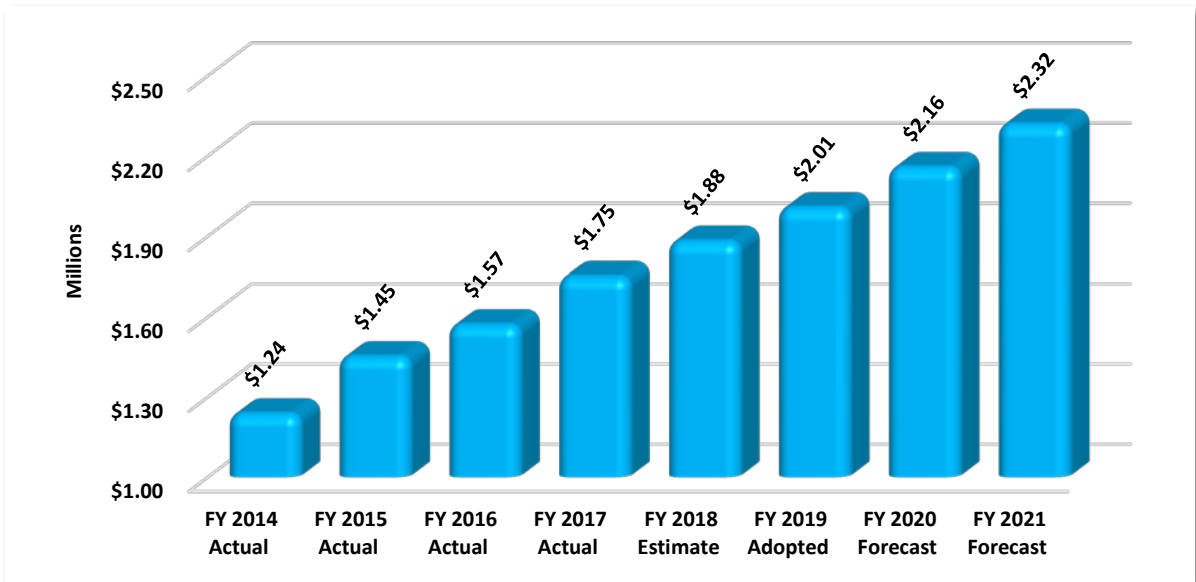
The following chart shows how state shared revenues have changed over five years.

**State Shared Revenues Comparison
FY 2015 – FY 2019**



The following chart shows how municipal sales tax revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

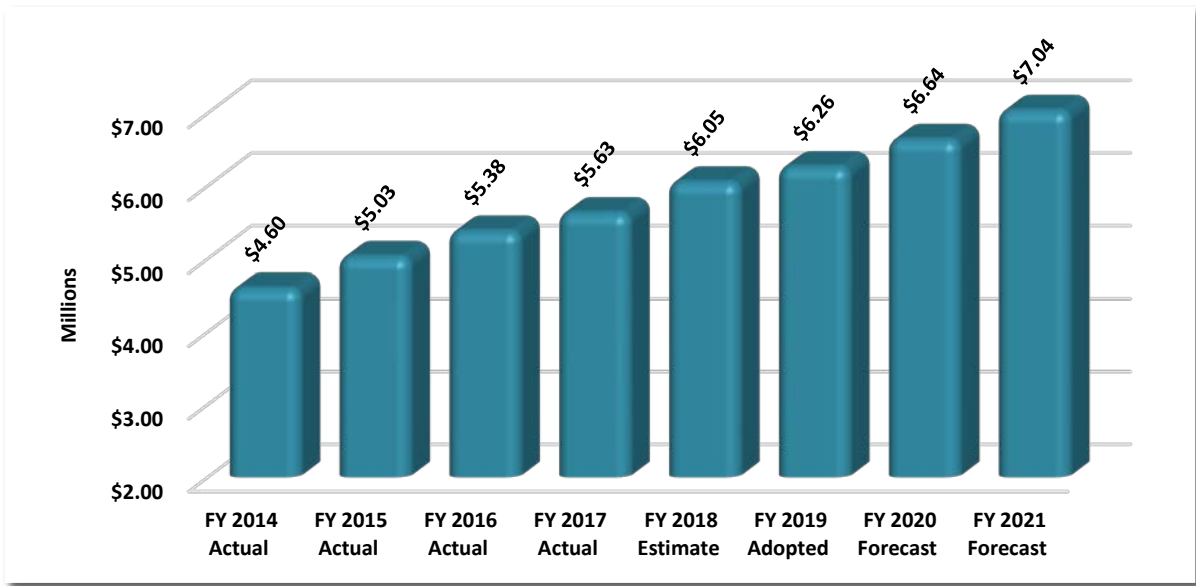
**Municipal Sales Tax
Fiscal Year 2014 – Fiscal Year 2021**



Municipal Sales Tax	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
	\$1,236,899	\$1,451,009	\$1,570,847	\$1,749,745	\$1,881,200	\$2,006,370	\$2,156,850	\$2,318,610

The following chart shows how half-cent sales tax revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Half-Cent Sales Tax
Fiscal Year 2014 – Fiscal Year 2021**



Half-Cent Sales Tax	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
	\$4,598,533	\$5,028,895	\$5,378,559	\$5,630,639	\$6,054,853	\$6,262,790	\$6,638,560	\$7,036,870

Charges for Services

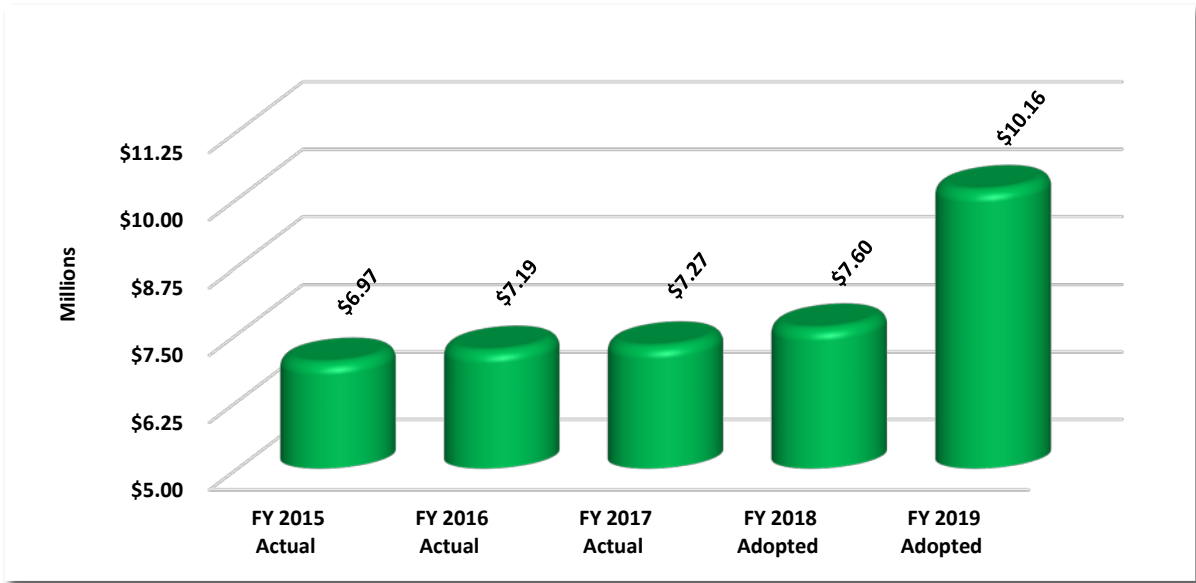
The General Fund is budgeted to collect \$10,157,440 in Charges for Services. A small portion is collected from minor fees such as boating fees and copy and records charges; however, the primary source of Charges for Services is the administrative charges for necessary services provided by the General Fund to other operating funds. For example, the Finance Department, in the General Fund, provides all accounting, check writing and payroll management to other funds. The administrative charge is an attempt to recoup these costs.

The amount charged to each fund is based on cost allocations; a two-step allocation method is applied prior to distributing the costs to the service recipients. The General Fund administrative charges for FY 2019 total \$5,740,370.

Included in the General Fund are charges for ambulance/transportation services. The revenue anticipated from ambulatory transport services is \$1,543,910. Charges for Services increased \$2,556,790 or 33.64% from FY 2018.

The following chart summarizes how charges for services revenues have changed over the past five years.

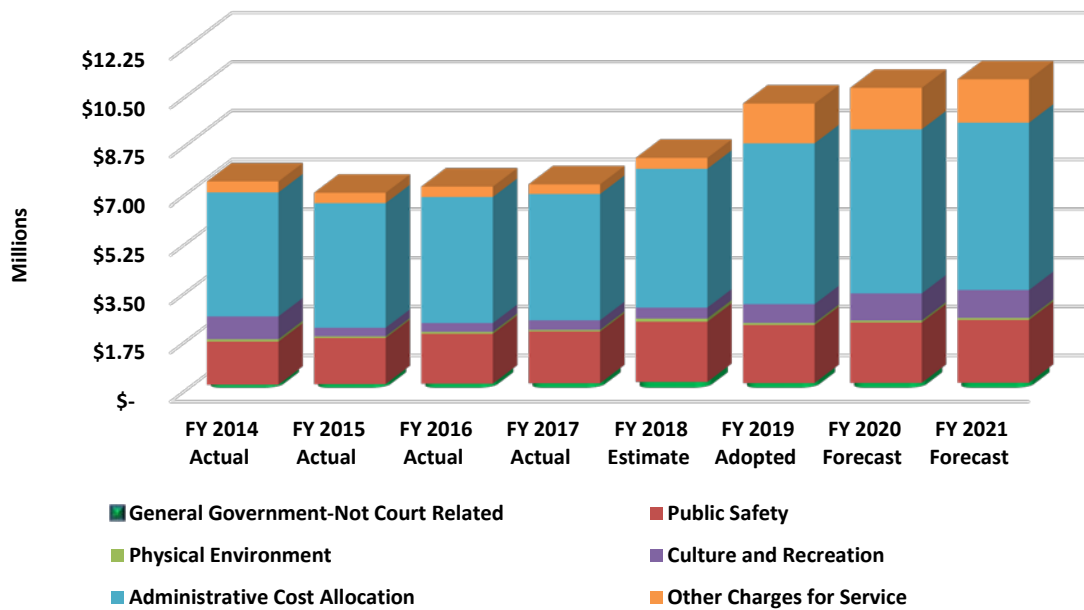
**General Fund – Charges for Services
Fiscal Year 2015 – Fiscal Year 2019**



Charges for Services	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted
	\$ 6,965,967	\$ 7,186,595	\$ 7,266,862	\$ 8,214,658	\$ 10,157,440

The following chart shows how charges for services revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Charges for Services
Fiscal Year 2014 – Fiscal Year 2021**



Charges for Service	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
General Government-Not Court Related	\$ 107,464	\$ 129,277	\$ 145,120	\$ 159,058	\$ 204,657	\$ 167,250	\$ 172,270	\$ 177,440
Public Safety	\$1,547,118	\$1,655,745	\$1,788,024	\$1,856,932	\$2,161,553	\$2,083,600	\$2,166,940	\$2,253,620
Physical Environment	\$ 84,291	\$ 55,968	\$ 69,184	\$ 59,910	\$ 114,050	\$ 70,000	\$ 70,000	\$ 70,000
Culture and Recreation	\$ 817,973	\$ 309,120	\$ 315,686	\$ 344,321	\$ 393,396	\$ 675,220	\$ 972,810	\$1,001,990
Administrative Cost Allocation	\$4,422,200	\$4,443,730	\$4,497,620	\$4,501,970	\$4,949,820	\$5,740,370	\$5,855,180	\$5,972,280
Other Charges for Service	\$ 391,476	\$ 372,127	\$ 370,961	\$ 344,671	\$ 391,182	\$1,421,000	\$1,484,950	\$1,551,770
Total Charges for Services	\$7,370,522	\$6,965,967	\$7,186,595	\$7,266,862	\$8,214,658	\$10,157,440	\$10,722,150	\$11,027,100

Fines and Forfeits

Fines and Forfeit revenues are generated from traffic-type citations and other violations of local ordinances. The City estimates revenues of \$135,220 for FY 2019.

Miscellaneous Revenues

Miscellaneous revenues consist primarily of: rental income; proceeds from auction of used equipment; public records request copies; return on investment (ROI) charged to North Port Utility; other miscellaneous revenues. As an enterprise or business entity which utilizes city properties to operate its business, the utilization of those properties is considered an investment by the City. The ROI represents the City and its citizens' return on investment from the North Port Utility

- Investment income estimated revenue – \$125,000
- Return on Investment revenue – \$441,400
- Rental income estimated revenue – \$266,420
- Purchasing Card and E-Payable Rebate estimated revenue – \$80,000
- Other miscellaneous estimated revenue – \$88,670

Other Sources

In FY 2019, a \$1,357,650 transfer into the General Fund from the Building Fund for reimbursement of subsidies paid during the recession which enabled the Building Department to continue servicing the community provides a one-time source of revenue. An estimated use of fund balance of \$740,550 is allocated for one-time expenditures.

Departmental Functions

The General Fund departmental functions are categorized in the following chart by type of service provided.

Departmental Functions

SERVICE CATEGORY	SERVICE FUNCTION
Charter & Executive Services	
City Commission	Legislative actions and policies
City Attorney	Legal services
City Clerk	Maintains city records and disseminates information as requested
City Manager	Overall management of the City and oversight of economic development and community outreach

Administration & Management Services

Finance	All financial services including: accounting, budget, payroll, procurement, investing and cash management
Information Technology	All aspects of information technology including internal network, website, and phone system
Social Services	Community-based programs to aid and support to citizens
Human Resources/Risk Management	All aspects of recruitment and retention of City employees including training and risk management
Non-Departmental	Includes general insurance premiums for the City, debt service payments, any General Fund subsidies, city-wide promotional activities, and other non-departmental specific costs
Property Maintenance	Overall management and maintenance of city properties

Development Services

Planning & Zoning	Provides planning and zoning services for the development of the City
Property Standards	Provides plans review and code enforcement of city regulatory standards

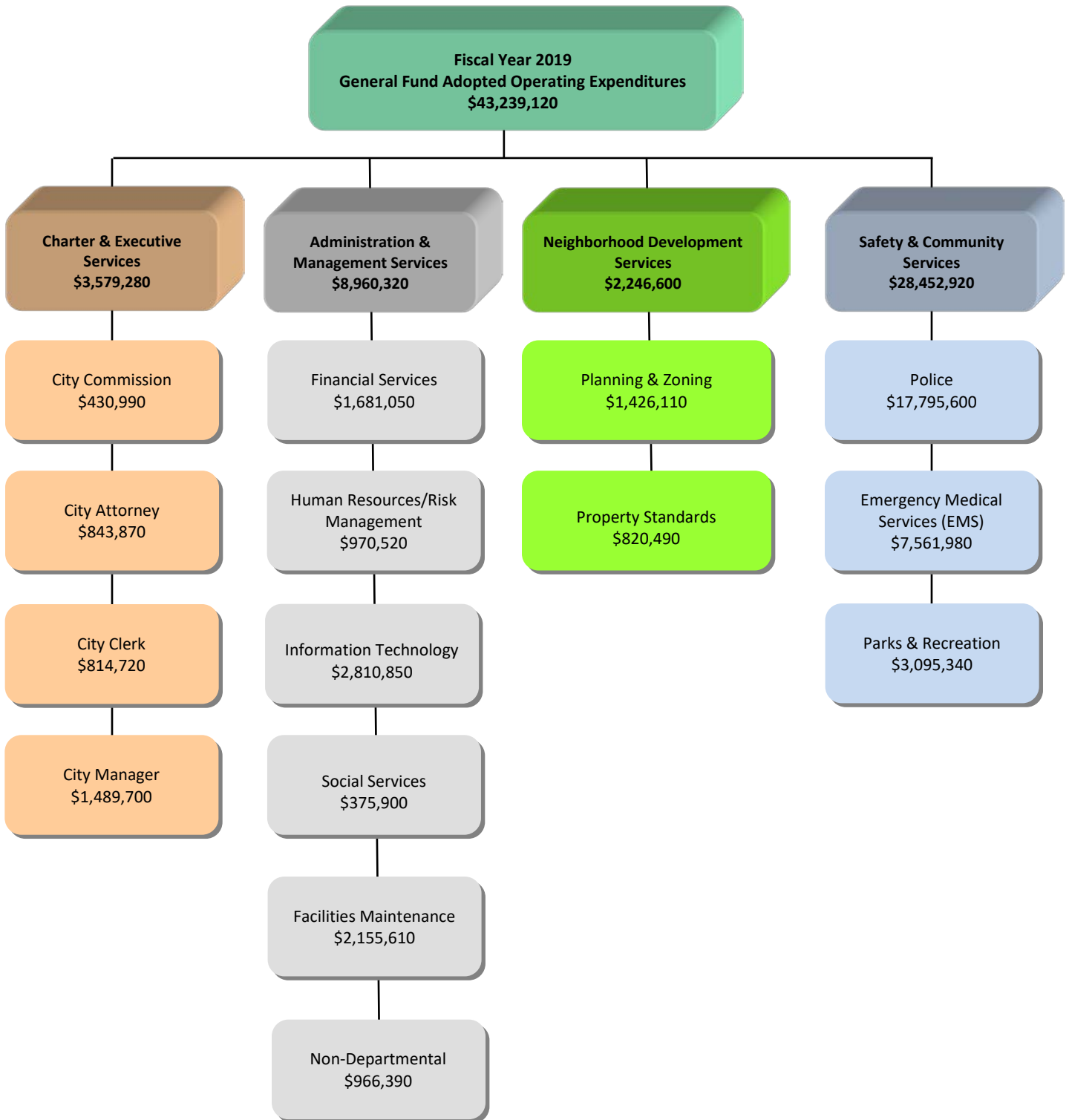
Safety & Community Services

Police	Community safety including: law enforcement, drug-free programs, substance abuse education/mitigation, community partnerships
Emergency Medical Services	Responds to requests for assistance including ambulance services, basic and advanced life support services
Parks & Recreation	Recreational and cultural art activities for the community, maintenance of parks

Expenditures

The following chart illustrates the General Fund FY 2019 Adopted Operating Budget within the service categories.

BREAKDOWN OF GENERAL FUND OPERATING EXPENDITURES



Service Level Changes and Initiatives

Fiscal year 2019 incorporates two major service level changes. The following charts describe the allocations and their impact on the budget.

INITIATIVE:	NORTH PORT AQUATIC CENTER	FUND:	GENERAL FUND
DEPARTMENT:	PARKS & RECREATION	DIVISION:	NORTH PORT AQUATIC CENTER
STRATEGIC PLAN GOAL(s):	Parks & Recreation – Expand access to community recreation, green space and blueways for public enjoyment.		
DESCRIPTION:	On July 1, 2019 the City anticipates the opening of the North Port Aquatic Center. The new facility will have a lap pool, lazy river, children’s area, slide tower and areas for relaxation.	OPERATING BUDGET IMPACT:	\$541,960
REVENUE SOURCE:	Usage fees for the facility and existing revenues in the General Fund.	REVENUE AMOUNT:	\$541,960
TERM:	One-time and perpetual recurring expenditures.		

INITIATIVE:	WEST VILLAGES IMPROVEMENT DISTRICT (WVID) FIRE STATION AND POLICE SUBSTATION	FUND:	GENERAL FUND
DEPARTMENT:	FIRE DEPARTMENT	DIVISION:	EMERGENCY MEDICAL SERVICES
STRATEGIC PLAN GOAL(s):	Health & Public Safety – Create and sustain a safe and healthy environment for residents and visitors of North Port.		
DESCRIPTION:	The funding for this program is to cover the cost of hiring nine (9) Firefighter/EMTs, nine (9) Firefighter/Paramedics and (3) Lieutenants to staff the fire station located in the WVID and (4) Police Officers. The program also includes the purchase and outfitting of a new ambulance.	OPERATING BUDGET IMPACT:	\$1,589,100
REVENUE SOURCE:	FEMA SAFER (Staffing for Adequate Fire & Emergency Response) grant provides 75% of the personnel funding for the first two years of the program and 35% the third and final year. The balance of the funding for this initiative is from an Agreement with the Developer and existing revenues in the General Fund. The amounts attributable to the Fire Rescue District Fund are included in the Fire Rescue District Fund section of this chapter.	REVENUE AMOUNTS: SAFER GRANT DEVELOPER AGREEMENT GENERAL REVENUES	\$392,280 969,400 227,420
TERM:	One-time and perpetual recurring expenditures.		

General Fund Budget Comparisons

The following chart provides a comparative view of the General Fund for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**General Fund Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Taxes	\$ 12,458,436	\$ 13,342,996	\$ 14,412,246	\$ 15,579,380	\$ 17,305,820
Permits & Special Assessments	3,200,188	2,862,073	3,470,259	3,594,020	3,841,450
Intergovernmental	6,588,193	7,066,446	7,527,091	7,850,250	8,684,500
Charges for Service	6,965,967	7,186,595	7,266,863	7,600,650	10,157,440
Fines and Forfeits	190,904	108,574	169,194	170,960	135,220
Miscellaneous Income	1,092,758	1,007,714	1,037,492	938,520	1,001,490
Transfers	-	-	-	-	1,357,650
Other Sources	26,777	17,310	12,871	455,350	755,550
Total	\$ 30,523,223	\$ 31,591,708	\$ 33,896,016	\$ 36,189,130	\$ 43,239,120
Expenditures					
Commission	\$ 360,378	\$ 356,699	\$ 376,473	\$ 412,600	\$ 430,990
Legal/City Attorney	539,296	625,792	664,256	717,200	843,870
City Clerk	529,469	609,315	628,193	695,500	814,720
City Manager	1,084,318	1,141,096	1,214,074	1,513,130	1,489,700
Finance	1,150,936	1,208,179	1,279,170	1,478,840	1,681,050
Planning and Zoning	702,960	878,517	1,022,763	1,221,920	1,426,110
Information Technology	1,736,534	1,765,879	2,055,701	2,173,140	2,810,850
Social Services	414,460	304,826	259,850	257,610	375,900
Facilities Maintenance	2,508,627	2,730,914	2,925,461	3,034,780	2,155,610
Human Resources	561,220	586,733	730,961	857,330	970,520
Police Department	13,942,114	14,112,489	14,673,590	15,761,520	17,795,600
Emergency Medical Services	3,956,462	4,079,786	4,425,275	4,868,980	7,561,980
Property Standards	554,777	635,239	620,241	778,210	820,490
Parks & Recreation (all divisions)	1,225,646	1,217,625	1,509,258	1,648,230	3,095,340
Non-Departmental	463,277	544,862	487,919	770,140	966,390
Total	\$ 29,730,474	\$ 30,797,951	\$ 32,873,185	\$ 36,189,130	\$ 43,239,120

Summary of Expenditure Changes

In Fiscal Year 2019, the General Fund budget increased \$7,049,449. Contributing factors to this increase include:

- Full-year implementation of the *2018 Compensation and Classification Study*
- Full-year implementation of three re-negotiated union contracts
- Expansion of police and fire rescue services to maintain existing service levels
- Opening of the North Port Aquatic Center
- Continued expansion and upgrade of technology to meet service delivery need
- Addition of 25 Full-Time-Equivalent (FTE) staffing positions

The following charts summarize these changes.

General Fund
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget

GENERAL FUND	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 43,239,120	\$ 36,189,130	\$ 7,049,990	19.48%

General Fund
Summary of Changes

INCREASES	DECRPTION OF VARIANCE
\$3,866,580	Increase in salaries and wages related to addition of 25 new Full-Time Equivalent (FTE) positions including: (1) Assistant City Attorney; (1) Audio Visual Technician; (1) Grant Writer; (1) Application Systems Administrator; (12) Police Officers; (1) Property/Evidence Technician; (1) Victims Advocate; (2) Part-time Recreation Attendants to Full-Time; (1) Aquatics Supervisor; (1) Assistant Aquatics Supervisor; (1) Aquatics Recreation Attendant; (1) Head Lifeguard; (3) Lifeguards; (1) Pool Technician. New firefighter/paramedic positions add in the Fire Rescue District are 40% funded in the General Fund.
\$1,723,170	Increases related to additional staffing include: payroll taxes of \$296,430; pension contributions of \$750,860; insurances (medical, dental, vision) of \$657,200; other employee benefits of \$18,680.
\$48,940	Increase in water, sewer and electricity services primarily due to the North Port Aquatic Center opening in July 2019.
\$183,290	General Liability, Auto and Property insurance increase as a result of a three-year claims analysis by Risk Management.
\$335,950	Minor Operating costs fluctuate annually due to one-time expenditures related to service level adjustments. Examples include: equipment, uniforms, iPads, computers, cellphones, desks for new authorized positions; outfitting of new capital vehicles; replacement computers meeting end of useful life. The expansion of Police and Fire services contributed to the largest portion of this increase: (2) ambulances outfitting - \$100,000; additional Police and Fire staff - \$215,160
\$42,340	Communication services increased primarily due to the addition of 25 FTEs. Costs include items such as: desk phone, cellphone, iPad service.
\$726,730	Increases in Capital are due to changes in capital needs from year to year. Major contributions to this increase include: (1) new ambulance plus upfitting equipment for expansion of Fire Rescue services - \$571,600; capital renewal and replacement projects of city facilities - \$95,000; technology upgrades - \$509,960.
\$229,550	Minor increases in operating costs spread over General Fund Departments
DECREASES	DECRPTION OF VARIANCE
(\$106,560)	Analysis of three years of workers compensation claims provided a decrease in cost to the General Fund.
\$7,049,990	TOTAL OF INCREASES AND DECREASES

Departmental Highlights

The FY 2019 Adopted General Fund operating budget includes the following highlights, the details of which are included in each departmental summary section of the budget. Comparisons to FY 2018 are made with the Adopted Budget, rather than the Amended Budget.

Charter and Executive Services

Charter and Executive Services include the following departments: City Commission; City Attorney; City Clerk; City Manager. The following charts show the changes in Charter and Executive services from fiscal year 2018.

**Charter and Executive Services
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget**

CHARTER & EXECUTIVE SERVICES	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 3,579,280	\$ 3,338,430	\$ 240,850	7.21%

**Charter and Executive Services
Summary of Changes**

DEPARTMENT	DESCRIPTION OF VARIANCE			
City Commission	\$ 18,390	Personnel costs increased due to a rate increase by the Florida Retirement System (FRS) and operating costs increased to purchase new technology for newly elected Commissioners.		
City Attorney	\$ 126,670	Personnel costs increased with the addition of one Assistant City Attorney and the annual cost of living adjustment (COLA) with merit increases provides the balance of the change.		
City Clerk	\$ 119,220	Primary increase related to fiscal year 2018 addition of two public record technician positions, COLA and merit increases; operating expenditure increased \$20,000 for election costs.		
City Manager	\$ (23,430)	Personnel costs increased due to COLA and merit adjustments; however, a one-time hospital initiative of \$200,000 in FY 2018 reduce operating costs to show an overall decrease in the department.		
SERVICE TOTAL	\$ 240,850			

Administrative and Management Services

Administrative and Management Services includes the following departments: Finance; Information Technology; Social Services; Facilities Maintenance; Human Resources/Risk Management; Non-Departmental. The following charts show the changes in Administrative and Management services from fiscal year 2018.

**Administrative and Management Services
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget**

ADMINISTRATION & MANAGEMENT SERVICES	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 8,960,320	\$ 8,571,840	\$ 388,480	4.53%

**Administrative and Management Services
Summary of Changes**

DEPARTMENT	DESCRIPTION OF VARIANCE			
Finance	\$ 202,210	Personnel costs increased due to COLA and merit adjustments and full-year costs of two reclassified positions to Contract Administrator I and Contract Administrator II. Operating costs increased due to a three-year renewal contract with CostTree™ for allocation and grant management software.		
Information Technology	\$ 637,710	Personnel costs increased with the addition of one Audio Visual Technician and with annual cost of living adjustment (COLA) and merit increases. The addition of new personnel increases the operating budget of IT due to the rise in software subscription and communication services; however, planned computer replacements decreased in FY 2019. One-time capital outlay is \$509,930.		

Social Services	\$ 118,290	Personnel expenditures increased \$102,740 or 46.89%. This increase is mainly due to a full year of expenditures for the addition of a new position – Staff Assistant II – and the reclassification of a part-time position to full-time status in FY 2018. The balance of the personnel increase is related to COLA and merit adjustments.
Facilities Maintenance	\$(879,170)	In Fiscal Year 2019, the City implemented a re-organization plan which moved employees from Facilities Maintenance to Parks Grounds & Maintenance division. Overall personnel costs decreased \$344,620 in Facilities but increased in Parks Grounds & Maintenance Division. A full-year of costs associated with American Federation of State and County Municipal Employees (AFSCME) union contract raised personnel costs. Operating costs decreased as a result of the re-organization. Facilities Maintenance capital outlay budget for FY 2019 is \$106,800.
Human Resources/Risk Management	\$ 113,190	Personnel expenditures in Human Resources/Risk Management increased \$208,050 or 29.64% partly due to the addition of one new position, a Staff Assistant II. Operating expenditures were reduced \$94,860 due to decreases in professional services for labor negotiations (\$50,000) completed last year and risk brokerage services (\$36,000) which were brought in-house.
Non-Departmental	\$ 196,250	The non-departmental operating expenditures increased \$201,550 or 39.42% primarily attributable to the increase of \$183,290 in self-insurance costs. Also, one-time promotional expenditures of \$25,000 for the City's 60th anniversary celebration contributed to the increase. Minor decrease in unemployment cost of \$5,300.
SERVICE TOTAL	\$ 388,480	

Neighborhood Development Services

Neighborhood Development Services includes the Planning and Zoning Division and the Property Standards/Code Enforcement Division. The following charts show the changes in Neighborhood Development services from fiscal year 2018.

Neighborhood Development Services Fiscal Year 2019 vs Fiscal Year 2018 Adopted Budget

NEIGHBORHOOD DEVELOPMENT SERVICES	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 2,246,600	\$ 2,000,130	\$ 246,470	12.32%

Neighborhood Development Services Summary of Changes

DEPARTMENT	DESCRIPTION OF VARIANCE
Planning and Zoning	Personnel expenditures raised by \$85,610 due to increases in wages, salaries and health insurance contributions. The operating budget an increase of \$171,080 attributable to: an impact/mobility fee study for \$175,000; a master plan for activity center six (AC6) of \$50,000; increase is partially offset by a reduction in minor operating equipment of \$56,250.
Property Standards/Code Enforcement	Personnel expenditures increased \$49,170 due to increases in wages and salaries and health insurance costs. Operating expenditures were reduced by \$6,890 primarily attributable to a \$4,820 decrease in fleet related expenditures.
SERVICE TOTAL	\$ 246,470

Safety and Community Services

Safety and Community Services includes: Police; Emergency Medical Services; Parks Administration, Recreation, North Port Aquatic Center, Parks Grounds and Maintenance. The following charts show the changes in these services from fiscal year 2018.

Safety and Community Services
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget

Safety and Community Services	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 28,452,920	\$ 22,235,000	\$ 6,217,920	27.96%

Safety and Community Services
Summary of Changes

DEPARTMENT	DESCRIPTION OF VARIANCE
Police \$2,034,080	Personnel expenditures increased \$2,001,870 due to three factors: 1) the addition of 11.50 FTE new positions; 2) salary and wage increases to comply with the recently negotiated Police Benevolent Association (PBA) contract; 3) the FY 2018 Compensation and Classification Study including impact of those increases on employee benefits. Operating expenditures reflects a change of \$92,810 mainly due to the following: recruiting and new hire costs of \$116,550 in one-time and \$123,360 in recurring costs; \$10,630 for Superior™ software increase; decrease of \$18,000 for recruiting a new police chief; \$4,040 reduction in travel and per diem; \$40,770 reduction in fleet costs; \$64,130 reduction in uniforms and badges.
Emergency Medical Services \$2,693,000	Personnel expenditures increased \$1,654,310 due to the addition of twenty-one new positions in the Fire Rescue District which splits personnel costs with Emergency Medical Services (EMS) 60/40. The recently negotiated International Association of Fire Fighters (IAFF) and the FY 2018 Compensation and Classification Study including the impact of those increases on employee benefits contributed to this increase. Operating expenditures raised \$454,890 due to the following: one-time increases in minor operating equipment of \$141,120 for new hires; addition of one new ambulance and one spare ambulance outfitting costs of \$100,000; protective gear of \$127,280; uniforms of \$10,280 for new hires; ambulance operating supplies of \$107,500; medical services of \$48,460. Capital outlay of \$571,600 for ambulance and new equipment
Parks and Recreation (All Divisions) \$1,490,840	Eight new positions are authorized for the North Port Aquatic Center with additional funding for seasonal staff increasing personnel costs \$400,010 in the Parks and Recreation Department. Seven staff were transferred from Facilities Maintenance to Parks Grounds and Maintenance Division with an impact of \$462,310 increase in personnel costs. Operating expenditures increases include: North Port Aquatic Center - \$364,480; Parks Grounds and Maintenance - \$141,950. Capital outlay for the Department is \$42,300 for park amenity improvements.
SERVICE TOTAL	\$6,217,920

Fund Balance

There is a projected use of fund balance of \$740,550 in the General Fund to balance the FY 2019 Adopted Budget. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 estimated year-end revenues and expenditures (unaudited).
- ✓ FY 2018 re-appropriation of \$576,846 to meet multi-year contractual agreements is committed fund balance.
- ✓ Contingency/Emergency/Disaster Relief Reserve¹ \$8,580,820.
- ✓ Budget Stabilization and Economic Uncertainty Reserve² at 5% minimum \$2,145,206.

General Fund Fund Balance Report

09/30/2017 Audited Fund Balance	\$ 12,596,145
17/18 Estimated Revenues	36,862,527
17/18 Estimated Expenditures	(36,469,779)
Estimated Fund Balance as of 9/30/18	\$ 12,988,893
Committed Fund Balance as of 09/30/19	
17/18 Re-appropriated Projects & Encumbrances	(576,846)
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(740,550)
Contingency/Emergency/Disaster Relief Reserve of 20%	(8,580,824)
Budget Stabilization & Economic Uncertainty Reserve - Minimum of 5%	(2,145,206)
Projected "Available" Fund Balance as of 9/30/19	\$ 945,467

¹ The City should retain a reserve of twenty percent (20%) of the General Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

² The City should maintain at a minimum of five percent (5%) and up to ten percent (10%) reserve of the General Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

Public Works

Public Works Summary

Public Works includes two dependent districts: Road and Drainage and Solid Waste; Facilities Maintenance; Fleet Management services. This department provides administration and management services, development and transportation services, and safety and community services to the citizens of North Port.

This section provides a summary of the Public Works FY 2019 Adopted Budget. A more detailed presentation and description of the FY 2019 Adopted Budget for each department is provided in the specific fund segment.

Public Works Budget Summary Fiscal Year 2019 Adopted Budget

Revenues	Road & Drainage District	Solid Waste District	Facilities ¹ Maintenance	Fleet ² Management	Total
Non-Ad Valorem Taxes	\$ 1,636,140	\$ 7,280,280	\$ -	\$ -	\$ 18,916,420
Other Taxes	3,206,430	-	-	-	3,206,430
Permits & Special Assessments	-	-	-	-	-
Intergovernmental Revenue	601,340	-	-	-	601,340
Charges for Services	2,369,230	1,924,700	-	4,224,490	8,518,420
Fines & Forfeitures	-	-	-	-	-
Investment Income	80,000	35,000	-	1,000	116,000
Miscellaneous Revenues	54,090	4,000	-	500	58,590
Other Sources	624,310	465,050	2,155,610	429,310	3,674,280
Total Revenues & Other Financing Sources	\$ 18,571,540	\$ 9,709,030	\$ 2,155,610	\$ 4,655,300	\$ 35,091,480
Expenditures					
General Government	\$ -	\$ -	\$ 2,048,810	\$ 4,531,120	\$ 6,579,930
Public Safety	-	-	-	-	-
Physical Environment	-	7,881,720	-	-	7,881,720
Transportation	16,472,580	-	-	-	16,472,580
Human Services	-	-	-	-	-
Culture & Recreation	-	-	-	-	-
Capital	1,248,960	1,377,310	106,800	74,180	2,807,250
Debt & Lease	-	-	-	-	-
Other Uses	850,000	450,000	-	50,000	1,350,000
Total Expenditures	\$ 18,571,540	\$ 9,709,030	\$ 2,155,610	\$ 4,655,300	\$ 35,091,480

¹ Facilities Maintenance is managed by Public Works and is included in this summary for reference. Facilities Maintenance is funded by the General Fund 001.

² Fleet Management is managed by Public Works and is included in this summary for reference. Fleet Management is funded by Fleet Management Fund 520.

Departmental Functions

The Public Works departmental functions are categorized in the following chart by type of service provided.

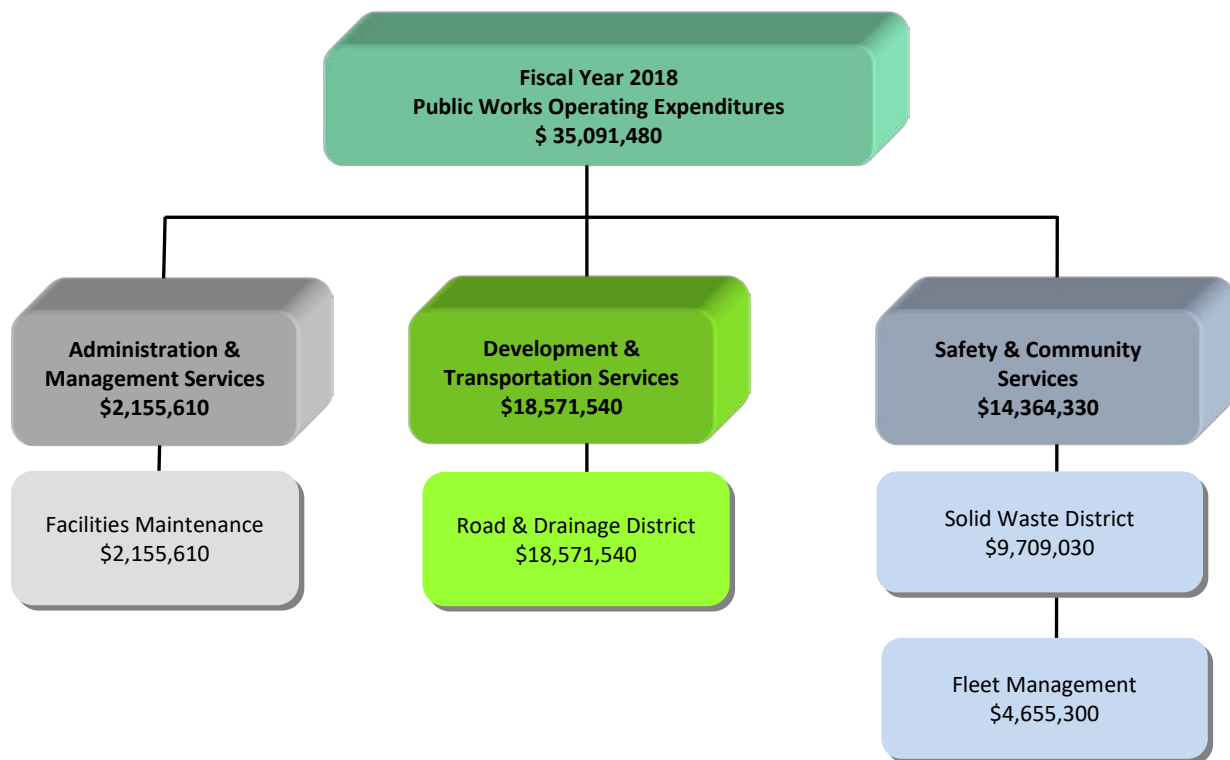
Departmental Functions

Service Category	Service Function
Administration & Management Services	
Facilities Maintenance	Overall management and maintenance of all city properties excluding Parks & Recreation facilities and properties.
Development & Transportation Services	
Road and Drainage District	Maintenance of public roadways, water control structures and drainage maintenance including waterways and storm water management.
Safety & Community Services	
Solid Waste District	Collection and disposal of solid waste.
Fleet Management	Management of City-owned vehicles and equipment.

Expenditures

The following chart illustrates the Public Works FY 2019 Adopted Operating Budget within the service categories shown above.

Breakdown of Public Works Operating Expenditures



Road and Drainage District

The Road and Drainage District is a dependent district of the City of North Port. The District ensures that existing roadways and bridges are maintained, new ones are built to the highest standards; and ensures that the drainage system which serves the entire City is sufficient for drainage produced during every season.

Road and Drainage District Budget Summary Fiscal Year 2019

Road and Drainage District Revenues	
Non-Ad Valorem Taxes	\$ 11,636,140
Other Taxes	3,206,430
Permits & Special Assessments	-
Intergovernmental Revenue	601,340
Charges for Services	2,369,230
Fines & Forfeitures	-
Investment Income	80,000
Miscellaneous Revenues	54,090
Other Sources	4,000
Transfers In	-
Appropriated Fund Balance	620,310
Total Revenues & Other Financing Sources	\$ 18,571,540
Road and Drainage District Expenditures	
Personnel Expenditures	\$ 6,236,900
Operating Expenditures	10,235,680
Capital Outlay	1,248,960
Debt Service	-
Other	850,000
Total Expenditures	\$ 18,571,540

Revenues

Non-Ad Valorem Assessments

Analysis/Assumptions:

Non-ad valorem assessments are a primary source of revenue in the Special Revenue Funds. There are three dependent districts within the City: Road and Drainage District; Fire Rescue District; Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and account for 26.21% of the total governmental revenues (excluding transfers and reserves).

The Road and Drainage assessments pay for the maintenance and repair of roads, bridges, water control structures, street lights, and general operating costs associated with administration, salaries and wages, insurance and fringe benefits, and other indirect costs. The Road and Drainage District projected assessment revenues for FY 2019 are \$11,436,140, a \$71,140 or 0.62% decrease from FY 2018. Also, delinquent assessments of \$200,000 are budgeted in FY 2019, the same as FY 2018.

Legal Authorization:

Authorized by, Florida Statutes, Title XIII Chapter 189, Section 189.4041 and Title XIV, Chapter 197, Sections 197.3632 and 197.3635.

Uses and Restrictions:

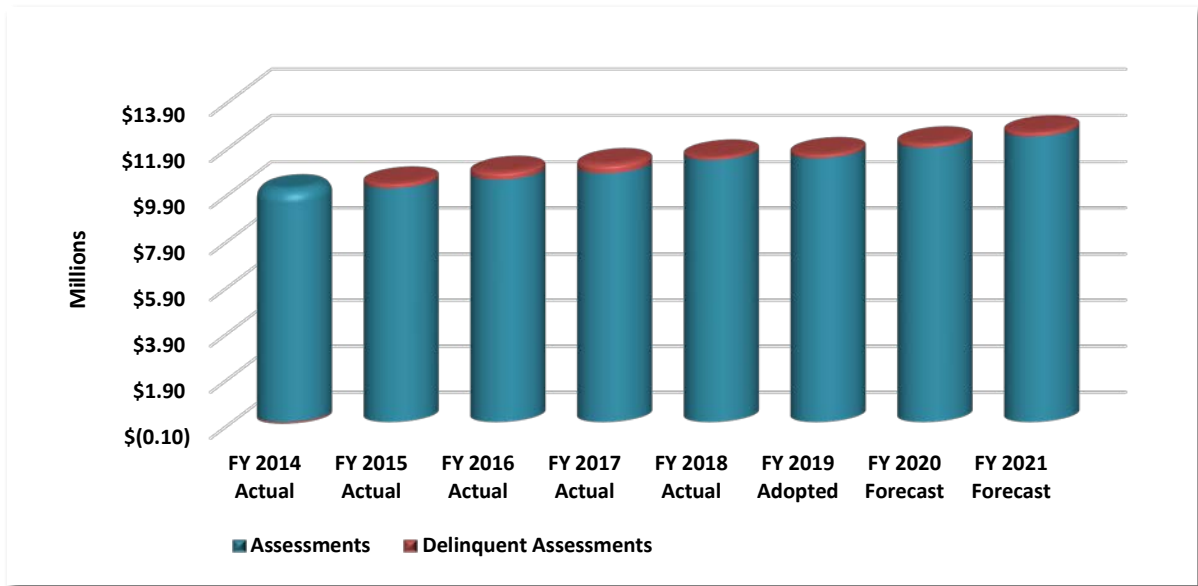
Levied against property within the city limits and based on property's received benefit. Restricted to lawful budgeted purposes for which they were authorized, such as funding transportation and drainage services, fire protection services, and the collection and disposal of solid waste.

The following district rate schedule details the rates for FY 2019.

Assessments	Roads			Drainage				Mowing	
	Admin	Base	Enhanced	Admin	Primary-I	Secondary-II	Tertiary-III	Admin	Mowing
Residential	\$4.40	\$11.94	\$30.53	\$5.27	\$34.50	\$20.04	\$21.29	\$3.99	\$51.64
Commercial	\$4.40	\$11.94	\$30.53	\$5.27	\$34.50	\$20.04	\$21.29	\$3.99	\$51.64
Basis of Assessment	ERU			DBU				Per Parcel	

The following chart shows how Road and Drainage non-ad valorem assessment revenues have changed over the past five years and includes the adopted budget for FY 2019 and the FY 2020 and FY 2021 projected revenues.

**Road and Drainage District
Non-Ad Valorem Revenues
Fiscal Year 2014 – Fiscal Year 2021**



	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
Assessments	\$ 10.09	\$ 10.14	\$ 10.51	\$ 10.78	\$ 11.36	\$ 11.44	\$ 11.89	\$ 12.37
Delinquent Assessments	\$ (0.06)	\$ 0.23	\$ 0.34	\$ 0.41	\$ 0.16	\$ 0.20	\$ 0.21	\$ 0.22
Total	\$ 10.03	\$ 10.37	\$ 10.85	\$ 11.19	\$ 11.52	\$ 11.64	\$ 12.10	\$ 12.59

Gas Tax

Analysis/Assumptions:

County 9th Cent Fuel Tax is generated from a one-cent tax on every net gallon of motor and diesel fuel sold within Sarasota County. The tax is authorized for collection by Florida Statute, sections 206.41 and 336.021 and further defined by county ordinance 88-09 and an inter-local agreement C89-454. The use of the revenue is restricted to transportation expenditures. Once fuel dealers submit the tax to the State, the State redistributes the funds to the cities and counties after deducting administrative fees and collection allowances. Revenue estimates are provided by the State. FY 2019 projected revenues are \$302,680; an increase of \$16,620.

The First Local Option Gas Tax is a one to six cent tax on every gallon of motor and diesel fuel sold within Sarasota County. Florida Statute sections 206.87 and 336.025 along with the county ordinance 86-65, allowing for the collection of six cents per gallon, provide the legal authorization to collect the tax. The use of the revenue is restricted to transportation expenditures. Once fuel dealers submit the tax to the State, the State redistributes the funds to the cities and counties after deducting administrative fees and collection allowances. Revenue estimates are provided by the State. FY 2019 projected revenues are \$1,663,200; an increase of

\$89,400 or 5.68%.

The Second Local Option Gas Tax generates revenue from a five-cent tax on every net gallon of motor fuel, except diesel fuel sold in Sarasota County. Legal authorization is provided by Florida Statute section 336.025 and county ordinance 2000-029. Use of the revenue is restricted to transportation expenditures. Fuel dealers submit the tax to the State who in turn redistributes to the counties and cities. Revenue estimates are provided by the State. The revenue projection for FY 2019 is \$1,240,550, an increase of \$66,190 or 5.64%.

Legal Authorization:

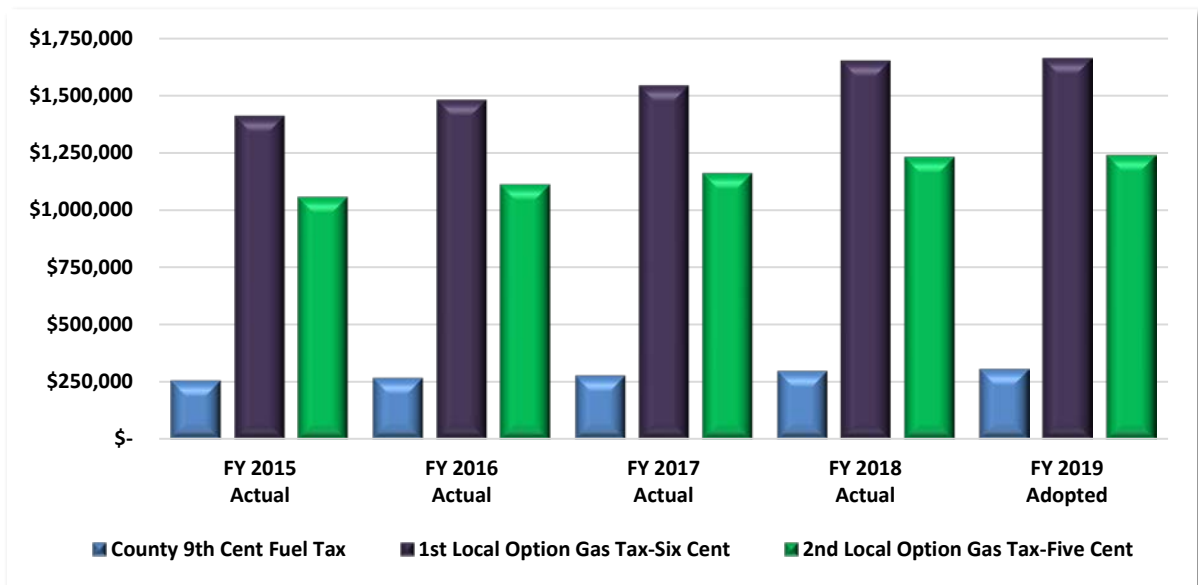
Authorized by Florida Statutes, Title XIV, Chapter 206, Section 206.41 and 206.87, Chapter 336, Section 336.025 and county ordinances 88-09 and 2000-029.

Uses and Restrictions:

The local option fuel taxes and ninth cent fuel tax are used for transportation related items. (i.e. road construction/repairs, bridge maintenance, traffic signs, and right-of-way maintenance).

The following charts summarize how gas tax revenues have changed over the past five years.

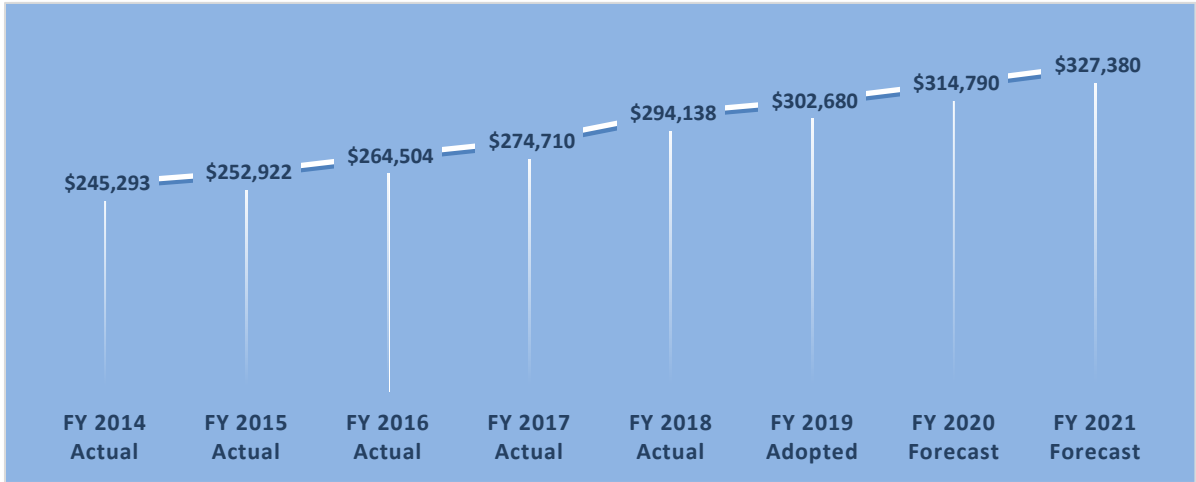
Fuel Tax Summary
Fiscal Year 2015 – Fiscal Year 2019



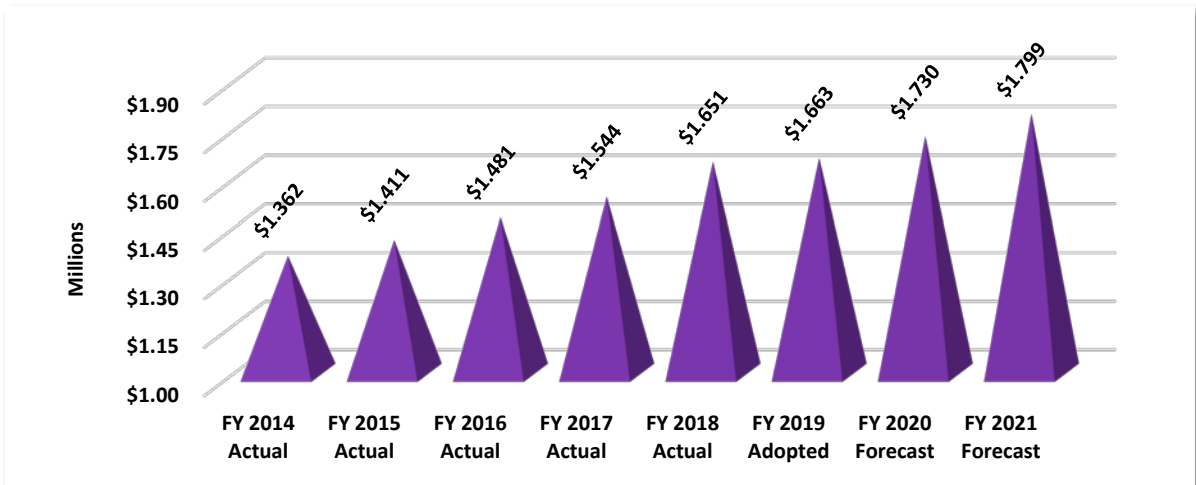
Revenue	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
County 9th Cent Fuel Tax	\$ 252,922	\$ 264,504	\$ 274,710	\$ 286,060	\$ 302,680
1st Local Option Gas Tax-Six Cent	\$ 1,410,943	\$ 1,480,618	\$ 1,543,835	\$ 1,573,800	\$ 1,663,200
2nd Local Option Gas Tax-Five Cent	\$ 1,058,229	\$ 1,112,869	\$ 1,162,032	\$ 1,174,360	\$ 1,240,550
Total Taxes	\$ 2,722,094	\$ 2,857,991	\$ 2,980,577	\$ 3,034,220	\$ 3,206,430

The following charts show how gas tax revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

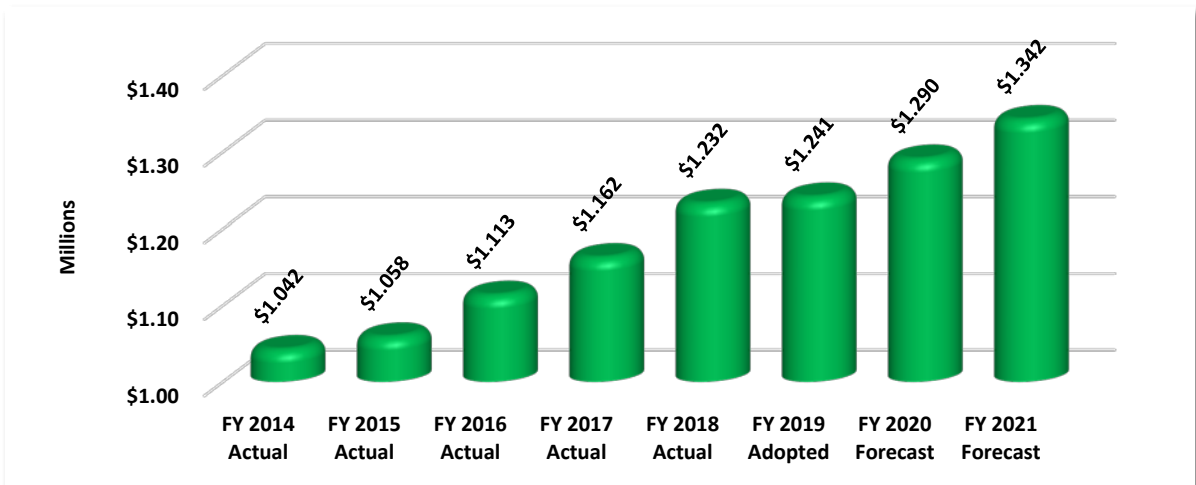
Ninth Cent Gas Tax
Fiscal Year 2014 – Fiscal Year 2021



1st Local Option Gas Tax
Fiscal Year 2014 – Fiscal Year 2021



2nd Local Option Gas Tax
Fiscal Year 2014 – Fiscal Year 2021



Intergovernmental

Municipal Gas Tax is a part of the Florida Revenue Sharing Act of 1972, which was enacted to ensure a minimum level of revenue parity across units of local government. Based on Florida Statute, section 218, the City receives revenues through the Municipal Revenue Sharing Program; a portion of which is specified for transportation related expenditures.

State Shared Revenue

Analysis/Assumptions:

State shared revenue is available to municipalities under Chapter 218 of the Florida Statutes. These revenues are distributed at the State level and include Half-Cent Sales Tax, Beverage Tax and general State Revenue Sharing.

The Municipal Revenue Sharing Program includes a variety of taxes that are pooled and allocated based on a State-calculated formula. The formula’s components include population, sales tax collections and relative ability to raise revenue. The Department of Revenue requires 23.06% of the revenue to be used for transportation; therefore, this amount is distributed to the Road and Drainage District. The Municipal Gas Tax is a part of the Florida Revenue Sharing Act of 1972, which was enacted to ensure a minimum level of revenue parity across units of local government. Based on Florida Statute, section 218, the City receives revenues through the Municipal Revenue Sharing Program; a portion of which is specified for transportation related expenditures. The Florida Department of Revenue determines the percentage that is derived from the municipal fuel tax. The FY 2019 projected Municipal Revenue Sharing district portion is \$601,340, a 5.94% increase from FY 2018.

Legal Authorization:

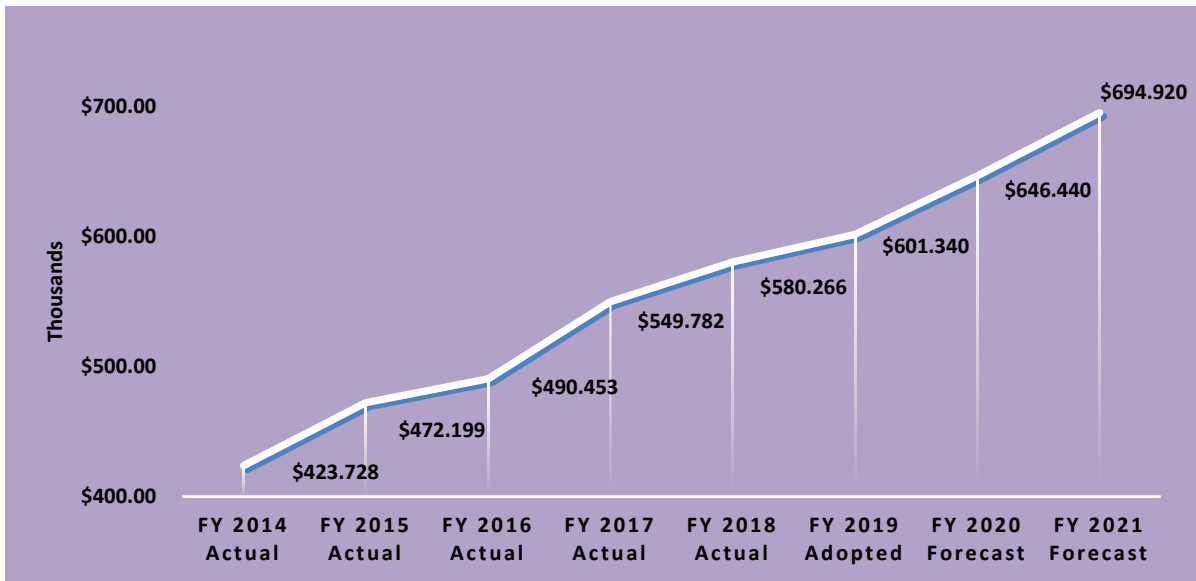
Authorized by Florida Statutes, Title XIV, Chapter 218 Part II, Chapter 210 Part I, Sections 210.20 (3), and Chapter 212, Section 212.20.

Uses and Restrictions:

At least 20-30% of the Municipal Revenue Sharing funds must be used for transportation related purposes with the balance available for any general government purpose.

The following graph shows how Municipal Revenue Sharing Gas Tax has changed over the past five years and includes the adopted budget for FY 2019 and the FY 2020 and FY 2021 projected revenues.

**Municipal Revenue Sharing Gas Tax
Fiscal Year 2014 – Fiscal Year 2021**



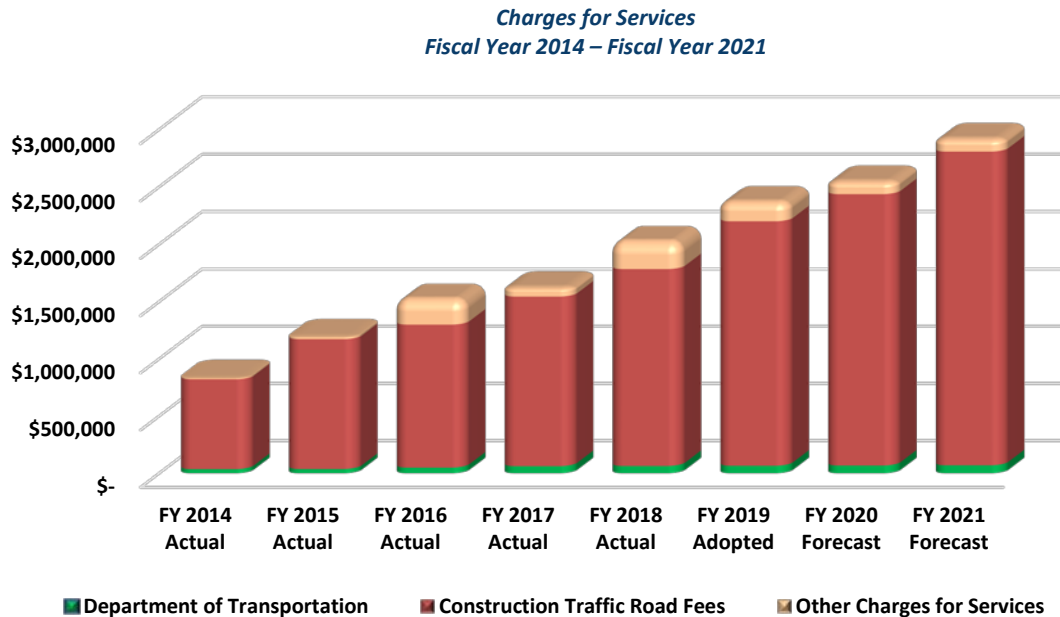
Charges for Services

Charges for services include Construction Traffic Road Fees and those revenues received from the Department of Transportation based on agreements established with the City. Construction Traffic Road fees were enacted by City Ordinance 06-30 as a means of establishing a revenue stream to help fund road repairs and maintenance needed due to damages from heavy construction vehicles and equipment using roadways within the City. Since General Development Corporation (GDC) constructed the roads in 1970, no

comprehensive plan of road rehabilitation existed until recently. Staff prepares the revenue projections based on projected residential and commercial growth. In anticipation of a continued increase in construction, the FY 2019 projected revenue is \$2,134,870, an increase of \$658,870 or 44.64% from FY 2018.

The Department of Transportation agreements include a traffic signal agreement and a street light maintenance agreement for US 41. Revenue projections are provided by the Florida Department of Transportation. The FY 2019 projected revenue is \$65,360, a decrease of \$18,140 over FY 2018. In fiscal year 2019, right-of-way use, culvert permit site plan review and inspections will be performed by the Road and Drainage District. Anticipated revenue for FY 2019 is \$167,000, an increase of \$90,000 due to increased construction activity.

The following graph shows how Charges for Services has changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.



Revenue	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
Department of Transportation Agreement	\$ 36,380	\$ 37,471	\$ 49,237	\$ 61,756	\$ 63,448	\$ 65,360	\$ 67,320	\$ 69,340
Construction Traffic Road Fees	\$ 785,061	\$1,134,295	\$1,249,746	\$1,482,440	\$1,720,380	\$2,134,870	\$2,369,600	\$2,737,940
Other Charges for Services	\$ 14,530	\$ 23,657	\$ 221,200	\$ 78,350	\$ 239,313	\$ 169,000	\$ 110,000	\$ 110,000
Total	\$ 835,971	\$1,195,423	\$1,520,183	\$1,622,546	\$2,023,141	\$2,369,230	\$2,546,920	\$2,917,280

Miscellaneous Revenues

The primary source of miscellaneous revenue is Investment Income, which is estimated by multiplying an assumed interest rate by a projected fund balance. FY 2019 projected investment income remains unchanged from FY 2018 at \$80,000. Rental Income is budgeted at \$37,590. This includes Road and Drainage District facilities rented to other city departments and rental revenue received for the use of city land by a cell tower company. Disposal of Fixed Assets and Sale/Recycle of Surplus are projected at \$5,000 and \$1,500 respectively. The City conducts an auction of surplus property at least once every year; however, this is not a consistent revenue source to the District. Contributions and Donations of \$10,000 are projected for FY 2019. These revenues will be used to fund the community outreach annual ROAD-E-O event held by Public Works.

Expenditures

Service Level Changes and Initiatives

Fiscal Year 2019 incorporates two initiatives which will impact future operations. The following chart describes the allocations and their impact on the budget.

INITIATIVE:	CONNECTIVITY/MOBILITY STUDY	FUND:	Road & Drainage District
DEPARTMENT:	Public Works	DIVISION:	Road & Drainage District
STRATEGIC PLAN GOAL(S):	Infrastructure – Develop and maintain the City’s roads and bridges; promote multimodal transportation opportunities		
DESCRIPTION:	This study will propose types of projects, actions and interventions required to meet transportation, economic, environmental and equity goals from a multimodal perspective considering integration, participation, and evaluation principles. The Study will also provide information regarding the potential future mobility fee regulation. Transportation is the engine of economic development for all residents in the City of North Port. In this context, the Study will recognize tourism, commercial activity and sport as the main sectors that the economy and welfare of the City depend on. The Study will seek to integrate the diverse demand for mobility by residents, tourists and industry to enhance accessibility and reduce congestion.	OPERATING BUDGET IMPACT:	\$160,000
REVENUE SOURCE:	Existing District revenues	REVENUE AMOUNT:	
TERM:	No recurring expenditures until the study is completed and projects are identified.		

INITIATIVE:	ROAD REHABILITATION PROJECT	FUND:	Road & Drainage District
DEPARTMENT:	Public Works	DIVISION:	Road & Drainage District
STRATEGIC PLAN GOAL(S):	Infrastructure – Develop and maintain the City’s roads, bridges, stormwater drainage, and waterways.		
DESCRIPTION:	Thin overlay, surface rejuvenation and micro-surfacing of at least 45 miles of public roads as part of a 5-year maintenance program to prevent roads from falling into sub-standard conditions. This project includes replacing deteriorated corrugated metal pipe cross drains.	OPERATING BUDGET IMPACT:	\$3,573,300
REVENUE SOURCE:	Existing District Revenues	REVENUE AMOUNT:	
TERM:	No recurring expenditures.		

Road and Drainage Budget Comparisons

The following chart provides a comparative view of the Road and Drainage District for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**Road and Drainage District Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

Road and Drainage District Revenues	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Non-Ad Valorem Taxes	\$ 10,366,707	\$ 10,850,917	\$ 11,188,889	\$ 11,707,280	\$11,636,140
Other Taxes	2,722,094	2,857,991	2,980,577	3,034,220	3,206,430
Intergovernmental Revenue	1,346,592	964,702	559,877	567,640	601,340
Charges for Services	1,195,424	1,520,183	1,622,547	1,636,500	2,369,230
Investment Income	110,011	122,660	115,572	80,000	80,000
Miscellaneous Revenues	55,062	220,389	51,301	46,800	54,090
Other Sources	22,717	29,751	6,418	14,950	4,000
Appropriated Fund Balance	-	-	-	2,308,750	620,310
Total Revenues & Other Financing Sources	\$ 15,818,607	\$ 16,566,593	\$ 16,525,181	\$ 19,396,140	\$ 18,571,540
Road and Drainage District Expenditures					
Personnel	\$ 4,549,170	\$ 4,451,403	\$ 4,665,228	\$ 5,271,420	\$ 6,236,900
Operating	8,424,079	8,936,314	10,073,573	11,219,750	10,235,680
Capital Outlay	2,014,240	941,559	1,071,384	1,584,970	1,248,960
Other	850,000	450,000	380,000	1,320,000	850,000
Total Expenditures	\$ 15,837,489	\$ 14,779,276	\$ 16,190,185	\$ 19,396,140	\$ 18,571,540

Summary of Expenditure Changes

In Fiscal Year 2019, the Road and Drainage District budget decreased \$824,600. Contributing factors to this change include:

- New capital improvement drainage initiative that is funded in Discretionary Sales Surtax rather than the District;
- Minor operating equipment and supplies decrease due to one-time purchases in 2018;
- Decrease in capital needs for fiscal year 2019;
- Decrease transfer to the District's renewal and replacement plan fund;
- Full-year implementation of the AFSME re-negotiated union contract increased the budget;
- Full-year implementation of the *2018 Compensation and Classification Study*;
- Addition of two Full-Time-Equivalent (FTE) staffing positions;
- Administrative Cost Allocation increase.

The following charts summarize these changes.

**Road and Drainage District
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget**

ROAD AND DRAINAGE DISTRICT	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 18,571,540	\$ 19,396,140	\$ (824,600)	-4.25%

**Road and Drainage District
Summary of Changes**

INCREASES	DECRPTION OF VARIANCE
\$758,410	Salaries and wages increased due to the following: <ul style="list-style-type: none"> - Two new positions: (1) Equipment Operator I; (1) Infrastructure Inspector - Full-year implementation of re-negotiated union contract - COLA and merit increases
\$294,630	Increases related to additional staffing include: payroll taxes of \$48,390; pension contributions of \$64,560; insurances (medical, dental, vision) of \$164,810; other employee benefits of \$16,870.
\$81,100	Professional services increase impacted by the following: <ul style="list-style-type: none"> - Surveying related to right-of-way permit review and inspection, \$90,000 - City-wide connectivity and mobility study, \$160,000 - Decreases in engineering, legal, other professional services, (\$169,410)
\$251,970	The Administrative Cost Allocation to the District increased \$268,050 which is the largest contributor to this increase.
DECREASES	DECRPTION OF VARIANCE
(\$87,560)	Analysis of three years of workers compensation claims provided a decrease in cost to the Road & Drainage District.
(\$929,920)	Decrease in repairs and maintenance of \$903,400 attributed to changing funding source for drainage system capital improvements to Local Discretionary Sales Surtax fund.
(\$348,760)	Minor operating decreases are due to the following: <ul style="list-style-type: none"> - 2018 streetlight initiative at school bus stops completed, (\$120,000) - 2018 replacement of five trailers, six computers, traffic counters and other small equipment (\$64,530) - Decrease in drainage supplies due to new capital improvement initiative (\$120,000) - One-time purchase of street signs, signals and other supplies, (\$62,230)
(\$336,010)	Decreases in Capital are due to changes in capital needs from year to year.
(\$470,000)	Transfer to the District's Renewal and Replacement fund decreased due to a 2018 one-time increase to bring the fund to the necessary funding level.
(\$38,460)	Minor decreases in operating costs spread over various accounts
(\$824,600)	TOTAL OF INCREASES AND DECREASES

Fund Balance

In FY 2019, there is a budgeted use of fund balance in the amount of \$620,310 for the Road and Drainage District. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 estimated year-end revenues and expenditures (unaudited).
- ✓ FY 2018 re-appropriation of \$5,055,747 to meet multi-year contractual agreements in committed fund balance.
- ✓ Contingency/Emergency/Disaster Relief Reserve³ of \$3,544,310.
- ✓ Budget Stabilization and Economic Uncertainty Reserve⁴ of \$1,772,150.

Road and Drainage District Fund Balance Report

09/30/2017 Audited Fund Balance	\$ 12,733,601
17/18 Estimated Revenues	17,551,324
17/18 Estimated Expenditures	(19,202,372)
Estimated Fund Balance as of 9/30/18	\$ 11,082,553
Committed Fund Balance as of 09/30/19	
17/18 Re-appropriated Projects & Encumbrances	(5,055,747)
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(624,310)
Contingency/Emergency/Disaster Relief Reserve of 20%	(3,544,310)
Budget Stabilization & Economic Uncertainty Reserve Minimum of 5%	(886,080)
Projected "Available" Fund Balance as of 9/30/19	\$ 972,106

³ The City should retain a reserve of twenty percent (20%) of the Road and Drainage District operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

⁴ The City should maintain at a minimum of five percent (5%) and up to ten percent (10%) reserve of the Road and Drainage District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

Solid Waste District

The Solid Waste District is a dependent district of the City of North Port. The District provides for the pickup and disposal of solid waste for the City of North Port.

Solid Waste District Budget Summary Fiscal Year 2019

Solid Waste District Revenues	
Non-Ad Valorem Taxes	\$ 7,280,280
Other Taxes	-
Permits & Special Assessments	-
Intergovernmental Revenue	-
Charges for Services	1,924,700
Fines & Forfeitures	-
Investment Income	35,000
Miscellaneous Revenues	4,000
Other Sources	-
Transfers In	-
Appropriated Fund Balance	465,050
Total Revenues & Other Financing Sources	\$ 9,709,030
Solid Waste District Expenditures	
Personnel Expenditures	\$ 2,926,190
Operating Expenditures	4,955,530
Capital Outlay	1,377,310
Debt Service	-
Other	450,000
Total Expenditures	\$ 9,709,030

Revenues

Non-Ad Valorem Assessments

Analysis/Assumptions:

Non-ad valorem assessments are a primary source of revenue in the Special Revenue Funds. There are three dependent districts within the City: Road and Drainage District; Fire Rescue District; Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and account for 26.21% of the total governmental revenues (excluding transfers and reserves).

The Solid Waste assessments fund solid waste collection and disposal including recycling services. For these services, the City will collect a total of \$230 annually per residence.

The Solid Waste District assesses a flat rate of \$230 annually for residential collection and disposal of solid waste. The projected assessment revenue for FY 2019 is \$7,280,280. This projection includes 1,706 six new residents prorated at 50% of the year and a two percent discount for early payment of the assessment. The total projected revenue is an increase of \$365,020 or 5.28%.

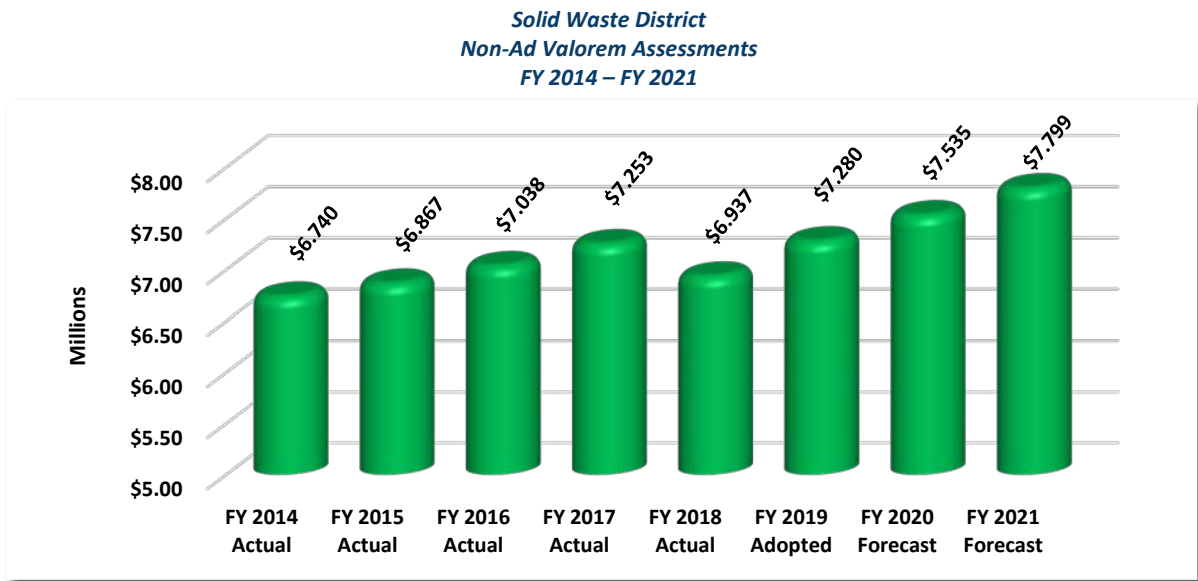
Legal Authorization:

Authorized by, Florida Statutes, Title XIII Chapter 189, Section 189.4041 and Title XIV, Chapter 197, Sections 197.3632 and 197.3635.

Uses and Restrictions:

Levied against property within the city limits and based on property's received benefit. Restricted to lawful budgeted purposes for which funds are authorized, such as funding transportation and drainage services, fire protection services, and the collection and disposal of solid waste.

The following chart shows how Solid Waste non-ad valorem assessment revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

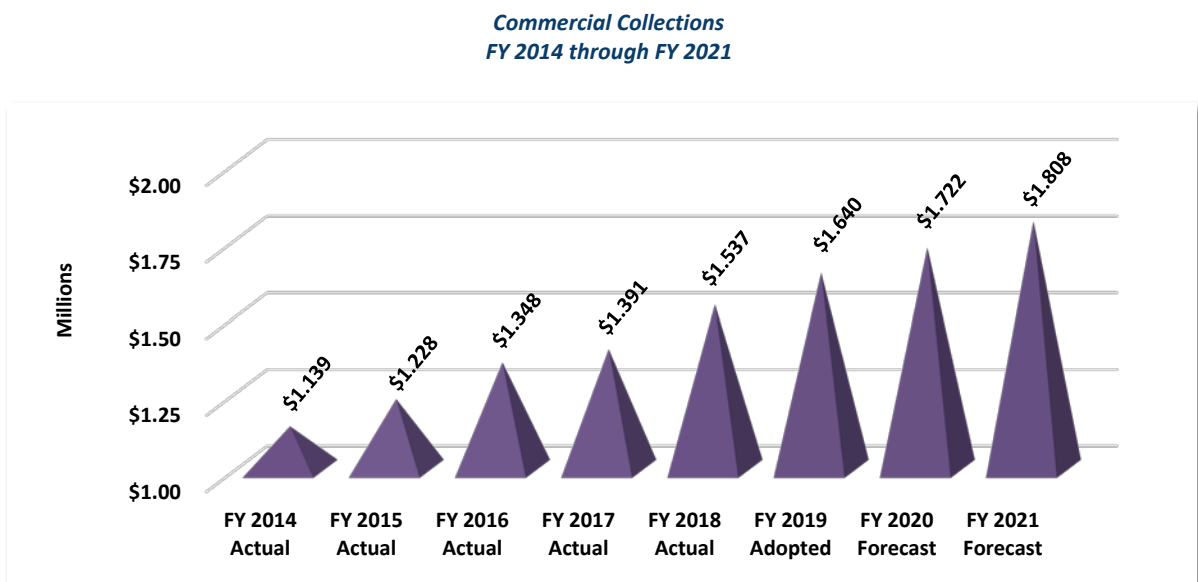


Charges for Services

Charges for Services include Commercial Collections, Special Pickups, Trash Container Rentals, Service Initiation Fees and charges to other city funds for solid waste services. Following is a list of charges for services revenues for FY 2019.

- Commercial Collections estimated revenue – \$1,640,000
- Special Pickups: requests from residents for additional service estimated revenue – \$14,000
- Trash Container Rentals: fees charged to customers for use of city-owned trash containers estimated revenue – \$11,000
- Recycling Sales: sale of consumer recyclable materials estimated revenue – \$40,000
- Service Initiation Fees: charges for commencement of service at new residence estimated revenue - \$170,600
- Other Charges for Services estimated revenue - \$49,100

In FY 2019, an increase of \$260,430, or 18.88% is anticipated in commercial collections due to growth in the City. The following chart shows how Solid Waste Commercial Collections revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.



Miscellaneous Revenue

Investment Income is the largest contributor to miscellaneous revenues at \$35,000. Revenues for late payments by commercial customers of \$4,000 remains unchanged from FY 2018.

Transfers and Fund Balance

For FY 2019, \$450,000 is budgeted for transfer to the Solid Waste District Renewal and Replacement Fund for future capital expenditures.

Expenditures

Service Level Changes and Initiatives

The fiscal year 2019 incorporates one major initiative which will have a city-wide impact. The following chart describes the allocation and its impact on the budget.

INITIATIVE:	MAINTAIN SOLID WASTE SERVICE LEVELS	FUND:	Solid Waste District
DEPARTMENT:	Public Works	DIVISION:	Solid Waste District
STRATEGIC PLAN GOAL(S):	Efficient & Effective Government – develop and promote City governance to facilitate effective and efficient provision of all City services.		
DESCRIPTION:	The addition of three positions with necessary operating and capital to maintain current level of customer service. The City has maximized its current resources and is now experiencing a decline in level of service. Routes are not being completed until after 4 p.m., creating excessive overtime, the City is not able to consistently provide same day service.	OPERATING BUDGET IMPACT:	\$540,450
REVENUE SOURCE:	Existing District revenues	REVENUE AMOUNT:	\$540,450
TERM:	Recurring cost.		

Solid Waste Budget Comparisons

The following chart provides a comparative view of the Solid Waste District for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**Solid Waste District Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

Solid Waste District Revenues	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Non-Ad Valorem Taxes	\$ 6,866,831	\$ 7,037,908	\$ 7,252,711	\$ 6,915,260	\$7,280,280
Intergovernmental Revenue	-	500	-	-	-
Charges for Services	1,483,129	1,613,018	1,700,951	1,616,200	1,924,700
Investment Income	92,610	97,240	102,100	25,000	35,000
Miscellaneous Revenues	57,400	58,550	59,720	4,000	4,000
Other Sources	-	-	1,085	-	-
Appropriated Fund Balance	-	-	-	168,490	465,050
Total Revenues & Other Financing Sources	\$ 8,499,970	\$ 8,807,216	\$ 9,116,567	\$ 8,728,950	\$ 9,709,030
Solid Waste District Expenditures					
Personnel	\$ 2,195,424	\$ 2,234,060	\$ 2,300,586	\$ 2,394,480	\$ 2,926,190
Operating	3,866,036	4,217,634	6,096,680	4,431,700	4,955,530
Capital Outlay	-	302,786	176,171	-	1,377,310
Debt	120,097	-	-	-	-
Other	1,440,030	1,485,030	941,860	1,902,770	450,000
Total Expenditures	\$ 7,621,587	\$ 8,239,510	\$ 9,515,297	\$ 8,728,950	\$ 9,709,030

Summary of Expenditure Changes

In Fiscal Year 2019, the Solid Waste District budget increased \$980,080. Contributing factors to this increase include:

- Addition of three full-time-equivalent (FTE) staffing positions;
- Fuel costs increase;
- Full-year implementation of the AFSME re-negotiated union contract increased the budget;
- Full-year implementation of the *2018 Compensation and Classification Study*;
- Increase in capital needs for fiscal year 2019;
- Decrease transfer to the District's renewal and replacement plan fund;
- Administrative Cost Allocation increase.

The following charts summarize these changes:

**Solid Waste District
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget**

SOLID WASTE	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 9,709,030	\$ 8,728,950	\$ 980,080	11.23%

**Solid Waste District
Summary of Changes**

INCREASES	DECRPTION OF VARIANCE
\$436,500	Salaries and wages increased due to the following: - Three new positions: (1) Field Supervisor (1) Equipment Operator; (1) Solid Waste Assistant - Overtime - \$88,760 - Full-year implementation of re-negotiated union contract - COLA and merit increases
\$127,840	Increases related to additional staffing include: payroll taxes of \$29,720; pension contributions of \$37,100; insurances (medical, dental, vision) of \$61,020; other employee benefits of \$10,740.
\$352,950	Tipping Fee impacted by change in recycling program
\$108,050	The Administrative Cost Allocation to the District increased \$111,740 which is the largest contributor to this increase.
\$50,540	Increase in minor operating costs attributed to rise in fuel cost of \$60,000.
\$1,377,310	Increases in Capital are due to changes in capital needs from year to year. Following are included: - Vehicle for additional staff, \$23,070 - Curotto Cans, \$59,200 - (3) Sideload Trucks, \$1,032,660 - Grapple Truck, \$208,200 - F-550 Box Truck, \$54,180
\$23,030	Minor increases in operating costs spread over various accounts
DECREASES	DECRPTION OF VARIANCE
\$(43,370)	Analysis of three years of workers compensation claims provided a decrease in cost to the Solid Waste District.
\$(1,452,770)	Transfer to the District's Renewal and Replacement fund decreased due to a 2018 one-time increase to bring the fund to the necessary funding level.
\$980,080	TOTAL OF INCREASES AND DECREASES

Fund Balance

For FY 2019, a total of \$465,050 in fund balance is budgeted for use. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 estimated year-end revenues and expenditures (unaudited).
- ✓ Contingency/Emergency/Disaster Relief Reserve⁵ of \$1,851,810.
- ✓ Budget Stabilization and Economic Uncertainty Reserve⁶ of \$694,430.

Solid Waste District Fund Balance Report

09/30/2017 Audited Fund Balance	\$ 2,623,330
17/18 Estimated Revenues	8,780,007
17/18 Estimated Expenditures	(8,371,537)
Estimated Fund Balance as of 9/30/18	\$ 3,031,800
Committed Fund Balance as of 09/30/19	
17/18 Re-appropriated Projects & Encumbrances	-
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(465,050)
Contingency/Emergency/Disaster Relief Reserve of 20%	(1,851,808)
Budget Stabilization & Economic Uncertainty Reserve Minimum of 5%	(462,954)
Projected "Available" Fund Balance as of 9/30/19	\$ 251,988

⁵ The City should retain a reserve of twenty percent (20%) of the Solid Waste District operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

⁶ The City should maintain at a minimum of five percent (5%) and up to ten percent (10%) reserve of the Solid Waste District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

Fleet Management

Fleet Management provides several services including: the repair and maintenance of city vehicles and equipment; recommendations, procurement and delivery of the City’s rolling stock; administration of Wright Express fuel card system; manage the City’s in-house fuel program; and develop, implement and administer the City’s Vehicle Replacement Policy and Vehicle Use Policy.

**Fleet Management Budget Summary
Fiscal Year 2019**

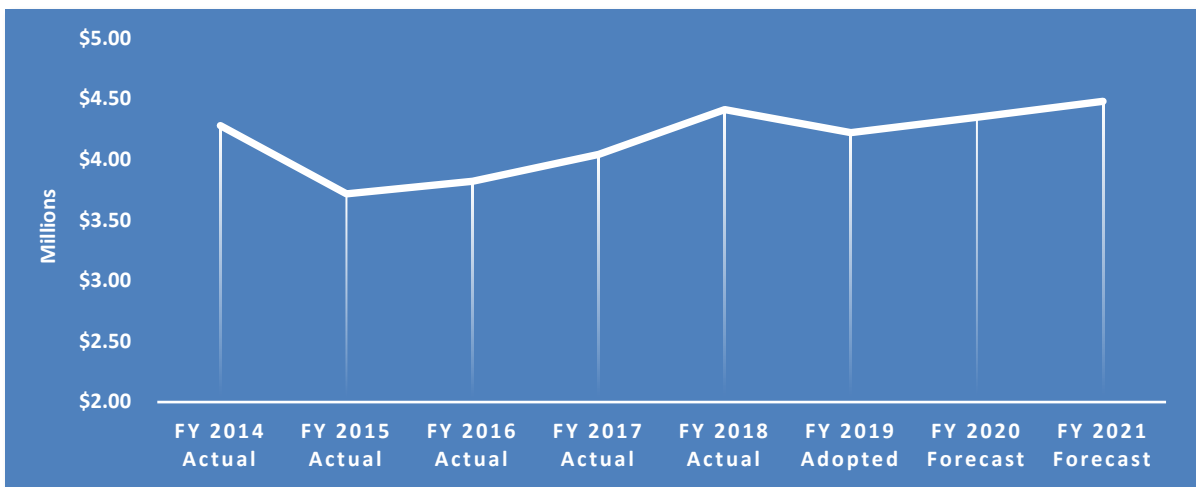
Fleet Management Revenues	
Charges for Services	\$ 4,224,490
Investment Income	1,000
Miscellaneous Revenues	500
Appropriated Fund Balance	429,310
Total Revenues & Other Financing Sources	\$ 4,655,300
Fleet Management Expenditures	
Personnel Expenditures	\$ 1,063,720
Operating Expenditures	3,467,400
Capital Outlay	74,180
Other	50,000
Total Expenditures	\$ 4,655,300

Revenues

Charges for Services

The revenue for the Fleet Management Fund comes from the charges to other city departments for labor, parts, outsourcing costs and fuel for vehicles and equipment assigned to the various city departments. Charges for service for FY 2019 are budgeted at \$4,224,490, an increase of \$346,970 or 8.95% from FY 2018, with increases in labor, parts, administration, fuel and outsourced services. The following chart shows how charges for services revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Charges for Services
FY 2014 through FY 2021**



Miscellaneous Revenues

Investment income is projected at \$1,000. Other miscellaneous revenues of \$500 are budgeted for FY 2019.

Transfers and Fund Balance

Fleet Management anticipates using an appropriated fund balance in the amount of \$429,310 for FY 2019.

Expenditures**Fleet Management Budget Comparisons**

The following chart provides a comparative view of the Fleet Management fund for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**Fleet Management Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

Fleet Management Revenues	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Charges for Services	\$ 3,718,160	\$ 3,821,929	\$ 4,043,662	\$ 3,877,520	\$4,224,490
Investment Income	2,384	1,636	3,758	1,000	1,000
Miscellaneous Revenues	1,783	275	2,058	500	500
Other Sources	761	-	-	-	-
Appropriated Fund Balance	-	-	-	298,460	429,310
Total Revenues & Other Financing Sources	\$ 3,723,088	\$ 3,823,840	\$ 4,049,478	\$ 4,177,480	\$4,655,300
Fleet Management Expenditures					
Personnel	\$ 792,127	\$ 836,650	\$ 796,110	\$ 925,280	\$1,063,720
Operating	2,972,871	2,889,388	3,103,337	3,202,200	3,467,400
Capital Outlay	6,875	-	-	-	74,180
Other	137,000	50,000	50,000	50,000	50,000
Total Expenditures	\$ 3,908,873	\$ 3,776,038	\$ 3,949,447	\$ 4,177,480	\$4,655,300

Summary of Expenditure Changes

In Fiscal Year 2019, the Fleet Management budget increased \$477,820. Contributing factors to this increase include:

- Fuel costs increase;
- Full-year implementation of the AFSME re-negotiated union contract increased the budget;
- Full-year implementation of the *2018 Compensation and Classification Study*;
- Increase in capital needs for fiscal year 2019;
- Increase in outsourced services and parts;
- Administrative Cost Allocation increase.

The following chart summarizes these changes:

**Fleet Management
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget**

FLEET MANAGEMENT	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 4,655,300	\$ 4,177,480	\$ 477,820	11.44%

**Fleet Management
Summary of Changes**

INCREASES	DECRPTION OF VARIANCE
\$96,570	Salaries and wages increased due to the following: - Overtime - \$23,600 - Full-year implementation of re-negotiated union contract - COLA and merit increases
\$46,160	Associated salaries and wages increase: payroll taxes of \$6,250; pension contributions of \$10,100; insurances (medical, dental, vision) of \$29,810; other employee benefits of \$720.
\$18,150	Increase in travel and training to continue professional development of staff.
\$80,720	The Administrative Cost Allocation to Fleet increased \$80,240 which is the largest contributor to this increase.
\$116,680	Repairs and maintenance costs increased due to the following: parts of \$76,060; outsource services of \$30,820
\$63,860	Increase due to projected higher consumption of fuel, \$56,360.
\$74,180	Increases in capital are due to changes in capital needs from year to year. Following are included: - (6) Air-Hetra Mobile Unit, \$51,800 - Small equipment lift, \$7,330 - Transmission Flush Exchanger, \$5,300 - Diagnostic Scanner, \$9,750
DECREASES	DECRPTION OF VARIANCE
(\$5,010)	Analysis of three years of workers compensation claims provided a decrease in cost to Fleet Management.
(\$13,490)	Minor decreases in operating costs spread over various accounts.
\$477,820	TOTAL OF INCREASES AND DECREASES

Fund Balance

In FY 2019, there is a budgeted use of fund balance of \$313,650 for Fleet Management. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 estimated year-end revenues and expenditures (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.

**Fleet Management Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 574,145
17/18 Estimated Revenues	4,417,333
17/18 Estimated Expenditures	(4,518,591)
Estimated Fund Balance as of 9/30/18	\$ 472,887
Committed Fund Balance as of 09/30/19	
17/18 Re-appropriated Projects & Encumbrances	-
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(429,310)
Projected "Available" Fund Balance as of 9/30/19	\$ 43,577



Fire Rescue District

The Fire Rescue District is a dependent district of the City of North Port. The District is responsible for providing quality emergency response to the citizens of North Port. The primary mission of the Fire District is to protect public safety and limit economic loss.

Fire Rescue District Budget Summary Fiscal Year 2019

Fire Rescue District Revenues	
Non-Ad Valorem Taxes	\$ 10,017,320
Other Taxes	243,000
Permits & Special Assessments	18,300
Intergovernmental Revenue	704,770
Charges for Services	1,370,010
Fines & Forfeitures	-
Investment Income	45,000
Miscellaneous Revenues	34,270
Other Sources	5,000
Appropriated Fund Balance	884,550
Total Revenues & Other Financing Sources	\$ 13,322,220
Fire Rescue District Expenditures	
Personnel Expenditures	\$ 8,687,150
Operating Expenditures	2,603,070
Capital Outlay	1,337,000
Debt Service	-
Other	695,000
Total Expenditures	\$ 13,322,220

Revenues

Non-Ad Valorem Assessments

Analysis/Assumptions:

Non-ad valorem assessments are a primary source of revenue in the Special Revenue Funds. There are three dependent districts within the City: Road and Drainage District; Fire Rescue District; Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and account for 26.21% of the total governmental revenues (excluding transfers and reserves).

The Fire Rescue District assessments provide fire protection and suppression services to the citizens of North Port. The revenues generated pay for the general operating costs associated with personnel, operations and capital purchases.

In FY 2014, a new methodology was adopted by the Commission for both the Fire Rescue and Road and Drainage Districts for calculating non-ad valorem assessments on the properties in the City of North Port. The FY 2019 Budget reflects this methodology. The Fire Rescue District projected assessment revenues for FY 2019 are \$9,927,320, a \$947,620 or 10.55% increase from FY 2018. Also, delinquent assessments of \$90,000 are budgeted in FY 2019, the same as FY 2018.

Legal Authorization:

Authorized by, Florida Statutes, Title XIII Chapter 189, Section 189.4041 and Title XIV, Chapter 197, Sections 197.3632 and 197.3635.

Uses and Restrictions:

Levied against property within the city limits and based on property's received benefit. Restricted to lawful budgeted purposes for which the funds are authorized, such as funding transportation and drainage services, fire protection services, and the collection and disposal of solid waste.

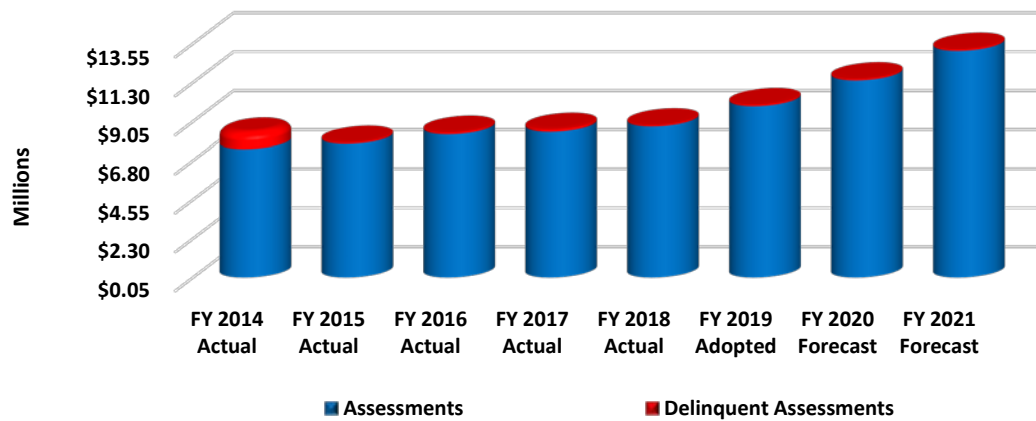
The following district rate schedule details the rates for FY 2019.

Fire Rescue District Rate Schedule

Benefit Tier	Equivalent Benefit Unit (EBU)	Applicable to	Rate per EBU
Tier 1 - Response Readiness Availability	- Improved Property - Per Parcel - Un-improved Property - Under five acres per parcel - Over 5 acres – per 5 acres (Parcel EBU), rounded down to nearest 5 acres	All Non-exempt Parcels – Improved and Un-improved	\$78.59
Tier 2 - Protection from Loss of Structures	Per \$5,000 of Structure Value (Structure EBU), rounded down to nearest \$5,000	Non-exempt Improved Parcels	\$5.05

The following chart shows how Fire Rescue District's non-ad valorem assessment revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

Fire Rescue District Non-Ad Valorem Assessments FY 2014 – FY 2021



Revenue	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Forecast	FY 2021 Forecast
Assessments	\$7,461,469	\$7,758,102	\$8,311,878	\$8,454,060	\$8,761,637	\$9,927,320	\$11,416,420	\$13,128,880
Delinquent Assessments	971,199	82,023	111,402	153,848	73,742	90,000	90,000	90,000
Total	\$8,432,668	\$7,840,125	\$8,423,280	\$8,607,908	\$8,835,379	\$10,017,320	\$11,506,420	\$13,218,880

Other Taxes

Other taxes include the insurance premium taxes for fire. Participating cities and special fire control districts are eligible to receive annual distributions of state premium tax collections on property insurance policies written within the city/district limits or boundaries of the participating plan. The amount of premium taxes collected under Florida Statutes Chapter 175 is equal to 1.85 percent of all property insurance written within the city limits or boundaries (in the case of fire districts) of the participating plan. These amounts are collected by the Department of Revenue and are available for distribution to the participating pension plans on an annual basis. FY 2019 projected fire insurance premium taxes are \$243,000, a \$3,000 decrease from FY 2018.

Permits and Special Assessments

Permit fees for FY 2019 are projected at \$18,300, a \$1,700 decrease from the prior year.

Intergovernmental

The State of Florida provides a reimbursable education incentive for firefighters to obtain a college degree. The Fire Rescue District expects to receive \$36,840 in revenue from this program, a decrease of \$5,880 from FY 2018.

Charges for Services

In addition to the District non-ad valorem assessments, other charges for service include projected revenues for services provided for special events and projected revenues under the West Villages Improvement District *Principles of Agreement*, budgeted at \$2,000 and \$1,337,000 respectively for FY 2019. Also, other charges for service include fees for fire inspections, fire plans and specialty reviews; these fees are projected at \$31,000, a \$7,040 decrease from the prior year.

Miscellaneous Revenue

Investment Income, which is estimated by multiplying an assumed interest rate by a projected fund balance, is projected at \$45,000 for FY 2019. Rental revenue received for the use of city land by a cell tower company is budgeted at \$31,970 for FY 2019.

Transfers and Fund Balance

For FY 2019, \$884,550 in fund balance is scheduled for use.

Departmental Functions

The Fire Rescue District departmental function is categorized in the following chart by type of service provided.

Departmental Function

SERVICE CATEGORY	SERVICE FUNCTION
Safety & Community Services	
Fire Rescue District	Fire protection services and emergency management services.

Expenditures

Service Level Changes and Initiatives

Fiscal year 2019 incorporates one new major initiative. The following chart describes the allocation and its impact on the budget.

INITIATIVE:	WEST VILLAGES IMPROVEMENT DISTRICT (WVID) FIRE STATION STAFFING	FUND:	FIRE RESCUE DISTRICT
DEPARTMENT:	FIRE DEPARTMENT	DIVISION:	FIRE RESCUE DISTRICT
STRATEGIC PLAN GOAL(S):	Health & Public Safety – Create and sustain a safe and healthy environment for residents and visitors of North Port.		
DESCRIPTION:	The funding for this program is to cover the cost of hiring nine (9) Firefighter/EMTs, nine (9) Firefighter/Paramedics and (3) Lieutenants to staff the fire station located in the WVID and (4) Police Officers. The program also includes the purchase and outfitting of a new ambulance.	OPERATING BUDGET IMPACT:	\$1,126,830
REVENUE SOURCE:	FEMA SAFER (Staffing for Adequate Fire & Emergency Response) grant provides 75% of the personnel funding for the first two years of the program and 35% the third and final year. The balance of the funding for this initiative is from an Agreement with the Developer and existing revenues in the General Fund. The amounts attributable to the Fire Rescue District Fund are included in the Fire Rescue District Fund section of this chapter.	REVENUE AMOUNT:	\$1,126,830
TERM:	One-time and perpetual recurring expenditures.		

Fire Rescue Budget Comparisons

The following chart provides a comparative view of the Fire Rescue District for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**Fire Rescue District Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

Fire Rescue	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues						
Ad Valorem Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Ad Valorem Taxes	8,432,668	7,840,125	8,423,280	8,607,908	9,069,700	10,017,320
Other Taxes	244,009	237,016	234,218	236,961	246,000	243,000
Permits & Special Assessments	16,330	11,895	15,960	38,145	20,000	18,300
Intergovernmental Revenue	32,478	30,811	32,943	56,166	42,720	704,770
Charges for Services	63,498	18,367	34,567	36,147	40,050	1,370,010
Investment Income	9,061	36,520	54,424	58,727	35,000	45,000
Miscellaneous Revenues	38,152	22,188	41,318	90,346	30,990	34,270
Other Sources	-	-	23,483	30,360	(225,870)	5,000
Appropriated Fund Balance	-	-	-	-	-	884,550
Total Revenues & Other Financing Sources	\$ 8,836,196	\$ 8,196,922	\$ 8,860,193	\$ 9,154,760	\$ 9,258,590	\$13,322,220
Expenditures						
Personnel Services	\$ 5,800,070	\$ 5,751,763	\$ 5,858,993	\$ 6,101,223	\$ 6,556,080	\$ 8,687,150
Operating Expenditures	1,371,688	1,402,408	1,413,783	1,801,522	1,824,710	2,603,070
Capital Outlay	-	6,115	550	432,443	17,800	1,337,000
Other	447,000	597,000	552,000	655,000	860,000	695,000
Total Expenditures	\$ 7,618,758	\$ 7,757,286	\$ 7,825,326	\$ 8,990,188	\$ 9,258,590	\$13,322,220

Summary of Expenditure Changes

In Fiscal Year 2019, the Fire Rescue District budget increased \$4,063,630. Contributing factors to this increase include:

- Addition of 21 new positions;
- Full-year implementation of the IAFF re-negotiated union contract increased the budget;
- Full-year implementation of the *2018 Compensation and Classification Study*;
- Increase in capital needs for fiscal year 2019;
- Increase in Fleet Management services;
- Administrative Cost Allocation increase.

The following charts summarizes these changes:

**Fire Rescue District
FY 2019 vs FY 2018
Adopted Budget**

FIRE RESCUE DISTRICT	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 13,322,220	\$ 9,258,590	\$ 4,063,630	43.89%

**Fire Rescue District
FY 2019 vs FY 2018**

INCREASES	DESCRIPTION OF VARIANCE
\$1,639,480	<p>Personnel expenditures increased \$1,639,480 due to:</p> <ul style="list-style-type: none"> - Addition of twenty-one new positions in the Fire Rescue District which splits personnel costs with Emergency Medical Services (EMS) 60/40 - Full-year implementation of 2018 renegotiated International Association of Fire Fighters (IAFF) - Full-year implementation of FY 2018 Compensation and Classification Study
\$535,620	<p>Increases related to additional staffing include:</p> <ul style="list-style-type: none"> - Payroll taxes of \$107,140; - Pension contributions of \$303,110; - Insurances (medical, dental, vision) of \$128,730; - Other employee benefits decrease of \$(3,360)
\$57,610	Training and travel increased to fulfill union agreement for professional development opportunities
\$81,490	General Liability, Auto and Property insurance increase as a result of a three-year claims analysis by Risk Management.
\$149,100	Fleet Management estimated repairs and maintenance of \$172,210; building repairs and maintained estimated to decrease \$(26,260)
\$204,050	The Administrative Cost Allocation to the District increased \$190,150 which is the largest contributor to this increase.
\$334,130	<p>Operating equipment and supplies increased \$334,130 due to the following:</p> <ul style="list-style-type: none"> - Uniforms, protective gear, equipment needed for new personnel of \$106,330; - Wildland/rescue protective clothing and boots for all firefighters of \$52,500; - Full complement of equipment for a new ladder truck of \$150,000; - \$15,500 to replace all Knox KeySecure™ units
\$1,319,200	<p>Increases in Capital are due to changes in capital needs from year to year. Capital purchases for FY 2019 are:</p> <ul style="list-style-type: none"> - One new ladder truck, \$1,237,000 - Upfitting equipment for ladder truck, \$100,000
DECREASES	DESCRIPTION OF VARIANCE
\$(44,030)	Analysis of three years of workers compensation claims provided a decrease in cost to the Fire Rescue District.
\$(40,500)	Decrease in legal services of \$19,000 and decrease in medical services of \$23,800
\$(165,000)	Transfer to the District's Renewal and Replacement fund decreased due to updated funding level requirements
\$(7,520)	Minor operating decrease in various accounts
\$4,063,630	TOTAL OF INCREASES AND DECREASES

Fund Balance Report

In FY 2019, there is a projected use of fund balance of \$884,550. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 estimated year-end revenues and expenditures (unaudited).
- ✓ FY 2018 re-appropriation of \$58,855 to meet multi-year contractual agreements is committed fund balance.
- ✓ Contingency/Emergency/Disaster Relief Reserve¹ of \$2,525,440.
- ✓ Budget Stabilization and Economic Uncertainty Reserve² of \$599,791.

Fire Rescue District Fund Balance Report

09/30/2017 Audited Fund Balance	\$ 4,471,070
17/18 Estimated Revenues	9,306,705
17/18 Estimated Expenditures	(9,696,836)
Estimated Fund Balance as of 9/30/18	\$ 4,080,939
Committed Fund Balance as of 09/30/19	
17/18 Re-appropriated Projects & Encumbrances	(58,855)
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(884,550)
Contingency/Emergency/Disaster Relief Reserve of 20%	(2,525,440)
Budget Stabilization & Economic Uncertainty Reserve Minimum of 5%	(631,360)
Projected "Available" Fund Balance as of 9/30/19*	\$ (19,266)

* Resolution 2018-R-13 Fund Balance Policy states: If there is a shortfall at fiscal year end, the fund balance is to be rebuilt through the following mechanisms:
 (1) an appropriation during the next budget process to restore to minimum requirements
 (2) if this is financially infeasible, a written plan will be submitted by the Manager to the City Commission to restore the fund balance.

¹ The City should retain a reserve of twenty percent (20%) of the Fire Rescue District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

² : The City should maintain at a minimum of five percent (5%) and up to ten percent (10%) reserve of the Fire Rescue District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

Building Fund

The Building Fund was established in FY 2007, in accordance with Florida Statute, section 553.80, to account for the tracking of both revenues and expenditures, related to fees collected for permits and inspections associated with new construction.

The following chart shows the Building Fund budget for fiscal year 2019.

Building Fund Budget Summary Fiscal Year 2019

Building Fund Revenues	
Permits & Special Assessments	\$ 3,512,900
Charges for Services	40,100
Investment Income	30,000
Miscellaneous Revenues	2,000
Other Sources	-
Appropriated Fund Balance	459,450
Total Revenues & Other Financing Sources	\$ 4,044,450
Building Fund Expenditures	
Personnel Expenditures	\$ 1,897,720
Operating Expenditures	749,080
Capital Outlay	-
Debt Service	-
Other	1,397,650
Total Expenditures	\$ 4,044,450

Revenues

Permits and Special Assessments

Building/Construction Permit Revenues

Analysis/Assumptions:

Decreasing revenues from construction permits reflect how hard the recession has affected the housing industry. From a high of \$4.4 million in FY 2005, annual construction permit revenues remained at approximately \$700,000 since FY 2009 until FY 13 which increased to over \$1 million. Building permit fees are projected to provide \$3,512,900 in revenue in FY 2019, an increase of \$360,340. The collection of these fees is restricted to be used by the Building Special Revenue fund. The total permits and special assessments revenue estimated for collection in FY 2019 excluding the franchise fees and road reconstruction assessments is \$4,315,900; an increase of \$436,320 from FY 2018.

Legal Authorization:

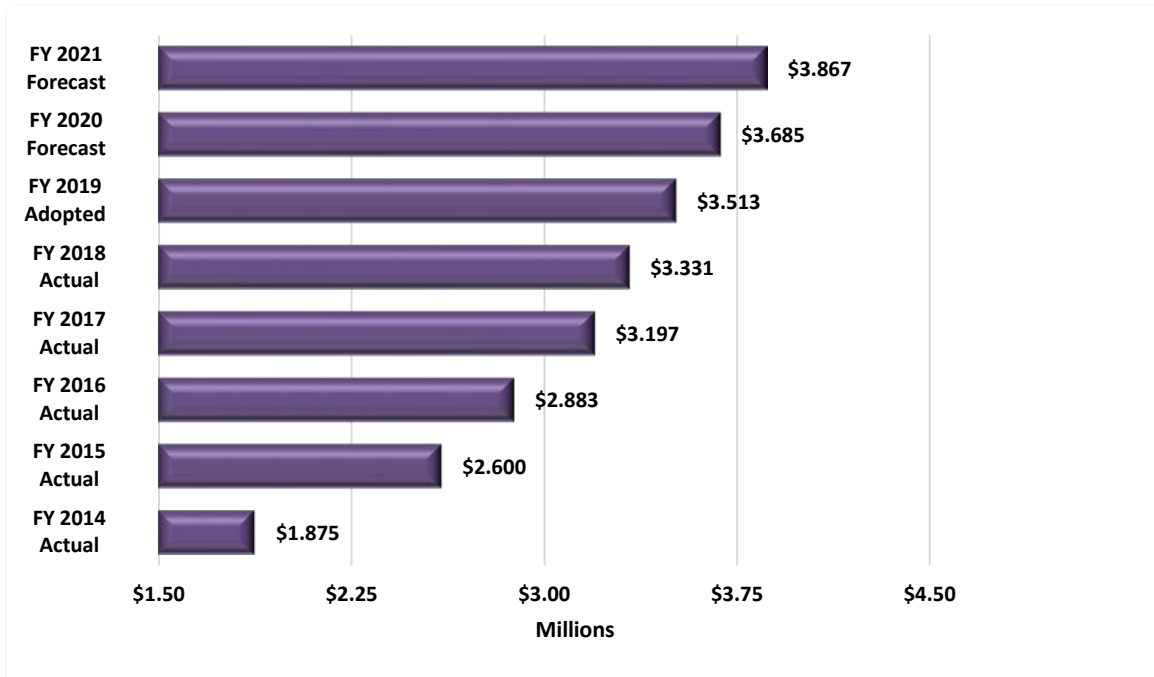
Authorized by the City of North Port Ordinance 2011-19.

Uses and Restrictions:

Levied against all individuals or entities seeking to make changes to an existing structure(s) or for the construction of new structure(s). Provides a revenue source to offset the cost of services involving zoning or regulated trades where inspections or reviews are required by State Statutes and local ordinances to ensure that the public's safety and interests are protected. The primary funding source for the Building Fund is permit fees; accounting for 97.98% of the projected revenues. The projected revenue for FY 2019 increased \$360,340 or 12.32% due to the increase in construction and permit activity. The following graph illustrates the permit and special assessments revenue for the Department since FY 2015

The following chart shows how building permits and special assessment revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

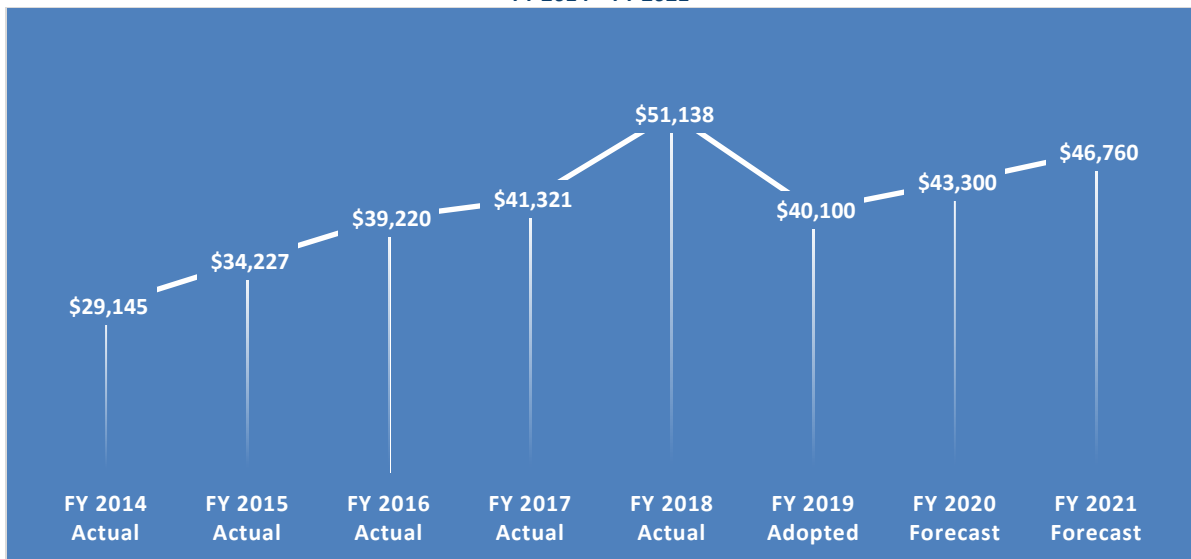
Building Fund
Permits and Special Assessment Revenues
FY 2014 – FY 2021



Charges for Services

The Department charges fees for assorted services based on the City-wide fee ordinance 2018-31. The projected charge for service revenue is \$40,100, a \$10,000 increase from FY 2018 representing an increase in activity. The following chart shows how building permits and special assessment revenues have changed over the past five years and includes the adopted budget for FY 2019 and the FY 2020 and FY 2021 projected revenues.

Building Fund
Charges for Services
FY 2014 – FY 2021



Miscellaneous Revenue

Investment income of \$30,000 and other miscellaneous revenue of \$2,000 are projected for FY 2019.

Transfers and Fund Balance

A total of \$459,450 in fund balance is scheduled for use in FY 2019.

Expenditures**Building Budget Comparisons**

The following chart provides a comparative view of the Building Fund for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**Building Fund Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

Building Fund	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues						
Permits & Special Assessments	\$ 1,874,577	\$ 2,600,137	\$ 2,882,774	\$ 3,196,694	\$ 3,152,560	\$ 3,512,900
Charges for Services	29,145	34,227	39,220	41,321	30,100	40,100
Investment Income	1,813	16,689	27,918	36,217	5,000	30,000
Miscellaneous Revenues	7,895	350	200	450	4,000	2,000
Other Sources	-	-	-	-	(784,290)	459,450
Total Revenues & Other Financing Sources	\$ 1,913,430	\$ 2,651,403	\$ 2,950,112	\$ 3,274,682	\$ 2,407,370	\$ 4,044,450
Expenditures						
Personnel Services	\$ 763,754	\$ 894,303	\$ 1,083,502	\$ 1,349,698	\$ 1,521,390	\$ 1,897,720
Operating Expenditures	175,957	240,313	255,253	515,080	819,730	749,080
Capital Outlay	1,009	16,950	71,617	74,250	26,250	-
Other Uses	76,000	72,810	40,000	40,000	40,000	1,397,650
Total Expenditures	\$ 1,016,720	\$ 1,224,376	\$ 1,450,372	\$ 1,979,028	\$ 2,407,307	\$ 4,044,450

Summary of Expenditure Changes

In Fiscal Year 2019, the Building Department budget increased \$4,063,630. Contributing factors to this increase include:

- Benefit accrual payouts for retiring employees;
- Full-year implementation of the *2018 Compensation and Classification Study*;
- Outsourced inspection services no longer required;
- Risk Insurance increased based on three-year claims analysis;
- Transfer to the General Fund to reimburse subsidies received during earlier years of the economic downturn

The following charts summarizes these changes:

**Building Department
FY 2019 vs FY 2018
Adopted Budget**

BUILDING FUND	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 4,044,450	\$ 2,407,370	\$ 1,637,080	68.00%

**Building Department
FY 2019 vs FY 2018**

INCREASES	DECRPTION OF VARIANCE
\$279,890	Personnel expenditures increased \$279,890 due to: - Payout of benefit accruals to retiring personnel - Full-year implementation of FY 2018 Compensation and Classification Study
\$107,540	Increases related to additional salaries and wages include: - Payroll taxes of \$19,870; - Pension contributions of \$26,290; - Insurances (medical, dental, vision) of \$61,880; - Other employee benefits decrease of \$(500)
\$21,780	General Liability, Auto and Property insurance increase as a result of a three-year claims analysis by Risk Management.
\$4,290	Fleet Management services increase of \$4,290.
\$7,850	The Administrative Cost Allocation to the District increased \$7,850 which is the largest contributor to this increase.
\$1,357,650	A one-time transfer of \$1,357,650 is budgeted for FY 2019 to the General Fund to recover the costs of the operating subsidies provided to the Building Fund during the economic downturn.
\$1,500	Travel and training increase to provide training opportunities to administrative staff
DECREASES	DECRPTION OF VARIANCE
(\$11,100)	Analysis of three years of workers compensation claims provided a decrease in cost to the Fire Rescue District.
(\$100,000)	Decrease in Other Contractual Services due no longer requiring outside resources for inspection services
(\$26,250)	Decreases in capital due to changes in capital needs
(\$6,070)	Minor operating decrease in various accounts
\$1,637,080	TOTAL OF INCREASES AND DECREASES

Fund Balance

A total of \$459,450 in fund balance is scheduled for use in FY 2019. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 estimated year-end revenues and expenditures (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.
- ✓ Contingency/Emergency/Disaster Relief Reserve of \$529,360.¹
- ✓ Budget Stabilization and Economic Uncertainty Reserve of \$264,680.²

Building Fund Fund Balance Report

09/30/2017 Audited Fund Balance	\$ 5,573,466
17/18 Estimated Revenues	3,441,520
17/18 Estimated Expenditures	(2,856,036)
Estimated Fund Balance as of 9/30/18	\$ 6,158,950
Committed Fund Balance as of 09/30/19	
17/18 Re-appropriated Projects & Encumbrances	(268,404)
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(459,450)
Contingency/Emergency/Disaster Relief Reserve of 20%	(529,356)
Budget Stabilization & Economic Uncertainty Reserve Minimum of 5%	(132,339)
Projected "Available" Fund Balance as of 9/30/19	\$ 4,769,401

¹ *Contingency/Emergency/Disaster Relief Reserve*: The City should retain a reserve of twenty percent (20%) of the Building Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

² *Budget Stabilization and Economic Uncertainty Reserve*: The City should maintain at a minimum of five percent (5%) and up to ten percent (10%) reserve of the Building Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.



Other Special Revenue Funds

Other Special Revenue Funds Summary

This section provides information on various minor funds most of which are special revenue funds. The following summary shows a breakdown of revenues and expenditures in seven categories.

Other Special Revenue Funds Budget Summary FY 2019 Adopted

Revenues	Other Special Revenue Funds	Impact Fee Funds	Debt Service Fund	Capital Funds	Total Other Funds
Other Taxes	\$ -	\$ -	\$ -	\$11,458,730	\$11,458,730
Permits & Special Assessments	415,000	-	3,001,690	-	3,416,690
Intergovernmental Revenue	-	-	-	-	-
Charges for Services	1,216,220	-	-	-	1,216,220
Fines & Forfeitures	19,980	-	-	-	19,980
Investment Income	9,100	48,000	15,000	213,500	285,600
Miscellaneous Revenues	-	-	-	-	-
Impact Fees	-	5,429,900	-	-	5,429,900
Other Sources	-	-	-	-	-
Transfers In	-	-	-	11,836,015	11,836,015
Appropriated Fund Balance	(74,700)	840,810	(335,590)	3,464,030	3,894,550
Total Revenues & Other Financing Sources	\$ 1,585,600	\$ 6,318,710	\$ 2,681,100	\$26,972,275	\$37,557,685
Expenditures					
General Government	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	181,750	-	-	-	181,750
Transportation	-	-	45,500	1,458,100	1,503,600
Culture & Recreation	902,730	-	-	-	902,730
Capital	501,120	3,618,210	-	16,098,160	20,217,490
Debt & Lease	-	2,700,500	2,635,600	-	5,336,100
Other Uses	-	-	-	9,416,015	9,416,015
Total Expenditures	\$ 1,585,600	\$ 6,318,710	\$ 2,681,100	\$26,972,275	\$37,557,685

Departmental Functions

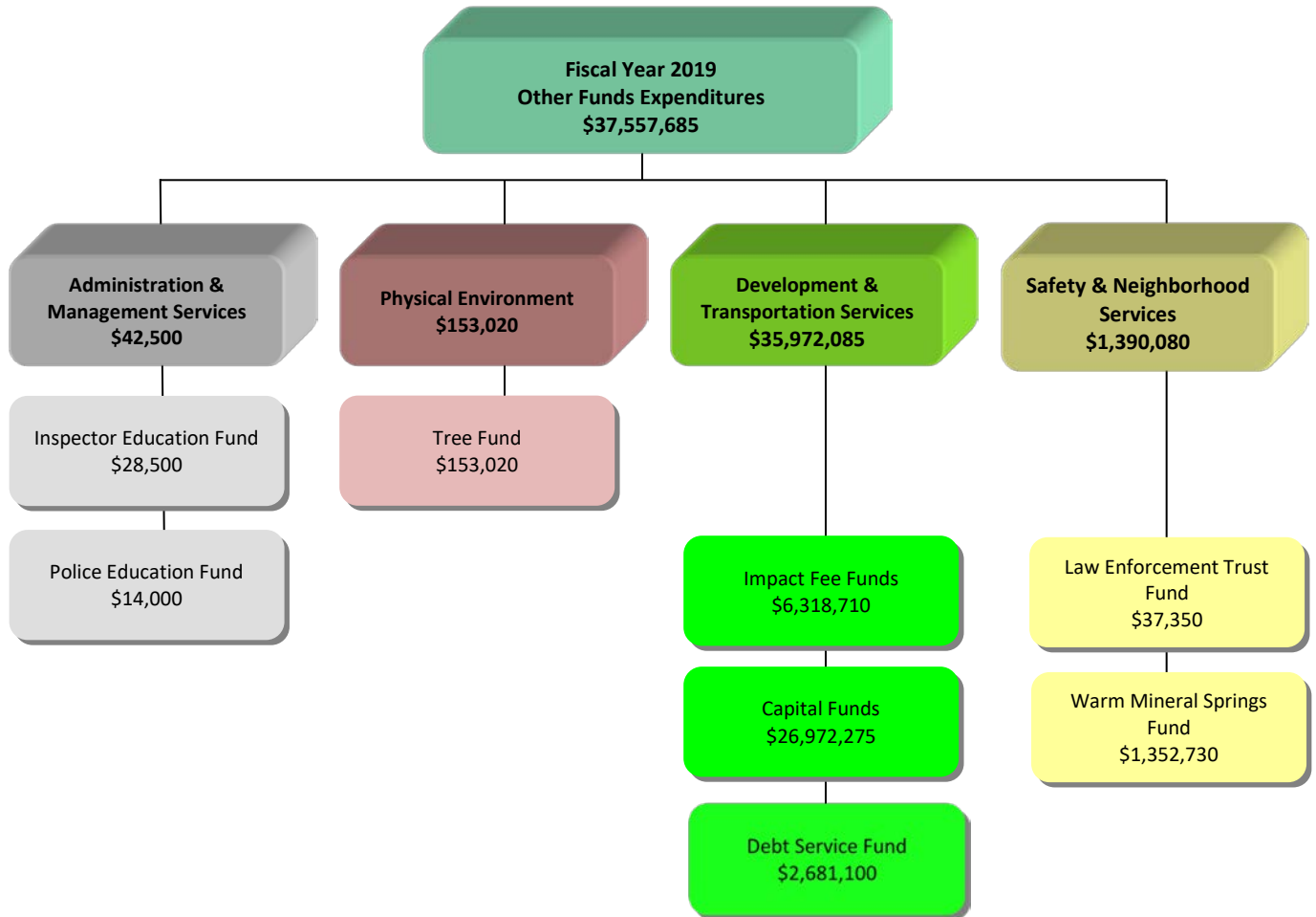
The Other Special Revenue Funds departmental functions are categorized in the following chart by type of service provided.

SERVICE CATEGORY	SERVICE FUNCTION
Administration & Management Services	
Inspector Education	Provides for continuing education opportunities for building inspectors and plans examiners.
Police Education	Provides funds for training of law enforcement officers.
Development & Transportation Services	
Escheated Lots Funds	Provides for the funding of various capital type projects as Commission directs.
Impact Fee Funds	Provides for the funding of growth-related projects pertaining to each category of impact fees.
Capital Funds	Provides for specific capital projects.
Debt Service Fund	Establishes a reserve to service interest and principal payments on short- and long-term debt.
Safety & Community Services	
Department of Environmental Protection Management Fund	Provides recreational and cultural art activities for the community.
Law Enforcement Trust	Provides for special community events related to law enforcement.
Warm Mineral Springs Fund	Provides recreational and cultural art activities for the community.
Tree Fund	Provides for the purchase of trees and maintenance of trees throughout the City.

Expenditures

The following chart illustrates the Other Special Revenue Funds FY 2019 Adopted Budgets within the service categories shown above.

Breakdown of Other Special Revenue Funds Expenditures



Other Funds Detail Information

Included in the fund reports are the following:

- ✓ Brief description of the purpose of the fund.
- ✓ Historical and projected revenues and expenditures for a five-year period.
- ✓ Fund balance report of each fund.

Inspector Education Fund

The Inspector Education Fund was established to provide for continuing education and certification of building department staff as required by Florida Statute. Revenue projections for this fund are based on a 2% surcharge added to each building permit.

The following chart shows the revenues and expenditures in the Inspector Education Fund for a five-year period beginning in FY 2015.

**Inspector Education Budget Comparison
FY 2015 through FY 2019**

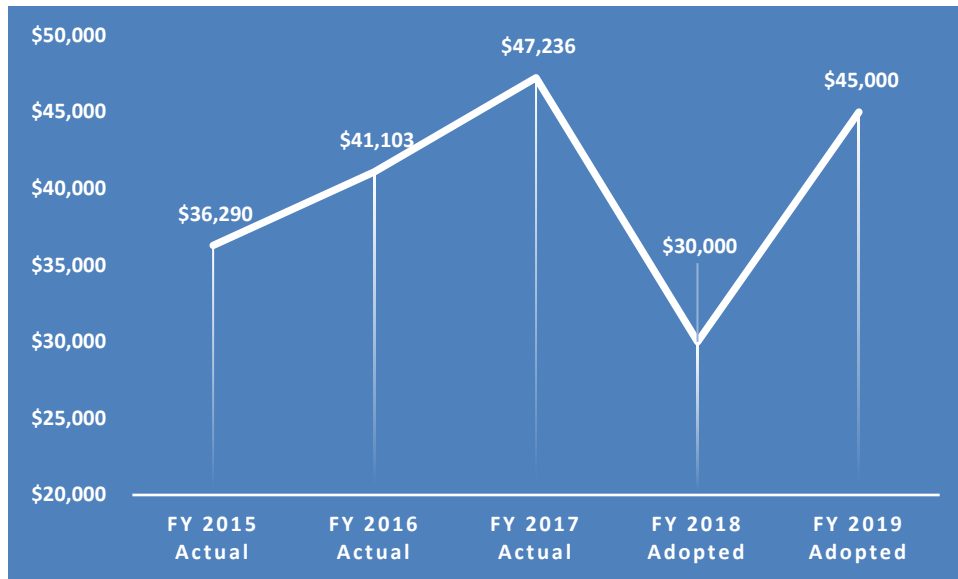
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Permits & Special Assessments	\$ 50,510	\$ 55,213	\$ 63,124	\$ 71,000	\$ 65,000
Investment Income	887	932	1,142	400	800
Other Sources	-	-	-	(44,400)	(37,300)
Total Revenues & Other Financing Sources	\$ 51,397	\$ 56,145	\$ 64,266	\$ 27,000	\$ 28,500
Expenditures					
Public Safety	\$ 24,199	\$ 25,041	\$ 20,664	\$ 27,000	\$ 28,500
Total Expenditures	\$ 24,199	\$ 25,041	\$ 20,664	\$ 27,000	\$ 28,500

REVENUES

Permits and Special Assessments – Education Surcharge

The FY 2019 budgeted revenue for education surcharge is \$45,000, a \$15,000 increase from FY 2018 based on 2019 projections. The following graph illustrates the education surcharge revenue for the fund since FY 2015.

**Permits and Special Assessments -Education Surcharge
FY 2015 through FY 2019**



Other Permit Surcharges

BCAIB (Building Code Administrators and Inspectors) and DBPR (Department of Business and Professional Regulations) for FY 2019 are \$20,000, a \$21,000 decrease from FY 2018. A surcharge of 2% is charged for each department.

Transfers and Fund Balance

A total of \$37,300 in fund balance is reserved for future use.

Expenditures

Expenditures for FY 2019 are \$28,500, a \$1,500 (5.55%) increase from FY 2018.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Inspector Education
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 165,869
17/18 Estimated Revenue (unaudited)	49,965
17/18 Estimated Expenditures (unaudited)	(27,000)
Projected Restricted Fund Balance as of 09/30/18	\$ 188,834
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	-
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	37,300
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 226,134

Law Enforcement Trust

The Law Enforcement Trust Fund derives revenues from the sale of forfeiture items and must be used for law enforcement related expenditures as stated in the Florida Contraband Forfeiture Act.

The following chart shows the revenues and expenditures in the Law Enforcement Trust Fund for a five-year period beginning in FY 2015.

**Law Enforcement Trust Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Fines & Forfeitures	\$ 8,663	\$ 95,910	\$ 24,310	\$ -	\$ -
Investment Income	490	517	608	450	250
Other Sources	-	-	-	64,210	37,100
Total Revenues & Other Financing Sources	\$ 9,153	\$ 96,427	\$ 24,918	\$ 64,660	\$ 37,350
Expenditures					
Public Safety	\$ 64,116	\$ 14,000	\$ 33,335	\$ 24,660	\$ 26,230
Capital	-	27,999	7,699	40,000	11,120
Total Expenditures	\$ 64,116	\$ 41,999	\$ 41,034	\$ 64,660	\$ 37,350

Revenues**Fines and Forfeitures**

No fines and forfeiture revenue are projected for FY 2019. Investment income of \$250 is expected for FY 2019.

Transfers and Fund Balance

A total of \$37,100 in fund balance is appropriated for FY 2019.

Expenditures

Operating expenditures for FY 2019 are \$26,230, a decrease of \$1,570, due mainly to the reduction of \$2,430 in Minor Operating Equipment for dive equipment. This budget provides for the Citizens Public Safety Academy, the Junior Citizens Public Safety Academy, the volunteer appreciation banquet, the "National Night Out" event and the purchase of K9 and scuba diving equipment.

Capital outlay of \$11,120 is scheduled for FY 2019 for a ninhydrin chamber.

Fund Balance

There is a projected use of fund balance of \$37,100 to balance the Law Enforcement Trust Fund. The following schedule shows the projected fund balance at September 30, 2019.

**Law Enforcement Trust
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 58,831
17/18 Estimated Revenue (unaudited)	101,930
17/18 Estimated Expenditures (unaudited)	(85,371)
Projected Restricted Fund Balance as of 09/30/18	\$ 75,390
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(11,782)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(37,100)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 26,508

Police Education

The Police Education Fund provides for the training of police officers. Florida Statute (938.15) allows for the assessment of an additional \$2 on fines to provide for training and education of law enforcement officers.

The following chart shows the revenues and expenditures in the Police Education Fund for a five-year period beginning in FY 2015.

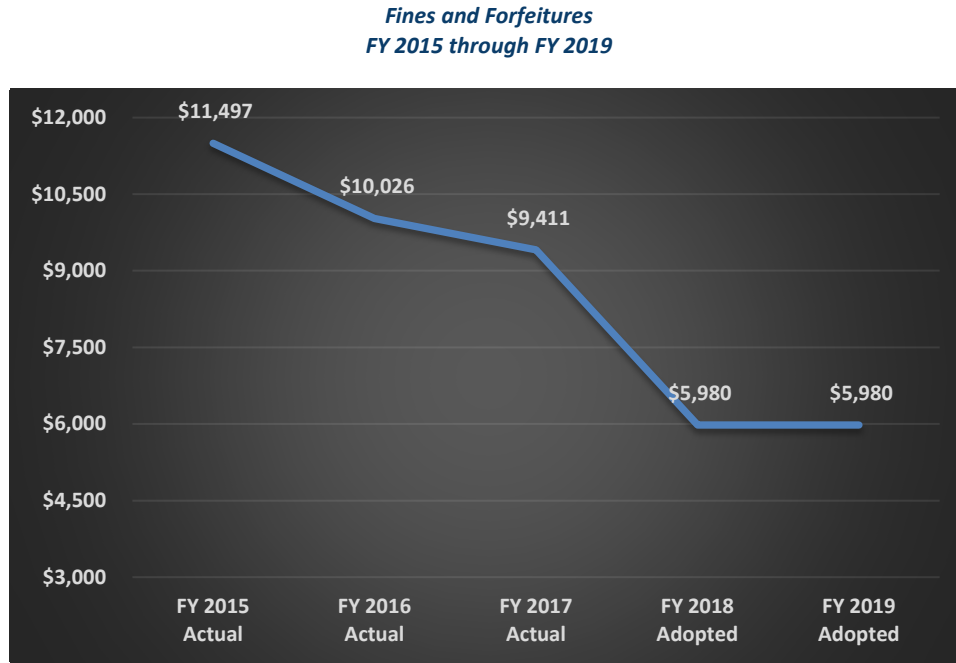
**Police Education Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Fines & Forfeitures	\$ 11,497	\$ 10,026	\$ 9,411	\$ 5,980	\$ 5,980
Investment Income	199	101	102	50	50
Other Sources	-	-	-	7,970	7,970
Total Revenues & Other Financing Sources	\$ 11,696	\$ 10,127	\$ 9,513	\$ 14,000	\$ 14,000
Expenditures					
Public Safety	12,489	9,802	8,007	14,000	14,000
Total Expenditures	\$ 12,489	\$ 9,802	\$ 8,007	\$ 14,000	\$ 14,000

Revenues

Fines and Forfeitures

Projected revenues for FY 2019 are \$5,980, no change from FY 2018. The following graph illustrates the fines and forfeitures revenue for the fund since FY 2015.



Transfers and Fund Balance

A total of \$7,970 in fund balance is appropriated for use in FY 2019.

Expenditures

Expenditures for FY 2019 are \$14,000, no change from last year. The budget provides for a number of opportunities for law enforcement officer training.

Fund Balance

There is a projected use of fund balance of \$7,970 in the Police Education Fund to balance the FY 2019 budget. The following schedule shows the projected fund balance at September 30, 2019.

**Police Education
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$	18,453
17/18 Estimated Revenue (unaudited)		10,012
17/18 Estimated Expenditures (unaudited)		(14,000)
Projected Restricted Fund Balance as of 09/30/18	\$	14,465
Committed Restricted Fund Balance as of 09/30/18		
17/18 Re-appropriated Projects & Encumbrances		-
Assigned Restricted Fund Balance as of 10/01/18		
18/19 Appropriated Use of Fund Balance		(7,970)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$	6,495

Tree Fund

In FY 2007, the Tree Fund was established to account for proceeds of fines and assessments that are restricted for tree maintenance and purchases. Prior to the segregation of these proceeds, the revenues and expenditures were accounted for in detailed line items in the General Fund.

The following chart shows the revenues and expenditures in the Tree Fund for a five-year period beginning in FY 2015.

**Tree Fund Budget Comparison
FY 2015 through FY 2019**

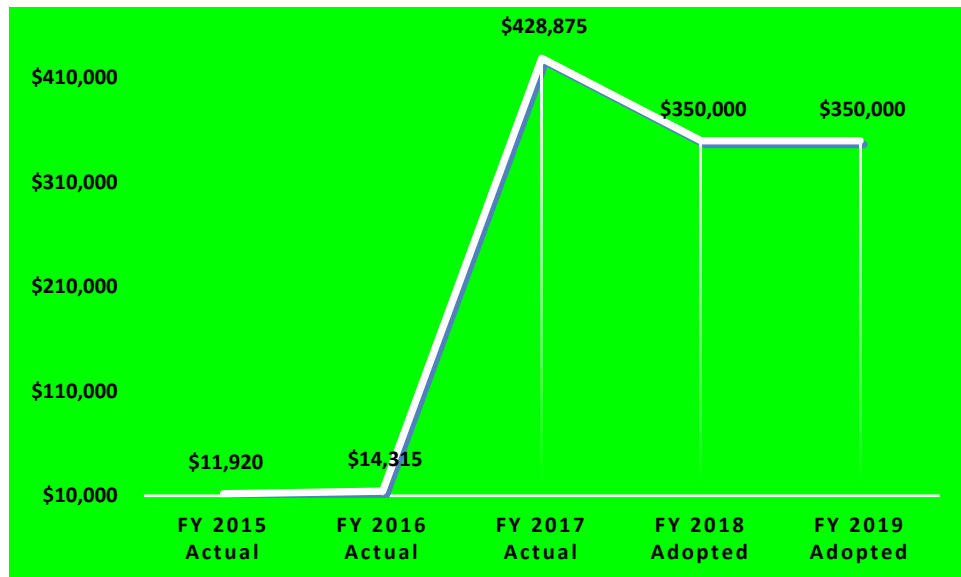
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Permits & Special Assessments	\$ 11,920	\$ 14,315	\$ 428,875	\$ 350,000	\$ 350,000
Fines & Forfeitures	187,500	362,745	750	12,000	14,000
Investment Income	5,451	5,734	7,579	4,000	2,000
Other Sources	308	-	800	(283,130)	(212,980)
Total Revenues & Other Financing Sources	\$ 205,179	\$ 382,794	\$ 438,004	\$ 82,870	\$ 153,020
Expenditures					
Physical Environment	\$ 76,929	\$ 168,238	\$ 297,896	\$ 82,870	\$ 113,020
Capital	-	-	-	-	40,000
Total Expenditures	\$ 76,929	\$ 168,238	\$ 297,896	\$ 82,870	\$ 153,020

Revenues

Permits and Special Assessments

Mitigation assessment fees charged for tree removals are a funding source for the Tree Fund. FY 2019 projected revenue from assessments is \$350,000, no change from FY 2018. Previously, the mitigation fees were charged to fines and forfeitures; beginning in FY 2018, the mitigation fees are charged to permits and special assessments. This, as well as increased construction activity, account for the large rise in assessment fees for FY2019. The following chart shows the revenues from assessment fees from FY 2015.

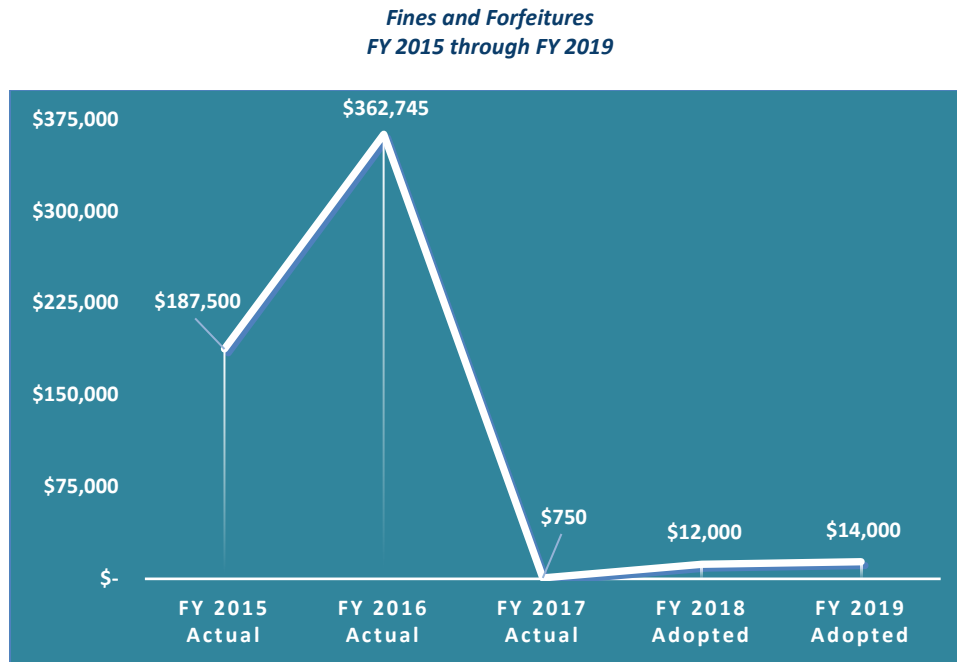
**Permits and Special Assessments-Mitigation Assessment Fees
FY 2015 through FY 2019**



Fines and Forfeitures

Revenues are derived from fines related to violations of the City's tree ordinance. Projected revenues for FY 2019 include fines of \$14,000, an increase of \$2,000 from FY 2018. Mitigation assessment fees were previously charged to fines and forfeitures; beginning with FY 2018 the fees are charged to permits and special assessments, thereby accounting for the large decrease in fines and forfeitures.

The following graph illustrates fine revenue since FY 2015.



Miscellaneous Revenues

Investment income of \$2,000 is projected for FY 2019.

Transfers and Fund Balance

A total of \$212,980 in fund balance is reserved for future use.

Expenditures

The Tree Ordinance allows for the funding of personnel costs incurred as related to the preservation of trees within the City. Personnel services are appropriated at \$69,640 for FY 2019, an increase of \$27,690 or 66.00%. Effective FY 2018, only fifty percent of the personnel costs of the two arborist positions were paid out of the Tree Fund. The remainder of the personnel costs are funded in the Planning and Zoning budget (General Fund). Prior to FY 2018, 100% of the personnel costs of the arborist were funded by the Tree Fund.

Operating expenditures are budgeted at \$43,380 for FY 2019, an increase of \$2,460 or 6.01% due to an increase in the administrative cost allocation paid to the General Fund. Capital outlay of \$40,000 is scheduled for FY 2019 for trees and irrigation for Fire Station 85. The total FY 2019 Tree Fund budget is \$153,020.

Fund Balance

A total of \$212,980 in fund balance is reserved for future use. The following schedule shows the projected fund balance at September 30, 2019. Included in the fund balance report are the following:

- ✓ FY 2018 actual revenues and expenditures (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.

**Tree Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 955,380
17/18 Estimated Revenue (unaudited)	331,789
17/18 Estimated Expenditures (unaudited)	(186,454)
Projected Restricted Fund Balance as of 09/30/18	\$ 1,100,715
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	-
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	212,980
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 1,313,695

WARM MINERAL SPRINGS FUND

The Warm Mineral Springs special revenue fund accounts for the generated revenue and related expenditures in relation to the operations of the Spring.

The following chart shows the revenues and expenditures in the Warm Mineral Springs Fund since FY 2015.

**Warm Mineral Springs Fund Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Charges for Services	\$ 1,143,279	\$ 1,214,839	\$ 1,180,512	\$ 1,358,270	\$ 1,216,220
Investment Income	1,662	5,941	7,837	2,000	5,000
Other Sources	-	-	-	(489,070)	131,510
Total Revenues & Other Financing Sources	\$ 1,144,941	\$ 1,220,780	\$ 1,188,349	\$ 871,200	\$ 1,352,730
Expenditures					
Culture & Recreation	\$ 669,412	\$ 840,113	\$ 821,834	\$ 871,200	\$ 902,730
Capital	-	90,913	9,792	-	450,000
Total Expenditures	\$ 669,412	\$ 931,026	\$ 831,626	\$ 871,200	\$ 1,352,730

Revenues

Charges for Services

A total of \$1,216,220 in charges for service is projected for FY 2019. Investment income of \$5,000 is expected for FY 2019.

Transfers and Fund Balance

A total of \$131,510 in fund balance is projected for use in FY 2019.

Expenditures

Operating expenditures for FY 2019 are \$902,730, a \$31,530 increase from FY 2018 due to the \$24,810 increase in the administrative fee paid to the General Fund and an \$11,900 increase in Minor Operating Equipment for the replacement of commercial lounge chairs. Capital outlay of \$450,000 for a building restoration is scheduled for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Warm Mineral Springs Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 1,122,007
17/18 Estimated Revenue (unaudited)	1,264,779
17/18 Estimated Expenditures (unaudited)	(862,251)
Projected Restricted Fund Balance as of 09/30/18	\$ 1,524,535
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(534,255)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(131,510)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 858,770

Escheated Lots

The Escheated Lots Funds were established through the one-time sale of escheated lots. In FY 2007, the City Commission, through a budget amendment, appropriated a portion of the funds to roads and parks projects. The remaining balance is used to fund other projects as directed by Commission.

Escheated Lots Funds

The following chart shows the revenues and expenditures in the Escheated Lots Funds since FY 2015.

**Escheated Lots – Land & Future Projects Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 8,000	\$ 302	\$ 25,960	\$ -	\$ -
Total Revenues & Other Financing Sources	\$ 8,000	\$ 302	\$ 25,960	\$ -	\$ -
Expenditures					
General Government	\$ 2,988	\$ -	\$ -	\$ -	\$ -
Transportation	-	-	8,000	-	-
Culture & Recreation	69,393	78,253	-	-	-
Capital	-	50,000	-	-	-
Total Expenditures	\$ 72,381	\$ 128,253	\$ 8,000	\$ -	\$ -

Revenues

No revenue is projected for the Escheated Lots Funds for FY 2019.

Expenditures

No operating expenditures or capital outlay are budgeted for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

<i>Escheated Lots Funds Fund Balance Report</i>	
09/30/2017 Audited Fund Balance	\$ 2,142,258
17/18 Estimated Revenue (unaudited)	-
17/18 Estimated Expenditures (unaudited)	(402,539)
Projected Restricted Fund Balance as of 09/30/18	\$ 1,739,719
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(1,731,055)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	-
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 8,664

Department of Environmental Protection Management Fund

The purpose of the Department of Environmental Protection Management Fund is to fund the expenditures associated with the acquisition of land along the Myakkahatchee Creek corridor, an environmentally sensitive area.

The following chart shows the revenues and expenditures in the Department of Environmental Management Fund for a five-year period beginning in FY 2015.

**Department of Environmental Protection Management Fund Budget Comparison
FY 2015 – 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 5,207	\$ 3,957	\$ 3,731	\$ 1,000	\$ 1,000
Other Sources	-	-	-	6,890	(1,000)
Total Revenues & Other Financing Sources	\$ 5,207	\$ 3,957	\$ 3,731	\$ 7,890	\$ -
Expenditures					
Culture & Recreation	\$ 51	\$ 5,281	\$ -	\$ -	\$ -
Capital	6,072	16,687	8,641	7,890	-
Total Expenditures	\$ 6,123	\$ 21,968	\$ 8,641	\$ 7,890	\$ -

Revenues

Investment income of \$1,000 is expected for FY 2019.

Transfers and Fund Balance

A total of \$1,000 in fund balance is reserved for future use in FY 2019.

Expenditures

No expenditures are scheduled for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Department of Environmental Protection Management Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 526,305
17/18 Estimated Revenue (unaudited)	4,763
17/18 Estimated Expenditures (unaudited)	(3,217)
Projected Restricted Fund Balance as of 09/30/18	\$ 527,851
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	
Assigned Restricted Fund Balance as of 10/01/18	(521,358)
18/19 Appropriated Reserve of Fund Balance	1,000
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 7,493

Impact Fees

Impact Fees are fees imposed on new development to fund the cost of additional facilities made necessary by growth. These fees are used to fund capital projects related to growth; however, since FY 2007, the City has experienced a dramatic decline in new construction, although the past three years have shown moderate increases. The City Commission has directed staff to change the collection of impact fees from building permit to certificate of occupancy; and to delay any impact fee rate increases.

Six impact fees are imposed in the City of North Port and include: Law Enforcement; Fire; Parks and Recreation; Transportation; Solid Waste; and General Government. Each of these impact fees is restricted to specific uses.

LAW ENFORCEMENT IMPACT FEES

The following chart shows the revenues and expenditures in the Law Enforcement Impact Fee Fund for a five-year period beginning in FY 2015.

**Law Enforcement Impact Fees Budget Comparison
FY 2015 through FY 2019**

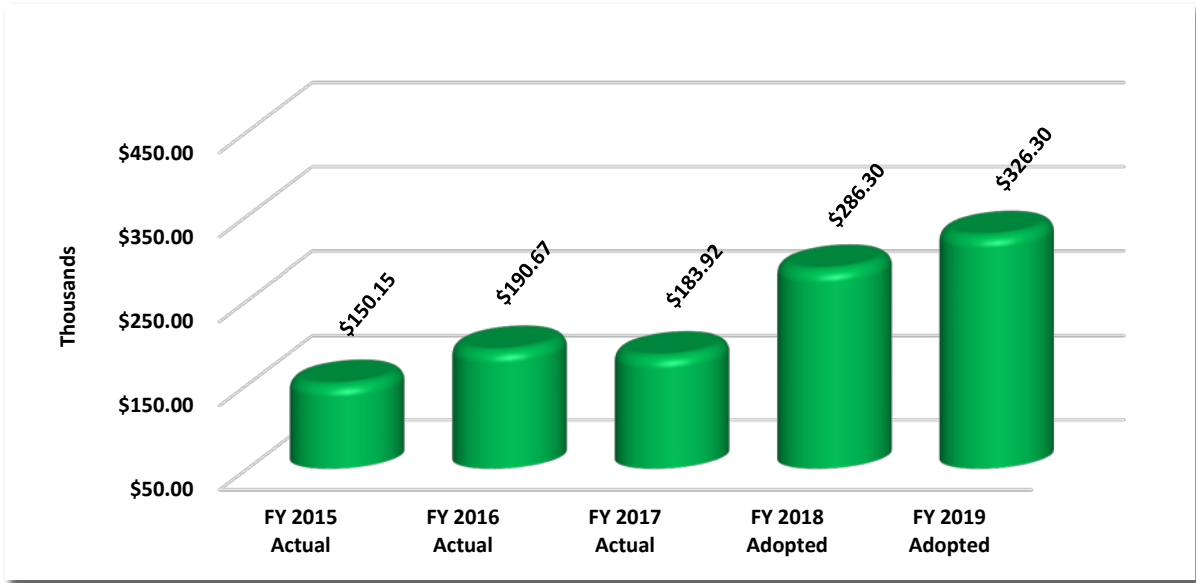
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 2,683	\$ 3,272	\$ 3,671	\$ 2,500	\$ 2,500
Miscellaneous Revenues	185	-	-	-	-
Impact Fees	150,145	190,672	175,125	286,300	326,300
Other Sources	3,498	-	-	(17,250)	(328,800)
Total Revenues & Other Financing Sources	\$ 156,511	\$ 193,944	\$ 178,796	\$ 271,550	\$ -
Expenditures					
Public Safety	\$ -	\$ 10,852	\$ 8,211	\$ -	\$ -
Capital	18,300	60,065	95,590	271,550	-
Total Expenditures	\$ 18,300	\$ 70,917	\$ 103,801	\$ 271,550	\$ -

Revenues

The purpose of the Law Enforcement Impact Fees is to provide a financial mechanism to fund growth-related projects as they pertain to public safety. Impact fee revenue projections for FY 2019 show an increase of \$40,000, or 13.97% due to increased construction activity. Investment income is projected at \$2,500.

The following chart illustrates the economic impact to this revenue stream for a five-year period beginning in FY 2015.

**Law Enforcement Impact Fee Revenue
FY 2015 through FY 2019**



Transfers and Fund Balance

A total of \$328,800 in fund balance is reserved for future use.

Expenditures

There are no expenditures budgeted for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Law Enforcement Impact Fee Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 548,921
17/18 Estimated Revenue (unaudited)	256,800
17/18 Estimated Expenditures (unaudited)	(224,226)
Projected Restricted Fund Balance as of 09/30/18	\$ 581,495
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(46,610)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	328,800
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 863,685

Fire Impact Fees

The following chart shows the revenues and expenditures in the Fire Impact Fee Fund for a five-year period beginning in FY 2015.

**Fire Impact Fees Budget Comparison
FY 2015 through FY 2019**

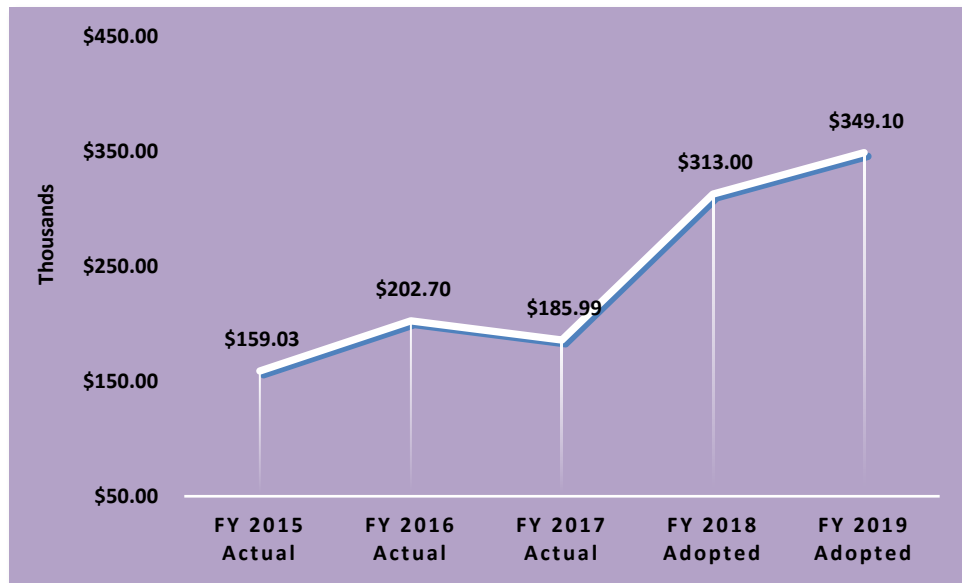
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 10,113	\$ 7,545	\$ 5,835	\$ 5,000	\$ 5,000
Impact Fees	159,025	202,703	185,987	313,000	349,100
Other Sources	-	-	-	(318,000)	222,900
Total Revenues & Other Financing Sources	\$ 169,138	\$ 210,248	\$ 191,822	\$ -	\$ 577,000
Expenditures					
Public Safety	\$ -	\$ 2,250	\$ 19,397	\$ -	\$ -
Capital	75,848	185,459	518,305	-	577,000
Total Expenditures	\$ 75,848	\$ 187,709	\$ 537,702	\$ -	\$ 577,000

Revenues

The Fire Impact Fee Fund provides revenues derived from new construction to fund growth-related projects as they relate to public safety. Impact fee revenue projections for FY 2019 are expected to increase \$36,100, or 11.53%, from FY 2018 due to increased construction activity. Investment income is projected at \$5,000.

The following chart shows the economic impact to the Fire Impact Fees for a five-year period beginning in FY 2015.

**Fire Impact Fee Revenue
FY 2015 through FY 2019**



Transfers and Fund Balance

A total of \$222,900 use of fund balance is scheduled for fiscal year 2019.

Expenditures

Capital expenditures of \$577,000 are scheduled for FY 2019 which includes \$475,000 for the design of a new fire station in the West Villages Improvement District and two vehicles for incoming training officers.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Fire Impact Fee Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 688,379
17/18 Estimated Revenue (unaudited)	275,458
17/18 Estimated Expenditures (unaudited)	(52,079)
Projected Restricted Fund Balance as of 09/30/18	\$ 911,758
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(9,783)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(222,900)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 679,075

Parks and Recreation Impact Fees

The following chart shows the revenues and expenditures in the Parks & Recreation Impact Fee Fund for a five-year period beginning in FY 2015.

**Parks & Recreation Impact Fees Budget Comparison
FY 2015 through FY 2019**

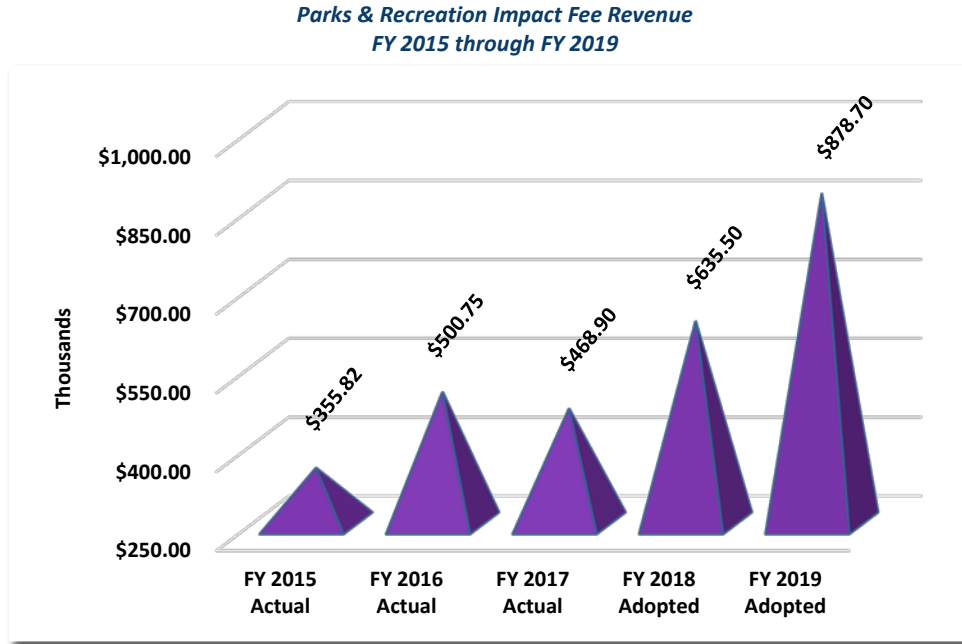
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 16,562	\$ 13,516	\$ 16,456	\$ 8,000	\$ 8,000
Impact Fees	355,817	500,746	468,900	635,500	878,700
Other Sources	-	-	-	(193,500)	(586,700)
Total Revenues & Other Financing Sources	\$ 372,379	\$ 514,262	\$ 485,356	\$ 450,000	\$ 300,000
Expenditures					
Culture and Recreation	\$ 22,708	\$ 23,618	\$ 10,418	\$ -	\$ -
Capital	379,077	85,116	75,044	450,000	300,000
Total Expenditures	\$ 401,785	\$ 108,734	\$ 85,462	\$ 450,000	\$ 300,000

Revenues

Parks & Recreation Impact Fee revenues are derived from new residential construction and provide for growth-related projects as they pertain to parks and recreation.

Projected revenues from impact fees related to parks equal \$878,700; an increase of \$243,200 or 38.27% from FY 2018 due to increased construction activity. Investment earnings estimates are \$8,000.

The following chart illustrates the economic impact to this revenue stream for a five-year period beginning in FY 2015.



Transfers and Fund Balance

A total of \$586,700 in fund balance is reserved for future use in FY 2019.

Expenditures

Capital outlay totaling \$300,000 is scheduled for FY 2019 for the Blue Ridge Park parking lot, \$150,000 and Atwater Park Phase IV, \$150,000.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Parks & Recreation Impact Fee Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 2,424,454
17/18 Estimated Revenue (unaudited)	669,549
17/18 Estimated Expenditures (unaudited)	(33,828)
Projected Restricted Fund Balance as of 09/30/18	\$ 3,060,175
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(1,023,950)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	586,700
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 2,622,925

Transportation Impact Fees

The following chart shows the revenues and expenditures in the Transportation Impact Fee Fund for a five-year period beginning in FY 2015.

**Transportation Impact Fees Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 71,817	\$ 46,708	\$ 44,311	\$ 30,000	\$ 30,000
Impact Fees	305,963	1,907,710	1,790,895	3,118,100	3,389,500
Other Sources	4,355,011	411,180	-	1,458,170	1,684,000
Total Revenues & Other Financing Sources	\$ 4,732,791	\$ 2,365,598	\$ 1,835,206	\$ 4,606,270	\$ 5,103,500
Expenditures					
Capital	\$ 2,647,987	\$ 503	\$ 24,074	\$ 2,785,000	\$ 2,403,000
Debt	-	1,821,260	1,821,260	1,821,270	2,700,500
Total Expenditures	\$ 2,647,987	\$ 1,821,763	\$ 1,845,334	\$ 4,606,270	\$ 5,103,500

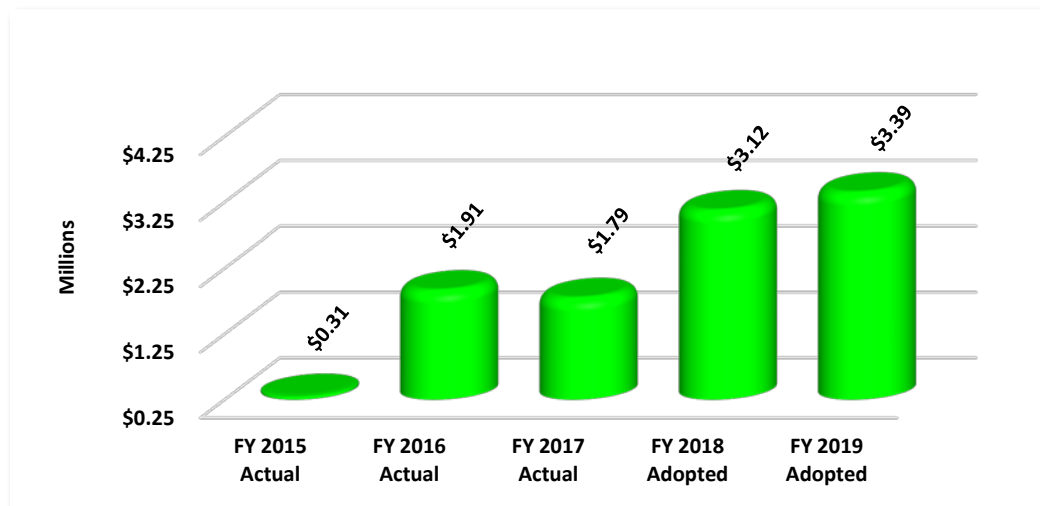
Revenue

The purpose of Transportation Impact Fees is to provide a mechanism to fund growth-related projects as they relate to road systems. Revenues are derived from new residential and commercial construction.

Projected estimated revenues from transportation impact fees are \$3,889,500 for FY 2019, an increase of 771,400 or 8.70% from FY 2018 due to increased construction activity. No transportation impact fees were collected in FY 2012 through 2014. At the January 30, 2012 Commission meeting, the City Commission approved an impact fee ordinance which contained a two-year moratorium on Transportation and Solid Waste Impact Fees. At the January 27, 2014 Commission meeting, it was decided to extend the moratorium on Transportation Impact Fees for another year until January 31, 2015. At the January 11, 2015 meeting, the Commission chose to take no action on the current impact fee ordinance which allowed the lifting of the moratorium as of January 31, 2015. Therefore, transportation impact fees became effective on 01/31/15. Investment income is projected to be \$30,000.

The following chart shows the economic impact on the Transportation Impact Fees for a five-year period beginning in FY 2015.

**Transportation Impact Fee Revenue
FY 2015 through FY 2019**



Transfers and Fund Balance

A total of \$1,684,000 in fund balance is appropriated for use in FY 2019.

Expenditures

Capital outlay of \$2,403,000 for the Price Boulevard widening project is scheduled for FY 2019. Debt payment of \$2,700,500 is budgeted for FY 2019. This debt payment will pay in full the loan from the State Infrastructure Bank.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Transportation Impact Fee Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 6,711,342
17/18 Estimated Revenue (unaudited)	2,725,060
17/18 Estimated Expenditures (unaudited)	(1,868,982)
Projected Restricted Fund Balance as of 09/30/18	\$ 7,567,420
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(1,452,332)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(1,684,000)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 4,431,088

Solid Waste Impact Fees

The following chart shows the revenues and expenditures in the Solid Waste Fee Fund for a five-year period beginning in FY 2015.

**Solid Waste Impact Fees Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 512	\$ 1,658	\$ 1,890	\$ 1,000	\$ 1,000
Impact Fees	100,106	153,066	132,190	200,830	243,540
Other Sources	-	-	-	(201,830)	93,670
Total Revenues & Other Financing Sources	\$ 100,618	\$ 154,724	\$ 134,080	\$ -	\$ 338,210
Expenditures					
Physical Environment	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	-	-	100,001	-	338,210
Total Expenditures	\$ -	\$ -	\$ 100,001	\$ -	\$ 338,210

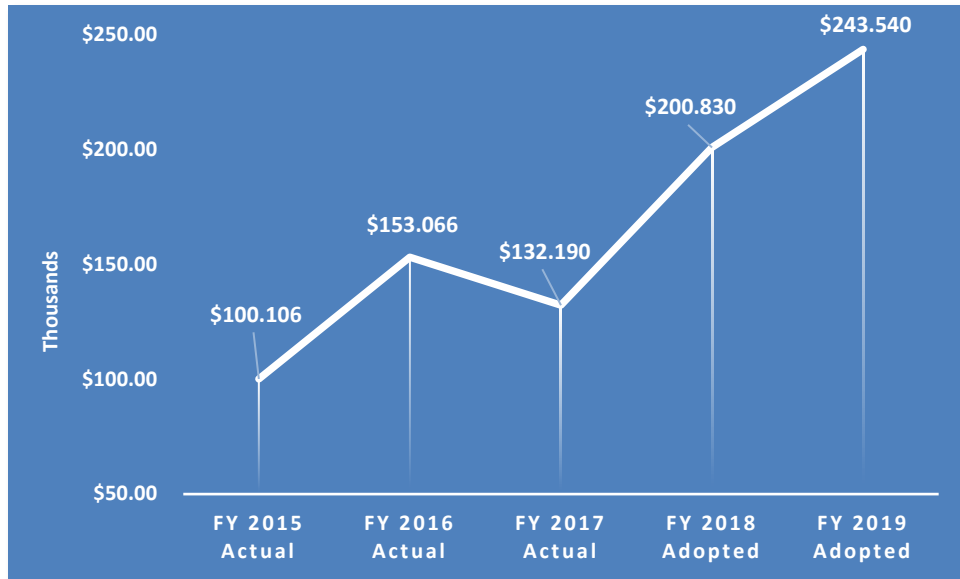
Revenues

Solid Waste Impact Fee revenues are derived from new residential and commercial construction and provide for growth-related projects as they pertain to solid waste services. The fees were implemented in FY 2008.

The projected impact fee revenue for FY 2019 is \$243,540, an increase of \$42,710 or 21.27% from FY 2018 due to increased construction activity. No Solid Waste Impact Fees were collected in FY 2012 & 2013. At the January 30, 2012 Commission meeting, the City Commission approved an impact fee ordinance which contained a two-year moratorium on Transportation and Solid Waste Impact Fees. At the January 27, 2014 Commission meeting, it was decided to extend the moratorium on Transportation Impact Fees only; therefore, the moratorium on Solid Waste impact fees was lifted and became effective January 28, 2014.

The following chart illustrates the revenues from Solid Waste Impact Fees for a five-year period beginning in FY 2015.

**Solid Waste Impact Fee Revenue
FY 2015 through FY 2019**



Transfers and Fund Balance

A total of \$93,670 in fund balance is expected to be used in FY 2019.

Expenditures

Capital expenditures of \$338,210 for a front load truck are scheduled for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Solid Waste Impact Fee Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 307,151
17/18 Estimated Revenue (unaudited)	200,031
17/18 Estimated Expenditures (unaudited)	-
Projected Restricted Fund Balance as of 09/30/18	\$ 507,182
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(93,670)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 413,512

General Government Impact Fees

The following chart shows the revenues and expenditures in the General Government Impact Fee Fund for a five-year period beginning in FY 2015.

**General Government Impact Fees Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 1,063	\$ 2,042	\$ 2,986	\$ 1,500	\$ 1,500
Impact Fees	110,913	140,745	129,341	217,670	242,760
Other Sources	-	-	-	(90,160)	(244,260)
Total Revenues & Other Financing Sources	\$ 111,976	\$ 142,787	\$ 132,327	\$ 129,010	\$ -
Expenditures					
General Government	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	-	-	-	129,010	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 129,010	\$ -

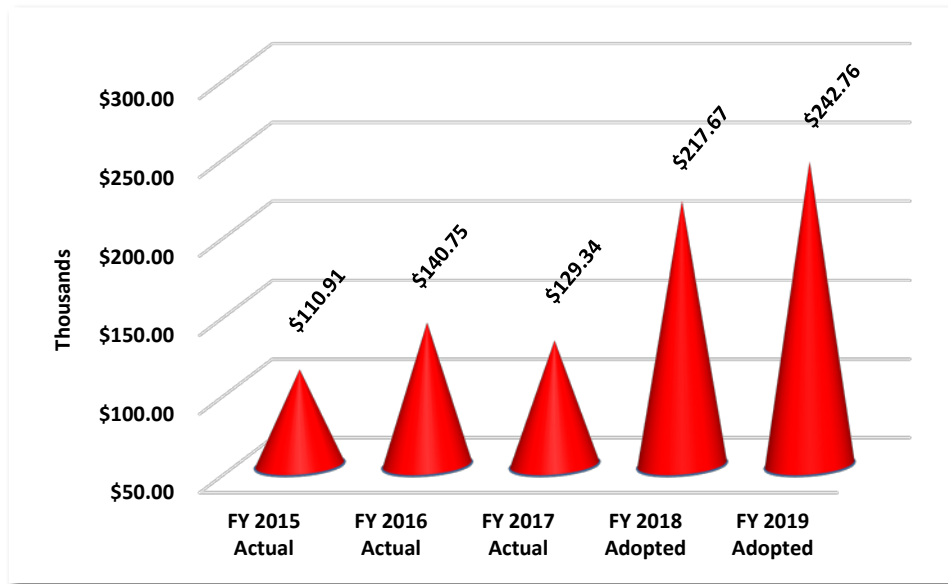
Revenues

General Government Impact Fee revenues are derived from new residential and commercial construction and provide for growth-related projects as they relate to the general services of the City. The fees were implemented in FY 2007.

Impact fee revenue of \$242,760, an increase of \$25,090 or 11.53% from FY 2018, and investment income of \$1,500 is projected for FY 2019. Impact fees are expected to rise due to the increased construction activity.

The following chart illustrates the revenues from General Government Impact Fees for a five-year period beginning in FY 2015.

**General Government Impact Fee Revenue
FY 2015 through FY 2019**



Transfers and Fund Balance

A total of \$244,260 in fund balance is reserved for future use.

Expenditures

No capital expenditures are scheduled for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**General Government Impact Fee Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 456,826
17/18 Estimated Revenue (unaudited)	191,199
17/18 Estimated Expenditures (unaudited)	(45,946)
Projected Restricted Fund Balance as of 09/30/18	\$ 602,079
Committed Restricted Fund Balance as of 09/30/18	
17/18 Re-appropriated Projects & Encumbrances	(80,446)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	244,260
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 765,893

Debt Service Fund

Road Reconstruction Bond Debt Service Fund

The purpose of the Road Reconstruction Bond Debt Service Fund, started in FY 2014, is to fund the expenditures – interest and principal - associated with the road reconstruction bonds.

The following chart shows the revenues and expenditures in the Road Reconstruction Bond Debt Service Fund for the past five years.

**Bond Reconstruction Bond Debt Service Fund
Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Permits & Special Assessments	\$ 3,011,074	\$ 3,026,324	\$ 3,113,042	\$ 3,002,480	\$ 3,001,690
Investment Income	7,570	16,959	17,960	12,000	15,000
Other Sources	-	-	-	(338,180)	(335,590)
Total Revenues & Other Financing Sources	\$ 3,018,644	\$ 3,043,283	\$ 3,131,002	\$ 2,676,300	\$ 2,681,100
Expenditures					
Transportation	\$ 32,760	\$ 32,603	\$ 33,514	\$ 37,500	\$ 45,500
Deb Service	2,636,244	2,635,594	2,635,394	2,638,800	2,635,600
Total Expenditures	\$ 2,669,004	\$ 2,668,197	\$ 2,668,908	\$ 2,676,300	\$ 2,681,100

Revenues

Revenues are derived through a capital improvement road reconstruction special assessment charged to the City's residents. These charges are restricted to funding the expenditures associated with the road reconstruction bond. Assessments of \$3,001,690 are projected for FY 2019.

Transfers and Fund Balance

A total of \$335,590 in fund balance is reserved for future use.

Expenditures

Operating expenditures include \$45,500 for tax collector fees. Debt payments of \$2,635,600 are budgeted for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Road Reconstruction Bond Debt Service Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 1,519,076
17/18 Estimated Revenues (unaudited)	3,065,395
17/18 Estimated Expenditures (unaudited)	(2,671,369)
Projected Restricted Fund Balance as of 09/30/18	\$ 1,913,102
Assigned Restricted Fund Balance as of 10/01/18	
17/18 Appropriated Reserve of Fund Balance	335,590
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 2,248,692



Capital Funds

Capital funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. The capital funds used by the City are Infrastructure Sales Surtax, Renewal and Replacement, and Road Reconstruction.

Local Discretionary Infrastructure Sales Surtax – One Cent Sales Tax

Local Discretionary Infrastructure Sales Surtax revenues are derived from sales tax collected on the first \$5,000 of a purchase. This fund provides for the acquisition and/or construction of specific capital projects and represents the 15-year extension of the One Cent Sales Surtax program.

The following chart shows the revenues and expenditures in the Surtax Fund since FY 2015.

Infrastructure Sales Surtax Budget Comparison FY 2015 through FY 2019

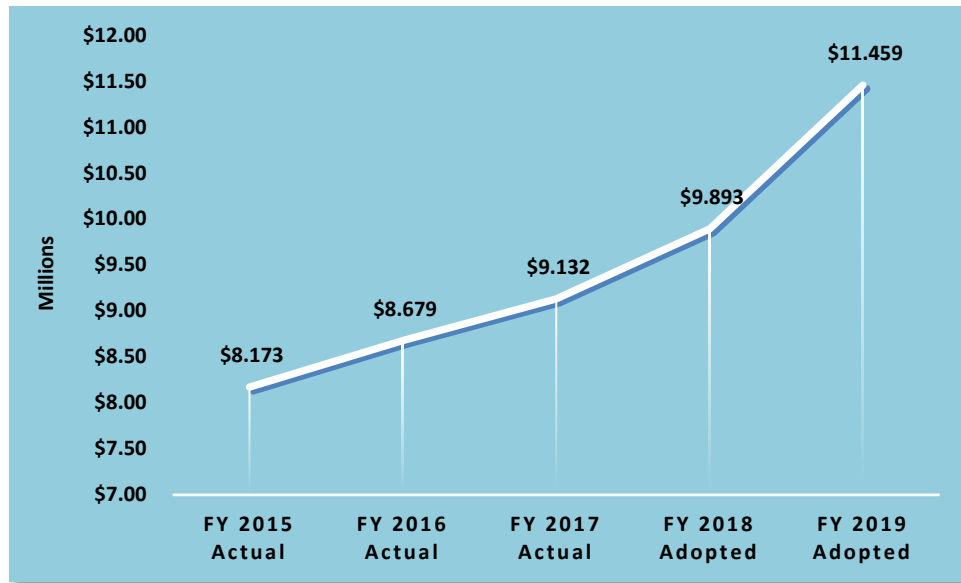
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Other Taxes	\$ 8,172,571	\$ 8,679,097	\$ 9,131,513	\$ 9,893,410	\$ 11,458,730
Intergovernmental Revenue	-	163,120	76,746	-	-
Charges for Services	-	15,094	571,289	-	-
Interest Income	200,171	192,030	205,461	100,000	150,000
Other Sources	20,267	-	4,366	15,789,180	1,863,910
Total Revenues & Other Financing Sources	\$ 8,393,009	\$ 9,049,341	\$ 9,989,375	\$ 25,782,590	\$ 13,472,640
Expenditures					
General Government	\$ -	\$ 720,126	\$ -	\$ 4,700,000	\$ -
Public Safety	215,875	198,651	301,246	-	-
Transportation	1,075,503	82,436	1,765,138	1,677,600	1,452,600
Culture & Recreation	107,385	68,542	167,352	-	-
Capital	2,572,544	4,793,122	6,179,774	18,594,390	12,020,040
Debt & Lease	1,821,260	-	-	-	-
Other Uses	-	-	-	810,600	-
Total Expenditures	\$ 5,792,567	\$ 5,862,877	\$ 8,413,510	\$ 25,782,590	\$ 13,472,640

Revenues

The Infrastructure Sales Surtax (Surtax) provides funding for the acquisition and/or construction of specific capital projects and generated from sales tax collected. Surtax revenue is projected at \$11,458,730 for FY 2019, an increase of \$1,565,320 (15.82%) from FY 2018. Revenue estimates are provided by the State of Florida in July of each year. Investment income is estimated at \$150,000.

The following chart illustrates the economic impact to this revenue stream for a five-year period beginning in FY 2015.

**Infrastructure Sales Surtax III Revenue
FY 2015 through FY 2019**



Transfers and Fund Balance

A total of \$1,863,910 in fund balance is appropriated for use in FY 2019.

Expenditures

FY 2019 expenditures of \$13,472,640 include the following:

- ✓ Emergency Operations Center (EOC) in City Hall (\$1,250,000)
- ✓ Police Department: police station expansion (\$400,000)
- ✓ Parks & Recreation: Butler park playground replacement (\$200,000) and park amenities (\$10,000)
- ✓ Fire: fire station 81 renovation (2,775,000), public safety training complex (\$488,250), two (2) replacement ambulances (\$783,230) and ambulance re-chassis (\$270,000)
- ✓ Road & Drainage: routine road rehabilitation (\$1,452,600), drainage system improvements (\$1,642,500), sidewalks for San Mateo and Price Boulevard (\$271,000), bridge rehabilitation for North Port Boulevard and Pan American (\$50,000), North Tamiami Trail parking (\$82,950) and Tropicaire Road reconstruction (\$1,442,350)
- ✓ Utilities: rehabilitation of water control structure 106 (\$508,000), neighborhood water and wastewater expansion (\$1,492,760) and water distribution improvements (\$354,000)

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Infrastructure Sales Surtax Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 30,042,208
17/18 Estimated Revenue (unaudited)	11,272,494
17/18 Estimated Expenditures (unaudited)	(14,690,140)
Projected Restricted Fund Balance as of 09/30/18	\$ 26,624,562
Committed Restricted Fund Balance as of 09/30/18	
17/18 Appropriated Use of Fund Balance	(23,076,011)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(1,863,910)
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 1,684,641

Capital Acquisition Fund

The Capital Acquisition Fund was established in 2012 to provide for the purchase of new and replacement vehicles and equipment. Revenues were accumulated from the various operating funds to provide sufficient funding. The allocation from each operating fund was based upon a replacement schedule as determined by the Fleet Management Division. In FY 2019, renewal and replacement (R&R) funds were established for the General Fund, the Road and Drainage District Fund, the Fire Rescue District Fund, the Solid Waste District Fund, the Building Fund and the Fleet Management Fund. All monies from the Capital Acquisition Fund have been transferred to the respective operating renewal and replacement funds.

The following chart shows the revenues and expenditures in the Capital Acquisition Fund since FY 2015.

Capital Acquisition Fund Budget Comparison FY 2015 through FY 2019

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Interest Income	\$ 73,725	\$ 66,339	\$ 57,229	\$ 40,000	\$ -
Transfers In	3,163,840	2,604,030	2,133,860	4,492,770	-
Other Sources	-	-	-	(964,850)	9,416,015
Total Revenues & Other Financing Sources	\$ 3,237,565	\$ 2,670,369	\$ 2,191,089	\$ 3,567,920	\$ 9,416,015
Expenditures					
Public Safety	\$ 682,666	\$ 24,672	\$ 29,213	\$ -	\$ -
Physical Environment	-	353	-	-	-
Transportation	-	-	79	-	-
Capital	2,470,556	1,426,070	3,848,215	3,563,420	-
Other Uses	-	-	-	4,500	9,416,015
Total Expenditures	\$ 3,153,222	\$ 1,451,095	\$ 3,877,507	\$ 3,567,920	\$ 9,416,015

Revenues

Revenues acquired in the Capital Acquisition Fund are from transfers in from other funds.

No investment income is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, a total of \$9,416,015 in fund balance is budgeted for transfer to:

- ✓ Renewal & Replacement (R&R) General Fund \$488,707
- ✓ R&R Road and Drainage Fund \$1,681,731
- ✓ R&R Fire Rescue District Fund \$1,655,568
- ✓ R&R Solid Waste Fund \$4,791,280
- ✓ R&R Building Fund \$167,214
- ✓ R&R Fleet Management Fund \$631,515

Expenditures

No expenditures are scheduled for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Capital Acquisition Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 8,026,556
17/18 Estimated Revenue (unaudited)	4,104,028
17/18 Estimated Expenditures (unaudited)	(2,766,369)
Projected Restricted Fund Balance as of 09/30/18	\$ 9,364,215
Committed Restricted Fund Balance as of 09/30/18	
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(9,416,015)
Projected "Available" Restricted Fund Balance as of 09/30/19*	\$ (51,800)

*NOTE: The final amount of use of fund balance will not be known until audited financial statements are complete.

Renewal & Replacement (R&R) Funds

The R&R funds were established for the FY 2019 budget and will be utilized to provide for the replacement of rolling stock and equipment and to support the upgrades of City facilities such as; building components, playground equipment, shade structures, etc. Revenues in the R&R funds are acquired from transfers in from other funds. All monies from the Capital Acquisition Fund have been transferred into the respective operating R&R funds.

Renewal & Replacement – General Fund

The following schedule shows the projected activity for FY 2019.

**Renewal & Replacement – General Fund
FY 2019 Adopted**

	FY 2019 Adopted
Revenues	
Investment Income	\$ 2,000
Transfers In	823,707
Other Sources	(711,697)
Total Revenues & Other Financing Sources	\$ 114,010
Expenditures	
Public Safety	\$ -
Physical Environment	-
Transportation	-
Capital	114,010
Other Uses	-
Total Expenditures	\$ 114,010

Revenues

For FY 2019, \$214,040 and \$274,667 are transferred in from the Capital Acquisition Fund for non-emergency medical services and Emergency Medical Services (EMS) respectively. These funds were reserved in prior years for future use. Additionally, \$335,000 will be transferred in for the following: EMS stretcher replacement program (\$15,000), the EMS Lifepak™ EKG replacement program (\$70,000), and non-EMS uses (\$250,000). Interest income of \$2,000 is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, a total of \$711,697 is reserved for future use.

Expenditures

For FY 2019, the following capital expenditures are appropriated (\$114,010): \$25,190 to replace a Ford van; \$54,440 to replace two Ford F-150 pickup trucks; and \$34,380 to replace a Ford F-250.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Renewal & Replacement – General Fund
Fund Balance Report**

09/30/2018 Audited Fund Balance	\$	-
Projected Restricted Fund Balance as of 09/30/18		
	\$	-
Committed Restricted Fund Balance as of 09/30/18		
Assigned Restricted Fund Balance as of 10/01/18		
		18/19 Appropriated Reserve of Fund Balance
		711,697
Projected "Available" Restricted Fund Balance as of 09/30/19	\$	711,697

Renewal & Replacement – Road & Drainage District

The following schedule shows the projected activity for FY 2019.

**Renewal & Replacement – Road & Drainage District
FY 2019 Adopted**

	FY 2019 Adopted
Revenues	
Investment Income	\$ 7,000
Transfers In	2,531,731
Other Sources	(1,538,841)
Total Revenues & Other Financing Sources	\$ 999,890
Expenditures	
Public Safety	\$ -
Physical Environment	-
Transportation	-
Capital	999,890
Other Uses	-
Total Expenditures	\$ 999,890

Revenues

For FY 2019, \$1,681,731 is transferred in from the Capital Acquisition Fund for the Road and Drainage District. These funds were reserved in prior years for future use. Additionally, \$850,000 will be transferred in for the renewal and replacement program. Interest income of \$7,000 is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, a total of \$1,538,841 is reserved for future use.

Expenditures

For FY 2019, the following capital expenditures are appropriated: \$264,220 to replace eight trucks; \$582,000 to replace two excavators; \$26,180 to replace two zero turn mowers; \$86,550 to replace a dump truck; and \$40,940 to replace a HydroSeeder®.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Renewal & Replacement – Road & Drainage District
Fund Balance Report**

09/30/2018 Audited Fund Balance	\$ -
Projected Restricted Fund Balance as of 09/30/18	\$ -
Committed Restricted Fund Balance as of 09/30/18	
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	1,538,841
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 1,538,841

Renewal & Replacement – Fire Rescue District

The following schedule shows the projected activity for FY 2019.

**Renewal & Replacement – Fire Rescue District
FY 2019 Adopted**

	FY 2019 Adopted
Revenues	
Investment Income	\$ 8,000
Transfers In	2,350,568
Other Sources	(1,105,068)
Total Revenues & Other Financing Sources	\$ 1,253,500
Expenditures	
Public Safety	\$ -
Physical Environment	-
Transportation	-
Capital	1,253,500
Other Uses	-
Total Expenditures	\$ 1,253,500

Revenues

For FY 2019, \$1,655,568 is transferred in from the Capital Acquisition Fund for the Fire Rescue District. These funds were reserved in prior years for future use. Additionally, \$695,000 will be transferred in for the following: vehicle replacements (\$600,000), extrication equipment (\$35,000), self-contained breathing apparatus (SCBA) equipment (\$50,000) and thermal imaging cameras (\$10,000).

Interest income of \$8,000 is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, \$1,105,068 is reserved for future use.

Expenditures

For FY 2019, the following capital expenditures are appropriated (\$1,253,500): \$22,500 to replace a trailer; \$450,000 to replace a tanker; \$31,000 to replace a Ford F150; and \$750,000 to replace a fire engine.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Renewal & Replacement – Fire Rescue District
Fund Balance Report**

09/30/2018 Audited Fund Balance	\$ -
Projected Restricted Fund Balance as of 09/30/18	\$ -
Committed Restricted Fund Balance as of 09/30/18	
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	1,105,068
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 1,105,068

Renewal & Replacement – Solid Waste District

The following schedule shows the projected activity for FY 2019.

**Renewal & Replacement – Solid Waste District
FY 2019 Adopted**

	FY 2019 Adopted
Revenues	
Investment Income	\$ 25,000
Transfers In	5,241,280
Other Sources	(5,118,280)
Total Revenues & Other Financing Sources	\$ 148,000
Expenditures	
Public Safety	\$ -
Physical Environment	-
Transportation	-
Capital	148,000
Other Uses	-
Total Expenditures	\$ 148,000

Revenues

For FY 2019, \$4,791,280 is transferred in from the Capital Acquisition Fund for the Solid Waste District. These funds were reserved in prior years for future use. Additionally, \$450,000 will be transferred in for the renewal and replacement program. Interest income of \$25,000 is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, \$5,118,280 is reserved for future use.

Expenditures

For FY 2019, \$148,000 is appropriated for five (5) new curotto cans.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Renewal & Replacement – Solid Waste District
Fund Balance Report**

09/30/2018 Audited Fund Balance	\$	-
Projected Restricted Fund Balance as of 09/30/18		
	\$	-
Committed Restricted Fund Balance as of 09/30/18		
Assigned Restricted Fund Balance as of 10/01/18		
		18/19 Appropriated Reserve of Fund Balance
		5,118,280
Projected "Available" Restricted Fund Balance as of 09/30/19	\$	5,118,280

Renewal & Replacement – Building Fund

The following schedule shows the projected activity for FY 2019.

**Renewal & Replacement – Building Fund
FY 2019 Adopted**

	FY 2019 Adopted
Revenues	
Investment Income	\$ 1,500
Transfers In	207,214
Other Sources	(181,494)
Total Revenues & Other Financing Sources	\$ 27,220
Expenditures	
Public Safety	\$ -
Physical Environment	-
Transportation	-
Capital	27,220
Other Uses	-
Total Expenditures	\$ 27,220

Revenues

For FY 2019, \$167,214 is transferred in from the Capital Acquisition Fund for the Building Fund. These funds were reserved in prior years for future use. Additionally, \$40,000 will be transferred in for the renewal and replacement program. Interest income of \$1,500 is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, \$181,494 is reserved for future use.

Expenditures

For FY 2019, \$27,220 is appropriated for a vehicle replacement.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Renewal & Replacement – Building Fund
Fund Balance Report**

09/30/2018 Audited Fund Balance	\$ -
Projected Restricted Fund Balance as of 09/30/18	\$ -
Committed Restricted Fund Balance as of 09/30/18	
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	181,494
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 181,494

Renewal & Replacement – Fleet Management

The following schedule shows the projected activity for FY 2019.

**Renewal & Replacement – Fleet Management
FY 2019 Adopted**

	FY 2019 Adopted
Revenues	
Investment Income	\$ 5,000
Transfers In	681,515
Other Sources	(618,665)
Total Revenues & Other Financing Sources	\$ 67,850
Expenditures	
Public Safety	\$ -
Physical Environment	-
Transportation	-
Capital	67,850
Other Uses	-
Total Expenditures	\$ 67,850

Revenues

For FY 2019, \$631,515 is transferred in from the Capital Acquisition Fund for the renewal and replacement program. These funds were reserved in prior years for future use. Additionally, \$50,000 will be transferred in for the renewal and replacement program. Interest income of \$5,000 is projected for FY 2019.

Transfers and Fund Balance

In FY 2019, \$618,665 is reserved for future use.

Expenditures

For FY 2019, capital expenditures of \$67,850 are appropriated for the replacement of a Ford F-350 pickup truck (\$43,530) and a Ford Transit Connect van (\$24,320).

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Renewal & Replacement – Fleet Management
Fund Balance Report**

09/30/2018 Audited Fund Balance	\$ -
Projected Restricted Fund Balance as of 09/30/18	\$ -
Committed Restricted Fund Balance as of 09/30/18	
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	618,665
Projected "Available" Restricted Fund Balance as of 09/30/19	\$ 618,665

Road Reconstruction Fund

The Road Reconstruction Fund was established in 2014 and provides for the rehabilitation of approximately 266 miles of roads.

The following chart shows the revenues and expenditures in the Road Reconstruction Fund for the past five years.

**Road Reconstruction Fund
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 137,256	\$ 129,444	\$ 131,531	\$ 35,000	\$ 15,000
Other Sources	47	-	-	(30,500)	1,458,150
Total Revenues & Other Financing Sources	\$ 137,303	\$ 129,444	\$ 131,531	\$ 4,500	\$ 1,473,150
Expenditures					
Transportation	\$ 30,139	\$ 26,862	\$ 4,965	\$ 4,500	\$ 5,500
Capital	6,574,873	11,063,877	9,177,346	-	1,467,650
Other Uses	-	-	-	-	-
Total Expenditures	\$ 6,605,012	\$ 11,090,739	\$ 9,182,311	\$ 4,500	\$ 1,473,150

Revenues

Investment income of \$15,000 is scheduled for FY 2019.

Transfers and Fund Balance

A total of \$1,458,150 in fund balance is scheduled for use.

Expenditures

Operating expenditures of \$5,500 are budgeted for FY 2019 for bank fees. Rehabilitation of Tropicaire Boulevard is scheduled for Fiscal Year 2019 at a cost of \$1,467,650.

The following schedule shows the projected fund balance at September 30, 2019.

**Road Reconstruction
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 8,708,638
17/18 Estimated Revenue (unaudited)	91,147
17/18 Estimated Expenditures (unaudited)	(6,184,468)
Projected Restricted Fund Balance as of 09/30/18	\$ 2,615,317
Committed Restricted Fund Balance as of 09/30/18	
17/18 Appropriated Use of Fund Balance	(1,639,140)
Assigned Restricted Fund Balance as of 10/01/18	
18/19 Appropriated Use of Fund Balance	(1,458,150)
Projected "Available" Restricted Fund Balance as of 09/30/19*	\$ (481,973)

*NOTE: The final amount of use of fund balance will not be known until audited financial statements are complete. Use of Fund Balance will not exceed available funding.



Internal Service Funds

Self-Insurance Risk Fund

This internal service fund is a type of fund designed to account for the financing of services provided by one department for other departments within the City, was established in FY 2016 and is classified as a proprietary fund (a fund in which the services provided are financed and operated as those of a private business). The purpose of Self-Insurance – Risk Fund is to provide for the overall management of the City's property & casualty insurance.

The following chart shows the revenues and expenditures in this Self-Insurance Fund for FY 2016 through FY 2019.

Self-Insurance Risk Fund Budget Comparison FY 2016 through FY 2019

	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues				
Charges for Services	\$ 1,600,010	\$ 1,563,630	\$ 1,545,430	\$ 1,601,480
Investment Income	3,983	6,608	4,000	5,000
Miscellaneous	26,752	-	-	-
Other Sources	-	18,242	(192,230)	(313,650)
Total Revenues & Other Financing Sources	\$ 1,630,745	\$ 1,588,480	\$ 1,357,200	\$ 1,292,830
Expenditures				
General Government	\$ 946,803	\$ 1,808,632	\$ 1,357,200	\$ 1,292,830
Other Uses	-	-	-	-
Total Expenditures	\$ 946,803	\$ 1,808,632	\$ 1,357,200	\$ 1,292,830

Revenues

Charges for Service

A total of \$1,601,480 in charges for service is projected for FY 2019, an increase of \$56,050 from FY 2018. Investment income of \$5,000 is expected for FY 2019, an increase of \$1,000 from FY 2018.

Transfers and Fund Balance

A total of \$313,650 in fund balance is reserved for future use.

Expenditures

Operating expenditures for FY 2019 are \$1,292,830. Insurance costs of \$693,830, self-insurers assessment of \$25,000, professional services of \$27,500, actuarial services of \$6,000, bank transaction fees of \$2,500 and claims of \$538,000 are budgeted for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

Self-Insurance Risk Fund Fund Balance Report

09/30/2017 Audited Fund Balance	\$ 463,789
17/18 Estimated Revenue (unaudited)	1,653,280
17/18 Estimated Expenditures (unaudited)	(1,488,790)
Projected Restricted Fund Balance as of 09/30/18	\$ 628,279
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	313,650
Projected Fund Balance as of 09/30/19	\$ 941,929

Self-Insurance Medical Fund

This internal service fund is a type of fund designed to account for the financing of services provided by one department for other departments within the City, was established in FY 2019 and is classified as a proprietary fund (a fund in which the services provided are financed and operated as those of a private business). The purpose of the Self-Insurance Medical Fund is to provide for the overall management of the City's medical health insurance.

The following schedule shows the projected activity for FY 2019.

Self-Insurance Medical Fund FY 2019 Adopted

	FY 2019 Adopted
Revenues	
Charges for Services	\$ 8,120,020
Investment Income	25,000
Other Sources	(891,390)
Total Revenues & Other Financing Sources	\$ 7,253,630
Expenditures	
General Government	\$ 7,253,630
Other Uses	-
Total Expenditures	\$ 7,253,630

Revenues

Charges for Services

A total of \$8,120,020 in charges for service is projected for FY 2019. Interest earnings of \$25,000 are expected for FY 2019

Transfers and Fund Balance

A total of \$891,390 in fund balance is reserved for future use.

Expenditures

Operating expenditures for FY 2019 are \$7,253,630. Administrative costs of \$284,710, reinsurance costs of \$735,090, Patient-Centered Outcomes Research Institute fee \$3,430 and claims of \$6,230,400 are budgeted for FY 2019.

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

Self-Insurance Medical Fund Fund Balance Report

09/30/2018 Audited Fund Balance	\$	-
Projected Restricted Fund Balance as of 09/30/18	\$	-
Assigned Fund Balance as of 10/01/18		
	18/19 Appropriated Reserve of Fund Balance	891,390
Projected Fund Balance as of 09/30/19	\$	891,390

Employee Benefit Fund

The purpose of the Employee Benefits Fund is to provide City employees with comprehensive and cost-effective benefit programs. The benefit programs, which include health, dental, vision, life, disability insurance, and a flex plan spending program, are funded through all operating funds of the City. Employees have the opportunity to purchase additional coverage for themselves and their families which is reflected in the budgeted revenues and expenditures of the fund. Beginning in Fiscal Year 2019, medical healthcare is being funded through the City's newly established Self-Insurance – Medical Fund. The FY 2019 adopted budget reflects this change.

The following chart shows the revenues and expenditures in the Employee Benefits Fund for a five-year period beginning in FY 2015.

**Employee Benefits Fund Budget Comparison
FY 2015 through FY 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Investment Income	\$ 4,521	\$ 1,577	\$ (722)	\$ 1,000	\$ 1,000
Miscellaneous Revenues	5,410,826	5,689,084	6,498,918	7,847,610	836,640
Other Sources	-	-	-	(3,990)	(1,180)
Total Revenues & Other Financing Sources	\$ 5,415,347	\$ 5,690,661	\$ 6,498,196	\$ 7,844,620	\$ 836,460
Expenditures					
General Government	\$ 5,541,268	\$ 5,951,960	\$ 6,344,565	\$ 7,844,620	\$ 836,460
Capital	-	16,161	-	-	-
Total Expenditures	\$ 5,541,268	\$ 5,968,121	\$ 6,344,565	\$ 7,844,620	\$ 836,460

Fund Balance

The following schedule shows the projected fund balance at September 30, 2019.

**Employee Benefits Fund
Fund Balance Report**

09/30/2017 Audited Fund Balance	\$ 49,487
17/18 Estimated Revenue (unaudited)	7,094,014
17/18 Estimated Expenditures (unaudited)	(6,850,663)
Projected Restricted Fund Balance as of 09/30/18	\$ 292,838
Assigned Fund Balance as of 10/01/18	
18/19 Appropriated Reserve of Fund Balance	1,180
Projected Fund Balance as of 09/30/19	\$ 294,018



Enterprise Funds

North Port Utilities Summary

The North Port Utilities (Utilities) is an enterprise fund of the City of North Port. Utilities provides the water and wastewater needs of the broader community.

The total Adopted Utilities Budget for FY 2019 is \$34,364,050 which is an increase of \$2,011,970 or 6.22% from FY 2018. The following chart is a summary budget of the Utilities Department for FY 2019.

**Fiscal Year 2019
North Port Utility Fund
Budget Summary**

Utility Revenues	
Charges for Services	\$ 22,210,080
Permits & Special Assessments	18,290
Fines & Forfeitures	100
Investment Income	95,000
Miscellaneous Revenues	21,700
Capacity Fees	1,616,040
Transfers In	200,000
Appropriated Fund Balance	10,214,840
Total Revenues & Other Financing Sources	\$ 34,376,050
Expenses	
Utilities - Administration	\$ 10,036,060
Utilities - Water Systems	10,077,550
Utilities - Wastewater Systems	5,409,720
Utilities - Field Operations	6,055,430
Utilities - Engineering	866,290
Water Capacity Fees	600,000
Wastewater Capacity Fees	1,331,000
Utility Construction Fund	-
Total Expenses	\$ 34,376,050

Utilities Revenue Fund

The Utilities Revenue Fund accounts for the operational activities administration, engineering, water systems, wastewater systems, and field operations. The following information shows revenue resources and operational expenses as they relate to the five divisions. Capacity fees and utility construction will be presented later in the document.

Revenues

Charges for Service

Charges for service are based on consumption. The department regularly contracts services to conduct rate studies to ensure the financial stability of the entity is maintained.

Water Charges for Service**Water Charges**

Analysis/Assumptions: In FY 2016, the City Commission adopted Resolution 2015-R-29 establishing a rate program for Utility Water charges.

Legal Authorization:

Authorized by Florida Statutes, Title XII, Chapter 180, Section 180.13, the City of North Port Ordinance 2006-09, Section 19 and Section 78-39 of the Code of North Port.

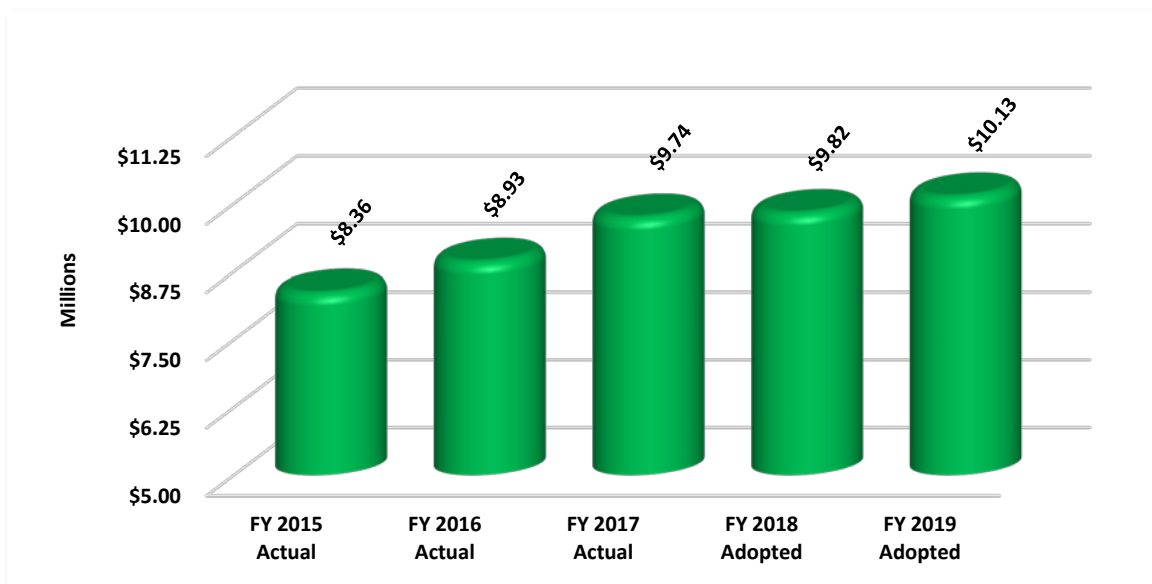
Uses and Restrictions:

Water fees are used to cover the costs associated with the planning, construction, operation, and maintenance of the City's Water Management Systems.

Water Utility Revenue is derived from billed water service to the residents and commercial businesses of the City and the fee is intended to cover the cost of providing the service. In FY 2009, the City Commission adopted Resolution 09-45 establishing a rate program for utility water and wastewater charges. Each year rates automatically adjust based on 100% of the April Consumer Price Index for Miami-Fort Lauderdale region. In FY 2015, another rate analysis was done; there are no rate changes in the FY 2019 budget. Water Utility Revenue is projected at \$9,678,410 for FY 2019 which reflects a \$301,580 increase.

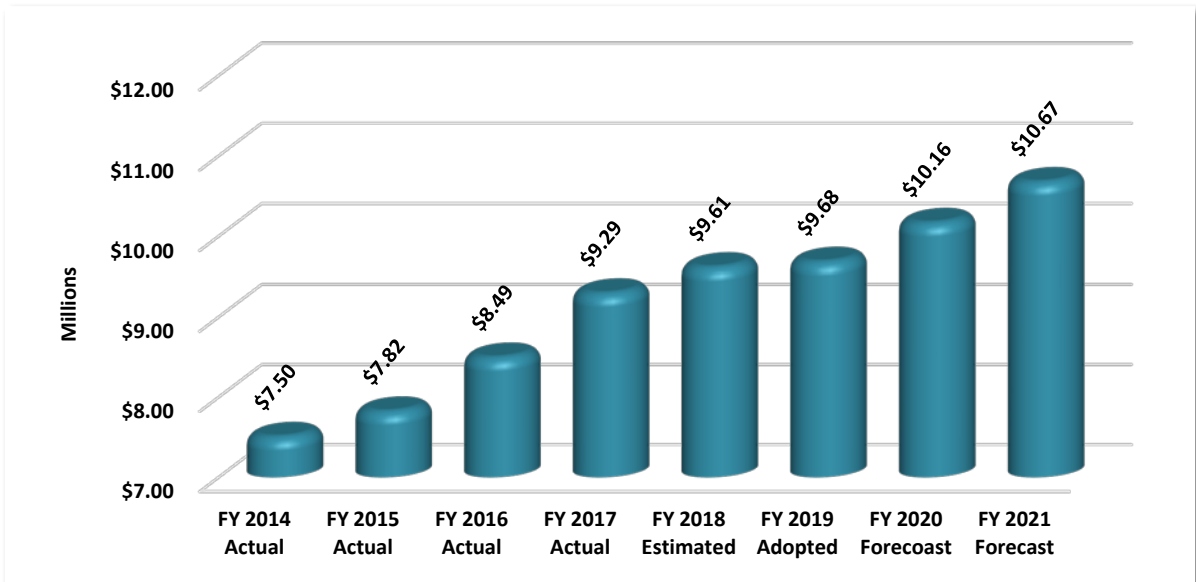
The following chart shows the Water Utility Revenue for a five-year period beginning in FY 2015.

**Water Utility Revenue Comparison
FY 2015 through FY 2019**



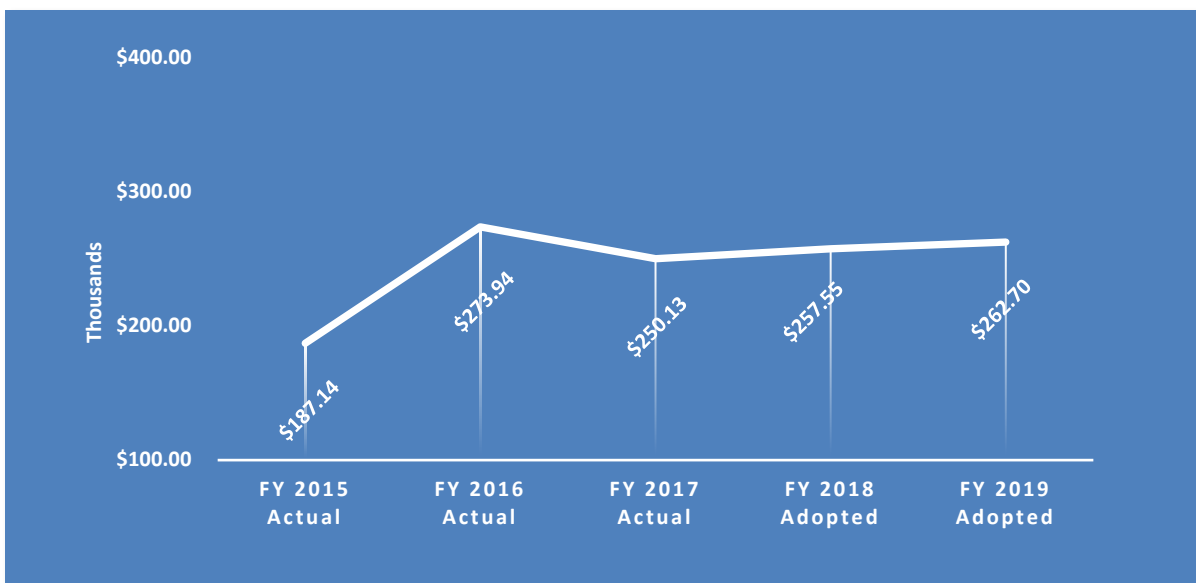
The following chart shows how water revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

Water Revenues
Fiscal Year 2014 – Fiscal Year 2021



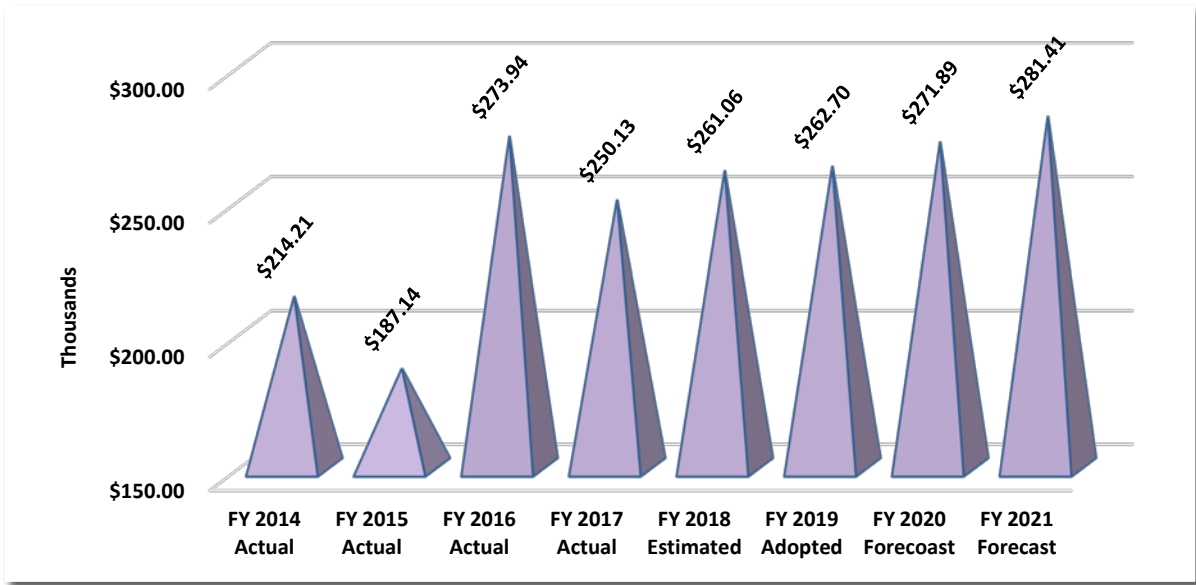
Other Water Revenue includes shut-off and turn-on fees and after-hours fees. The estimated revenues from these fees are budgeted at \$262,700 for FY 2019; an increase of \$5,150 from FY 2018. In FY 2008, there was a sharp revenue increase which was primarily due to the economic downturn and resulting rise in unemployment, leading to an increase in shut-off and turn-on activity. In FY 2009, City Commission implemented a 10-day extension before customer utility accounts become delinquent. This action has helped to decrease shut-off and turn-on activity. The following chart shows how Other Water Revenues have changed over the past five years and includes the adopted budget for FY 2019 and the FY 2020 and FY 2021 projected revenues.

Other Water Revenue Comparison
FY 2015 through FY 2019



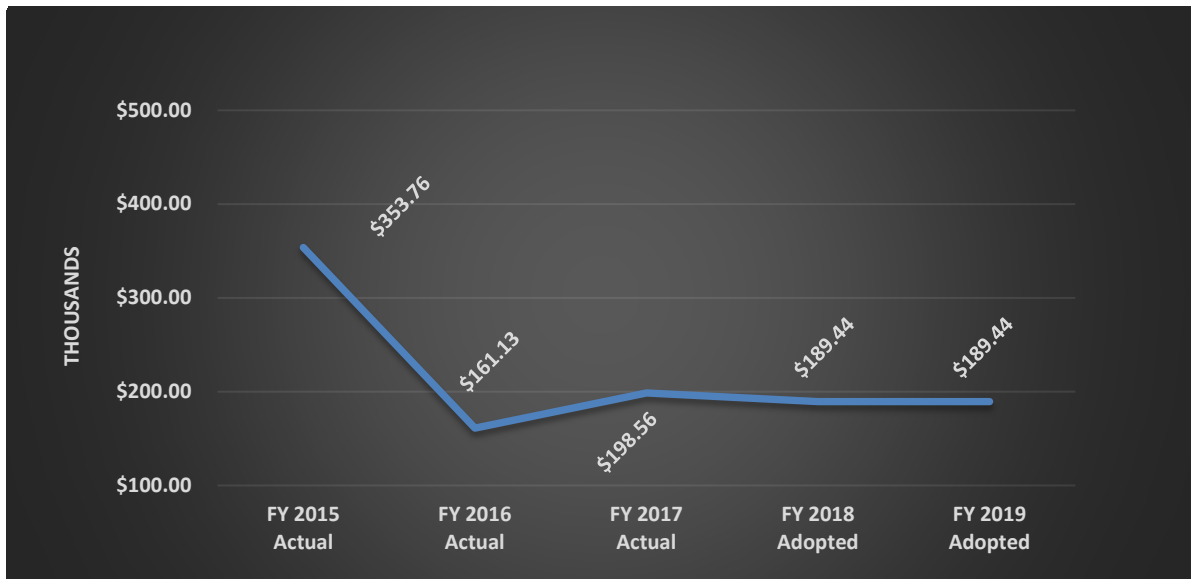
The following chart shows how Other Water Revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

Other Water Revenues
Fiscal Year 2014 – Fiscal Year 2021



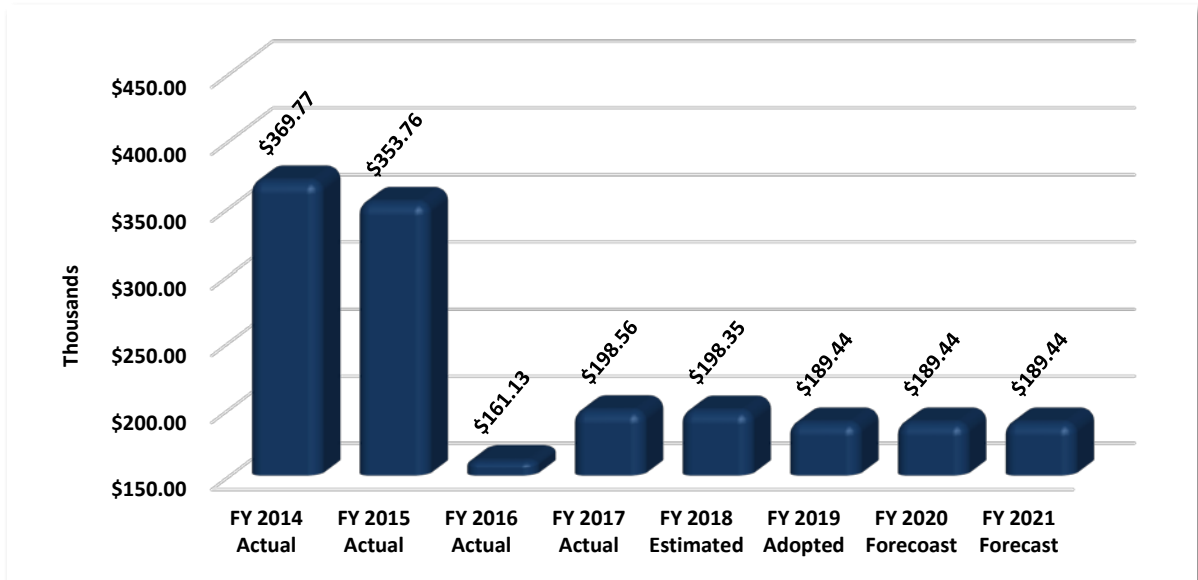
Water Guaranteed Revenues are paid by all developers in accordance with their utility development agreements. Essentially, the developer is reserving capacity for immediate or future development. FY 2019 projected Water Guaranteed Revenues are \$189,440, no change from FY 2018. The chart below shows the Water Guaranteed Revenues for a five-year period beginning in FY 2015.

Water Guaranteed Revenues Comparison
FY 2015 through FY 2019



The following chart shows how Guaranteed Water Revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

Guaranteed Water Revenues
Fiscal Year 2014 – Fiscal Year 2021



Installation Fees are revenues derived from new connections for water service within the City. The total estimated income from new connections for FY 2019 is \$389,890, a \$55,570 increase from FY 2018.

Backflow Revenue began in FY 2009 as part of the Backflow Cross Connection Program. This program was implemented to help lessen the potential of contamination of the City’s potable water supply; the program was on hold due to state regulations which have now been resolved. FY 2019 marks the restart of the program and projected revenues for FY 2019 are \$215,110, a 270.88% increase.

Wastewater Charges for Service

Wastewater Charges

Analysis/Assumptions: In FY 2016, the City Commission adopted Resolution 2015-R-29 establishing a rate program for Utility Wastewater charges.

Legal Authorization:

Authorized by Florida Statutes, Title XII, Chapter 180, Section 180.13, the City of North Port Ordinance 2006-09, Section 19 and Section 78-39 of the Code of North Port.

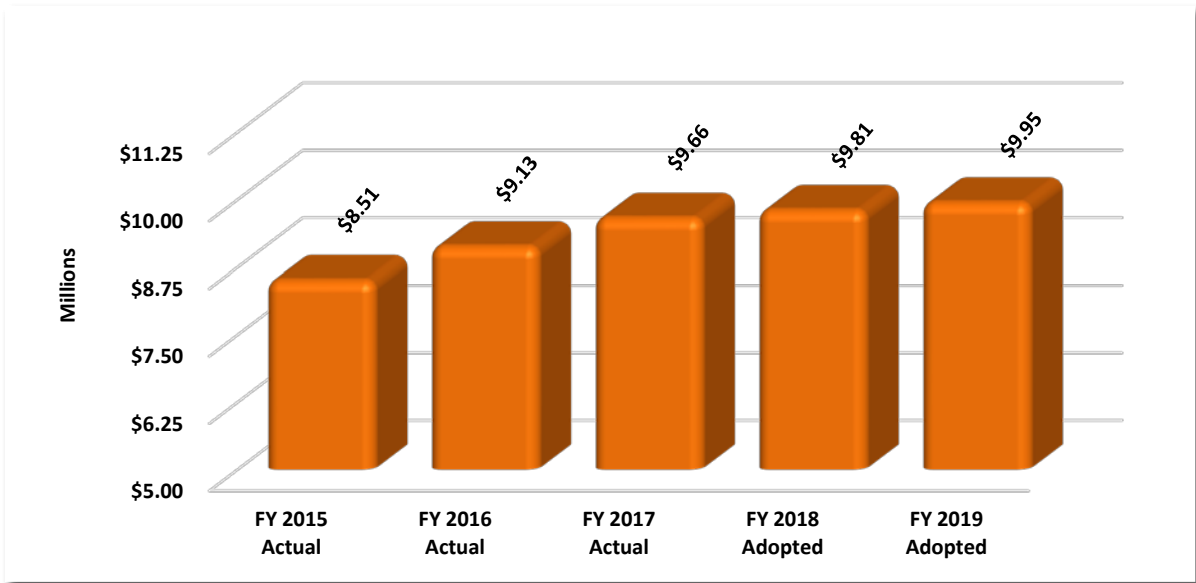
Uses and Restrictions:

Wastewater fees are used to cover the costs associated with providing sanitary sewer services, including the planning, construction, operation, and maintenance of the City’s Wastewater Systems.

Wastewater Utility Revenue is generated from billed sewer services to the residents of the City. The fee is intended to cover the cost of the service. In FY 2009, the City Commission adopted Resolution 09-45 establishing a rate program for utility water and wastewater charges. Each year rates automatically adjust based on 100% of the April Consumer Price Index for Miami-Fort Lauderdale region. In FY 2015, another rate analysis was done; the FY 2019 budget does not include any rate increases. Wastewater Utility Revenue is projected at \$9,946,260; an increase of \$141,090 from FY 2018.

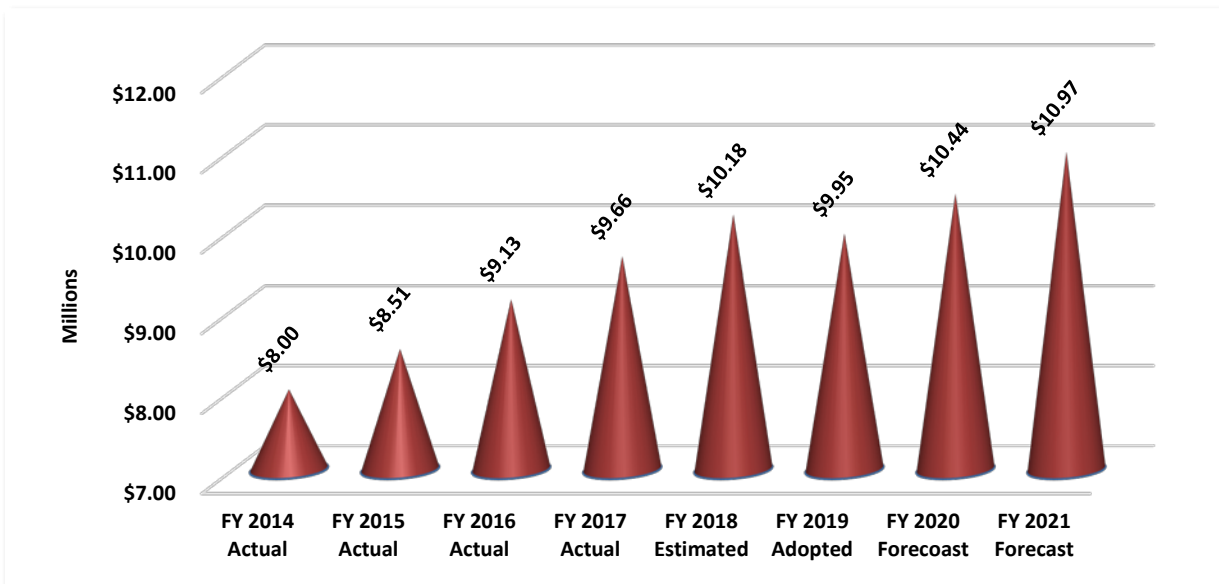
The following graph illustrates growth in Wastewater Utility Revenue for a five-year period beginning in FY 2015.

Wastewater Utility Revenue Comparison
 FY 2015 through FY 2019



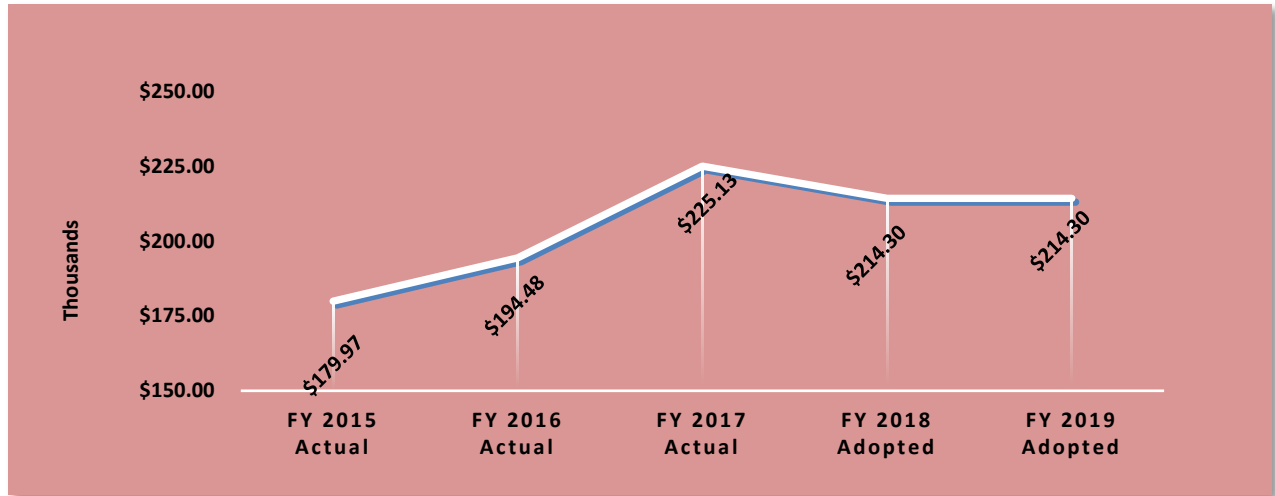
The following chart shows how wastewater revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

Wastewater Revenues
 Fiscal Year 2014 – Fiscal Year 2021



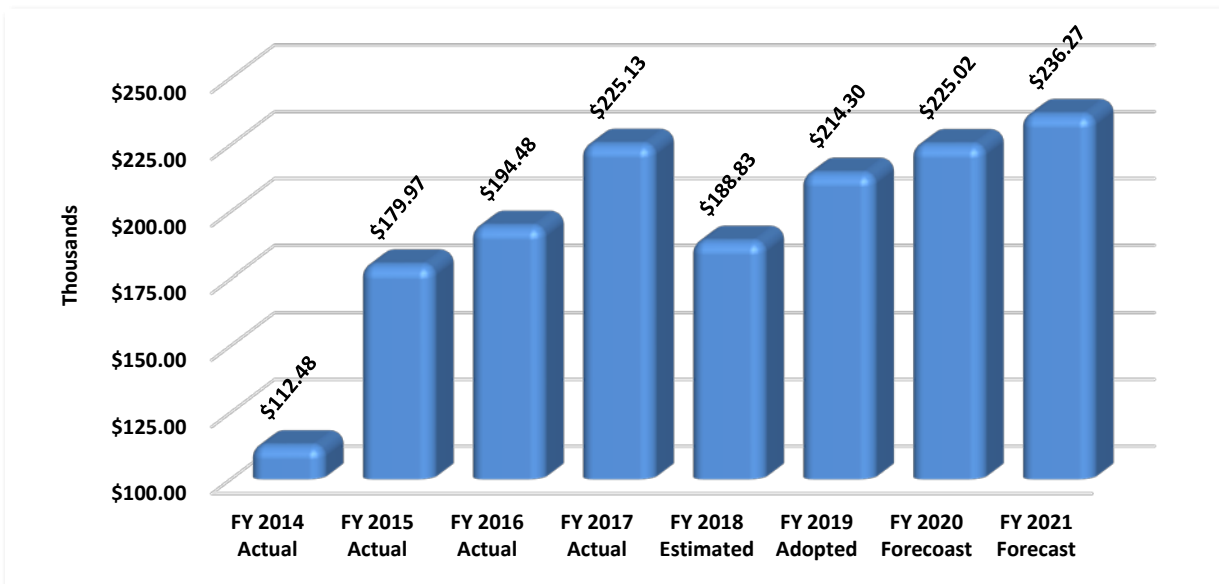
Other Wastewater Revenue is a base charge plus usage for the use of City of North Port wastewater utilities. A surcharge is added for residents outside the city limits. The revenue projection for FY 2019 remains at \$214,300, unchanged from FY 2018. The following chart shows the actual and projected revenues for the five-year period beginning in FY 2015.

**Other Wastewater Utility Revenue Comparison
FY 2015 through FY 2019**



The following chart shows how other wastewater revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

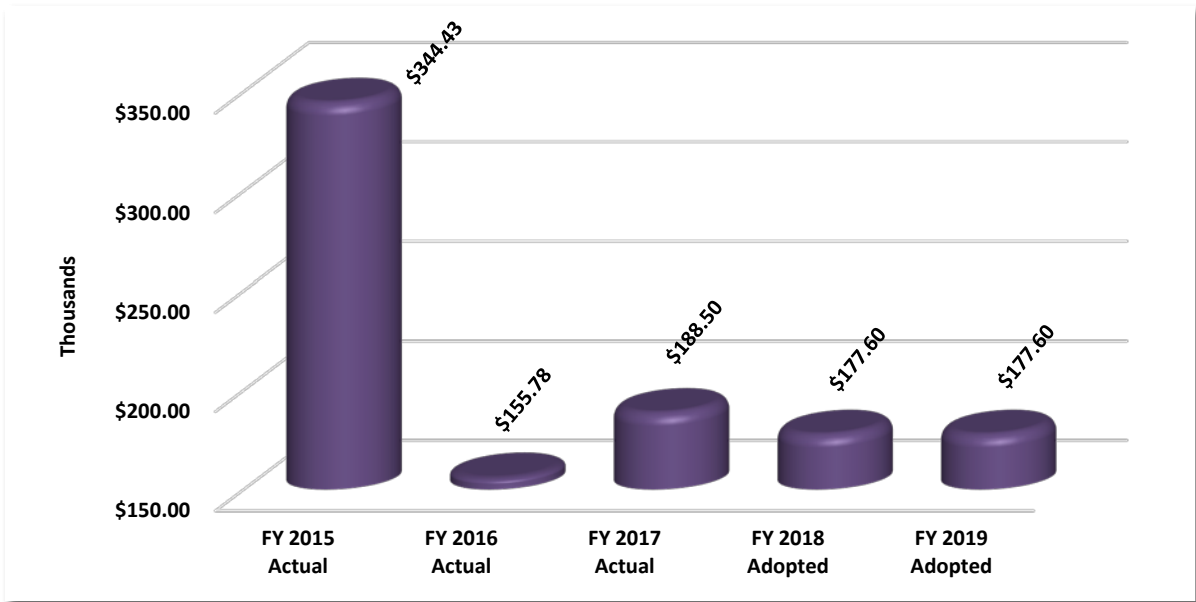
**Other Wastewater Revenues
Fiscal Year 2014 – Fiscal Year 2021**



Wastewater Guaranteed Revenues are paid by all developers in accordance with their utility developer agreements. FY 2019 projected Wastewater Guaranteed Revenues are \$177,600, no change from FY 2018.

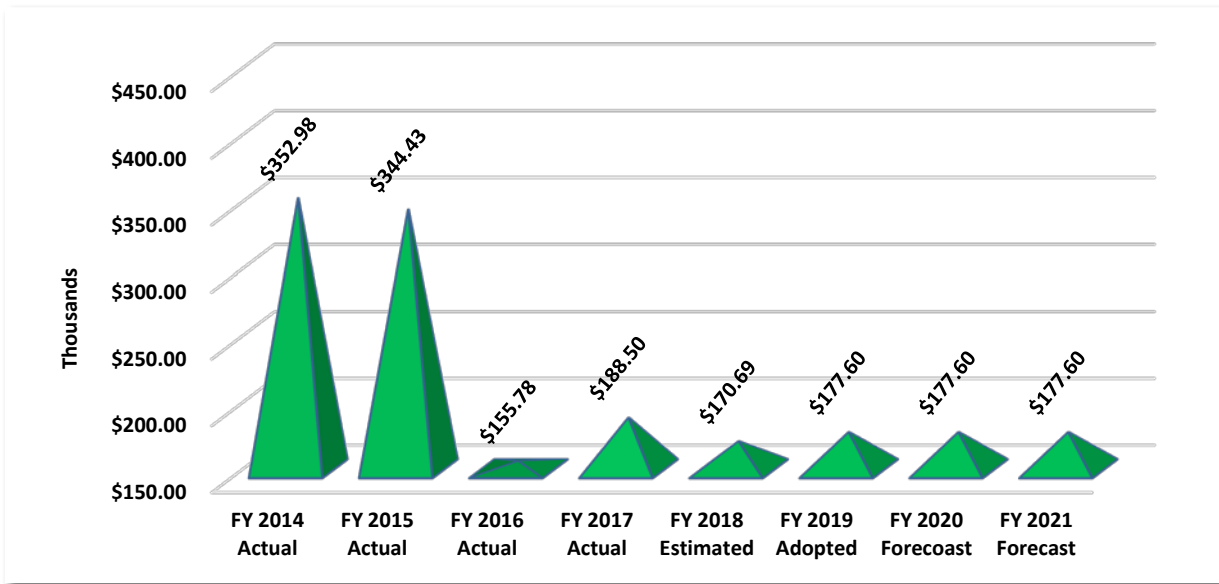
The following graph shows the Wastewater Guaranteed Revenues for a five-year period beginning in FY 2015.

**Wastewater Guaranteed Utility Revenue Comparison
FY 2015 through FY 2019**



The following chart shows how guaranteed wastewater revenues have changed over the past five years and includes the adopted budget for FY 2019 and FY 2020 and FY 2021 projected revenues.

**Guaranteed Wastewater Revenues
Fiscal Year 2014 – Fiscal Year 2021**



Fines and Forfeitures

Violation Fees are fines imposed on citizens who violate watering restrictions. This revenue stream helps to fund costs incidental to the operation of the utility system. Violation Fees are projected at \$100, no change from FY 2018.

Miscellaneous Revenue

One of the largest sources of miscellaneous revenue is from investment income. The projected investment income for FY 2019 is \$50,000, a 50% decrease from FY 2018. Another source of miscellaneous revenue is the charges to place and remove liens; this projected source of income is budgeted at \$12,000 for FY 2019. Finally, projected revenues of \$4,500 are expected for billing services from the Solid Waste Division for FY 2019.

Transfers and Reserves

The FY 2019 Budget includes a transfer in of \$200,000 from the Sewer Impact Fee Fund to cover the portion of the debt service paid for by Sewer Impact Fees. The Department anticipates an appropriated use of net assets of \$9,944,880.

Departmental Functions

The North Port Utilities departmental functions are categorized in the following chart by type of service provided.

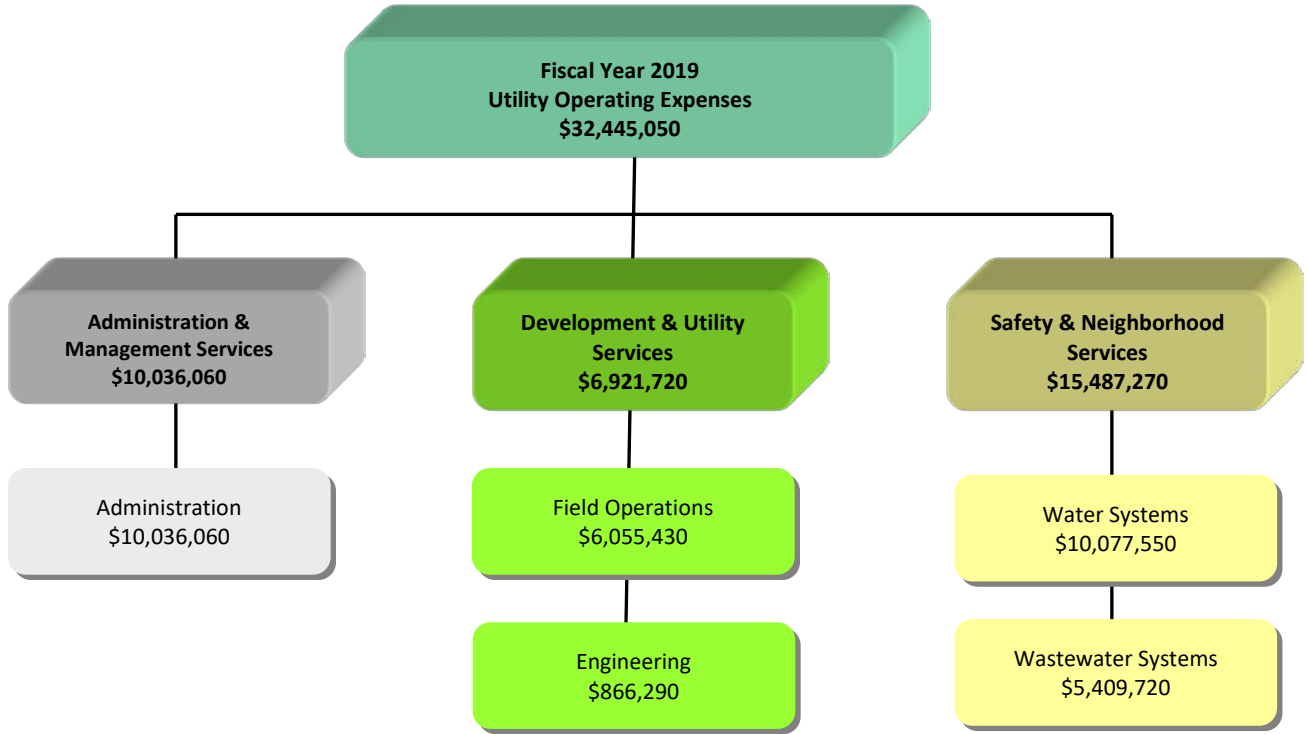
Departmental Functions

SERVICE CATEGORY	SERVICE FUNCTION
Administration & Management Services	
Utilities - Administration	All administrative services including business management and public relations services.
Development & Utility Services	
Utilities – Field Operations	Repair and maintenance of utility infrastructure and oversight of meter installations and meter readings.
Utilities – Engineering	All engineering services including oversight of utilities construction, expansion of existing systems, inspections and locates, and promotion of environmental stewardship.
Safety & Community Services	
Utilities – Water System	Operation and maintenance of the City’s water supply including improvement of quality potable water, expansion of services and promotion of environmental stewardship.
Utilities – Wastewater System	Includes disposal of wastewater, expansion of wastewater treatment and promotion of environmental stewardship.

Expenses

The following chart illustrates the Utilities FY 2019 Operating Budget within the service categories.

BREAKDOWN OF UTILITY OPERATING EXPENSES



Utility Funds Budget Comparisons

The following chart provides a comparative view of the Utility Fund for Fiscal Years 2015 – 2019 showing actual revenues and expenditures for Fiscal Years 2015 – 2017.

**Utility Funds Budget Comparison
Fiscal Year 2015 – Fiscal Year 2019**

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Revenues					
Permits & Special Assessments	\$ 5,408	\$ 17,980	\$ 2,901	\$ -	\$ 18,290
Intergovernmental Revenue	16,558	427,912	135,198	-	-
Charges for Services	18,529,312	19,660,250	21,183,356	21,240,530	22,210,080
Fines & Forfeitures	(200)	-	-	100	100
Investment Income	208,289	196,306	243,067	145,000	95,000
Miscellaneous Revenues	36,128	(21,671)	(675)	21,700	21,700
Capacity Fees	1,931,159	5,831,093	3,670,813	1,072,260	1,616,040
Other Sources	2,256,038	1,664,468	5,035,549	-	-
Transfers In	7,255,268	1,071,261	796,214	200,000	200,000
Appropriated Fund Balance	-	-	-	9,684,490	10,214,840
Total Revenues & Other Financing Sources	\$ 30,237,960	\$ 28,847,599	\$ 31,066,423	\$ 32,364,080	\$ 34,376,050
Expenses					
Utilities - Administration	5,188,529	4,952,713	4,706,950	7,985,880	10,036,060
Utilities - Water Systems	5,762,760	5,798,308	6,060,745	9,102,140	10,077,550
Utilities - Wastewater Systems	3,602,083	3,641,959	3,878,253	4,997,510	5,409,720
Utilities - Field Operations	3,659,954	3,710,391	3,953,654	6,308,650	6,055,430
Utilities - Engineering	-	-	-	-	866,290
Water Capacity Fees	-	1,751	-	1,352,460	600,000
Wastewater Capacity Fees	-	-	-	2,417,440	1,131,000
Utility Construction	-	-	-	-	-
Transfers Out	7,255,268	1,071,261	796,214	200,000	200,000
Total Expenses	\$ 25,468,594	\$ 19,176,383	\$ 19,395,816	\$ 32,364,080	\$ 34,376,050

Summary of Expenditure Changes

In Fiscal Year 2019, the Utilities budget increased \$4,050,870. Contributing factors to this increase include:

- Full-year implementation of the *2018 Compensation and Classification Study*;
- Full-year implementation of three re-negotiated union contracts;
- Professional services increased due to one-time initiatives;
- Capital increased primarily due to design and land acquisition of new Utility Administration Building;
- Addition of 3 Full-Time-Equivalent (FTE) staffing positions.

**Utility Fund
Fiscal Year 2019 vs Fiscal Year 2018
Adopted Budget**

UTILITY FUND	FY 2019 ADOPTED BUDGET	FY 2018 ADOPTED BUDGET	\$ VARIANCE	% VARIANCE
TOTAL COST	\$ 32,445,050	\$ 28,394,180	\$ 4,050,870	14.27%

**Utility Fund
Summary of Changes**

INCREASES	DECRPTION OF VARIANCE
\$463,080	Addition of three new positions: - Inventory/Warehouse Specialist - Two Wastewater Plant Trainees; - Full year of salaries and wages FY 2018 Compensation and Classification Study; - Full year costs of re-negotiated AFSCME Union Contract.
\$207,010	Increases related to additional staffing include: - Payroll taxes of \$33,610; - Pension contributions of \$57,310; - Insurances (medical, dental, vision) of \$88,880; - Other employee benefits of \$27,210.
\$519,480	Professional Services primary increases: - Rate Analysis, \$55,000 for a rate analysis; - Structural Integrity Analysis, \$100,000; - Water Treatability Evaluation, \$250,000; - Chemical analysis and lab testing, \$45,000; - Backflow cross connection program, \$185,000.
\$116,100	Other Current Charges increased \$101,890 increase in scheduled payments to the General Fund for administrative and management services.
\$67,490	Minor operating supplies increased due to the \$75,000 increase in chemical costs.
\$189,560	Depreciation increased \$189,560 in response to new assets placed in service
\$2,486,260	Increases in Capital are due to changes in capital needs from year to year. Major contributions to this increase include: - Design and land acquisition for new Utility administration building, \$2,200,000 - Reverse Osmosis enhancements, \$663,000 - Design, permitting and construction of new pipeline, \$1,850,000 - New and replacement vehicles and equipment, \$350,000.
\$172,950	Debt service payment increase.
\$6,330	Minor increases in operating costs spread over all divisions.
DECREASES	DECRPTION OF VARIANCE
(\$32,130)	Analysis of three years of workers compensation claims provided a decrease in cost to the Utility Fund.
(\$54,000)	Other contractual services one-time expense of meter replacement services in FY 2018.
(\$30,780)	Electricity costs decrease.
(\$60,480)	General Liability, Auto and Property insurance decrease as a result of a three-year claims analysis by Risk Management.
\$4,050,870	TOTAL OF INCREASES AND DECREASES

Net Position

In FY 2019, there is a projected change in net position of \$5,499,720 in the Utilities Revenue Fund. Included in the net position report are the following:

- ✓ FY 2018 actual revenues and expenses (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.
- ✓ Less non-cash assets and restricted cash.

**Utilities Revenue Fund
Net Position Report**

09/30/2017 Audited Net Position	\$ 115,417,423
17/18 Estimated Revenues (unaudited)	30,437,924
17/18 Estimated Expenses (unaudited)	(20,851,543)
Estimated Net Position as of 9/30/18	\$ 125,003,804
Assets Due from Other Governments	336,572
Less: Fixed Assets/Construction in Progress	(1,105,312)
17/18 Re-appropriated Projects & Encumbrances	(5,759,881)
Proposed Change in Net Assets for FY 2019	(5,499,720)
Projected Net Position at 09/30/19	\$ 112,975,463

Capacity Fees and Utility Construction

Capacity Fees provide a financial mechanism to fund growth-related projects for the expansion of water and wastewater capacity systems. Revenues are derived from capacity fees paid by new construction. The Utility Construction Fund accounts for State Revolving Fund loans and bond proceeds used to fund capital projects.

The following chart shows the revenues and expenses in the Capacity Fees and Utility Construction Funds for a five-year period beginning in FY 2015.

Capacity Fees and Utility Construction Budget Comparison FY 2015 through FY 2019

Revenues	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Intergovernmental Revenue	\$ 16,078	\$ 426,912	\$ 107,487	\$ -	\$ -
Charges for Services	9,188	5,906	24,281	-	-
Investment Income	67,352	63,023	84,938	45,000	45,000
Capacity Fees	1,931,160	5,831,093	3,670,813	1,072,260	1,616,040
Transfers In	27,757	-	-	-	-
Appropriated Fund Balance	-	-	-	2,852,640	269,960
Total Revenues & Other Financing Sources	\$2,051,535	\$6,326,934	\$3,887,519	\$3,969,900	\$1,931,000
Expenses					
Water Capacity System Expenses	\$5,903,583	\$ 380,779	\$ 151,491	\$1,352,460	\$ 600,000
Wastewater Capacity System Expenses	1,323,927	692,233	200,000	2,617,440	1,331,000
Utility Construction	-	-	444,723	-	-
Total Expenses	\$7,227,510	\$1,073,012	\$ 796,214	\$3,969,900	\$1,931,000

Water Capacity Fees

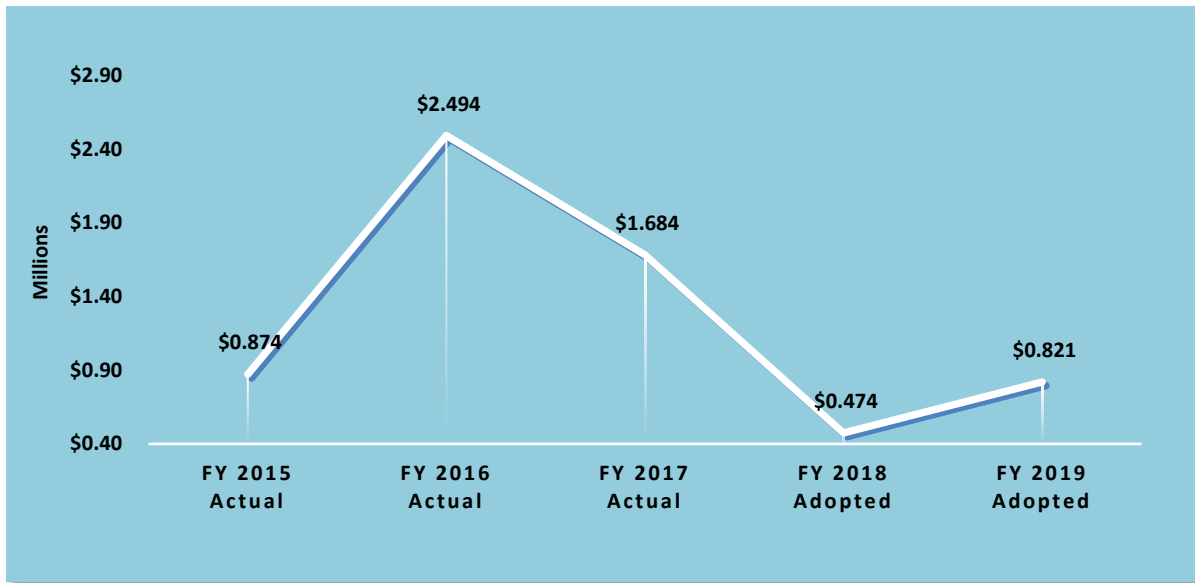
Water Capacity Fees provide funding for the expansion of water systems.

Revenues

The purpose of the Water Capacity Fee is to provide a financial mechanism to fund growth-related projects for the expansion of water systems. Water capacity fee revenue projections for FY 2019 total \$821,400, an increase of \$347,060 from FY 2018. Interest earnings are projected at \$25,000.

The following chart illustrates the economic impact to water capacity fees for a five-year period beginning in FY 2015.

**Water Capacity Fee Revenue
FY 2015 through FY 2019**



Transfers and Reserves

A total of \$246,400 in fund balance is reserved for use in FY 2019.

Expenses

The total capital expense for FY 2019 is \$600,00 which is appropriated to the following capital projects:

- Water transmission – Myakkahatchee Creek Water Treatment Plant to Ortiz - \$550,000
- Water transmission oversized - \$50,000.

Fund Balance

The following schedule shows the projected change in net position at September 30, 2019. Included in the net position report are the following:

- ✓ FY 2018 actual revenues and expenses (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.
- ✓ Less fixed assets and/or construction in progress.

**Water Capacity Fee Fund
Net Position Report**

09/30/2017 Audited Net Position	\$ 8,313,157
17/18 Estimated Revenues (unaudited)	556,270
17/18 Estimated Expenses (unaudited)	(959,189)
Estimated Net Position as of 9/30/18	\$ 7,910,238
Less: Fixed Assets/Construction in Progress	(148,070)
17/18 Re-appropriated Projects & Encumbrances	(1,211,583)
Proposed Change in Net Assets for FY 2019	246,400
Projected Net Position at 09/30/19	\$ 6,796,985

Wastewater Capacity Fees

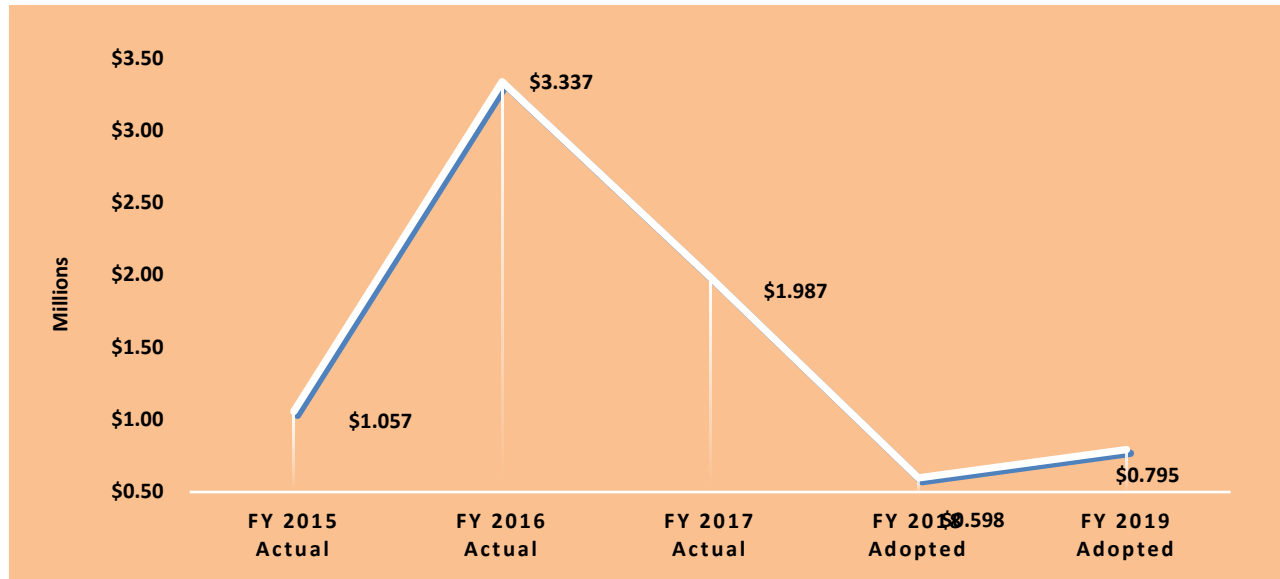
Wastewater Capacity Fees provide funding for the expansion of wastewater systems.

Revenues

The purpose of the Wastewater Capacity Fee is to provide a financial mechanism to fund growth-related projects for the expansion of wastewater systems. Projected wastewater capacity fee revenues total \$794,640, an increase of \$196,720. Interest earnings are projected at \$20,000.

The following chart illustrates the economic impact to this revenue stream for a five-year period beginning in FY 2015.

**Wastewater Capacity Fee Revenue
FY 2015 through FY 2019**



Transfers and Reserves

A total of \$516,360 in fund balance is appropriated for use for FY 2019.

Expenses

The total capital expense for FY 2019 is \$1,131,000 which is appropriated to the following capital projects:

- Wastewater Transmission Oversizing - \$50,000
- Price Boulevard Widening - \$1,081,000

A transfer out of \$200,000 is scheduled to pay debt service related to wastewater expansion.

Fund Balance

The following schedule shows the projected change in net position at September 30, 2019. Included in the net position report are the following:

- ✓ FY 2018 actual revenues and expenses (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.
- ✓ Less fixed assets and/or construction in progress.

**Wastewater Capacity Fee Fund
Net Position Report**

09/30/2017 Audited Net Position	\$ 7,939,987
17/18 Estimated Revenues (unaudited)	2,983,824
17/18 Estimated Expenses (unaudited)	(2,088,736)
Estimated Net Position as of 9/30/18	\$ 8,835,075
Less: Fixed Assets/Construction in Progress	(70,250)
17/18 Re-appropriated Projects & Encumbrances	(363,039)
Proposed Change in Net Assets for FY 2019	(516,360)
Projected Net Position at 09/30/19	\$ 7,885,426

Utility Construction Fund

The Utility Construction Fund provides a mechanism to account for State Revolving Fund loan and bond proceeds and the related capital improvement construction projects.

Revenues

The Utilities Department does not anticipate receiving any loan funding from the State Revolving Loan for FY 2019. No interest revenue is projected for FY 2019.

Expenses

There is no capital expense scheduled for FY 2019.

Fund Balance

This fund is used strictly for the purpose of accounting for bond and loan proceeds for construction projects. The timing of the receipt of the revenues is often not aligned with the actual expenses. The following schedule shows the projected fund balance at September 30, 2019. Included in the net position report are the following:

- ✓ FY 2018 actual revenues and expenses (unaudited).
- ✓ Re-appropriation of multi-year projects which rolled from FY 2018.
- ✓ Contractual agreements that are re-appropriated from FY 2018.

**Utility Construction Fund
Net Position Report**

09/30/2017 Audited Net Position	\$ (446,149)
17/18 Estimated Revenues (unaudited)	524,205
17/18 Estimated Expenses (unaudited)	(78,056)
Estimated Net Position as of 9/30/18	\$ -
Less: Fixed Assets/Construction in Progress	-
17/18 Re-appropriated Projects & Encumbrances	-
Proposed Change in Net Assets for FY 2019	-
Projected Net Position at 09/30/19	\$ -



City Commission

Fund

001-General Fund

Department/Division






0100-Commission Department

Mission

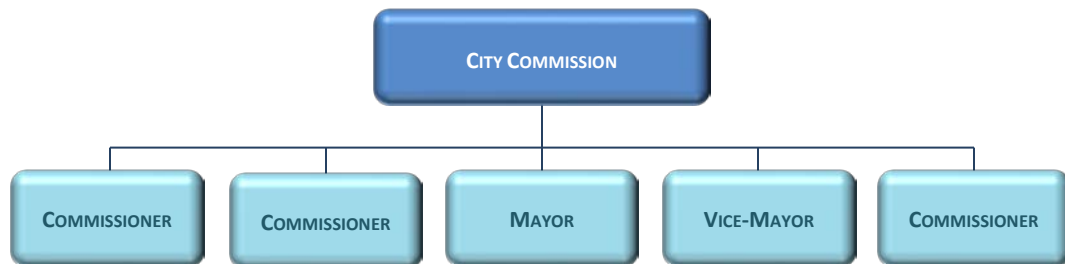
The mission of the City Commission is to achieve the City’s vision by providing policy direction.

The City Commission serves as the legislative body for the City of North Port to establish city policies through resolutions and ordinances and is committed to act in a financially responsible manner, to provide quality municipal services, and to engage residents in governance and service delivery.

Core Services

-  **Customer Focused Service** – an accessible government that is focused and diligent in listening to the community and responding to their needs.
-  **Enhanced Quality of Life** – an aesthetically pleasing, environmentally-friendly community that is safe and provides for an improved quality of life for our citizens.
-  **Fiscally Responsible** – a fiscally responsible government that provides quality services in a cost effective manner to our residents.
-  **Public Health and Safety** – a responsible government that efficiently and equitably provides the health, safety and welfare services which are needed by our citizens.
-  **Sustainability** – a source of values that focus on renewable resources for a viable community.

Structure



The City Commission directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Historical, Cultural, & Environmental Preservation, Affordability, Growth & Development, Infrastructure and Efficient & Effective Government by the following accomplishments and initiatives:

Policy Agenda Accomplishments

- Contracted for the design of Price Boulevard Widening project.
- Continued land acquisition along the Myakkahatchee Creek Greenway Trail.
- Continued efforts to bring a hospital to North Port.
- Proceeded with the development and design of the North Port Aquatic Center located at Butler Park.

Policy Initiatives

- Define the next steps in the full utilization of Warm Mineral Springs Park.
- Continue efforts with Suncoast Technical College for the use and construction of additional facilities.
- Ascertain future impacts of Mattamy Development.
- Research alternative service delivery options.

Operating Budget Detail

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Salaries & Wages	\$ 147,061	\$ 147,061	\$ 132,551	\$ 147,060	\$ 147,060
Employee Benefits	82,571	84,507	108,483	125,250	137,240
PERSONNEL EXPENDITURES	229,632	231,568	241,034	272,310	284,300
Professional/Contracted Services	56,796	56,100	57,789	56,700	58,060
Current Operating Charges	39,679	36,968	38,942	52,580	54,800
Operating Supplies	34,271	32,063	38,708	31,010	33,830
OPERATING EXPENDITURES	130,746	125,131	135,439	140,290	146,690
TOTAL EXPENDITURES	\$ 360,378	\$ 356,699	\$ 376,473	\$ 412,600	\$ 430,990

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Commissioner – Charter position	5	5	5	5	5
TOTAL	5	5	5	5	5

City Attorney

Fund

001-General Fund







Department/Division

0200-Legal Department

Mission

The mission of the City Attorney’s office is to provide objective, timely and cost-effective legal advice and advocacy in support of the City of North Port’s policy goals and to ensure that the official actions of the City, its elected officials and employees comply with the law.

The City Attorney represents the City as legal advisor and counsel for all departments in matters relating to official duties.

-  Provide representation for the City in legal matters.
-  Provide communications on city legal matters.
-  Ensure the City remains within legal boundaries to promote community values.
-  Partner with city leaders to find creative approaches to the opportunities and challenges facing North Port.
-  Draft contracts, legislation, legal opinions, and other legal documents and negotiate on behalf of the City.
-  Enforce the municipal code and defend the City in legal actions.

Core Services and Outputs

Commission, Employees, and Advisory Boards Prosecuting and Defending Lawsuit Services

Primary Customer Group: City Commissioners, other charter officers, city employees and advisory boards

Customer Requirements: Timely, accurate, and responsive

Definition Statement: To represent the City and its elected officials, employees, and advisory boards in litigation matters (except when the City’s representation is provided either by contract or law by a third party) and in administrative and quasi-judicial proceedings. This includes challenges to city ordinances, development regulations, inverse condemnation, employment actions, civil rights actions, torts, tax liability issues and foreclosure of city liens.

City, Commission, Employees, and Advisory Boards Advisory Services

Primary Customer Group: City Commissioners, other charter officers, city employees and advisory boards

Customer Requirements: Timely, accurate and responsive

Definition Statement: Attend all Commission meetings and board/committee meetings as required or as requested to advise the City on the law regarding policy development and program implementation and to interpret and apply the law to factual situations.

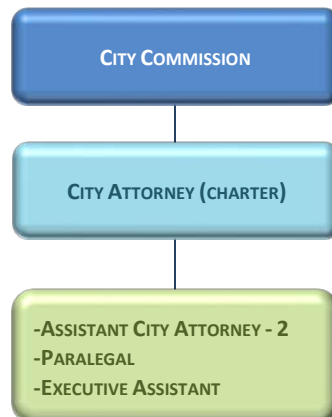
City Commission, Employees, and Advisory Boards Document Preparation Services

Primary Customer Group: City Commissioners, other charter officers, city employees and advisory boards

Customer Requirements: Timely, accurate and responsive

Definition Statement: To provide written legal opinions interpreting and applying the law to factual situations in response to requests for legal services; draft ordinances and resolutions, interlocal agreements, contracts and settlements and other legal documents.

Structure



The City Attorney directly supports the City's Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Hired new assistant city attorney and filled vacant paralegal position.
- Negotiated directly with vendor to draft the contract for the implementation of city-wide employee text message archiving and worked with Information Technology and the Police Department (PD) to revise the City's mobile device policy to ensure proper implementation of employee text message archiving.
- Collaborated with Neighborhood Development Services to draft, revise and have the right-of-way communication tower ordinance adopted.
- Worked with Planning and Zoning, PD and Public Works to draft, revise and implement the new parking ordinance for residentially zoned property and researched and drafted an ordinance implementing the City's first Parking Ticket Hearing Officer.
- Collaborated with and advised Human Resources (HR) on implementing best practices in records management for personnel files.
- Consulted with and advised departments on best practices for handling personnel issues, documenting personnel-related incidents and managing personnel risk.
- Conducted legal research and advised HR and the City Manager on employee and union grievances/EEOC claims.
- Researched the new Marjory Stoneman Douglas High School Public Safety Act and the Risk Protection Orders upon adoption, collaborated with other agencies in interpreting the law and analyzed the impact on the City.
- Continued with the purchase of properties for the Myakkahatchee Creek Acquisition Project and the Price Widening Project.
- Researched and consulted with PD records office and the City Clerk's office regarding requests for public records and any possible exemptions or exceptions to the release of records under the Sunshine Law.
- Researched and provided analysis to the Commission regarding public records requests for text messages, ethics and conflict of interest inquiries, possible impact of a moratorium on development, legal standing of the City's smoking ordinance, requirements under a quasi-judicial procedure, implementation of the pay equity study and the City's procedures regarding the demolition of structures on private property.
- Successfully litigated in-house several actions and claims.
- Involved with ongoing legal work regarding the West Villages Utility Agreement.
- Worked to maximize the departments' preparedness for future emergencies after the occurrence of Hurricane Irma.
- Drafted templates for departmental use in drafting resolutions and ordinances, including templates for ordinances amending the Unified Land Development Code and City Code.
- Worked with Finance to develop new procurement templates for legal accuracy and efficiencies for departmental use and legal review.

Initiatives

- Continue to provide ethical and excellent legal services to the City.
- Continue to maximize emergency preparation.
- Continue to evaluate and identify opportunities for efficiencies city-wide in drafting and reviewing legal documents and providing legal services.
- Continue enhancing efficiencies by working with departments to develop, refresh and revise templates for legal documents.
- Continue enhancing proactive legal services, by communicating with each department director to assess the provision of legal services and identify areas in which the City Attorney's Office can proactively provide legal services to minimize risk or exposure to the City and/or enhance departmental.
- Maintain employee engagement and performance by improving workload balance of employees in the City Attorney's Office.

Goals and Objectives

GOAL 1

Review of departmental processes and procedures within the City to ensure legal compliance.

OBJECTIVES:

- Provide practical and effective advice and education that includes creative solutions to difficult problems.
- Propose alternative, legally acceptable ways to accomplish public objectives.
- Regularly brief City employees on legal developments that impact their areas of service.

GOAL 2

Evaluate all litigation promptly, resolving disputes where appropriate, and vigorously prosecute or defend the City’s interests.

OBJECTIVES:

- Thoroughly investigate to promptly and appropriately resolve cases.
- Increase transparency by publicly reporting filings and resolutions.
- Advocate effectively when legal actions are brought against the City.

GOAL 3

Identify and reduce exposure to legal risks.

OBJECTIVES:

- Identify legal risks and craft strategies to reduce the City’s legal exposures.
- Provide relevant training and information to City officials and staff to reduce legal risk exposure.
- Create user-friendly tools to assist new and existing employees to comply with public service requirements, such as ethics, conflicts of interest, open meetings and public record laws.

Key Performance Measures

The City Attorney’s Office has opened 1,829 files within its Legal Files Case Management System since the initiation of its operation in-house in September of 2014, approximately 86% (1,576 files) of which have been closed. The City Attorney’s Office will continue to process and turn around its workload promptly and efficiently.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 183,939	\$ 251,142	\$ 335,464	\$ 331,870	\$ 456,330
Employee Benefits	84,996	109,600	122,760	158,530	148,210
PERSONNEL EXPENDITURES	268,935	360,742	458,224	490,400	604,540
Professional/Contracted Services	244,409	240,679	182,320	200,000	200,000
Current Operating Charges	5,029	10,361	8,236	10,600	14,490
Operating Supplies	13,948	14,010	15,476	16,200	24,840
OPERATING EXPENDITURES	263,386	265,050	206,032	226,800	239,330
CAPITAL EXPENDITURES	6,975	-	-	-	-
TOTAL EXPENDITURES	\$ 539,296	\$ 625,792	\$ 664,256	\$ 717,200	\$ 843,870

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
City Attorney	1	1	1	1	1
Paralegal	1	1	1	1	1
Assistant City Attorney	-	1	1	1	2
Executive Assistant	-	1	1	1	1
TOTAL	2	4	4	4	5

City Clerk

Fund

001-General Fund




Department/Division

0300-City Clerk’s Office

Mission

The mission of the City Clerk’s office is to strive to be value-driven and dedicated to responsive, respectful and courteous customer service.

To accomplish this mission, the City Clerk’s office will:

-  provide a link between citizens and government through transparency and the dissemination of information;
-  ensure the preservation, protection, access and integrity of public records; and
-  provide oversight of records management and retention in accordance with State regulations.

Core Services and Outputs

The City Clerk serves as the election official of the City, maintains and provides public records, liaising with boards and committees and communicating through legal advertisements and public records. The city clerk’s office provides the following core services:

Commission and Advisory Boards Services

Primary Customer Group: City Commissioners, city employees and citizens

Customer Requirements: Timely, accurate, and responsive

Definition Statement: To preserve all city records, attest to all written contracts on behalf of the City, prepare legal ads and official notices of public meetings, prepare and distribute agendas and agenda packages and prepare and distribute minutes and other various daily administrative duties.

Official Documents and Records Retention Services

Primary Customer Group: City Commissioners, city employees and citizens

Customer Requirements: Accurate and responsive

Definition Statement: To preserve all official city documents, attest to all written contracts/instruments on behalf of the City, fulfill public records requests, archive official meeting documents, and other various daily administrative duties.

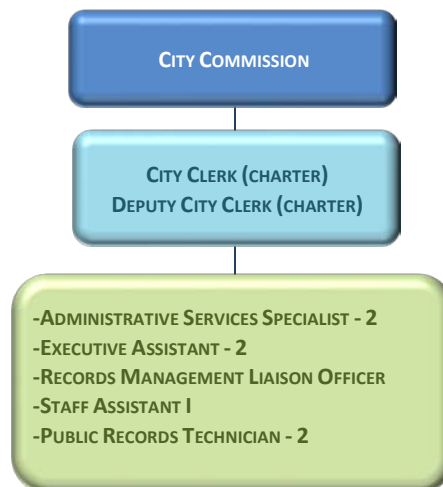
City Commission Administrative Support Services

Primary Customer Group: City Commissioners

Customer Requirements: Accurate and responsive

Definition Statement: To schedule meetings and maintain calendars, prepare and monitor the City Commission budget, respond to requests for official records, prepare travel arrangements, register election candidates and prepare election reports, attest to all written contracts/instruments on behalf of the City, and other various daily administrative duties.

Structure



The City Clerk directly supports the City's Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Continued the cross training of City Clerk staff.
- Continued reorganization of the City records filing system.
- Continued training of city employees on the use of the Legistar program.
- Purchased Websimple and completed Phase I of the implementation.
- Purchased Gov QA, public requests software.

Initiatives

- Successfully manage the November 2018 election for city commission members, and any measures approved for the ballot by the City Commission.
- Implement GovQA and continue with the implementation of Websimple.
- Continue reorganization of the City records filing system and cross training of City Clerk staff.

Goals and Objectives

GOAL 1

Lead the agenda management process and records management program promoting transparency, accountability, and effective service delivery.

OBJECTIVES:

- Ensure that preparation and distribution of the Commission's agenda packets are timely, accurate, and responsive.
- Transcribe post Commission action minutes within one week of meeting date.
- Effectively manage the annual records retention/destruction process for all City Departments.

GOAL 2

Respond to the legislative needs of the City Commission, staff, and the community in a timely and effective manner.

OBJECTIVES:

- Utilize technology to enhance access of legislative items, such as agendas, reports, ordinance, resolutions, and minutes on the City Commission and City Clerk webpages.
- Oversee the filing of campaign candidacies in compliance with Florida Statute 99 and the North Port City Charter.

GOAL 3

Effectively administer appointments to advisory boards.

OBJECTIVES:

- Improve the recruitment process to advisory boards including application accessibility, advertising strategies, and interview processes.
- Create and maintain community partnerships to enhance the public's knowledge of, and interest in, serving on advisory boards.
- Provide Sunshine Law presentations for advisory board members (presentations and booklets).

Key Performance Measures

PERCENTAGE OF ACTION MINUTES POSTED WITHIN ONE MONTH AFTER THE COMMISSION MEETING

Goal	Lead the agenda management process and records management program promoting transparency, accountability, and effective service delivery.				
Objective	Transcribe and post Commission action minutes within one month of meeting date.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percentage of commission meeting minutes that are released within one month of the City Commission meeting	95%	25%	50%	50%	50%
Description	After each Commission meeting, the City Clerk’s Office transcribes and posts the actions the Commission took online.				
Purpose	This supports transparency and informed decision making, by providing the public with Commission actions in a timely manner.				
Status	This is the fourth year for this measure. Due to staff shortage, training of new staff and increase in number and length of meetings, the projection will continue at 50%.				

PERCENTAGE OF COMMISSION MEETING AGENDA PACKET MATERIALS POSTED ON THE TUESDAY PRIOR TO THE TUESDAY CITY COMMISSION MEETING

Goal	Lead the agenda management process and records management program promoting transparency, accountability, and effective service delivery.				
Objective	Ensure that preparation and distribution of the Commission’s agenda packets are time, accurate, and responsive.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percentage of City Commission agenda packets that are posted online on the Tuesday before the meeting	99%	98%	98%	98%	98%
Description	We strive to get all agenda packets out to the City Commission and public the Tuesday before the next Tuesday meeting.				
Purpose	Provide the public with adequate time to review upcoming issues that will be discussed by the City Commission, ensuring transparency of Commission proceedings.				
Status	This is the fourth year for this measure.				

Workload Measures

	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Number of commission meeting minutes posted annually	89	111	58	95	58
Number of commission meeting agenda packets produced annually	89	111	58	95	58
Number of public records requests received annually	593	1,371	250	2,989	1,000
Number of advisory board minutes processed.	83	79	51	76	51

Operating Budget Summary

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Salaries & Wages	\$ 353,851	\$ 382,312	\$ 346,439	\$ 421,270	\$ 489,580
Employee Benefits	107,789	122,686	132,174	164,550	200,380
PERSONNEL EXPENDITURES	461,640	504,998	478,613	585,820	689,960
Professional/Contracted Services	15,742	46,639	28,311	20,760	24,410
Current Operating Charges	43,144	42,832	115,269	61,500	86,180
Operating Supplies	8,944	7,976	6,000	20,220	14,170
OPERATING EXPENDITURES	67,830	97,447	149,580	102,480	124,760
CAPITAL EXPENDITURES	-	6,870	-	7,200	-
TOTAL EXPENDITURES	\$ 529,470	\$ 609,315	\$ 628,193	\$ 695,500	\$ 814,720
DEPARTMENT GENERATED REVENUES					
PERMITS AND SPECIAL ASSESSMENTS	\$ (1,900)	\$ (2,500)	\$ (400)	\$ (200)	\$ -
CHARGES FOR SERVICES	(2,191)	(4,057)	(403)	(1,950)	(1,090)
TOTAL GENERATED REVENUES	(4,091)	(6,557)	(803)	(2,150)	(1,090)
NET EXPENDITURES	\$ 525,379	\$ 602,758	\$ 627,390	\$ 693,350	\$ 813,630

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
City Clerk	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1
Executive Assistant	2	2	2	2	2
Records Management Liaison Officer	1	1	1	1	1
Administrative Services Specialist	1	1	1	2	2
Staff Assistant I	-	-	1	1	1
Public Records Technician	-	-	-	2	2
TOTAL	6	6	7	10	10

City Manager

Fund

001-General Fund

Department/Division






0800-City Manager Office

Mission

The mission of the City Manager is to achieve community outcomes through organization leadership. The City Manager’s Office provides leadership and professional management to the City government in service to City Commission policies, priorities and the community’s civic values.

The City Manager serves to ensure efficient operation of departments in carrying out Commission directives.

Core Services

-  Ensures that commission directives and policies are implemented.
-  Provides guidance to improve customer service for citizens.
-  Develops and recommends alternative solutions to community problems for commission consideration.
-  Plans and develops new programs to meet future needs of the City.
-  Provides strategic leadership and guidance to the City operations and services

Structure



The City Manager directly supports all of the City’s Strategic Plan Priority areas of Health & Public Safety, Historical, Cultural, & Environmental Preservation, Parks & Recreation, Affordability, Growth & Development, Infrastructure, Neighborhood Enhancement, Economic Development & Job Creation and Efficient & Effective Government by the following accomplishments and initiatives:

Management Agenda Accomplishments

- Continued the Sidewalk Program as part of the “Safe Routes to Schools” initiative.
- Provided guidance for the Road Bond project and collaborated with Public Works and Utilities to resolve drainage and utility line issues arising from the project.
- Continued with a Capital Improvement Program monthly status update with staff to improve departmental communication related to projects.
- Led the Strategic Planning update with City Commission.
- Presented the annual “State of the City” address to the North Port Chamber of Commerce.
- Led the infrastructure strategy planning and funding strategy.

Management Initiatives

- Partner with the Planning and Zoning Division on the Comprehensive Plan and Land Development Review project.
- Collaborate with Public Works on infrastructure strategy and funding, specifically the widening of Price Boulevard and the extension of Spring Haven Drive.
- Guide the Information Technology Division in expanding technology.
- Enhance organizational strategic planning, work plans, and performance management.
- Complete recruitment of vacant positions to increase support for operating departments.
- Expand social media outreach and further link updates with priorities.

Goals and Objectives

GOAL 1

Implement the City Commission's policy direction and ensure their goals and objectives are achieved in a timely manner.

OBJECTIVES:

- Provide timely, accurate, and results-oriented financial and operational reports.
- Lead the development of city-wide business plans that support achievement of the Commission's policies and priorities.
- Maintain a highly qualified, engaged, and effective workforce to successfully attain the City's goals and objectives.

GOAL 2

Lead the City's management team to ensure the provision of high-quality, cost-effective, and customer-focused services.

OBJECTIVES:

- Improve the efficiency of the City's infrastructure, facilities, and equipment to support environmental and fiscal sustainability.
- Provide data and analytics to support informed decision-making processes.
- Facilitate a high level of citizen satisfaction with city services.

GOAL 3

Advocate sound financial planning by developing and implementing Operating and Capital Improvement Program (CIP) budgets.

OBJECTIVES:

- Advance structural reforms to ensure the City lives within our means.
- Expand the use of innovations, performance management, and community partnerships to maintain and/or enhance public services.
- Balance and manage economic growth and sustainability initiatives.

GOAL 4

Promote and sustain citizen participation and engagement in public matters.

OBJECTIVES:

- Expand outreach efforts to broaden citizen participation in local government and community matters.
- Ensure timely and responsive resolution to citizens' inquiries.
- Preserve transparency and enhance communication with the public.

Operating Budget Summary

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Salaries & Wages	\$ 455,015	\$ 485,459	\$ 496,276	\$ 470,060	\$ 589,410
Employee Benefits	177,511	190,881	188,788	179,180	180,330
PERSONNEL EXPENDITURES	632,526	676,340	685,064	649,240	769,740
Professional/Contracted Services	26,537	27,296	27,465	35,580	36,240
Current Operating Charges	14,117	14,537	15,774	14,440	17,990
Operating Supplies	20,632	29,952	29,315	16,910	31,330
OPERATING EXPENDITURES	61,286	71,785	72,554	66,930	85,560
TOTAL EXPENDITURES	\$ 693,812	\$ 748,125	\$ 757,618	\$ 716,170	\$ 855,300

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
City Manager	1	1	1	1	1
Assistant City Manager	1	1	1	2	2
Public Information Officer	1	1	-	-	-
Grant Writer	-	-	-	-	1
Intern	1	1	1	1	1
Senior Executive Assistant	1	1	1	1	1
Staff Assistant II	1	1	1	1	1
TOTAL	6	6	5	6	7

Economic Development

Fund

001-General Fund




Department/Division

0830-Economic Development

Mission

The mission of the Economic Development Division is to achieve community outcomes by strengthening the community’s economic viability and diversity.

In order to accomplish this mission, the Economic Development Division serves to provide management and guidance in implementing the strategies within the economic development plan by:

-  promoting economically sustainable development;
-  creating a fiscally stable economy to improve the quality of life; and
-  promoting community values and goals.

Core Services and Outputs

Business Attraction and Recruitment Services

Primary Customer Group: New businesses interested in coming to North Port or those identified as being a good fit for the community.

Customer Requirements: Provide site selection and general assistance to businesses and development to efficiently and effectively navigate the development and permitting processes.

Definition Statement: Promote business-friendly actions that encourage business attraction and relocation.

Local Business Retention and Expansion Services

Primary Customer Group: Existing businesses.

Customer Requirements: Development, expansion and growth.

Definition Statement: To help existing businesses with their current needs and increase their capacity to grow.

Business Advocacy and Climate Improvement Services

Primary Customer Group: New and existing businesses.

Customer Requirements: Promote existing resources available to businesses, as well as influencing outcomes that would ultimately benefit the conduct of private enterprise in the City.

Definition Statement: Setting the table to allow innovation, creativity and entrepreneurialism to thrive.

Structure



The Economic Development Department directly supports the City's Strategic Plan Priority areas of Affordability, Growth & Development and Economic Development & Job Creation by the following accomplishments and initiatives:

Accomplishments

- Successfully rolled out and continued with the implementation of the business advocacy program to assist businesses going through the City's development process; this program received positive reception from the business community.
- Supported the efforts of the community and the Planning Division to rewrite the Unified Land Development Code potentially making the City's development codes more business- and market- friendly.
- Under the direction from City Commission, the Division was able to help facilitate a process in which the community came together to craft a brand-new chapter to the City's Comprehensive Plan, the Economic Development Element.
- Analyzed and provided a framework for the City to target code language to encourage private sector investment into land and buildings available to incoming and growing manufacturers and light industrial companies.
- Expanded the retail offerings in the City through a combination of recruitment and business attraction efforts.
- Represented the City at regular meetings of various regional groups interested in investing in the region's economic sustainability.
- Participated in the North Port Chamber of Commerce monthly meetings to further the City's business retention and expansion efforts, as well as solicit their support to improve the City's business climate.
- Continued and enhanced the City's support of various programs designed to provide technical assistance to businesses.
- Partnered with regional groups and stakeholders to provide more resources available to local businesses.
- Expanded the promotional channels and executed a market-informed business attraction and marketing strategy around the message that North Port is a choice business destination.
- Planned and executed a very successful 2017 North Port Real Estate Summit, bringing together all the key players and decision makers that help North Port real estate development grow, which also encourages ongoing efforts to remain market-based.
- Cultivated a strong relationship with Manatee County and the Port of Manatee resulting in the beginning of what can be an international business attraction effort, with the end goal remaining the same – diversification of the economy, creation of jobs and increased private sector investments.
- Designed, helped plan and brought a low-key but very significant Manufacturers Workforce Roundtable.

Initiatives

- Continue to advocate for businesses facing regulatory issues.
- Support and aid in the smooth flow of new developments as they go through the planning and permitting process.
- Assist the needs of local businesses as these needs pertain to the achievement of stronger, more resilient business enterprises in the City of North Port.
- Work with regional economic development partners in the creation of a more coordinated, complementary and flexible entrepreneurial support system.
- Implement and further enhance a viable and effective business attraction and recruitment plan to enhance the quality and diversity of the local economy.
- Work with regional partners to strengthen the workforce asset of the City and the region making it possible for local businesses to continue to be successful.
- Focus efforts on providing technical assistance and other BRE programs.
- Adding our voice to the growing regional discussion on the location for the next I-75 interchange, ensuring North Port gets the maximum benefit from this future infrastructure investment by the state.
- Participate in the ongoing and sometimes circular discussions on workforce housing and hopefully provide information for City leaders to find a policy measure or two that will stem the tide of higher housing costs and workforce out-migration.
- Continue collaboration with the Port of Manatee and other international business attraction partners as North Port positions itself as a viable repository of foreign direct investments.
- Continue efforts to bring in at least one hotel to locate within City limits.
- Provide information and staff support to Commission if and when they tackle the question of providing monetary incentives to select target sectors.
- Continue to provide excellent support to North Port's growing manufacturing and light industrial sectors.
- Seek ways to encourage the development of a second industrial park within City limits.
- Other initiatives as they fit the City-wide strategic plan, the Economic Development Strategic Plan and other market-driven and data-based programs that may arise during the fiscal year.

Goals and Objectives

GOAL 1

Lead the local economic development services program to help existing and future businesses to expand and increase their capacity for growth.

OBJECTIVES:

- Respond to inquiries and requests for assistance in the permitting process.
- Improve the service delivery to businesses by providing creative solutions to difficult problems.
- Effectively manage the business advocacy program.

GOAL 2

Evaluate plans and create opportunities to increase awareness and use of local, state and regional resources that assist with retention, attraction and growth.

OBJECTIVES:

- Create innovative partnerships to support existing businesses and expansion.
- Coordinate the City’s sponsorship of the MicroEnterprise Program and the Lunch and Learn workshops - both of which provide ways and tactics to help would-be entrepreneurs, business owners and managers on a daily basis.

GOAL 3

Identify opportunities to increase business recruitment and attraction.

OBJECTIVES:

- Research target retail businesses as identified in the Retail Gap analysis study.
- Create user-friendly tools to assist in business recruitment and attraction.
- Employ various marketing tactics to help attract businesses that fit the City’s business make-up.
- Implement City Commission’s economic development plans for the City.

Key Performance Measures

Performance measures quantify business responses and outreach and address the Strategic Plan Priority of Economic Development & Job Creation by fulfilling the strategic objectives to “Develop and maintain fiscal policies that support growth and provide economic stability” and “Stimulate diverse economic development opportunities and advocate for the creation of additional commerce parks”.

PERCENTAGE OF BUSINESS REGULATORY ISSUES RESPONDED TO WITHIN ONE WEEK OF REQUEST

Goal 1	Lead the local economic development services program to help existing and future businesses to expand and increase their capacity for growth.				
Objective A	Respond to business regulatory issues within one week of request.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percentage of responses to business regulatory issues within one week of request.	100%	100%	100%	100%	100%
Description	Upon receiving an inquiry or request for assistance in the permitting process, the Division will respond to qualify and provide information to the business and the pertinent city department.				
Purpose	This supports the Business Advocacy Program to improve the service delivery to businesses.				
Status	This is the fourth fiscal year in which this measure is being used to encourage business growth.				

BUSINESS ADVOCACY ISSUES RESOLUTION

Goal 1	Lead the local economic development services program to help existing and future businesses to expand and increase their capacity for growth.				
Objective B	Improve the service delivery to businesses by suggesting creative solutions to difficult problems, as city organizational mission and operational programs allow.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percent of local businesses who indicate they agree or strongly agree that the information provided was satisfactory.	80%	80%	75%	80%	80%
Description	Provide clarification of the issue and provide additional information and facilitation of staff actions which can lead to a resolution.				
Purpose	This supports the Business Advocacy Program to improve the service delivery to businesses.				
Status	This is the fourth fiscal year in which this measure will be used.				

BUSINESSES FINDING VALUE WITH OUTSIDE PROGRAM REFERRALS

Goal 2	Evaluate plans and create opportunities to increase awareness and use of local, state and regional resources that assist with retention, attraction and growth.				
Objective A	Create innovative partnerships to support existing businesses and expansion.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percent of business retention and expansion clients who indicate satisfaction with referrals to outside programs available through partnerships.	N/A	67%	67%	67%	67%
Description	Upon conducting an assessment of the small business' needs, staff will identify external programs that may prove useful to the business.				
Purpose	This is to enhance the various offerings available to existing businesses by working with regional partners.				
Status	This is the third fiscal year in which this measure will be used.				

BUSINESSES FINDING VALUE WITH CITY-SPONSORED PROGRAM

Goal 2	Evaluate plans and create opportunities to increase awareness and use of local, state and regional resources that assist with retention, attraction and growth.				
Objective B	Coordinate the City's sponsorship of the MicroEnterprise Program and the Lunch and Learn workshops.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Good number of attendees to the Lunch and Learn Workshop series	N/A	35	30	30	30
Description	This workshop series is designed for existing small business owners and managers to have a forum in which to receive further training in business management in a conducive and value-added manner.				
Purpose	This is to ensure the small business owner and manager continues to stay abreast on the new and innovative ways to effectively run a business.				
Status	This is the third fiscal year in which this measure will be used.				

LEAD GENERATION THROUGH RESEARCH AND OUTREACH

Goal 3	Identify opportunities to increase business recruitment and attraction.				
Objective A	Research target retail businesses as identified in various guiding documents.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Number of retail prospects identified and studied	N/A	15	10	20	20
Description	The city-wide strategic plan, the Economic Development Strategic Plan, the Retail Gap Study, the Economic Development Element and other guiding documents identified target sectors which the Division will attempt to recruit to locate in North Port.				
Purpose	Researching these prospects is a step toward marketing to them, which will hopefully lead to a successful location of some of these businesses to the City.				
Status	This is the third fiscal year in which this measure will be used.				

LEAD GENERATION THROUGH CLOSE COORDINATION WITH SARASOTA EDC AND OTHER LOCAL PARTNERS

Goal 3	Identify opportunities to increase business recruitment and attraction, national market.				
Objective B	Leverage the City’s paid membership into Sarasota EDC and other allied partners to start working on recruitment prospects to locate to North Port.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Number of inquiries hosted through the site	N/A	N/A	N/A	N/A	3
Description	To leverage the City’s paid membership in Sarasota EDC and partnership with Sarasota County, and through them with Enterprise Florida.				
Purpose	To make North Port visible to viable projects.				
Status	This is the first year to use this measure.				

LEAD GENERATION THROUGH PARTICIPATION AT EVENTS AND TRADE SHOWS WITH THE PORT OF MANATEE AND OTHER PARTNERS

Goal 3	Identify opportunities to increase business recruitment and attraction, international market.				
Objective C	Employ various promotional tactics to help attract international businesses looking to enter the United States market via the Port of Manatee’s programming.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Number of trade shows/conferences/events attended per fiscal year	N/A	N/A	N/A	N/A	1-2
Description	To collaborate with the Port of Manatee as they conduct their international business attraction efforts.				
Purpose	To meet, vet and have face time with decision makers of international companies that want to enter the United States market through the Port’s efforts and by locating in Manatee and Sarasota counties.				
Status	This is the first year in which this measure will be used.				

Workload Measures

	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Number of Business Advocacy issues.	30	30	30	30	25
Number of Recruitment Prospects	N/A	15	15	20	20

Operating Budget Summary

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Salaries & Wages	\$ 56,343	\$ 85,926	\$ 112,832	\$ 115,950	\$ 122,170
Employee Benefits	19,003	27,785	44,699	43,900	47,650
PERSONNEL EXPENDITURES	75,346	113,711	157,531	159,850	169,820
Professional/Contracted Services	52,700	10,903	23,554	264,320	68,070
Current Operating Charges	17,229	23,245	36,343	42,070	46,550
Operating Supplies	68,150	65,683	72,754	77,540	80,750
OPERATING EXPENDITURES	138,079	99,831	132,651	383,930	195,370
TOTAL EXPENDITURES	\$ 213,425	\$ 213,542	\$ 290,182	\$ 543,780	\$ 365,190

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Economic Development Program Manager	-	1	1	1	1
Business Advocate	1	1	1	1	1
TOTAL	1	2	2	2	2

Communications

Fund

001-General Fund





Department/Division

0850-Communications

Mission

The mission of the Communications Division is to achieve community outcomes by promoting a stronger sense of community while being able to react to the needs of the media and local residents.

In order to accomplish this mission, the Communications Division serves to provide management and guidance in strengthening a sense of community among the City’s constituents by:

-  creating an environment to help promote a physically and socially connected community;
-  fostering community values;
-  building trust and transparency through communication; and
-  informing residents before, during and after emergency situations.

Core Services

Community Connection Services

Primary Customer Group: Citizens and visitors

Customer Requirements: Communications and opportunities

Definition Statement: To provide a forum for open, accurate, consistent and accessible local government information, resources and relationships.

Community Communication Services

Primary Customer Group: Citizens and visitors

Customer Requirements: Communication and opportunities

Definition Statement: To create a strategic and coordinated communication to the public.

Fostering Community Values

Primary Customer Group: Citizens, visitors and businesses

Customer Requirements: Collaboration

Definition Statement: To explore other methods of outreach to improve interaction with the community.

Structure



The Communications Department provides timely technical support to all city departments and directly supports all of the City's strategic plan priority areas of Health & Public Safety, Historical, Cultural, & Environmental Preservation, Parks & Recreation, Affordability, Growth & Development, Infrastructure, Neighborhood Enhancement, Economic Development & Job Creation and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Introduced the North RePort Audio Update podcast and smart speaker integration.
- Relunched and rebranded the quarterly newsletter which goes to every residential home in the City.
- Initiated the City's in-house editing and design of outreach materials at a cost savings to taxpayers.
- Helped solve more than two dozen cases within the North Port Police Department using social media.
- Provided tours for local groups such as Leadership North Port and many local schools and children's groups.
- Organized dozens of outreach activities in the community.
- Followed and helped lead Incident Command at City-operated festivals and events.
- During Hurricane Irma, the Communications Division undertook a huge task of maintaining all communications, including the operation of a resident call center.
- Grew the City's social media presence to over 34,000 on Facebook alone; introduced Instagram to the Police Department and LinkedIn accounts to Economic Development. The Division won awards for: Best Use of Facebook by the 3CMA organization; Best Social Media Policy in the Country by Government Social Media organization; Finalist for Best Use of Social Media to Solve Crime by Government Social Media organization; and Finalist for Crisis Communication for overall efforts in Sarasota County during Hurricane Irma by the Government Social Media organization.
- Helped to establish and facilitate the West Villages Town Hall gathering.
- Maintained and updated the City's website, www.cityofnorthport.com, including improvements for youth.
- Produced, wrote, shot, edited and distributed dozens of online videos for multiple departments.
- Helped write the State of the City address. For the first time, a video of the address was shot and professionally edited for the community to view.
- Served as project coordinator for City events and activities, including several groundbreaking and ribbon cutting ceremonies.
- Focused on selling the city's History Book "Out of the Wilderness". Through added promotion in 2017, the City sold 92 books which was more than the previous two years combined. Already in 2018, 78 books have been sold.
- Communications Manager was named the Vice President of the Florida Municipal Communicators Association through the Florida League of Cities and the Employee of the Year for the City of North Port.

Initiatives

- Continue to implement the City's social media and digital communication strategy.
- Continue to build and strengthen the relationship between the City of North Port, North Port Fire Rescue and North Port Police Department with the media.
- Continue to tell the story of North Port as a quality place to live, which includes the *North Port RePort* quarterly newsletter, the North RePort Audio Updates and social media outreach.
- Provide quality public relation programs, including City Government Month, HOA President Coffee Time, Community Conversations, tours and events.
- Expand efforts to reach new residents.

Goals and Objectives

GOAL 1

Lead the City's efforts to offer opportunities for residents to connect with their City and other residents.

OBJECTIVES:

- Respond to inquiries and requests for assistance in discovering North Port.
- Respond to all media requests.
- Provide a forum for open, accurate, consistent and accessible local government information, resources and relationships.
- Effectively manage the telling of North Port's story.

GOAL 2

Evaluate plans and create opportunities to broaden the communication services to the public.

OBJECTIVES:

- Develop a strategy to measure the results of the Division’s outreach efforts.
- Create user-friendly tools, systems and programs to assist in reaching a broader audience.
- Continue to develop measurable tactics that communicate with the public.

GOAL 3

Identify opportunities to foster community values.

OBJECTIVES:

- Expand efforts to increase the overall audience that is reached.
- Continue to brand the City of North Port as a destination.
- Focus telling the story based on the City Commission’s strategic plan.

Key Performance Measures

Performance measures quantify media outreach and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objective to “Provide convenient, customer-focused, modern, and technologically advanced services”.

NUMBER OF RESIDENTS REACHED THROUGH COMMUNICATION AND OUTREACH PROGRAMS

Goal 1	Lead the City’s efforts to offer opportunities for residents to connect with their City and other residents.				
Objective A	Provide a forum for open, accurate, consistent and accessible local government information, resources and relationships.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Reach more than 10,000,000 people throughout the year using outreach programs such as Facebook, Twitter and other social media tools.	N/A	N/A	10 million	11.8 million	10 million
Description	Create user-friendly tools, systems, and programs to assist in reaching a broader audience.				
Purpose	To provide greater opportunities for residents to connect with their City and other residents.				
Status	This is the second year for this measure.				

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 64,678	\$ 66,791	\$ 81,134	\$ 119,620	\$ 135,410
Employee Benefits	16,663	17,839	20,125	42,000	45,290
PERSONNEL EXPENDITURES	81,341	84,630	101,259	161,620	180,700
Professional/Contracted Services	48,083	30,221	26,104	48,000	48,000
Current Operating Charges	37,590	53,566	21,917	28,460	25,910
Operating Supplies	10,067	11,012	16,994	15,100	14,600
OPERATING EXPENDITURES	95,740	94,799	65,015	91,560	88,510
TOTAL EXPENDITURES	\$ 177,081	\$ 179,429	\$ 166,274	\$ 253,180	\$ 269,210

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Community Outreach Manager	1	1	-	-	-
Communications Manager/Public Information Officer	-	-	1	1	1
Community Outreach Coordinator	-	-	1	1	1
TOTAL	1	1	2	2	2

Finance

Fund




001-General Fund

Department/Division

0401-Finance

Mission

The mission of the Finance Department is to achieve community outcomes by preserving the financial integrity and fiscal management of the organization, while assuring the availability of funds to accomplish the City's goals, by:

-  maintaining the financial stability of the City;
-  ensuring operations are consistent with organization values; and
-  ensuring departmental fiscal operations are in compliance with appropriate federal, state and local financial requirements.

In order to accomplish this mission, the Finance Department will provide the following services: accounting, budget development and oversight, payroll, and purchasing.

Core Services and Outputs

Accounting Services

Primary Customer Group: City staff, residents and other outside agencies

Customer Requirements: Accurate, timely and compliant

Definition Statement: Provide our staff, residents and other outside agencies accurate and timely financial accounting services while ensuring compliance with applicable policies, regulations and reporting requirements.

Budget Development and Oversight

Primary Customer Group: City staff, commissioners, residents and other outside agencies

Customer Requirements: Accurate, timely and compliant

Definition Statement: Provide commissioners, residents and other outside agencies with an accurate and timely budget and assist city staff in preparing and operating within the budget while ensuring compliance with all statutory requirements and local policies.

Payroll Services

Primary Customer Group: City staff and other outside agencies

Customer Requirements: Accurate, timely and compliant

Definition Statement: Provide city staff with accurate and timely paychecks and supporting earnings statements and other outside agencies with pertinent payroll reports in accordance with all applicable policies and government regulations.

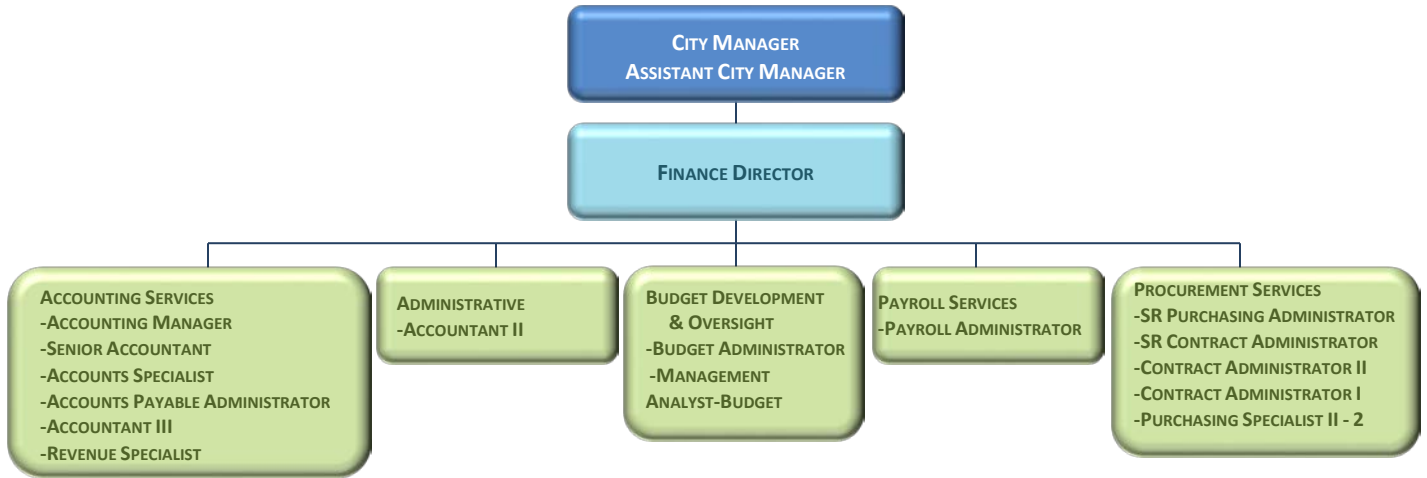
Purchasing Services

Primary Customer Group: City staff and vendors

Customer Requirements: Timely, compliant and economical

Definition Statement: Provide all city staff with assistance procuring goods and services required by the City in a timely manner, at the lowest possible cost, consistent with the quality required and in compliance with all applicable policies and procurement legislation.

Structure



The Finance Department directly supports the City’s Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Earned an unmodified audit opinion for fiscal year 2017.
- Received the Government Finance Officers Association (GFOA) Award for Excellence in Financial Reporting for fiscal year 2016, the twenty-first consecutive year.
- Continued training of city employees on procurement processes and laws.
- Hired Payroll Administrator, Account Specialist, Contract Administrator I and Contract Administrator II.
- Received the GFOA Distinguished Budget Presentation Award for the fiscal year 2017 adopted budget; the eleventh consecutive year.

Initiatives

- Continue to assess and analyze processes to improve customer service.
- Continue to transition to a Centralized Procurement Service.
- Earn an unmodified audit opinion for fiscal year 2018.
- Receive the GFOA awards for Excellence in Financial Reporting and Distinguished Budget Presentation.
- Continue with the development of a Capital Replacement Program for city-wide infrastructure.

Goals and Objectives

GOAL 1

Ensure the City of North Port’s short and long-term financial status is healthy and sound.

OBJECTIVES:

- Analyze alternative service delivery models.
- Review opportunities for new and/or enhanced revenues.
- Continue strategic balanced budget planning within Commission approved reserve levels.

GOAL 2

Provide timely and accurate financial reporting and transactions.

OBJECTIVES:

- Ensure that payroll processing, vendor payments, budget, and annual financial reporting are clear, timely, and accurate.
- Review the existing accounting structure with a view to simplification and to ensure that particular business needs of the departments are being met.
- Enhance financial reporting mechanisms to ensure that departmental financial information is relevant and timely.

GOAL 3

Ensure public funds and assets are invested prudently and are well-managed.

OBJECTIVES:

- Ensure sufficient cash is always available to meet current expenditures.
- Maintain a reasonable rate of return on investments.

GOAL 4

Implement programs to support and enhance communication, accountability, and positive outcomes.

OBJECTIVES:

- Continue refining the Comprehensive Annual Financial Report and budget documents to enhance communication.
- Continue developing and implementing Procurement process improvements.
- Explore additional technological tools to assist in customer service and efficiencies.
- Implement improvements for purchasing process.

Key Performance Measures – Accounting Services

Performance measures quantify certificates of achievements, vendor invoicing and budget development, and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Foster a healthy work environment that results in enhanced employee engagement” and “Coordinate and communicate with service providers to enhance accountability, equity, affordability, and measurable impact”.

OBTAIN THE CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING

Goal	Provide timely and accurate financial reporting and transactions.					
Objective	Enhance financial reporting mechanisms to ensure that departmental financial information is relevant and timely.					
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected	
Obtain the Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes	Yes
Description	The program ensures the users of the City’s financial statements have the information needed for informed decision-making.					
Purpose	This supports transparency and financial accountability.					
Status	The City has received this award for twenty-one consecutive years.					

PERCENTAGE OF VENDOR INVOICES ENTERED ARE PAID WITHIN 42 DAYS OF DATE OF RECEIPT

Goal	Provide timely and accurate financial reporting and transactions.					
Objective	Ensure that payroll processing, vendor payments, budget, and annual financial reporting are clear, timely, and accurate.					
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected	
Pay 95% of vendor invoice entries within 42 days of date of receipt	94.6%	97.2%	95%	98.1%	95%	
Description	The timely payment of vendor invoices.					
Purpose	This models the City’s value of excellent stewardship and sustainability of city assets and resources.					
Status	The City’s annual goal is to achieve 95% efficiency in timely vendor payments within the prescribe time.					

CLOSE EACH FINANCIAL REPORTING MONTH BY THE NINTH (9TH) WORKING DAY OF THE FOLLOWING MONTH

Goal	Provide timely and accurate financial reporting and transactions.				
Objective	Ensure that payroll processing, vendor payments, budget, and annual financial reporting are clear, timely, and accurate.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Close each financial reporting month by the ninth (9 th) working day of the following month 90% of the time.	100%	100%	90%	100%	90%
Description	The closing of each month enhances financial reporting mechanisms.				
Purpose	This supports transparency and full disclosure in financial reporting.				
Status	The City’s annual goal is to achieve 90% efficiency in monthly closings within the prescribe time.				

Output Measures

Reconcile and post all cash receipts by noon of the first working day each month.
Reconcile the bank statement by the ninth (9 th) working day of the following month.
Post all adjusting journal entries by the ninth (9 th) working day of the following month.
Provide a complete draft of the Comprehensive Annual Financial Report to the auditors by March 15 th of each year.

Key Performance Measures – Budget Development and Oversight

ATTAIN THE DISTINGUISHED BUDGET PRESENTATION AWARD ANNUALLY

Goal	Implement programs to support and enhance communication, accountability, and positive outcomes.				
Objective	Continue refining the budget documents to enhance communication.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Attain the Distinguish Budget Presentation Award Annually	Yes	Yes	Yes	Yes	Yes
Description	The program encourages and assists state and local government to prepare budget documents of the highest quality.				
Purpose	This supports transparency financial accountability.				
Status	The City has received this award for eleven consecutive years.				

ANNUAL REVENUE AND EXPENDITURE VARIANCES

Goal	Ensure the City of North Port’s short and long-term financial status is healthy and sound.				
Objective	Continue strategic balanced budget planning within Commission approved reserve levels.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a variance of +/- 5% between estimated and actual revenues by operating fund	1.99%	4.39%	+/- 5%	1.09%	+/- 5%
Maintain a variance of +/- 10% between estimated and actual expenditures by operating fund	(7.58%)	(15.57%)	+/- 10%	(5.11%)	+/- 10%
Description	The provision of the best possible estimates of revenues and expenditures.				
Purpose	This supports the City’s plan to actively provide a structurally balanced budget.				
Status	The City continues to review and analyze revenues as the economy grows.				

Output Measures

Ensure compliance with Truth In Millage (TRIM) requirements to meet Florida State Statutes.

Key Performance Measures – Payroll Services

TIMESHEET CORRECTIONS

Goal	Provide timely and accurate financial reporting and transactions.				
Objective	Ensure that payroll processing is timely, and accurate.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Reduce the number of timesheet corrections needed to prepare an accurate payroll to 5% or less	4.0%	4.1%	5.0%	4.1%	5.0%
Description	This measure reflects the accuracy of timesheets.				
Purpose	This supports payroll services training efforts to reduce timesheet errors and corrections.				
Status	The City utilizes a time and attendance program to help reduce timesheet errors and corrections.				

FEDERAL PAYROLL REPORTING REQUIREMENTS

Goal	Provide timely and accurate financial reporting and transactions.				
Objective	Ensure that payroll processing is timely, and accurate.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Complete the quarterly reconciliation and required payroll reports by the tenth (10 th) of the month following quarter end 90% of the time	75%	100%	90%	100%	90%
Description	The reporting requirements are set by federal law.				
Purpose	This measure ensures the federally required reports are submitted in a timely fashion to meet federal guidelines.				
Status	The City meets all federally required deadlines.				

Output Measures

Review all timesheets by 5:00 p.m. the first business day following the end of the pay period with all corrections completed by supervisors no later than 8:00 a.m. the second business day.

Reconcile the preliminary payroll register by 4:00 p.m. the second business day following the end of the pay period.

Submit the direct deposit file to the bank for processing before the end of the day two (2) days prior to pay day.

Key Performance Measures – Purchasing Services

REQUISITION APPROVAL

Goal	Provide timely and accurate financial reporting and transactions. Implement programs to support and enhance communication, accountability, and positive outcomes.				
Objective	Continue developing and implementing Procurement process improvements.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Process 90% of all authorized requisitions subject to the receipt of all required documentation within three working days of submission	99.2%	96.9%	90%	93.9%	90%
Description	The ability of departments to procure goods and services while satisfying all procurement requirements.				
Purpose	This supports providing effective, efficient and timely customer service.				
Status	The City utilizes several levels of authorization established by policy and procurement dollar threshold guidelines and required supporting data.				

CLOSING OF THE MONTH

Goal	Provide timely and accurate financial reporting and transactions.				
Objective	Ensure purchasing services remain timely and accurate.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Close the month by the tenth (10 th) of the new month, or the first business day thereafter, 90% of the time.	100%	100%	90%	100%	90%
Description	The monthly closing is part of the on-going annual maintenance of the Purchasing/Inventory Module.				
Purpose	This measure ensures that transactions remain up-to-date and the system continues to function properly.				
Status	The division continues to meet the requirement 100%.				

Output Measures

Review and verify that all required vendor information has been received from departments before processing requisitions.
Review and verify that all required procurement procedures have been followed before approving purchase requisitions.
Post all purchasing/inventory transactions at the end of each business day.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 817,608	\$ 843,549	\$ 864,108	\$ 1,018,130	\$ 1,152,180
Employee Benefits	211,410	229,041	272,546	314,250	363,690
PERSONNEL EXPENDITURES	1,029,018	1,072,590	1,136,654	1,332,380	1,515,870
Professional/Contracted Services	65,402	75,965	72,247	84,700	89,900
Current Operating Charges	22,498	20,264	22,538	29,760	46,930
Operating Supplies	34,016	39,360	47,731	32,000	28,350
OPERATING EXPENDITURES	121,916	135,589	142,516	146,460	165,180
TOTAL EXPENDITURES	\$ 1,150,934	\$ 1,208,179	\$ 1,279,170	\$ 1,478,840	\$ 1,681,050

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Finance Director	1	1	1	1	1
Accounting Manager	1	1	1	1	1
Budget Administrator	1	1	1	1	1
Management Analyst - Budget	-	-	1	1	1
Payroll Administrator	1	1	1	1	1
Accountant II	1	1	1	1	1
Accountant III	1	1	1	1	1
Revenue Specialist	1	1	1	1	1
Senior Accountant	1	1	1	1	1
Account Specialist	1	1	1	1	1
Accounts Payable Administrator	1	1	1	1	1
Senior Purchasing Administrator	1	1	1	1	1
Senior Contract Administrator	-	1	1	1	1
Contract Specialist	1	1	1	-	-
Purchasing Specialist II	1	1	1	2	2
Contract Administrator II	-	-	-	1	1
Contract Administrator I	-	-	-	1	1
TOTAL	13	14	15	17	17

Information Technology

Fund




001-General Fund

Department/Division

0710-Information Technology

Mission

The mission of the Information Technology Department is to achieve community outcomes by ensuring the integrity of and access to information by:

-  providing excellent technology support services to internal customers;
-  ensuring availability of information through technological services to increase community awareness; and
-  supporting community values through updated technology.

In order to accomplish this mission, the Information Technology Department promotes the use of technology wherever it enables efficient and effective business processes improving service to all of the City’s customers.

Core Services and Outputs

Access to Information

Primary Customer Group: Employees and citizens

Customer Requirements: Reliability, anytime/anywhere accessibility

Definition Statement: To provide reliable, anytime, anywhere access to information to meet the needs of our employees and citizens.

Support the Use of Technology

Primary Customer Group: Employees and citizens

Customer Requirements: Current technology, functional technology, accessible, timely

Definition Statement: To ensure technology tools are current and functional and employees are offered proper training and support.

Structure



The Information Technology Department directly supports the City's Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Placed ninth in the 2017 Digital Cities Survey.
- Implemented voice and data network for Fire Rescue Station 85.
- Expanded internet bandwidth.
- Improved audio/visual equipment and City Commission meeting streaming.
- Enhanced video surveillance at City facilities and parks.
- Expansion of mobile services.
- Replaced PCs city-wide.
- Enhanced the City GIS system.
- Implemented the fire emergency phone system.
- Completed Fire and Police Department cabling.
- Upgraded the Legal System.
- Implemented check processing for North Port Utilities Central Cashiering and Electronic Plans Review for NDS.
- Implemented anti-phishing cybersecurity software.
- Completed the business systems migration.

Initiatives

- Continue to enhance online services for external customers.
- Support an open and responsive municipal government through technology.
- Strengthen IT involvement in department process analysis and business solutions.
- Continue to leverage use of geographic information and applications.
- Promote training opportunities for City business systems and software applications.

Goals and Objectives

GOAL 1

Ensure a secure and reliable technology infrastructure.

OBJECTIVES:

- Analyze alternative service delivery models.
- Review opportunities for new and/or enhanced technology services.
- Continue strategic information technology planning.

GOAL 2

Ensure and support the use of technology.

OBJECTIVES:

- Develop technology solutions that improve our external customers' ability to interact with the City.
- Provide access to information that allows for better decision making and strategic planning.
- Provide excellent technology support services to internal customers.

Key Performance Measures

Performance measures quantify service levels and information accessibility and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Provide convenient, customer-focused, modern, and technologically advanced services”.

MANAGING SERVICE LEVEL AGREEMENTS

Goal	Ensure and support the use of technology.				
Objective	Provide effective and superior customer service to all city business.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain 80% of service level agreements assigned to categories of service orders	97.3%	97.3%	80%	93.2%	80%
Description	The division categorizes Help Desk requests based upon projected completion time.				
Purpose	This measure assists the division’s ability in meeting standardized response and completion times for service requests.				
Status	This is the fourth fiscal year in which this measure will be used.				

AVAILABILITY OF INFORMATION SYSTEM TECHNOLOGY

Goal	Ensure the reliability and accessibility to information.				
Objective	Provide effective and superior customer service to all city business.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain 97% of information systems (network, email, desk phones) uptime/availability.	99.6%	99.4%	97%	99.6%	97%
Description	The division ensures the availability of information systems city-wide.				
Purpose	This measure tracks the availability of information systems (network, email, desk phones).				
Status	The division consistently exceeds the performance mark of 97%.				

ACCESS TO APPLICATIONS AND INFORMATION

Goal	Ensure the reliability and accessibility to information.				
Objective	Provide effective and superior customer service to all city business.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain uptime/availability above 95%	98.1%	99.6%	95%	99.2%	95%
Description	The division ensures the reliability and accessibility to information city-wide.				
Purpose	This measure tracks the availability of information.				
Status	This is the fourth fiscal year in which this measure will be used.				

Output Measures

Staff Help Desk 2,080 hours per year.

Provide on-call service (support) 128 hours per week.

Coordinate twelve (12) user training opportunities annually.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 547,601	\$ 596,990	\$ 605,101	\$ 711,440	\$ 869,320
Employee Benefits	142,524	165,652	188,666	227,040	251,840
PERSONNEL EXPENDITURES	690,125	762,642	793,767	938,480	1,121,160
Professional/Contracted Services	99,341	36,525	36,747	32,110	15,000
Current Operating Charges	571,585	549,016	550,283	418,000	467,370
Operating Supplies	210,530	281,310	469,943	633,550	697,360
OPERATING EXPENDITURES	881,456	866,851	1,056,973	1,083,660	1,179,730
CAPITAL EXPENDITURES	164,954	136,386	204,961	151,000	509,960
TOTAL EXPENDITURES	\$ 1,736,535	\$ 1,765,879	\$ 2,055,701	\$ 2,173,140	\$ 2,810,850

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
IT Manager	1	1	1	1	1
IT Network Administrator	1	1	1	1	1
GIS Projects Administrator	1	1	1	1	1
Business Systems Analyst	1	1	1	1	1
Applications Development Administrator	1	1	1	1	1
Telecom Systems Administrator	1	1	1	1	1
Business Services Coordinator	1	1	1	1	1
Desktop Systems Administrator	1	1	1	1	1
Service Desk Technician	1	1	2	2	2
Land Management Administrator	-	1	1	1	1
Network Technician	-	-	1	1	1
Audio Visual Technician	-	-	-	-	1
TOTAL	9	10	12	12	13

Social Services

Fund

001-General Fund

Department/Division

0730-Social Services

Mission

The mission of the Social Services Department is to achieve community outcomes by improving the social and economic well-being of our citizens by:

- 🏡 increasing awareness of community assistance available to individuals and families;
- 🏡 bringing additional programming and services to the community; and
- 🏡 creating a bridge between socio-economic groups.

In order to accomplish this mission, the Social Services Department coordinates community-based programs.

Core Services and Outputs

Community Enrichment Services and Support

Primary Customer Group: Residents

Customer Requirements: Improve access to services, enhance, timely

Definition Statement: To provide access to resources and services to support the social and economic well-being of North Port residents.

Structure



The Social Services Department directly supports the City’s Strategic Plan Priority area of Health & Public Safety by the following accomplishments and initiatives:

Accomplishments

- Received community assistance grants totaling \$65,370.
- Received Community Development grant for staff totaling \$54,000.
- Through the Toy Chest Program, received donations and distributed gifts to 610 children ages 0-14.
- Through the Back to School Resource Fair, received donations and distributing 474 backpacks with school supplies to North Port students, grades K-12.

- Partnered with Salvation Army Sarasota to administer the Low-Income Home Energy Assistance Program (LIHEAP) to assist families with their electric bills.
- Partnered with Area Agency on Aging for Southwest Florida to administer the Emergency Home Energy Assistance Program (EHEAP) to assist individuals age 60 or older with their electric bills.
- Approved to become an Access Point for individuals and families experiencing homelessness.
- Analyzed and improved the efficiency of community event processes.
- Collaborated with the Police Department Volunteer Program to provide additional support services to the Division.
- Hired new Staff Assistant I, Staff Assistant II and Caseworker.

Initiatives

- Increase community outreach and awareness of services and resources.
- Enhance networking and outreach efforts through partnerships formed at the Family Service Center, the North Port Interagency meeting and The Sun Coast Partnership to End Homelessness.
- Continue to explore additional funding resources that will enhance programs and services provided at the Family Service Center.
- Create innovative programs based on identified community needs.

Goals and Objectives

GOAL 1

Offer community enrichment services and support.

OBJECTIVES:

- Aid in the development of quality of life opportunities.
- Coordinate annual events to serve the needs of the community.
- Respond to the social and economic issues of residents.
- Bring additional programming and services to the community through public and private sector partners.
- Create a bridge between socio-economic groups and develop a greater sense of community.

GOAL 2

Identify and create opportunities to increase awareness of programs and services available to residents.

OBJECTIVES:

- Ensure inquiries and requests for assistance are responded to in a timely manner.
- Research and apply for available grant funding.
- Partner with other community agencies to provide funding assistance.

Key Performance Measures

Performance measures quantify requests for assistance address the Strategic Plan Priority of Health & Public Safety by fulfilling the strategic objectives to “Enhance services and expand availability of resources provided to residents”.

RESPOND TO CALLS FOR ASSISTANCE

Goal	Offer community enrichments services and support.				
Objective	Provide effective and superior customer service to all requests for assistance.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Respond to 90% of calls for housing assistance within two (2) days of request.	99.3%	85.0%	90%	98.8%	90%
Description	The division provides housing assistance to residents.				
Purpose	Ensures the division is responsive in a timely manner.				
Status	The division continues to consistently meet the projected measurement other than FY 2017 due to staff shortage and employee turnover.				

REVIEW AND PROCESSING OF HOUSING ASSISTANCE APPLICATIONS

Goal	Offer community enrichments services and support.				
Objective	Provide effective and superior customer service to all requests for assistance.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Complete review and processing of Housing Assistance applications within five (5) business days 95% of the time	100%	91.3%	95%	97.0%	95%
Description	The division provides housing assistance to residents.				
Purpose	Ensures the division is responsive in a timely manner.				
Status	The division continues to consistently meet the projected measurement other than FY 2017 due to staff shortage and employee turnover.				

Output Measures

Sponsor/coordinate three (3) community events each year.
Apply for two (2) grant opportunities for housing assistance each year.
Partner with four (4) agencies in the community to provide funding assistance.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 168,356	\$ 191,285	\$ 156,928	\$ 153,730	\$ 222,260
Employee Benefits	44,915	48,919	51,637	65,390	99,600
PERSONNEL EXPENDITURES	213,271	240,204	208,565	219,120	321,860
Current Operating Charges	66,335	63,851	48,151	33,020	46,140
Operating Supplies	695	771	3,134	5,470	7,400
OPERATING EXPENDITURES	67,030	64,622	51,285	38,490	54,040
CAPITAL EXPENDITURES	134,158	-	-	-	-
TOTAL EXPENDITURES	\$ 414,459	\$ 304,826	\$ 259,850	\$ 257,610	\$ 375,900
DEPARTMENT GENERATED REVENUES					
Grant Revenues	\$ (100,420)	\$ (101,970)	\$ (92,996)	\$ -	\$ -
Charges for Service	(11,441)	-	-	-	-
Miscellaneous Revenues	(124,102)	(127,433)	(117,273)	(134,500)	(126,680)
TOTAL GENERATED REVENUES	(235,963)	(229,403)	(210,269)	(134,500)	(126,680)
NET EXPENDITURES	\$ 178,496	\$ 75,423	\$ 49,581	\$ 123,110	\$ 249,220

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Social Services Manager	1	1	1	1	1
Staff Assistant II	1	-	-	1	1
Staff Assistant I	-	1	1	1	1
Case Worker	3	2	2	2	2
TOTAL	5	4	4	5	5

Human Resources

Fund




001-General Fund

Department/Division

0900-Human Resources & Risk Management

Mission

The mission of the Human Resources Department is to achieve community outcomes through fostering workforce excellence by:

-  providing oversight of human resources and risk management policies and programs;
-  providing quality recruitment to ensure a sustainable workforce; and
-  providing training opportunities to ensure community values which improve the quality of life.

In order to accomplish this mission, the Human Resource Department is responsible for recruitment and selection; classification and compensation; employee relations and training; and personnel processing for the City.

Core Services and Outputs

Workforce Recruitment, Retention, and Support

Primary Customer Group: City organization

Customer Requirements: Knowledgeable/skilled staff, professionalism, timeliness

Definition Statement: To attract qualified applicants and provide resources/support to retain a quality workforce for the organization.

Risk Management

Primary Customer Group: City organization

Customer Requirements: Safe, knowledgeable, accurate, timely, professional

Definition Statement: To promote a safe work environment by managing the City’s risk management program which includes: workers’ compensation, safety, property and auto liability, and insurance coverage

Structure



The Human Resources Department directly supports the City's Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Implemented a new performance evaluation management tool through the use of new evaluations in the NEOGOV software. This new tool allowed the City to go "paperless" in the completion and storage of performance evaluations.
- Enhanced the recruitment process through modification of veteran preference processes, participation in job fairs and working with the Police and Fire Departments to attract recruits for their sworn positions.
- Offered numerous training opportunities to employees on the topics of performance management, workplace harassment, leadership and team-building.
- Explored health care options to improve health and wellness awareness of employees.
- Facilitated numerous healthy living and wellness programs through lunch and learns and events throughout the day.
- Coordinated successful recognition programs through the annual employee luncheon for all City employees and the veterans' appreciation ceremony for City employees who are veterans.
- Successfully negotiated successor contracts for all three unions in a very collaborative and timely manner.
- Implemented a compensation and classification study for all positions, moving the City to a more competitive position in the market.
- Hired new staff - Benefits and Risk Manager and Staff Assistant I - to enhance employee services.
- Participated in safety awareness through ride-alongs and other department activities to offer safety and risk consultation to departments.
- Held quarterly meetings with all directors to discuss liability and claims management for incidents in their departments.

Initiatives

- Implement an onboarding program through NEOGOV software. This program will streamline the onboarding process for consistency and a well-rounded new hire experience.
- Complete job descriptions for City positions as the last part of the Evergreen Solutions study.
- Monitor the self-insured Risk Management program to include attending training opportunities for HR staff and offering training for City employees.
- Update the policies and procedures manual.
- Offer regular training opportunities to City employees.
- Address health care insurance costs through employee engagement, wellness initiatives and analysis of trends, insurance plan options, etc., affecting current plans.
- Explore a self-funded option for health care. Staff is also researching an employee clinic as part of the self-funded platform.
- Review of all operating procedures by risk management to improve safety measures and training for all employees.
- Review records management for proper maintenance, storage and retention of employee documents.

Goals and Objectives

GOAL 1

Enable the City to attract, develop, and retain a committed workforce.

OBJECTIVES:

- Collaborate with each department to develop a staffing plan that identifies key roles and successors.
- Review the recruitment process to decrease time to fill and increase quality of hires.
- Enhance first year retention with higher quality of hires and closer performance coaching.

GOAL 2

Enhance City culture of engagement and innovation.

OBJECTIVES:

- Ensure employee attendance rate is high.
- Enhance learning opportunities through an employee development plan.
- Increase employee communication through all media, including an enhanced department website.
- Enhance the City's Wellness Program with 20 percent employee participation.

GOAL 3

Reduce liability exposure to the City.

OBJECTIVES:

- Reduce liability exposure to the City for employee-involved vehicle collisions.
- Reduce the number of claims related to City vehicle collision losses.
- Track claims involving City employees driving City vehicles.

GOAL 4

Provide a safe environment for employees.

OBJECTIVES:

- Provide workplace safety training for all departments.
- Conduct a minimum of six (6) safety meetings each year.

GOAL 5

Minimize loss of productivity and disruption of services.

OBJECTIVES:

- Facilitate early return to work program.
- Reduce the number of costly lost time claims filed and days away from work.

Key Performance Measures

Performance measures quantify employee turnover and on-the-job injuries and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Foster a healthy work environment that results in enhanced employee engagement”.

MAINTAIN STAFFING BY IDENTIFYING REASONS FOR TURNOVER

Goal	To determine reasons for turnover and retain a committed workforce.				
Objective	Maintain the City’s workforce.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain turnover of less than 10%	N/A	14%	10%	12%	14%
Description	Track turnover by division and overall.				
Purpose	Review turnover in a tactical and analytical way to identify potential issues.				
Status	This is the third year for this measure.				

MAINTAIN 80% OF THE ON-THE-JOB INJURIES TO LESS THAN 7 WORK DAYS LOST

Goal	Minimize loss of productivity and disruption of services.				
Objective	Reduce the number of costly lost time claims filed and days away from work.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain 80% of the on-the-job injuries to less than 7 work days lost	N/A	90.7%	80%	94.6%	80%
Description	The reduction of days away from work for on-the-job injuries.				
Purpose	This supports the City’s goal to minimize loss of productivity and disruption of services due to on-the-job injuries.				
Status	This is the third year for this measure.				

Operating Budget Summary

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Salaries & Wages	\$ 299,514	\$ 373,723	\$ 443,267	\$ 521,110	\$ 680,030
Employee Benefits	69,891	112,359	160,946	180,750	229,880
PERSONNEL EXPENDITURES	369,405	486,082	604,213	701,860	909,910
Professional/Contracted Services	151,764	59,954	76,511	102,360	16,430
Current Operating Charges	12,929	14,499	16,211	18,520	23,930
Operating Supplies	27,122	26,198	34,026	34,590	20,250
OPERATING EXPENDITURES	191,815	100,651	126,748	155,470	60,610
TOTAL EXPENDITURES	\$ 561,220	\$ 586,733	\$ 730,961	\$ 857,330	\$ 970,520

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Human Resources Director	-	1	1	1	1
Human Resources Manager	1	1	1	1	1
Benefits/Wellness Coordinator	1	1	1	1	1
Human Resources Coordinator	1	1	2	2	2
Administrative Services Specialist	1	1	1	1	1
Risk and Benefits Manager	-	-	-	1	1
Risk Management Coordinator	1	1	1	1	1
Senior Risk Management Coordinator	1	1	1	1	1
Staff Assistant I	-	-	-	1	1
Staff Assistant II	-	-	-	-	1
TOTAL	6	7	8	10	11

Non-Departmental

Fund

001-General Fund

Department/Division

9100-Non-Departmental

Mission

The mission of the Non-Departmental division is to serve as the budgetary division for all non-department specific costs that need to be allocated to all General Fund departments.

In order to accomplish this mission, the Non-Departmental division serves to budget global activities for the General Fund including general insurance premiums and contingency.

Operating Budget Summary

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Employee Benefits	\$ 6,831	\$ 1,650	\$ 3,818	\$ 8,800	\$ 3,500
PERSONNEL EXPENDITURES	6,831	1,650	3,818	8,800	3,500
Professional/Contracted Services	94,769	130,638	103,541	117,400	111,910
Current Operating Charges	361,677	412,574	363,324	393,940	600,980
Operating Supplies	-	-	37	-	-
OPERATING EXPENDITURES	456,446	543,212	466,902	511,340	712,890
CAPITAL EXPENDITURES	-	-	17,199	-	-
OTHER USES	-	-	-	250,000	250,000
TOTAL EXPENDITURES	\$ 463,277	\$ 544,862	\$ 487,919	\$ 770,140	\$ 966,390

Neighborhood Development Services

Fund




001-General Fund

Department/Division

0605-Planning & Zoning Division

Mission

The mission of the Planning & Zoning Division is to achieve community outcomes by advancing the community development vision by:

-  providing direction to aid in creating a sustainable community;
-  ensuring development enhances the quality of life for the residents; and
-  encouraging adequate balance of development.

In order to accomplish this mission, Planning & Zoning serves to enforce the City’s land development code and stewardship of the City’s future through enforcement of the Comprehensive Plan.

Core Services and Outputs

Current Planning

Primary Customer Group: Property owners and developers

Customer Requirements: Consistency and educational

Definition Statement: To ensure that all development proposals are consistent and in compliance with the City’s Unified Land Development Code (ULDC), approved master plans, pattern books and the City’s adopted Comprehensive Plan, and are administered in a professional manner that promotes and protects the public interest, while creating livable and aesthetically pleasing communities.

Comprehensive Planning

Primary Customer Group: Residents, city staff and developers

Customer Requirements: Livable and sustainable

Definition Statement: To ensure that all long-range planning, transportation planning and master planning activities address the needs and aspirations of the community, efficient growth management, sustainability with energy conservation and neighborhood preservation to provide community long-term goals and short-term objectives and policies.

Structure



The Neighborhood Development Services - Planning & Zoning Division directly supports the City's Strategic Plan Priority areas of Affordability, Growth & Development, Neighborhood Enhancement and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Processed 354 land development applications and 87 special event permits for FY 2017-18.
- Development applications processed will lead to 927 new lots, 342 multi-family units, and 273,867 square feet of commercial, industrial, and institutional space.
- Continued to research the feasibility of the City instituting mobility fees.
- Completed the EAR based Comprehensive Plan Amendments.
- Continued work on complex items such as micro cell towers, fracking/phosphate mining regulations, parking and storage of vehicles, noise, Artisan Market, food trucks, and complete streets.
- Updated the City petitions map for the community to know what developments are coming to North Port.
- Began work on master planning for Activity Center 6. Applied for Technical Assistant Grant through DEO to assist.
- Began city-wide review of all areas of the City with special regulations (i.e. waivers, development master plans, VDPPs, DRIs, etc.) to ensure compliance as applicants come in with development plans and to track allotted units/usages.
- Applied for FLEDC Award to nominate Braves project for Florida Economic Development.
- Began GIS transition to ArcGIS Pro and Portal. This will allow for a greater ease of use for the systems for both staff and the public.
- Began training program for all staff to develop better skills with ArcGIS systems.
- Began discussions on potential options for development along Hillsborough Blvd, which has been vacant for decades due to development constraints.
- Began update of special events and special event assistant program applications and process. Working on migrating special event applications to online system.
- Performed addressing reviews and/or assign addresses for new developments.
- Worked with Sarasota County on surplus lots to identify properties that Planning is interested in for swaps for archaeological and/or environmental site protection. Developing this into a program to obtain the sensitive properties for conservation.
- Created handouts for events to better explain planning efforts and increase awareness of current petitions.
- Coordinated with the local MPOs to identify transportation priorities and potential funding sources.
- Completed Local Update of Census Addresses (LUCA) for the 2020 census.
- Began development of a process for simple lot boundary adjustments.
- Continued work on the Façade program and monitoring progress on Ashley plaza.
- Began working with Sarasota County staff on a Joint Planning Agreement.
- Identified necessary updates to the City's fiscal impact analysis model and in process of obtaining a new model.
- Began working with Sarasota County staff to develop alternative transit options for North Port residents in face of budget cuts to the SCAT programs.
- Began implementing the consultant's recommendations from the Neighborhood Assistance DEO grant.
- Explored cost and options for wayfinding signage.
- Released RFP for ULDC rewrite, evaluated submittals, and selected a consultant team.
- Formed an interdepartmental team to develop and implement a community involvement plan regarding Tree Protection Regulations – created a webpage, developed and posted a survey, held two community workshops, planning a Commission work session.

Initiatives

- Continue with the total rewrite of the Unified Land Development Code.
- Coordinate the development of Activity Center 5 with developers.
- Develop the Activity Center 6 master plan.
- Implement electronic plans review for all development processes.
- Use of I-Pads or I-Phone 6+ for real time zoning inspections through the mobility application.
- Continue to revise and enhance the development review process to meet the priorities established by the City Commission in the Strategic Plan.

Goals and Objectives

GOAL 1

Encourage sustainable development.

OBJECTIVES:

- Ensure all development proposals are consistent and in compliance with City codes and plans.
- Review all submitted formal petitions.
- Encourage and support sustainable development.

GOAL 2

Ensure and support an aesthetically pleasing community.

OBJECTIVES:

- Review all comprehensive plan amendments to meet community values.
- Review all Unified Land Development (ULDC) amendments to comply with the Comprehensive Plan and strategic initiatives.

Key Performance Measures

Performance measures quantify review of development submittals and address the Strategic Plan Priority of Neighborhood Enhancement and Affordability, Growth & Development and Efficient & Effective Government by fulfilling the strategic objectives to “Promote a range of housing options and affordability for current and future residents” and “Guide the development of neighborhoods toward a desired image consistent with the approved urban design aesthetic”.

REVIEW OF FORMAL PETITIONS

Goal	Encourage sustainable development.				
Objective	Ensure all development proposals are consistent and in compliance with City codes and plans.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Ensure that 75% of the land development petitions submitted are processed and reviewed by Planning staff within the specified review deadlines.	86.8%	87.5%	75%	78.0%	75%
Description	The division reviews all formal development petitions for the City which includes major sites, subdivisions, plats, infrastructure, special exceptions, variances, text amendments, rezoning, and architectural reviews.				
Purpose	This measure is to assist in delivering reliable city services.				
Status	The additional position added in FY 2016 has provided the necessary resources to meet the projected performance measure.				

Output Measures

Twenty (20) formal petitions reviewed annually by appropriate boards.

Updates to Comprehensive Plan text and maps.

Annexations, rezone, large scale Comprehensive Plan amendment & text amendments.

Workload Measures

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Projected
Number of petitions reviewed	N/A	221	247	270	N/A

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 524,231	\$ 583,010	\$ 620,490	\$ 736,090	\$ 790,150
Employee Benefits	151,373	181,441	205,768	251,430	282,980
PERSONNEL EXPENDITURES	675,604	764,451	826,258	987,520	1,073,130
Professional/Contracted Services	220	65,316	171,924	39,600	264,600
Current Operating Charges	12,242	14,400	12,690	70,430	72,970
Operating Supplies	14,895	11,363	11,891	71,870	15,410
OPERATING EXPENDITURES	27,357	91,079	196,505	181,900	352,980
CAPITAL EXPENDITURES	-	22,987	-	52,500	-
TOTAL EXPENDITURES	\$ 702,961	\$ 878,517	\$ 1,022,763	\$ 1,221,920	\$ 1,426,110
DEPARTMENT GENERATED REVENUES					
Grant Revenues	\$ -	\$ -	\$ (33,000)	\$ -	\$ -
Charges for Service	(223,993)	(265,225)	(261,010)	(185,100)	(331,600)
TOTAL GENERATED REVENUES	(223,993)	(265,225)	(294,010)	(185,100)	(331,600)
NET EXPENDITURES	\$ 478,968	\$ 613,292	\$ 728,753	\$ 1,036,820	\$ 1,094,510

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Director (split between 3 divisions)	-	-	-	-	-
Planning Division Manager	1	1	1	1	1
Planner	4	4	4	3	3
Senior Planner	-	-	-	2	2
Zoning Plans Examiner	2	2	2	2	2
Zoning Coordinator	-	1	1	1	1
Development Tech II	2	2	2	2	2
Development Tech I	2	2	2	2	2
Arborist	-	-	-	2	2
Environmental Technician	-	-	-	1	1
TOTAL	11	12	12	16	16

Neighborhood Development Services

Fund




001-General Fund

Department/Division

2750-Property Standards

Mission

The mission of the Property Standards Division is to assure and maintain the community standards by:

-  monitoring construction to ensure community values are sustained;
-  ensuring community property standards are maintained; and
-  providing oversight for a safe and aesthetically pleasing built environment.

In order to accomplish this mission, Property Standards is responsible for the inspection and compliance with statutory and local ordinances on residential and commercial property standards within the City.

Core Services and Outputs

Code Enforcement

Primary Customer Group: Citizens

Customer Requirements: Compliance

Definition Statement: To work with citizens to bring code violations into compliance in accordance with City Code, Unified Land Development Code, Florida Building Code, and Florida Statutes to ensure the health, safety, and welfare of all citizens and maintain community standards.

Structure



The Neighborhood Development Services – Property Standards Division directly supports the City’s Strategic Plan Priority areas of Historical, Cultural, & Environmental Preservation by the following accomplishments and initiatives:

Accomplishments

- Continued a pro-active code enforcement policy as set by Commission.
- Continued registration of abandoned homes as per ordinance.
- Worked with Business Systems Analyst in Information Technology to design the TRAKiT code enforcement program.
- Worked to obtain CEUs, as needed, for all staff for certifications.
- Worked with North Port Police Department to identify and address properties with code violations.

Initiatives

- Maintain compliance to zoning codes which assist in property values throughout the City.
- Reduce the number of cases brought before the Special Magistrate.
- Institute I-Pads/I-Phones in trucks of each inspector to check active permits and pull information needed in the field.

Goals and Objectives

GOAL 1

Ensure regulatory compliance to protect property, the environment and the lives of residents and visitors.

OBJECTIVES:

- Respond, inspect, and investigate code enforcement complaints.
- Re-inspect enforcement complaints to check for compliance.
- Encourage and support a safe community.

Key Performance Measures

Performance measures quantify cases of non-compliance to code and address the Strategic Plan Priority of Historical, Cultural, & Environmental Preservation by fulfilling the strategic objectives to “Promote the City’s historical, cultural, and natural environment”.

ACTIVE CASES BROUGHT INTO COMPLIANCE

Goal	Encourage sustainable development. Ensure regulatory compliance to protect property, the environment and the lives of residents and visitors.				
Objective	Active cases brought into compliance without going to the Special Magistrate.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain 90% of active cases brought into compliance without property owners going to the Hearing Officer	86.0%	92.8%	90%	82.0%	90%
Description	The division responds to, inspects, and investigates all code enforcement complaints.				
Purpose	This measure is to assist in bringing properties up to standard without involving the Hearing Officer.				
Status	In fiscal year 2015, the Commission made a policy change to move from the use of a Code Enforcement Board of Appeals to using the services of a Hearing Officer. This policy change positively impacted the number of cases resolved without using the services of a Hearing Officer.				

Output Measures

- Process, schedule and inspect or investigate 510 code enforcement complaints monthly.
- Conduct 609 re-inspections to check for compliance monthly.
- Close 510 active code enforcement cases brought into compliance monthly.
- Submit to Special magistrate sixty-one (61) code enforcement cases for non-compliance monthly.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 367,690	\$ 383,750	\$ 337,298	\$ 364,030	\$ 396,930
Employee Benefits	108,830	117,411	111,918	127,460	143,730
PERSONNEL EXPENDITURES	476,520	501,161	449,216	491,490	540,660
Professional/Contracted Services	39,789	32,044	89,336	240,000	241,000
Current Operating Charges	16,211	20,886	28,150	27,790	24,720
Operating Supplies	22,260	12,190	29,822	18,930	14,110
OPERATING EXPENDITURES	78,260	65,120	147,308	286,720	279,830
CAPITAL EXPENDITURES	-	68,958	23,717	-	-
TOTAL EXPENDITURES	\$ 554,780	\$ 635,239	\$ 620,241	\$ 778,210	\$ 820,490
DEPARTMENT GENERATED REVENUES					
Tax Revenue	\$ (136,049)	\$ (142,197)	\$ (118,613)	\$ (141,000)	\$ (141,000)
Permits & Special Assessments	(236,590)	(278,795)	(308,925)	(284,500)	(369,700)
Charges for Service	(243,718)	(283,530)	(184,188)	(200,000)	(240,000)
Fines and Forfeitures	(90,518)	(39,728)	(102,745)	(90,000)	(60,000)
TOTAL GENERATED REVENUES	(706,875)	(744,250)	(714,471)	(715,500)	(810,700)
NET EXPENDITURES	\$ (152,095)	\$ (109,011)	\$ (94,230)	\$ 62,710	\$ 9,790

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Building Director (split between 3 divisions)	-	-	-	-	-
Property Standards Manager	1	1	1	1	1
Property Standards Inspector	5	5	5	5	5
Lien Specialist	1	1	1	1	1
Staff Assistant I	1	1	1	1	1
TOTAL	8	8	8	8	8

Neighborhood Development Services

Fund





135-Building Fund

Department/Division

2700-Building

Mission

The mission of the Building Division is to provide for the safety, health and welfare of our citizens by assuring and maintaining a safely built structural environment by:

-  monitoring construction to ensure community values are sustained;
-  maintaining and enforcing building codes;
-  ensuring community property standards are maintained; and
-  providing oversight for a safe and aesthetically pleasing built environment.

In order to accomplish this mission, the Building Division is responsible for enforcement of Florida Statutes on construction, permitting, and inspection services; and for the coordination of permits and approvals to ensure every project in the City complies with all applicable code and life safety requirements.

Core Services and Outputs

Permitting, Plans Review, and Inspections

Primary Customer Group: Licensed Contractors

Customer Requirements: Promptness

Definition Statement: To promptly regulate and enforce the permitting, plans review, and inspection of the construction of buildings and structures by licensed contractors in accordance with the Florida Building Code and other local, state, and federal laws.

Contractor and Business Licensing

Primary Customer Group: Regulated contractors and businesses

Customer Requirements: Promptness

Definition Statement: To promptly regulate and administer regulated contractor and business licensing according to local and state laws.

Structure



The Neighborhood Development Services - Building Division directly supports the City's Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Obtained licensing and certification for new employees.
- Continuation of cross training program for inspectors.
- Transition from Opti-View electronic storage to Laserfiche electronic storage.
- Implemented Bluebeam electronic plan review software.
- Issued 9,361 miscellaneous permits.
- Issued 1,241 new residential (homes) permits.
- Issued 1,135 Certificate of Occupancies for new residential homes.
- Issued 48 commercial permits.
- Began implementation of TRAKiT.
- Instituted Skype inspections for mechanical, water heater replacement, and re-inspections.
- Instituted Skype for several of the City Arborist inspections processes.
- Hired a new Arborist and Plans Examiner/Building Inspector.
- Opened a new window for processing of Permits and Zoning applications.
- Held offsite contractor training for electronic plan reviews and Skype inspections.
- Cross trained the Development Techs on intake of zoning permits.
- Finished training for over the counter zoning permits for fences and sheds.

Initiatives

- Full utilization of the OptiView software.
- Expansion of digital plans review training and live plans review for all development review personnel.
- Institute new TRAKiT software for plans review and inspections.
- Reduction of hard copy plans required from contractors.

Goals and Objectives

GOAL 1

Ensure a high level of customer service through application review, processing and permit issuance times.

OBJECTIVES:

- Interpret and apply the building code through inspection and enforcement.
- Process and review residential applications within ten (10) business days.
- Process and review miscellaneous multi-review applications within five (5) business days.
- Process and review miscellaneous single/double review applications within three (3) business days.

Key Performance Measures

Performance measures quantify application submittals and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Develop a streamlined, one-stop permitting process that will stimulate economic development and enhance customer service” and “Provide convenient, customer-focused, modern, and technologically advanced services”.

PROCESSING AND REVIEWING OF MISCELLANEOUS SINGLE/DOUBLE REVIEW APPLICATIONS

Goal	Ensure a high level of customer service through application review, processing and permit issuance times.				
Objective	Process and review miscellaneous single/double review applications within three (3) business days.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Process and review 90% of miscellaneous single/double review applications within three (3) business days	94.0%	91.5%	90%	93.6%	90%
Description	This measure tracks the percentage of applications processed and reviewed by the division.				
Purpose	This measure assists the division in developing efficiencies in the processing and reviewing time of applications.				
Status	Fiscal year 2015 was the first year this measure was tracked.				

PROCESSING AND REVIEWING OF MISCELLANEOUS MULTI-REVIEW REVIEW APPLICATIONS

Goal	Ensure a high level of customer service through application review, processing and permit issuance times.				
Objective	Process and review miscellaneous multi-review applications within five (5) business days.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Process and review 90% of miscellaneous multi-review applications within five (5) business days	96.0%	88.3%	90%	86.9%	90%
Description	This measure tracks the percentage of applications processed and reviewed by the division.				
Purpose	This measure assists the division in developing efficiencies in the processing and reviewing time of applications.				
Status	Fiscal year 2015 was the first year this measure was tracked.				

PROCESSING AND REVIEWING OF RESIDENTIAL APPLICATIONS

Goal	Ensure a high level of customer service through application review, processing and permit issuance times.				
Objective	Process and review residential applications within ten (10) business days.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Process and review 90% of residential applications within ten (10) business days	97.0%	86.3%	90%	88.9%	90%
Description	This measure tracks the percentage of applications processed and reviewed by the division.				
Purpose	This measure assists the division in developing efficiencies in the processing and reviewing time of applications.				
Status	Fiscal year 2015 was the first year this measure was tracked.				

Workload Measures

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Projected
Number of commercial applications reviewed and permits issued	43	49	59	60	50
Number of residential applications reviewed and permits issued	758	909	1,036	1,241	1,000
Number of miscellaneous applications reviewed and permits issued	6,068	6,901	7,119	9,361	7,000
Number of commercial certificates of occupancy issued	27	75	76	48	45
Number of residential certificates of occupancy issued	640	862	818	1,135	1,000

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 698,403	\$ 840,131	\$ 1,014,731	\$ 1,148,380	\$ 1,441,650
Employee Benefits	195,900	243,372	334,967	373,010	456,070
PERSONNEL EXPENDITURES	894,303	1,083,503	1,349,698	1,521,390	1,897,720
Professional/Contracted Services	-	8,655	38,207	150,860	50,860
Current Operating Charges	210,211	213,772	422,188	621,020	656,530
Operating Supplies	30,100	32,826	54,687	47,850	41,690
OPERATING EXPENDITURES	240,311	255,253	515,082	819,730	749,080
CAPITAL EXPENDITURES	16,950	71,617	74,250	26,250	-
OTHER USES	72,810	40,000	40,000	40,000	1,397,650
TOTAL EXPENDITURES	\$ 1,224,374	\$ 1,450,373	\$ 1,979,030	\$ 2,407,370	\$ 4,044,450

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Building Director (split between 3 divisions)	1	1	1	1	1
Building Division Manager	1	1	1	1	1
Building Official	1	1	1	1	1
Chief Plans Examiner	1	1	1	1	1
Plans Examiner/Inspector	8	9	11	14	14
Administrative Division Manager	1	1	1	1	1
Admin Services Specialist	-	1	1	1	1
Development Tech I	1	1	1	1	1
Development Tech II	1	1	1	2	3
TOTAL	15	17	19	23	24

Public Safety – Police

Fund







001-General Fund

Department/Division

2100-Police Department

Mission

The mission of the North Port Police Department is to provide the community with the highest level of law enforcement and crime prevention possible and to

-  protect life and property;
-  preserve the peace;
-  prevent, reduce, and deter crime and the fear of crime;
-  enforce the law fairly;
-  protect individual rights;
-  provide a safe and secure environment for all citizens.

In order to accomplish this mission, the Police Department will aggressively pursue crime prevention, crime suppression, investigative and community-oriented programs. Our mission includes the creation of partnerships within the community we serve to secure and promote safety for all residents and visitors.

Core Services and Outputs

Law Enforcement Patrol Services

Primary Customer Group: Residents and businesses

Customer Requirements: Problem solving

Definition Statement: To protect North Port citizens and business owners by preventing, reducing and deterring crime and the fear of crime.

Criminal Investigations

Primary Customer Group: Victims

Customer Requirements: Thoroughness

Definition Statement: To conduct thorough criminal investigations and provide closure for victims and witnesses of crimes.

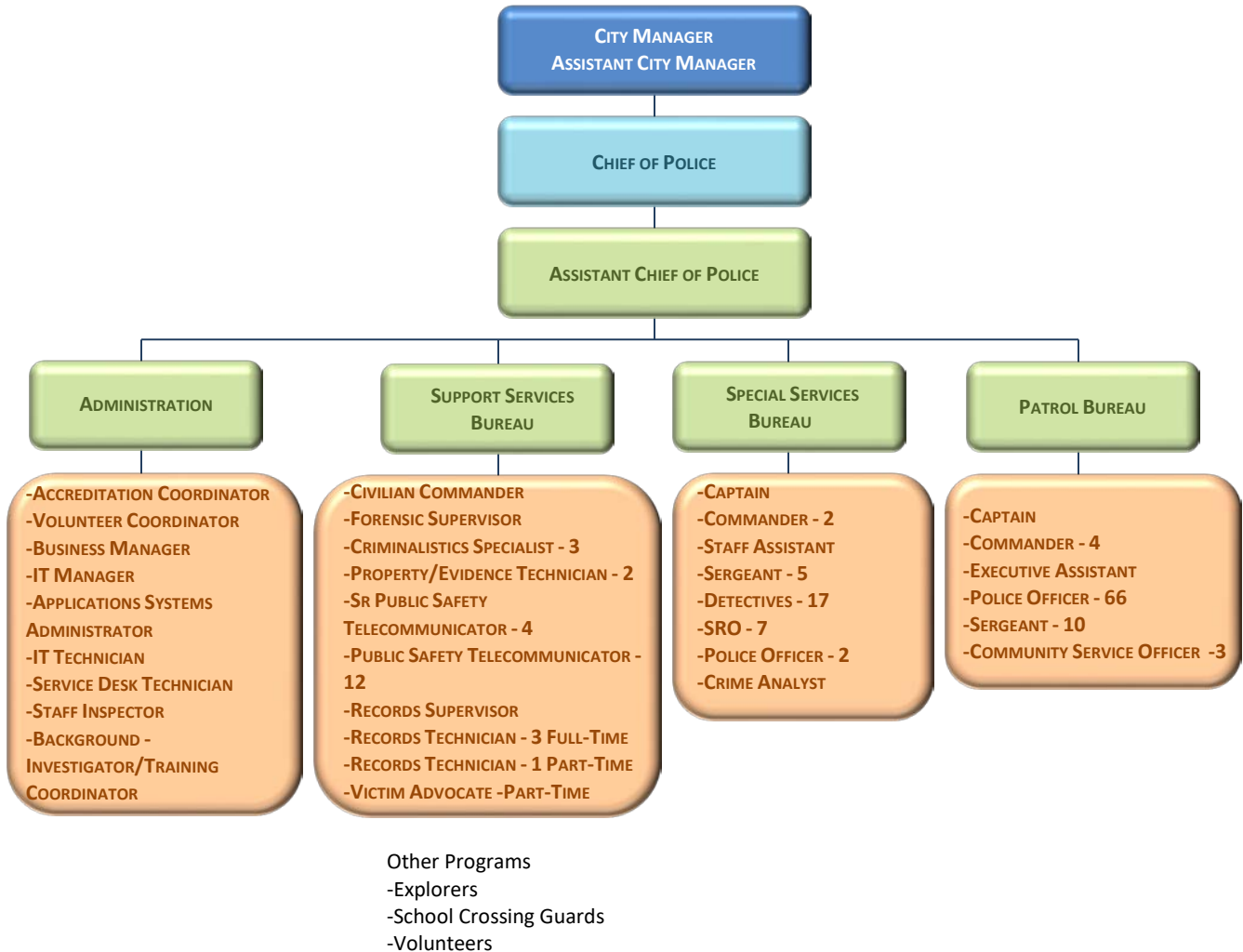
Community Education

Primary Customer Group: North Port residents

Customer Requirements: Collaboration

Definition Statement: Have a proactive approach in developing partnerships and educating our community as it relates to crime trends and how they can prevent becoming victims of crime.

Structure



The Police Department directly supports the City’s Strategic Plan Priority areas of Health & Public Safety and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Completed 2017 Citizen’s Public Safety Academy.
- Re-accreditation (double excelsior status).
- Purchased License Plate Reader.
- Purchased and distributed Active Shooter Kits to all officers.
- Implemented Citation Module.
- Completed Annual Report.
- Held several community events – Operation Santa Surprise, Shop with a Cop, National Night Out, and Relay for Life.
- Attended numerous neighborhood/homeowner association meetings.
- Accomplished low crime rate (-6% overall).

Initiatives

- Promote public trust and legitimacy.
- Enhance policy and oversight.
- Promote technology and social media.
- Enhance community policing and crime reduction.
- Maintain high level of training and education.
- Promote officer safety and wellness.
- Expand Police Headquarters to meet current and future needs.

Goals and Objectives

GOAL 1

Protect and serve the public through proactive and effective policing and emergency preparedness.

OBJECTIVES:

- Reduce crime rates, traffic violations and accidents.
- Respond promptly to urgent calls for service.
- Apprehend and assist with prosecution of offenders.
- Provide assistance, enforcement, and guidance to the community regarding animal services.
- Provide assistance to the community in the event of a disaster.

GOAL 2

Cultivate, enhance, and foster trustworthy relationships with the community.

OBJECTIVES:

- Train and educate all employees in the community oriented policing program.
- Create opportunities for increased communication, visibility, and interaction with community members.
- Maintain and enhance the community’s satisfaction with police services.

Key Performance Measures

Performance measures quantify perceived crime rate, perceived safety levels, response times and citizen satisfaction and outreach and address the Strategic Plan Priority of Health & Public Safety and Efficient & Effective Government by fulfilling the strategic objectives to “Enhance services and expand availability of resources provided to residents”, “Maintain the adopted level of health and public safety services” and “ Provide convenient, customer-focused, modern, and technologically advanced services”.

FOSTER A FEELING OF PERSONAL SAFETY THROUGH A VISIBLE AND APPROACHABLE PRESENCE

Goal	Cultivate, enhance, and foster trustworthy relationships with the community.				
Objective	Create opportunities for increased communication, visibility, and interaction with community members.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a percentage rate of 80% of residents who feel that North Port has remained a safe place to live	92.9%	95.6%	80%	94.8%	80%
Description	The department conducts surveys to ascertain the level of safety people believe exists in North Port.				
Purpose	This measure is to assist in delivering policing services which provide opportunities to interact with community members and increase police visibility in the city.				
Status	The department consistently achieves the benchmark.				

MAINTAIN THE NATIONAL AVERAGE FOR UNIFORM CRIME REPORTS (UCR) FOR PERSON CRIMES

Goal	Protect and serve the public through proactive and effective policing.				
Objective	Reduce crime rates.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain the national average of four (4) UCR Person Crimes per 1,000 residents	1.7 p/1,000	1.7 p/1,000	4.0 p/1,000	4.0 p/1,000	4.0 p/1,000
Description	The department utilizes the national average to measure the Police Department’s effectiveness.				
Purpose	This measure is used to reflect the effectiveness of the policing services provided by the department.				
Status	The department consistently remains below the national average.				

MAINTAIN THE NATIONAL AVERAGE FOR UNIFORM CRIME REPORTS (UCR) FOR PROPERTY CRIMES

Goal	Protect and serve the public through proactive and effective policing.				
Objective	Reduce crime rates.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain the national average of thirty-two (32) UCR Property Crimes per 1,000 residents	14.9 p/1,000	12.9 p/1,000	32.0 p/1,000	4.2 p/1,000	32.0 p/1,000
Description	The department utilizes the national average to measure the Police Department’s effectiveness.				
Purpose	This measure is used to reflect the effectiveness of the policing services provided by the department.				
Status	The department consistently remains below the national average.				

MAINTAIN AN AVERAGE RESPONSE TIME FOR ALL PRIORITY SERVICE CALLS AT TEN (10) MINUTES OR LESS

Goal	Protect and serve the public through proactive and effective policing.				
Objective	Respond promptly to urgent calls for service.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain an average response time for all priority service calls at ten (10) minutes or less	8:92	9:00	10:00	8:92	10:00
Description	The average response time of ten (10) minutes for all priority service calls.				
Purpose	Priority calls require the timeliest police response because they are generally life threatening or represent higher danger crimes in progress.				
Status	The department consistently remains below the ten (10) minute average response time.				

Output Measures

- Conduct citizen surveys from 30% of UCR Part 1 crimes reported by victims per month.
- Maintain two (2) districts city-wide with a minimum of three (3) officers per district to answer all calls for service.
- Provide a minimum of thirty (30) minutes of zone officer’s unencumbered time per shift towards the directed patrol of hot spot areas with an emphasis on citizen contacts.

MAINTAIN THE NATIONAL AVERAGE FOR PERSON CLEARANCE CRIME RATE

Goal	Protect and serve the public through proactive and effective policing.				
Objective	Apprehend and assist with prosecution of offenders.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain the national average person clearance crime rate of 48.4%	96.7%	66.7%	48.4%	45.6%	48.4%
Description	The department utilizes the national average to measure the Police Department’s effectiveness.				
Purpose	This measure is used to reflect the effectiveness of the department in meeting the criteria established by the Federal Bureau of Investigation (FBI) for clearing an offense by arrest or exceptional means.				
Status	This is the seventh fiscal year in which this measure will be used.				

MAINTAIN THE NATIONAL AVERAGE FOR PROPERTY CLEARANCE CRIME RATE

Goal	Protect and serve the public through proactive and effective policing.				
Objective	Respond promptly to urgent calls for service.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain the national average property crimes clearance rate of 20.1%	32.3%	35.6%	20.1%	28.8%	20.1%
Description	The department utilizes the national average to measure the Police Department’s effectiveness.				
Purpose	This measure is used to reflect the effectiveness of the department in meeting the criteria established by the Federal Bureau of Investigation (FBI) for clearing an offense by arrest or exceptional means.				
Status	The department consistently exceeds the national average.				

Output Measures

- 80% of all persons crimes assigned to the Criminal Investigation Branch (CIB) are investigated by a “person crimes” detective and not a property crimes detective.
- 80% of all property crimes assigned to the Criminal Investigation Branch (CIB) is investigated by a “property crimes” detective and not a person crimes detective.

SATISFACTION RATE OF NEIGHBORHOOD WATCH MEETINGS

Goal	Cultivate, enhance, and foster trustworthy relationships with the community.				
Objective	Create opportunities for increased communication, visibility, and interaction with community members.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a 75% satisfaction rate of residents who participate in the monthly Neighborhood Watch meetings.	100%	100%	75%	100%	75%
Description	The department conducts monthly Neighborhood Watch meetings.				
Purpose	This measure is used to determine the effectiveness of the meetings as related to developing partnerships with the North Port Police Department.				
Status	Overall the Police Department has maintained a high level of customer satisfaction year over year.				

SATISFACTION RATE OF PARTICIPANTS IN THE CITIZEN PUBLIC SAFETY ACADEMY

Goal	Cultivate, enhance, and foster trustworthy relationships with the community.				
Objective	Create opportunities for increased communication, visibility, and interaction with community members.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a 75% satisfaction rate of residents who participate in the annual Citizen Public Safety Academy	100%	100%	75%	100%	75%
Description	The department conducts an annual Citizen Public safety Academy.				
Purpose	This measure is used to determine the effectiveness of the meetings as related to developing partnerships with the North Port Police Department.				
Status	Overall the Police Department has maintained a high level of customer satisfaction year over year.				

Output Measures

Conduct one (1) Citizen Public Safety Academy per year with a minimum of ten (10) civilians and a maximum of twenty (20).

Monthly Neighborhood Watch groups meeting twelve (12) times per year.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 8,146,794	\$ 8,059,360	\$ 8,774,780	\$ 9,009,670	\$ 10,506,300
Employee Benefits	4,467,246	4,488,356	4,416,872	4,787,770	5,293,010
PERSONNEL EXPENDITURES	12,614,040	12,547,716	13,191,652	13,797,440	15,799,310
Professional/Contracted Services	55,640	45,608	46,184	279,350	269,450
Current Operating Charges	649,725	693,712	772,739	860,120	911,460
Operating Supplies	576,394	701,866	562,322	746,310	797,680
OPERATING EXPENDITURES	1,281,759	1,441,186	1,381,245	1,885,780	1,978,590
CAPITAL EXPENDITURES	4,850	82,122	59,228	78,300	17,700
DEBT SERVICE	41,465	41,465	41,465	-	-
TOTAL EXPENDITURES	\$ 13,942,114	\$ 14,112,489	\$ 14,673,590	\$ 15,761,520	17,795,600
DEPARTMENT GENERATED REVENUES					
Tax Revenue	\$ (341,432)	\$ (378,333)	\$ (405,720)	\$ (332,000)	\$ (475,000)
Grant Revenues	(10,272)	(36,965)	(15,638)	(14,680)	(2,940)
Charges for Service	(346,547)	(349,819)	(408,018)	(363,480)	(953,860)
Fines and Forfeitures	(89,706)	(68,957)	(66,430)	(80,960)	(75,220)
Miscellaneous Revenue	(149)	(18,453)	(12,147)	(13,000)	(18,840)
TOTAL GENERATED REVENUES	(788,106)	(852,527)	(907,953)	(804,120)	(1,525,860)
NET EXPENDITURES	\$ 13,154,008	\$ 13,259,962	\$ 13,765,637	\$ 14,957,400	\$ 16,269,740

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Chief of Police	1	1	1	1	1
Assistant Chief of Police	1	1	1	1	1
Captain	2	2	2	2	2
Lieutenant	4	-	-	-	-
Police Commander (Sworn)	-	6	6	6	6
Police Commander (Civilian)	-	1	1	1	1
Sergeant	13	14	14	15	15
	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Police Officers	80	79	79	84	92
Staff Inspector	1	1	1	1	1
Business Manager	1	1	1	1	1
Information Technology Manager	1	1	1	1	1
Information Technology Technician	1	1	1	1	1
Service Desk Technician	-	-	-	1	1
Applications Systems Administrator	-	-	-	-	1
Accreditation Coordinator	1	1	1	1	1
Animal Control Officer	1	-	-	-	-
Community Service Officer	-	1	3	3	3
Telecommunicators	15	15	15	16	16
Background Investigator/Training Coordinator	-	-	1	1	1
Forensic Supervisor	-	-	1	1	1
Crime Scene Specialist	-	-	1	-	-
Criminalistics Specialist	2	2	2	3	3
Crime Analyst	1	1	1	1	1
Property/Evidence Technician	1	1	1	1	2
Records Supervisor	1	1	1	1	1
Records Technician	2	3	3	3	3
Records Technician (part-time)	2	1	1	1	1
Staff Assistant I	1	2	2	1	1
Executive Assistant	-	-	-	1	1
Volunteer Coordinator	-	-	-	1	1
Victim Advocate	-	-	-	-	1
TOTAL	132	136	141	150	161

Public Safety – Emergency Medical Services

Fund




001-General Fund

Department/Division

2222-Emergency Medical Services

Mission

The mission of Emergency Medical Services is to achieve community outcomes by providing exceptional public safety services in a safe, compassionate and professional manner by:

-  maintaining timely, efficient and quality responses to requests for assistance;
-  providing emergency medical services; and
-  ensuring the safety and health of the community by maintaining the highest quality of preparedness.

In order to accomplish this mission, the Emergency Medical Services division provides ambulance response including basic and advanced life support treatment, educates the public on the prevention of emergencies, and responds to and mitigates the effects of medical and natural disaster situations.

Core Services and Outputs

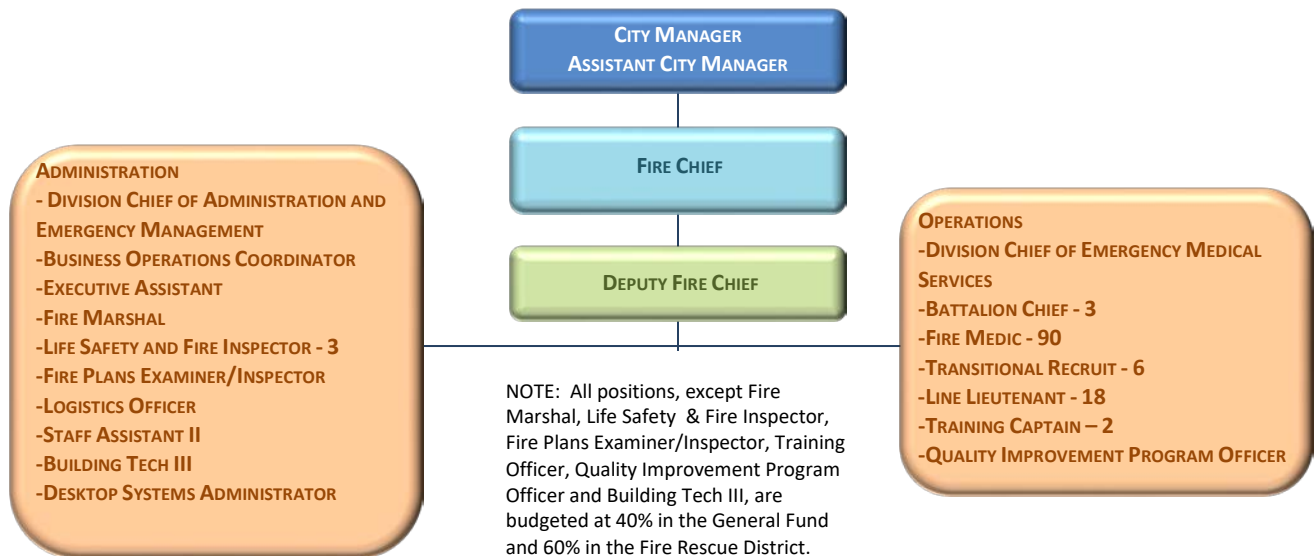
Emergency Medical Services

Primary Customer Group: Direct caller (person with medical emergency) and indirect caller (person expecting emergency aid when requested)

Customer Requirements: Resolution, timely, safe, courteous

Definition Statement: To provide emergency medical services for the treatment and/or transport of individuals requesting medical evaluation and treatment.

Structure



The Fire Rescue Department – Emergency Medical Services Division directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Economic Development & Job Creation, Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Purchased two new rescue ambulances.
- Completed construction of Fire Station 85.
- Initiated the over-hire pool to fill vacancies as they occur to combat the shortage of trained firefighter/paramedics.

Initiatives

- Provide City Fire Rescue services to the West Villages Improvement District through the addition of three lieutenants and six firefighter/paramedic positions.
- Hire up to six positions as an over-hire pool to fill vacancies as they occur to combat the shortage of trained firefighter/paramedics.
- Continue cross-training of firefighters as paramedics.
- Enter into a collaborative arrangement with the School Board of Sarasota County and Suncoast Technical College to locate the Police and Fire Training Academy at the new college campus. Construction is expected to begin sometime in FY 2018-19.
- Replace two rescue ambulances.
- Replace the City’s retiring medical director with a practice containing numerous board-certified emergency physicians.
- Remain a fiscally sustainable department by continuing with the Commission adopted rate study recommendations.

Goals and Objectives

GOAL 1

Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.

OBJECTIVES:

- Promote timely adherence to North Port’s Emergency Medical Services (EMS) protocols.
- Ensure consistent medical care in both Advanced and Basic Life Support (ALD/BLS) to the North Port community.
- Provide the highest level of patient care and response standards by ensuring North Port ambulances respond to all ambulance calls for service.
- EMS average response time of six (6) minutes or less for 90% of EMS calls.

GOAL 2

Enhance training and maintain all certifications.

OBJECTIVES:

- Maintain records of training related to EMS and EMT/Paramedic certification.
- All Paramedics and EMTs will participate in at least one (1) annual mandatory skills evaluation.
- Provide an education incentive program to send employees to Paramedic school to receive certification.

Key Performance Measures

Performance measures quantify response times, training compliance and citizen satisfaction and address the Strategic Plan Priority of Health & Public Safety, Economic Development & Job Creation, Efficient & Effective Government by fulfilling the strategic objectives to “Enhance services and expand availability of resources provided to residents”, “Establish City facilities strategically throughout the City”, and “Provide convenient, customer-focused, modern, and technologically advanced services”.

CUSTOMER SATISFACTION OF QUALITY OF CARE PROVIDED

Goal	Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.				
Objective	Ensure consistent medical care in both Advanced and Basic Life Support (ALD/BLS) to the North Port community.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a percentage rate of 95% of persons requiring medical treatment that feel the quality of care was satisfactory	98.9%	99.5%	95%	99.7%	95%
Description	The department conducts surveys to obtain feedback on the customer satisfaction of the quality of care provided.				
Purpose	This feedback assists the department in determining our effectiveness and improves communication with the community.				
Status	The department consistently provides surveys to persons treated and billed for feedback on service provided.				

COMPLIANCE RATE AS OUTLINED IN EMS PROTOCOLS

Goal	Enhance training and compliance.				
Objective	Promote timely adherence to North Port’s Emergency Medical Services (EMS) protocols.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain 97% compliance rate as outlined in current EMS protocols	99.9%	99.8%	97%	99.9%	97%
Description	The department utilizes established protocols to effectively provide EMS services.				
Purpose	This measure is used to reflect the effectiveness of meeting all established protocols.				
Status	The department consistently exceeds the required minimum.				

EMERGENCY MEDICAL SERVICE RESPONSE TIMES

Goal	Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.				
Objective	EMS average response time of six (6) minutes or less for 90% of EMS calls.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
EMS average response time of six (6) minutes or less for 90% of EMS calls	86.0%	86.5%	90%	86.3%	90%
Description	This measure tracks the percentage of calls for service that are within established response times’ percentiles.				
Purpose	Quick response times can mean the difference between short and long-term recovery, the extent and severity of injury, and most importantly, the difference between life and death.				
Status	In fiscal years 2013 and 2014, the department met the 90% goal measurement.				

Output Measures

Quality Care-Provide surveys to persons treated and billed for feedback on service provided.

Compliance Rates-Review 100% of all EMS Patient Care reports each month; all paramedics and EMTs will complete annual field coaching ride-along with and EMS Field Training Officer; all line paramedics & EMTs will participate in at least one (1) annual mandatory skills evaluation including a written evaluation summary for documentation purposes.

Response Times-Review maps of response areas a minimum of two (2) hours per month.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 2,376,180	\$ 2,460,288	\$ 2,571,717	\$ 2,801,950	\$ 4,172,600
Employee Benefits	1,019,991	1,063,904	1,143,362	1,225,980	1,509,640
PERSONNEL EXPENDITURES	3,396,171	3,524,192	3,715,079	4,027,930	5,682,240
Professional/Contracted Services	113,403	115,420	115,492	151,200	199,350
Current Operating Charges	181,491	207,027	257,253	259,380	305,410
Operating Supplies	198,396	206,147	270,451	357,670	718,380
OPERATING EXPENDITURES	493,290	528,594	643,196	768,250	1,223,140
CAPITAL EXPENDITURES	-	-	-	2,800	571,600
OTHER USES	67,000	27,000	67,000	70,000	85,000
TOTAL EXPENDITURES	\$ 3,956,461	\$ 4,079,786	\$ 4,425,275	\$ 4,868,980	\$ 7,561,980
DEPARTMENT GENERATED REVENUES					
Tax Revenues	\$ (139,200)	\$ (137,557)	\$ (139,168)	\$ (145,000)	\$ (162,000)
Grant Revenues	(3,994)	(3,754)	(3,541)	(4,500)	(396,150)
Charges for Service	(1,315,490)	(1,442,019)	(1,452,520)	(1,401,180)	(2,103,300)
Bay Flight Lease	(17,904)	(17,904)	(17,904)	(17,900)	(17,900)
Other Miscellaneous	(57)	(79)	-	-	-
TOTAL GENERATED REVENUES	(1,476,645)	(1,601,313)	(1,613,133)	(1,568,580)	(2,679,350)
NET EXPENDITURES	\$ 2,479,816	\$ 2,478,473	\$ 2,812,142	\$ 3,300,400	\$ 4,882,630

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Fire Chief	1	1	1	1	1
Deputy Fire Chief	1	1	1	1	1
Fire Marshal	1	1	1	1	1
Division Chief of Emergency Medical Services	1	1	1	1	1
Division Chief of Administration & Emergency Management	-	1	1	1	1
Training Officer	-	-	-	-	2
Quality Improvement Program Officer	-	-	-	-	1
Battalion Chief	4	3	3	3	3
Lieutenant	15	15	15	15	18
Fire Medic	63	63	69	72	90
Transitional Recruit	-	-	-	6	6
Logistics Officer	-	1	1	1	1
Life Safety and Fire Inspector	2	2	2	2	3
Fire Plans Examiner/Inspector	-	-	1	1	1
Building Tech III	1	1	1	1	1
Business Operations Coordinator	1	1	1	1	1
Executive Assistant	1	1	1	1	1
Staff Assistant II	1	1	1	1	1
Desktop Systems Administrator	-	-	-	1	1
TOTAL	92	93	100	110	135

Parks and Recreation

Fund





001-General Fund

Department/Division

3036-Recreation

Mission

The mission of the Recreation Division is to achieve community outcomes by enriching life experiences through recreation by:

-  ensuring a safe and aesthetically pleasing park system;
-  providing recreational opportunities to enhance the quality of life;
-  ensuring availability of community programs and activities; and
-  creating a balanced park system reflecting the diversity of the community to improve sustainability.

To accomplish this mission, the Recreation Division is responsible for providing diverse year-round recreational opportunities through the preservation of open space, park settings, recreational facilities and programs that meet the physical, mental, cultural and social needs of our residents and non-residents of all ages based on the community needs and priorities.

Core Services and Outputs

Community Park System

Primary Customer Group: Citizens

Customer Requirements: Variety, cleanliness, safety, attractive, playful

Definition Statement: To provide a variety of park facilities for the enjoyment of a diverse community.

Community Enrichment

Primary Customer Group: North Port residents

Customer Requirements: Variety

Definition Statement: To provide a variety of recreational programming opportunities and community events for North Port residents to enrich life experiences.

Structure



The Parks and Recreation Department - Recreation Division directly supports the City's Strategic Plan Priority area of Parks & Recreation by the following accomplishments and initiatives:

Accomplishments

- Completed and adopted Parks and Recreation Master Plan.
- Completed Butler Park multi-purpose fields project.
- Submitted CAPRA Application and began accreditation process.
- Completed phase I of equipment replacement for the Morgan Fitness Center.
- Completed upgrades to Pine Park.
- Hired new Division Manager and Staff Assistant II.
- Secured new sponsorships and collaborations for special events and programs.
- Successfully launched new winter camp and two teen summer camp offerings.
- Partnered with North Port Area Chamber of Commerce to host Newcomers' Day events with over 60 vendors participating and 300 people attending each event.
- Successfully relocated and combined the annual Poinsettia Parade and Festival with 57 parade entries, 43 vendors and an estimated 5,200 people in attendance.
- Provided direction and oversight for the Boundless Playground conceptual design.
- Completed neighborhood input survey for support of Blue Ridge Park playground replacement.
- Hosted 38 special events with an approximate total attendance of 29,646 as compared to 32 events with 22,398 in attendance during the same period last year.
- Enhanced the department's website pages (including CIP project pages, Warm Mineral Springs Park pages, Special Event pages and more).
- Conducted several visitor outreach initiatives to highlight Warm Mineral Springs Park.
- Initiated the Warm Mineral Springs Park Master Plan project.
- Applied for Recreational Trails Program grant in support of the Myakkahatchee Creek S. Trailhead parking lot.
- Secured Visit Florida membership to enhance city-wide visitor outreach.
- Developed a strategic advertising digital campaign for Parks & Recreation.
- Redesigned the City's Outdoor Guide, Warm Mineral Springs Park brochure, Holiday Guide and other print collateral.
- Secured initial design concepts for three parking lot improvement projects.
- Received Facility Showcase Award through Florida Recreation & Parks Association for the Atwater Park playground, splashpad and concession project.
-

Initiatives

- Continue implementation of recommendations from the Parks and Recreation Master Plan.
- Increase positive engagement with all members of our community with a special focus on teen activities at the Morgan Center.
- Update operating procedures and training protocols in preparation for accreditation.
- Develop a new Interlocal Agreement with Sarasota County and prepare for transitioning the operation and management of city-owned parks back to the Parks and Recreation Division.
- Develop an aquatics unit under the Parks and Recreation Division.
- Increase awareness and visibility of Parks and Recreation activities, facilities and services.
- Identify opportunities to gauge park use and impact of improvements.
- Secure supplemental funding through sponsorship and scholarship support.
- Continue oversight of contracted management for the operations of Warm Mineral Springs Park.
- Continue oversight of capital improvement projects and identification of grant funding opportunities.
- Coordinate Warm Mineral Springs Park historic designation (buildings) and Master Plan efforts.
- Increase level of service related to ongoing maintenance and landscaping at Warm Mineral Springs Park.
- Host successful community celebrations, including ribbon cutting ceremonies, for the department's major CIP projects.
- Continue to find ways to engage residents in the department's programs, services and projects (including the Warm Mineral Springs Park Master Plan).

Goals and Objectives

GOAL 1

Provide high quality, relevant, and diverse services and programs to the public.

OBJECTIVES:

- Achieve a high level of customer satisfaction for all programs and services offered by the Division.
- Increase public awareness of and participation in recreational services.
- Ensure programs are responsive to a broad range of needs within the community.
- Ensure availability and accessibility of community programs and activities.
- Create a balanced park system reflecting the diversity of the community.

GOAL 2

Provide innovative, well-managed recreational opportunities to enhance quality of life and promote healthy lifestyles.

OBJECTIVES:

- Increase and diversify community involvement and volunteerism.
- Monitor cost recovery to facilitate sustainability of programs and services.
- Explore partnerships with other agencies to maximize services for the public.

Key Performance Measures

Performance measures quantify customer satisfaction and utilization of facilities and address the Strategic Plan Priority of Parks & Recreation by fulfilling the strategic objectives to “Expand parks and recreation amenities east of Toledo Blade Boulevard”.

PARK FACILITY RENTAL CUSTOMER SATISFACTION

Goal	Provide high quality, relevant, and diverse services and programs to the public.				
Objective	Achieve a high level of customer satisfaction for all programs and services offered by the Division.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percent of survey respondents who agree or strongly agree that the overall rental facility experience is satisfactory-85% goal.	95.0%	94.0%	85%	92.7%	85%
Description	The division coordinates the rental of park facilities to the public.				
Purpose	This feedback assists the division in determining its customer service and improves communication with the renters of city facilities.				
Status	The division has annually met this performance measure.				

PARK FACILITY RENTAL REQUEST FULFILLED

Goal	Provide high quality, relevant, and diverse services and programs to the public.				
Objective	Ensure programs are responsive to a broad range of needs within the community.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain 90% goal for park rental requests fulfilled for facility requested or alternative facilities.	100%	100%	90%	100%	90%
Description	The division coordinates the rental of park facilities to the public.				
Purpose	The division processes rental requests on a first come, first served basis. When requested facilities are scheduled, the division provides alternative facilities that may meet the requestors’ need.				

Status	The division has been successful in renting park facilities through innovative and alternative methods.
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Output Measures

Conduct four (4) joint assessments of park facilities annually.
Evaluate twelve (12) maintenance inspections annually.
Host community events in three (3) different parks annually.

FITNESS CLASS CUSTOMER SATISFACTION

Goal	Provide high quality, relevant, and diverse services and programs to the public.				
Objective	Ensure programs are responsive to a broad range of needs within the community.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Percent of customers who will rate Fitness Orientation Class is satisfactory-90% goal	N/A	N/A	90%	100%	90%
Description	The division offers a fitness orientation class to the public.				
Purpose	The division conducts diverse fitness programs for the public.				
Status	This is the first year for this performance measure.				

SPECIAL EVENT PROJECTS

Goal	Provide innovative, well-managed programs and services.				
Objective	Monitor cost recovery to facilitate sustainability of programs and services.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
90% of special event projects are completed within budget.	97.5%	95.0%	90%	100.0%	90%
Description	The division hosts special events throughout the year that are open to the public.				
Purpose	The division estimates a budget amount for each of the projects.				
Status	Projects that require additional funding above the adopted budget must go through a budget approval process to add funds for any project.				

Output Measures

Provide ten (10) different programs each month.
Host twelve (12) community events annually.
Publish and distribute two (2) comprehensive activity guides per year.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 791,413	\$ 789,313	\$ 881,452	\$ 947,810	\$ 1,034,050
Employee Benefits	226,674	237,607	304,688	317,970	354,780
PERSONNEL EXPENDITURES	1,018,087	1,026,920	1,186,140	1,265,780	1,388,830
Professional/Contracted Services	78,342	69,405	80,192	95,490	122,430
Current Operating Charges	61,142	69,299	128,333	145,440	150,750
Operating Supplies	68,074	52,001	110,111	78,210	91,300
OPERATING EXPENDITURES	207,558	190,705	318,636	319,140	364,480
CAPITAL EXPENDITURES	-	-	4,482	63,310	42,300
TOTAL EXPENDITURES	\$ 1,225,645	\$ 1,217,625	\$ 1,509,258	\$ 1,648,230	\$ 1,795,610
DEPARTMENT GENERATED REVENUES					
Charges for Service	\$ (308,367)	\$ (315,686)	\$ (344,321)	\$ (402,940)	\$ (386,170)
Miscellaneous Revenues	(427)	(11,726)	(4,965)	(23,100)	(16,550)
TOTAL GENERATED REVENUES	(308,794)	(327,412)	(349,286)	(426,040)	(402,720)
NET EXPENDITURES	\$ 916,851	\$ 890,213	\$ 1,159,972	\$ 1,222,190	\$ 1,392,890

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Parks & Recreation Director	1	1	1	1	1
Business Services Coordinator	1	1	1	1	1
Communication and Outreach Coordinator	1	1	1	1	1
Parks & Recreation Manager	1	1	1	1	1
Recreation Supervisor	1	1	2	2	2
Recreation Program Coordinator	3	3	3	3	3
Graphic Design Specialist	1	1	1	1	1
Recreation Attendant	5	5	7	7	9
Recreation Attendant – PT	7	7	5	5	3
Staff Assistant II	1	1	1	1	1
TOTAL	22	22	23	23	23

Capital Projects

Major Initiatives

- **Myakkahatchee Creek Corridor** – The acquisition of land along the Myakkahatchee Creek to protect and preserve the natural beauty of the creek and mitigate the effects of flooding.
- **Myakkahatchee Creek Greenway** – The project will construct a trail section between Price Boulevard and Appomattox Drive on North Port Boulevard. The design of the project supports the linear park concept. Design and permitting are complete and the City is awaiting the receipt of the developer contribution for the project.
- **Blueways** – The Blueways project is to develop the canal and creek system in the City to improve existing launch sites to provide connectivity to various parks and points of interest and to promote water-based activities. Phase one (1) of the project is complete and the department is currently working on Phase two (2). There are a total of five (5) phases.
- **Park Refurbishments** – The addition of sidewalks, lighting, dark fiber connectivity, benches, trash receptacles, and new playground equipment with shade coverings are part of the improvements the City is doing at parks.
- **Park Land Acquisition** – The project supports the community demand for an enhanced park system.

Parks and Recreation

Fund




001-General Fund

Department/Division

3037-North Port Aquatic Center

Mission

The mission of the North Port Aquatic Center is to achieve community outcomes by enriching life experiences through recreation by:

-  ensuring a safe and aesthetically pleasing aquatic center;
-  providing recreational opportunities to enhance the quality of life; and
-  ensuring availability of community programs and activities.

In order to accomplish this mission, the North Port Aquatic Center is responsible for providing diverse year-round recreational opportunities through programs that meet the physical, mental, cultural and social needs of our residents and non-residents of all ages based on the community needs and priorities.

Core Services and Outputs

North Port Aquatic Center

Primary Customer Group: Citizens

Customer Requirements: Variety, cleanliness, safety, attractive, playful

Definition Statement: To provide an aquatic center for the enjoyment of a diverse community.

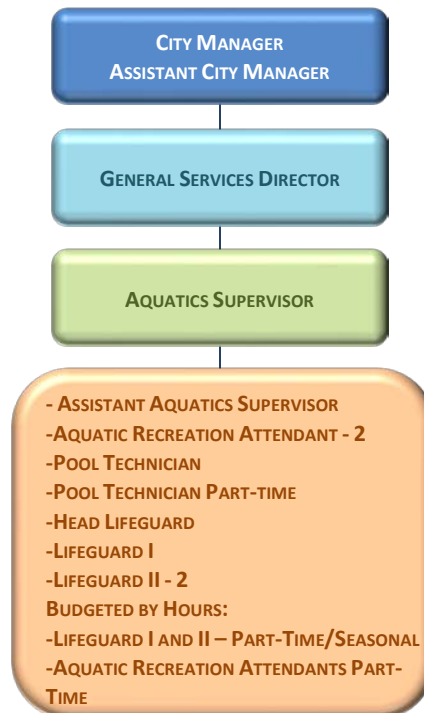
Community Enrichment

Primary Customer Group: North Port residents

Customer Requirements: Variety

Definition Statement: To provide a variety of recreational programming opportunities and community events for North Port residents to enrich life experiences.

Structure



The Parks and Recreation Department – Aquatic Center Division directly supports the City’s Strategic Plan Priority area of: Parks & Recreation by the following accomplishments and initiatives:

Accomplishments

- Grand opening of the North Port Aquatic Center is anticipated July 2019.

Initiatives

- Develop swim team opportunities.
- Develop aquatic facility rental packages.
- Develop water safety awareness and drowning prevention programs.
- Develop partnerships and implement sponsorship program.
- Analyze staffing and operations.

The Aquatic Center is scheduled to open in 2019; therefore, there are no performance measures to report.

Operating Budget Summary

DESCRIPTION	FY 2019 ADOPTED
Salaries & Wages	\$ 400,010
PERSONNEL EXPENDITURES	400,010
Professional/Contracted Services	14,970
Current Operating Charges	67,080
Operating Supplies	59,900
OPERATING EXPENDITURES	141,950
TOTAL EXPENDITURES	\$541,960
DEPARTMENT GENERATED REVENUES	
Charges for Service	(\$289,050)
TOTAL GENERATED REVENUES	(\$289,050)
NET EXPENDITURES	\$ 252,910

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2019 <u>ADOPTED</u>
Aquatics Supervisor	1
Assistant Aquatics Supervisor	1
Aquatic Recreation Attendant - FT	2
Pool Technician - FT	1
Pool Technician – PT	1
Head Lifeguard	1
Lifeguard I - FT	1
Lifeguard II - FT	2
Budgeted by hours:	
Lifeguard I (Seasonal/Part-Time)	
Lifeguard II (Seasonal/Part-Time)	
Aquatic Recreation Attendant (PT)	
TOTAL	10

Parks and Recreation

Fund



001-General Fund

Department/Division

3038-Parks Maintenance

Mission

The mission of the Parks Maintenance Division is to achieve community outcomes by preserving the character of the community by:

-  ensuring the City parks maintained grounds and landscaping are safe, aesthetically pleasing and environmentally sustainable; and
-  ensuring innovative and cost-effective resource management.

To accomplish this mission, the Parks Maintenance Division is responsible for the maintenance and operations of the City’s parks.

Core Services and Outputs

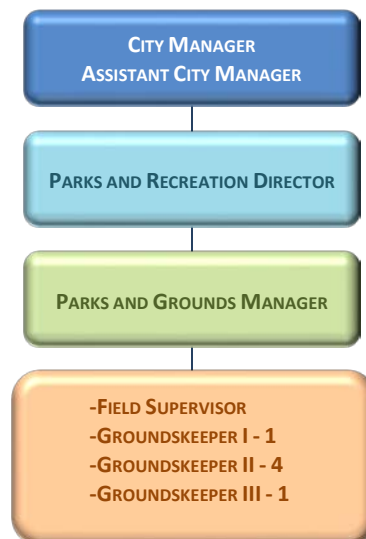
Parks Maintenance

Primary Customer Group: City of North Port residents and employees

Customer Requirements: Quality, effectiveness

Definition Statement: To maintain the quality of City parks and grounds for residents and employees.

Structure



The Parks and Recreation Department – Parks Maintenance Division directly supports the City’s Strategic Plan Priority area of Parks & Recreation by the following initiatives:

Initiatives

- Continue to ensure cost-effective resource management.
- Continue to provide quality landscaping and maintenance.

The Parks Maintenance Division was established in 2019; therefore, there are no performance measures to report.

Operating Budget Summary

DESCRIPTION	FY 2019 ADOPTED
Salaries & Wages	\$ 341,430
Employee Benefits	120,880
PERSONNEL EXPENDITURES	462,310
Current Operating Charges	258,890
Operating Supplies	36,570
OPERATING EXPENDITURES	295,460
TOTAL EXPENDITURES	\$ 757,770

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2019 ADOPTED
Parks and Grounds Manager	1
Groundskeeper I	1
Groundskeeper II	4
Groundskeeper III	1
TOTAL	7

Public Safety – Fire Rescue

Fund





110-Fire Rescue District

Department/Division

2222-Fire Rescue

Mission

The mission of the Fire Rescue Department is to achieve community outcomes by providing exceptional public safety services in a safe, compassionate and professional manner by:

-  enhancing sustainability by providing fire protection services for the community;
-  providing community education to improve the quality of life;
-  ensuring public safety and health; and
-  providing risk reduction, preparation for and recovery assistance from major events affecting the community's quality of life.

In order to accomplish this mission, the Fire Rescue division is responsible for protecting public safety and limiting economic loss.

Core Services and Outputs

Life Safety/Fire Prevention Services

Primary Customer Group: Residents and businesses

Customer Requirements: Safe, correct, prompt, value, knowledge, and courteous

Definition Statement: To provide life safety and fire prevention services.

Emergency Services

Primary Customer Group: Direct caller

Customer Requirements: Reliable, safe, prompt, resolution, courteous, and knowledgeable.

Definition Statement: To provide emergency services that will respond to and mitigate emergencies within the City of North Port for individuals requesting fire rescue services.

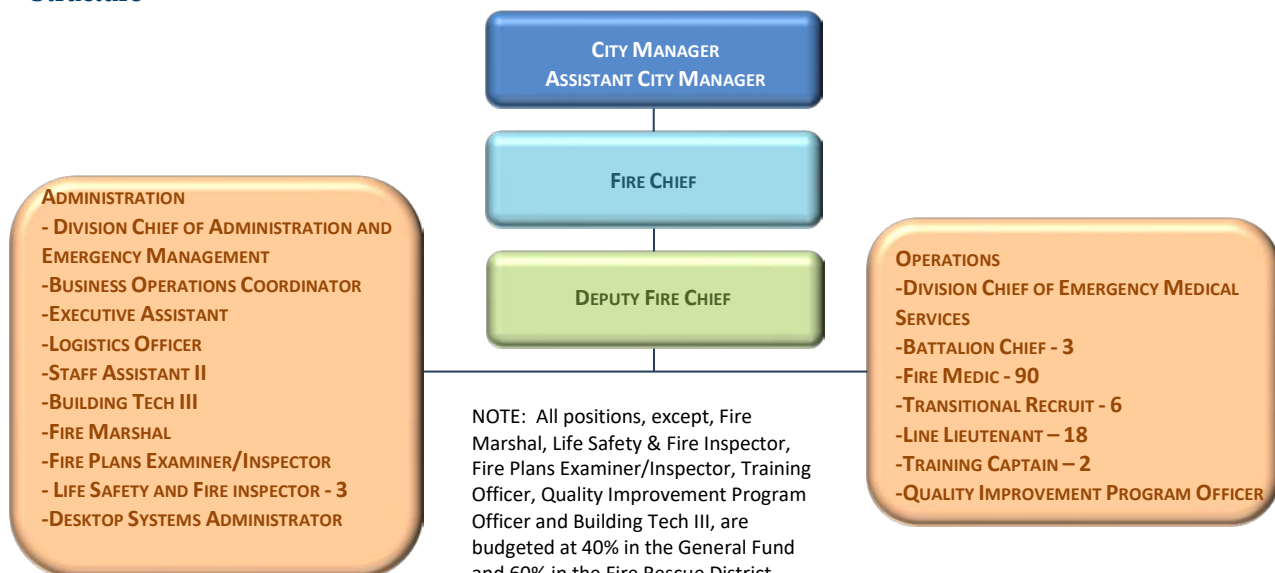
Public Education

Primary Customer Group: Residents and businesses

Customer Requirements: Knowledgeable, reliable, safe, and courteous

Definition Statement: To provide information to assist with the preparation, prevention, and management of a fire, emergency medical services, and disaster.

Structure



The Fire Rescue Department – Fire and Emergency Management Division directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Neighborhood Enhancement, Economic Development & Job Creation and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Replaced a Ladder Truck for service at Station 82.
- Completed construction of Fire Station 85.
- Initiated the over-hire pool to fill vacancies as they occur to combat the shortage of trained firefighter/paramedics.
- Hired a temporary Life Safety and Fire Inspector to conduct new building construction inspection services in the West Villages.
- Initiated an effort to reduce exposure to cancer-causing particles from the by-products of smoke. A second firefighting protective hood and gloves was issued to all certified firefighters and policies were put in place which require the use of the clean hood immediately after firefighting concludes.

Initiatives

- Provide City Fire Rescue services to the West Villages Improvement District through the addition of three lieutenants and six firefighter/paramedic positions.
- Hire up to six positions as an over-hire pool to fill vacancies as they occur to combat the shortage of trained firefighter/paramedics.
- Continue cross-training of firefighters as paramedics.
- Enter into a collaborative arrangement with the School Board of Sarasota County and Suncoast Technical College to locate the Police and Fire Training Academy at the new college campus. Construction is expected to begin sometime in FY 2018-19.
- Replace the chassis of an existing rescue, one engine, one tanker and a technical rescue team trailer.
- Replace the City’s retiring medical director with a practice containing numerous board-certified emergency physicians.
- Remain a fiscally sustainable department by continuing with the Commission adopted rate study recommendations.

Goals and Objectives

GOAL 1

Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.

OBJECTIVES:

- Protect the community by promptly responding to calls for service.
- Ensure preparedness for all emergency situations.
- Fire average response time of seven (7) minutes or less for 90% of fire service calls.

GOAL 2

Ensure reasonable life safety conditions through inspection programs.

OBJECTIVES:

- Perform periodic inspections of all facilities within Department’s designated target cycle time.
- Ensure regulatory compliance to protect property, the environment and the lives of the residents and visitors.
- Identify and direct abatement of conditions or operating procedures which could cause an increase in probability or severity of a fire or hazardous materials release.

GOAL 3

Develop, maintain, and sustain a comprehensive community risk reduction program that engages the whole community.

OBJECTIVES:

- Offer a variety of safe activities and safety education.
- Conduct community educational classes.

GOAL 4

Enhance training and maintain all certifications required.

OBJECTIVES:

- Line personnel will complete a minimum of one (1) fire related training evolution per month.
- Fire certified personnel will complete a minimum of one (1) live fire training evolution per year.
- Maintain records of training related to all fire personnel.

Key Performance Measures

Performance measures quantify levels of compliance and response and address the Strategic Plan Priority of Health & Public Safety, Economic Development & Job Creation and Efficient & Effective Government by fulfilling the strategic objectives to “Enhance services and expand availability of resources provided to residents”, “Maintain the adopted level of health and public safety services” and “Provide convenient, customer-focused, modern, and technologically advanced services”.

FIRE INSPECTION SERVICES

Goal	Ensure reasonable life safety conditions through inspection programs.				
Objective	Ensure regulatory compliance to protect property, the environment and the lives of the residents and visitors.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Inspection 100% of all businesses located within the City of North Port annually.	100%	55.8%	100%	100%	100%
Description	The department conducts inspections of all businesses within the City.				
Purpose	This measure identifies and directs abatement of conditions or operating procedures which could cause an increase in probability or severity of a fire or hazardous materials release.				
Status	This is the seventh fiscal year in which this measure will be used.				

FIRE INSPECTION SERVICES COMPLIANCE

Goal	Ensure reasonable life safety conditions through inspection programs.				
Objective	Ensure regulatory compliance to protect property, the environment and the lives of the residents and visitors.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Within forty-five (45) days of initial fire safety inspection, have 100% compliance when applicable	83%	83.6%	100%	92.4%	100%
Description	The department conducts follow-up inspections of all businesses not in compliance with fire codes.				
Purpose	This measure identifies and directs abatement of conditions or operating procedures which could cause an increase in probability or severity of a fire or hazardous materials release.				
Status	This is the seventh fiscal year in which this measure will be used.				

Output Measures

- Conduct approximately fifty (50) annual fire safety inspections per month.
- Conduct fire safety re-inspections on all businesses with violations within forty-five (45) days of initial inspection.

FIRE SERVICE RESPONSE TIMES

Goal	Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.				
Objective	Fire average response time of seven (7) minutes or less for 90% of fire service calls.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Average fire response time of seven (7) minutes or less for 90% of fire service calls	90.4%	90.0%	90%	89.7%	90%
Description	This measure tracks the percentage of fire service calls that are within established response times’ percentiles.				
Purpose	Quick response times can mean the difference between short and long-term recovery, the extent and severity of injury, and most importantly, the difference between life and death.				
Status	This is the seventh fiscal year in which this measure will be used.				

FIRE ATTACK ACTIONS

Goal	Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.				
Objective	Protect the community by promptly responding to calls for service.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Upon arrival of the first fire apparatus, apply water to the fire in under three (3) minutes 90% of the time	94.3%	93.5%	90%	94.9%	90%
Description	This measure tracks the percentage of fire service calls that are within established response times’ percentiles.				
Purpose	Quick response times can mean the difference between short and long-term recovery, the extent and severity of injury, and most importantly, the difference between life and death.				
Status	Since fiscal year 2013, the Fire Department has consistency met the measurement requirement.				

FIRE CONTAINMENT ACTIONS

Goal	Arrive at the scene of emergencies safely and in a timely manner within the Department’s targeted response times.				
Objective	Protect the community by promptly responding to calls for service.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Contain the fire to area of involvement for 90% of fires	93.0%	90.8%	90%	94.5%	90%
Description	This measure tracks the percentage of fire service calls that are within established response times’ percentiles.				
Purpose	Quick response times can mean the difference between short and long-term recovery, the extent and severity of injury, and most importantly, the difference between life and death.				
Status	The department consistently meets or exceeds the measurement requirement.				

Output Measures

Response Times-Review maps of response areas a minimum of two (2) hours per month.
Effective Water Supply-Review water supply standard operating guidelines (SOG) at a minimum of one (1) time per month. Conduct training on water supply operations a minimum of one (1) time per month.
Effective Fire Attack-Review all actions taken during: structure fire incident, vehicle fire incident, outside fire incident.
Effective Fire Ground Training Evolutions-Line personnel will complete a minimum of one (1) fire related training evolution per month.
Fire certified personnel will complete a minimum of one (1) live fire training evolution per year.

CUSTOMER SATISFACTION OF QUALITY OF COMMUNITY EMERGENCY PREPAREDNESS EDUCATION

Goal	Develop, maintain, and sustain a comprehensive community risk reduction program that engages the whole community.				
Objective	Offer a variety of safe activities and safety education.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a percentage rate of 95% of residents/business contacts who feel information provided by the Fire Department will help prepare them for an emergency	100%	100%	95%	100%	95%
Description	The department conducts surveys to obtain feedback on the customer satisfaction of the quality of community emergency preparedness education.				
Purpose	This feedback assists the department in determining the effectiveness of community educational classes and community sponsored events.				
Status	The department consistently provides surveys to participants in educational classes and sponsored events.				

Output Measures

Conduct forty-eight (48) community educational classes per year.
Participate in eight (8) community sponsored events per year.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 3,917,348	\$ 3,980,468	\$ 4,108,719	\$ 4,408,900	\$ 6,404,960
Employee Benefits	1,834,416	1,878,524	1,992,503	2,147,180	2,282,190
PERSONNEL EXPENDITURES	5,751,764	5,858,992	6,101,222	6,556,080	8,687,150
Professional/Contracted Services	65,635	99,572	92,818	119,600	79,100
Current Operating Charges	1,177,018	1,134,230	1,407,755	1,387,980	1,848,790
Operating Supplies	159,754	179,982	300,948	317,130	675,180
OPERATING EXPENDITURES	1,402,407	1,413,784	1,801,521	1,824,710	2,603,070
CAPITAL EXPENDITURES	6,115	550	432,443	17,800	1,337,000
OTHER USES	597,000	552,000	655,000	860,000	695,000
TOTALS	\$ 7,757,286	\$ 7,825,326	\$ 8,990,186	\$ 9,258,590	\$ 13,322,220

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Fire Chief	1	1	1	1	1
Deputy Fire Chief	1	1	1	1	1
Fire Marshal	1	1	1	1	1
Division Chief of Emergency Medical Services	1	1	1	1	1
Division Chief of Administration & Emergency Management	-	1	1	1	1
Training Officer	-	-	-	-	2
Quality Improvement Program Officer	-	-	-	-	1
Battalion Chiefs	4	3	3	3	3
Lieutenant	15	15	15	15	18
Fire Medic	63	63	69	72	90
Transitional Recruit	-	-	-	6	6
Life Safety and Fire Inspector	2	2	2	2	3
Fire Plans Examiner/Inspector	-	-	1	1	1
Logistics Officer	-	1	1	1	1
Business Operations Coordinator	1	1	1	1	1
Building Tech III	1	1	1	1	1
Executive Assistant	1	1	1	1	1
Staff Assistant II	1	1	1	1	1
Desktop Systems Administrator	-	-	-	1	1
TOTAL	92	93	100	110	135

Capital Projects

Major Initiatives

- **Fire/Police Training Academy** – The academy will provide greater training opportunities for both police and fire staff to expand training opportunities within city boundaries.
- **Capital Replacement Program** – The Fire Rescue District has an extensive capital replacement program. The City established a Capital Acquisition Fund in fiscal year 2013 to provide a mechanism for departments to reserve funding for future acquisitions.

Public Works – Facilities Maintenance

Fund



001-General Fund

Department/Division

0760-Facilities Maintenance

Mission

The mission of the Facilities Maintenance Division is to achieve community outcomes by preserving the character of the community by:

-  ensuring the sustainable maintenance of City buildings to provide a safe, secure and clean environment; and
-  ensuring innovative and cost-effective resource management.

In order to accomplish this mission, Facilities Maintenance is responsible for the maintenance and operations of all city facilities.

Core Services and Outputs

City Facility and Property Maintenance

Primary Customer Group: City of North Port residents and employees

Customer Requirements: Quality, effectiveness

Definition Statement: To maintain the quality of City facilities, parks and grounds for residents and employees.

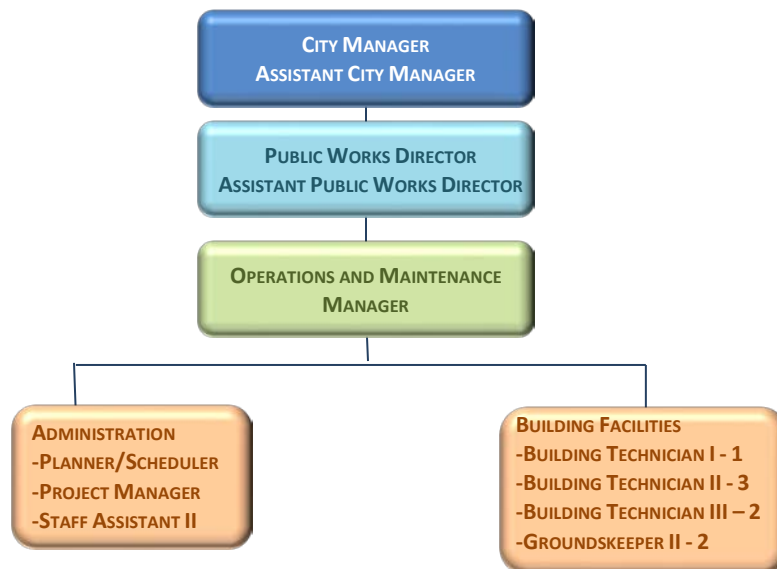
Coordination of Special Events

Primary Customer Group: City of North Port employees

Customer Requirements: Responsiveness, corrective action

Definition Statement: To assist City employees in a responsive manner with the coordination, set up and breakdown of City sponsored events.

Structure



The Public Works Department – Facilities Maintenance Division directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Historical, Cultural, & Environmental Preservation and Neighborhood Enhancement by the following accomplishments and initiatives:

Accomplishments

- Completed 5,069 general and 251 special event work orders that enhanced and supported City facilities and events.
- Completed Phase III of the street light replacements within the City Hall Complex and repurposed the LED components to the parking lot lights at Public Works, The Morgan Family Center, Police Department (PD) and Family Service Center.
- Replaced the two 7.5-ton rooftop package a/c units at the George Mullen Activity Center.
- Resurfaced and restriped the parking lots at City Hall, PD and Fire Station 81.
- Continuously planted new plants at the Garden of Five Senses.
- Added a fountain in the large pond at the Morgan Family Center.
- Began enhancements at Warm Mineral Springs: replaced the interior sliding glass door system, lockers, the water ropes and floats; replaced 3 and added 2 ramps into the water; added valves and replaced the restroom faucets; performed repairs to and painted the wood in the main corridor; refurbished the shower stalls and removed old lifeguard stands; refurbished the fountain bronze plaque; and installed new lifeguard chairs.
- Achieved re-certification as a Certified Playground Safety Inspector by Groundskeeper III.
- Installed two concrete chess tables at Veterans Park.
- Worked with Risk and vendors in coordinating Hurricane Irma repairs and associated billings.

Initiatives

- Increase involvement in City Capital Improvement Projects to evaluate and identify cost savings and ensure that both long-term and short-term goals are addressed.
- Increase data collection and define routine maintenance through the work order system.
- Increase quality of contracted services.

Goals and Objectives

GOAL 1

Ensure and protect the community’s character.

OBJECTIVES:

- Provide groundskeeping services for city facilities.
- Oversee project management for parks and other city projects.

GOAL 2

Ensure excellent stewardship of city facilities and other infrastructure.

OBJECTIVES:

- Maintain city building to industry standards.
- Ensure safety of all city facilities.

Key Performance Measures

Performance measures quantify safety of city facilities address the Strategic Plan Priority of Neighborhood Enhancement by fulfilling the strategic objectives to “Develop and implement policies that promote neighborhood revitalization and redevelopment” and “Establish City facilities strategically throughout the City”.

MAINTENANCE OF CITY PARK FACILITIES

Goal	Ensure excellent stewardship of city facilities and other infrastructure.				
Objective	Ensure park quality by conducting monthly safety inspections.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Complete corrective safety inspection actions within 24 hours of the inspection on the playground equipment in our parks.	100%	100%	100%	100%	100%
Description	The division ensures the safety of all city facilities.				
Purpose	This measure is to assist in delivering reliable city services.				
Status	The division continues to meet the projected requirement.				

Output Measures

Complete eleven (11) safety inspections of playground equipment every month.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 783,778	\$ 774,728	\$ 714,566	\$ 753,900	\$ 500,110
Employee Benefits	258,564	275,111	286,759	300,970	210,140
PERSONNEL EXPENDITURES	1,042,342	1,049,839	1,001,325	1,054,870	710,250
Professional/Contracted Services	176,363	213,957	206,533	224,790	224,790
Current Operating Charges	1,033,635	1,313,481	1,279,143	1,391,820	1,002,740
Operating Supplies	130,328	142,043	139,494	196,780	111,030
OPERATING EXPENDITURES	1,340,326	1,669,481	1,625,170	1,813,390	1,338,560
CAPITAL EXPENDITURES	125,957	11,594	298,966	166,520	106,800
TOTAL EXPENDITURES	\$ 2,508,625	\$ 2,730,914	\$ 2,925,461	\$ 3,034,780	\$ 2,155,610

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Project Manager	1	1	1	1	1
Building Technician III	1	1	1	2	2
Building Technician II	3	3	3	3	3
Building Technician I	2	1	1	1	1
Groundskeeper II (shared 50/50 with R&D)	2	2	2	2	2
Planner/Scheduler	1	1	1	1	1
Staff Assistant II	1	1	1	1	1
TOTAL	11	10	10	11	11

Public Works – Road & Drainage District

Fund




107-Road & Drainage District Fund

Department/Division

5000-Road & Drainage District

Mission

The mission of the Road & Drainage Department is to achieve community outcomes by efficiently maintaining the public infrastructure and providing services to ensure the safety, health and well-being of our customers by:

-  providing on-going public infrastructure maintenance to create a sustainable, aesthetically pleasing and safe environment;
-  ensuring structurally sound roadways to promote vehicular safety;
-  maintaining and providing reliable public water structures.

In order to accomplish this mission, the Road & Drainage Department is responsible for road and rights-of-way maintenance including pothole repair, mowing and trash pickup, road signage, street lighting, sidewalk construction, water control structure maintenance and overall drainage within the City.

Core Services and Outputs

Road Infrastructure

Primary Customer Group: North Port residents and businesses

Customer Requirements: Cost-effectiveness and timeliness

Definition Statement: To construct and maintain city roads for the safe and efficient movement of people and goods using a cost-effective and timely approach for the North Port residents and businesses.

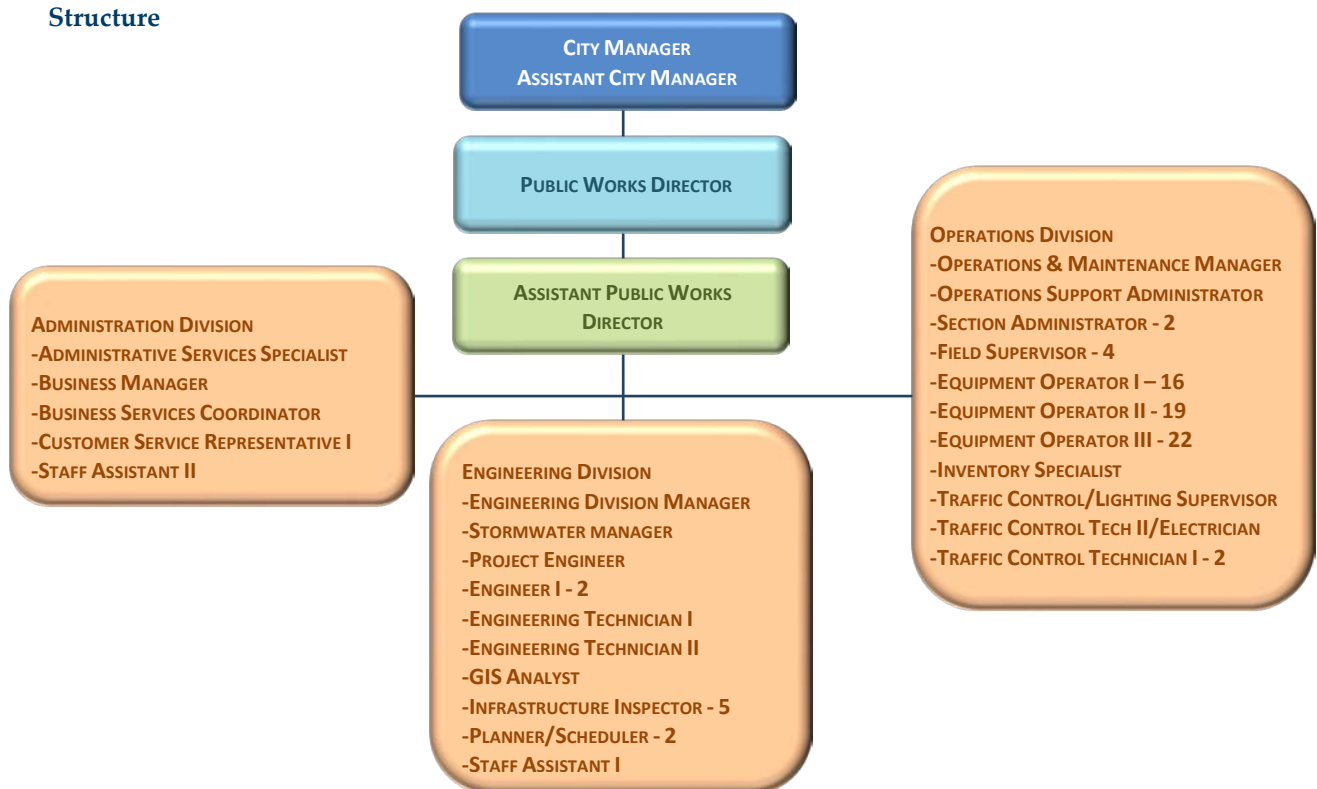
Stormwater Control

Primary Customer Group: North Port residents and businesses

Customer Requirements: Stormwater conveyance

Definition Statement: To manage stormwater conveyance systems to prevent flooding and improve water quality for North Port residents and businesses.

Structure



The Public Works Department – Road & Drainage District directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Historical, Cultural, & Environmental Preservation and Infrastructure by the following accomplishments and initiatives:

Accomplishments

- Performed recovery and restoration efforts following Hurricane Irma.
- Completed the construction of South Biscayne Drive Median Landscaping Improvements Project.
- Began Phase II of the outfalls and catch basin installation in Grid 205 (both sides of N. Cranberry Boulevard from Tulsa Avenue to approximately N. Chamberlain Boulevard).
- Began the 2018 Road Rehabilitation Project.
- Resurfaced Price Boulevard from Sumter Boulevard to Toledo Blade Boulevard.
- Made considerable progress on the 2017 Routine Road Maintenance Project.
- Began construction of Water Control Structure #115 (Snover Waterway at North Chamberlain Boulevard).
- Continued exploring design alternatives for the Price Boulevard Widening Project between Sumter Boulevard and Toledo Blade Boulevard.
- Completed construction of sidewalks along Haberland Boulevard from Jeannin Drive to Hillsborough Boulevard.
- Finalized design of new sidewalks along Eldron Avenue.
- Continued land acquisition process for stormwater facilities for the Price Boulevard Widening Project between Sumter Boulevard and Toledo Blade Boulevard.
- Began design for reconstruction of Water Control Structure #106 (Cocoplum Waterway at North Port Boulevard).
- Continued the Big Slough Watershed Study.
- Currently installing streetlights at school bus stops where electrical infrastructure is available.
- Prepared and submitted a grant application for construction of Linear Parking Areas along the Tamiami Trail frontage road south of US 41 between Bolander Terrace and North Port Boulevard and between Landover Terrace and Almonte Terrace.
- Began implementing City-wide drainage system improvements.
- Finished construction of Sumter Boulevard improvements from I-75 to Tropicaire Boulevard.
- Began solicitation for the design of the Shared Use Path on Tropicaire Boulevard.

Initiatives

- Complete the Road Reconstruction Bond Project.
- Continue the annual Routine Road Rehabilitation Project.
- Commence construction of sidewalks along Eldron Avenue.
- Continue the structural inspection of pedestrian bridges within the City utilizing in-house resources.
- Begin reconstruction of Water Control Structure #106 (Cocoplum Waterway at North Port Boulevard).
- Continue making stormwater improvements outlined in the 5-year Stormwater Management Plan.
- Begin construction of Linear Parking Areas along Tamiami Trail frontage road south of US 41 between Bolander Terrace and North Port Boulevard and between Landover Terrace and Almonte Terrace.
- Begin design for repairs to the Pan American Boulevard Bridge.
- Continue the design for the widening of Price Boulevard from Sumter Boulevard to Toledo Blade Boulevard.

GOAL 1

Ensure the City’s infrastructure inventory is updated and well-maintained.

OBJECTIVES:

- Maintain and enhance the overall condition of the City’s streets while effectively communicating the program’s accomplishments to the public.
- Complete work orders for pothole and asphalt patching within seven (7) days of request.
- Ensure the work management system supports planning, budgeting, and accountability for the City’s assets.

GOAL 2

Provide high quality, cost-effective oversight of the department’s capital improvement and maintenance programs.

OBJECTIVES:

- Complete the Road Reconstruction Bond Project.
- Continue with the Sidewalk Construction Program.
- Provide oversight to the city roadway improvement projects.
- Provide cost-effective maintenance services for roadways, sidewalks, street lights, and rights-of-way.

GOAL 3

Effectively manage the storm drainage system to ensure adequate local drainage.

OBJECTIVES:

- Maintain and enhance the City’s drainage system.
- Continue the Water Control Structure Rehabilitation Program.
- Provide cost-effective maintenance services for drainage systems and water control structures.

Key Performance Measures

Performance measures quantify repairs, rehabilitation, maintenance of infrastructure and response time to citizen requests and satisfaction level and address the Strategic Plan Priority of Historical, Cultural, & Environmental Preservation and Infrastructure by fulfilling the strategic objectives to “Promote the City’s historical, cultural, and natural environment” and “Develop and implement flood reduction and drainage improvement programs while continuing to balance the supply of potable water”.

RESPONSE TO POTHOLE NOTIFICATION PROGRAM

Goal	Ensure the City’s infrastructure inventory is updated and well-maintained.				
Objective	Complete work orders for pothole and asphalt patching within seven (7) days of request.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Complete work orders for pothole and asphalt patching within an average of seven (7) days	6.2 days	4.8 days	7 days	2.4 days	7 days
Description	This measure records the average number of days to complete work orders for pothole and asphalt patching.				
Purpose	The Department has set a goal of repairing potholes within seven (7) days to ensure streets are maintained and repaired in a timely manner.				
Status	The department consistently meets the set performance measure.				

COMPLETION OF ANNUAL ROAD REHABILITATION AND MAINTENANCE PROGRAM

Goal	Ensure the City’s infrastructure inventory is updated and well-maintained.				
Objective	Maintain and enhance the overall condition of the City’s streets while effectively communicating the program’s accomplishments to the public.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Complete annual road rehabilitation and maintenance projects on schedule	Delay in 2015; on schedule in 2016	Yes (based on revised schedule)	Yes (based on new schedule)	On schedule with revised plan to finish in 2018	Yes
Description	This measure assesses the Department’s ability to complete scheduled projects.				
Purpose	The Department has a goal to maintain and enhance the overall condition of the City’s streets to prevent future road failures.				
Status	The department consistently meets the set performance measure. The Road Bond Project is expected to be finished in FY 2018.				

Output Measures

- Complete twenty-five (25) tons of asphalt pothole repair each month. This may drop as Road Bond Project is completed.
- Complete annual Road Maintenance Plan within budget.

CORRECTIVE ROAD AND DRAINAGE ISSUES

Goal	Timely response to customer service requests.				
Objective	Maintain and enhance the City’s drainage system.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Complete 90% of work orders for corrective drainage service @ the same location without repeating the service in a 3-year period.	N/A	N/A	90%	99%	90%
Description	This measure assesses the Department’s effectiveness in maintaining good customer service on road and drainage issues.				
Purpose	The drainage and road systems must be improved and maintained on a regular basis so that they will continue to provide service to the community.				
Status	This is the second year for this measure.				

Output Measures

Complete five (5) miles of swale regrading per month.
Complete annual neighborhood drainage improvement projects and correct other local drainage emergency projects in a timely manner.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 3,386,168	\$ 3,342,615	\$ 3,442,036	\$ 3,825,670	\$ 4,627,930
Employee Benefits	1,163,002	1,108,788	1,223,192	1,445,750	1,608,970
PERSONNEL EXPENDITURES	4,549,170	4,451,403	4,665,228	5,271,420	6,236,900
Professional/Contracted Services	405,900	267,112	299,578	258,480	339,580
Current Operating Charges	7,105,791	7,803,672	8,950,125	9,943,560	9,254,080
Operating Supplies	912,385	865,528	823,872	1,017,710	642,020
OPERATING EXPENDITURES	8,424,076	8,936,312	10,073,575	11,219,750	10,235,680
CAPITAL EXPENDITURES	2,014,240	941,559	1,071,384	1,584,970	1,248,960
OTHER USES	850,000	450,000	380,000	1,320,000	850,000
TOTAL EXPENDITURES	\$ 15,837,486	\$ 14,779,274	\$ 16,190,187	\$ 19,396,140	\$ 18,571,540

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Public Works Director	1	1	1	1	1
Assistant Public Works Director	-	1	1	1	1
Business Manager	1	1	1	1	1
Operations & Maintenance Manager	1	1	1	1	1
Project Engineer	1	1	1	1	1
Stormwater Manager	1	1	1	1	1
Engineering Division Manager	1	1	1	1	1
Project Administrator	1	-	-	-	-
Road, Waterways & Structures Section Administrator	1	1	1	1	1
Drainage Section Administrator	1	1	1	1	1
Waterways & Structures Superintendent	1	-	-	-	-
Operations Support Administrator	1	1	1	1	1
Engineer I	1	2	2	2	2
Engineering Inspector	1	1	1	-	-
GIS Analyst	1	1	1	1	1
Field Supervisor	5	4	4	4	4
Equipment Operator III	16	16	22	22	22
Equipment Operator II	15	15	11	15	19
Equipment Operator I	20	19	15	15	16
Herbicide Technician	2	2	4	4	-
Traffic Control Technician I	2	2	2	2	2
Inventory Specialist	-	1	1	1	1
Infrastructure Inspector	5	4	3	4	5
Planner/Scheduler	3	3	2	2	2
Traffic Control/Lighting Supervisor	-	-	1	1	1
Traffic Control Tech II/Electrician	-	-	1	1	1
Engineering Technician I	-	-	-	1	1
Engineering Technician II	-	-	1	1	1
Executive Assistant	1	1	-	-	-
Administrative Services Coordinator	1	-	-	-	-
Administrative Services Specialist	-	1	2	1	1
Staff Assistant II	-	-	-	1	1
Business Services Coordinator	1	1	1	1	1
Customer Service Representative I	1	1	1	1	1
Staff Assistant I	1	1	1	1	1
Community Outreach Coordinator (shared equally w/SW)	-	-	-	-	-
Environmental Technician (shared equally w/P&Z)	-	-	-	-	-
TOTAL	87	85	86	91	93

Capital Projects

Major Initiatives

- **Price Boulevard Widening Phase 1** – Price Boulevard is the main east-west road through the City. The project began in fiscal year 2015 with the design. In fiscal year 2016, the City began the process of acquiring land primarily for stormwater retention. The project will be completed in two segments. Phase 1 includes construction to expand Price Boulevard between Sumter Boulevard and Toledo Blade Boulevard. The widening of Price Boulevard is critical to the emergency evacuation of the City because it connects the two major evacuation routes.
- **Rehabilitation of Water Control Structures** – Water Control Structures reduce the changes of flooding in the City. The structures give the City the ability to control water levels, minimize adverse impacts from a storm and supplement the City's potable water supply. The City has over 100 water control structures. The rehabilitation program helps to mitigate any failures.
- **Sidewalks & Pedestrian Bridges** – Construction of sidewalks and pedestrian bridges is a priority of the City Commission and residents. The program provides safe pedestrian travel to schools and all arterial and collector roads.
- **Big Slough Watershed Project** – Recently, the Big Slough Watershed Study was completed providing the hydraulic model of the entire system. In fiscal year 2016 the City procured consultant services to further define feasible solutions to reduce flooding in the city and surrounding areas.

Public Works – Solid Waste District

Fund





120-Solid Waste District Fund

Department/Division

3032-Solid Waste District

Mission

The mission of the Solid Waste Department is to achieve community outcomes by promoting clean and healthy neighborhoods through solid waste management by:

-  ensuring the safety and health of citizens through the proper and efficient collection and disposal of solid waste;
-  exploring viable options to improve solid waste collection;
-  ensuring environmental sustainability through the proper disposal of solid waste; and
-  encouraging citizens to be environmentally responsible to aid in creating an aesthetically pleasing community.

In order to accomplish this mission, the Solid Waste Department is responsible for providing residents and commercial customers with trash, recycling and yard waste collection and disposal.

Core Services and Outputs

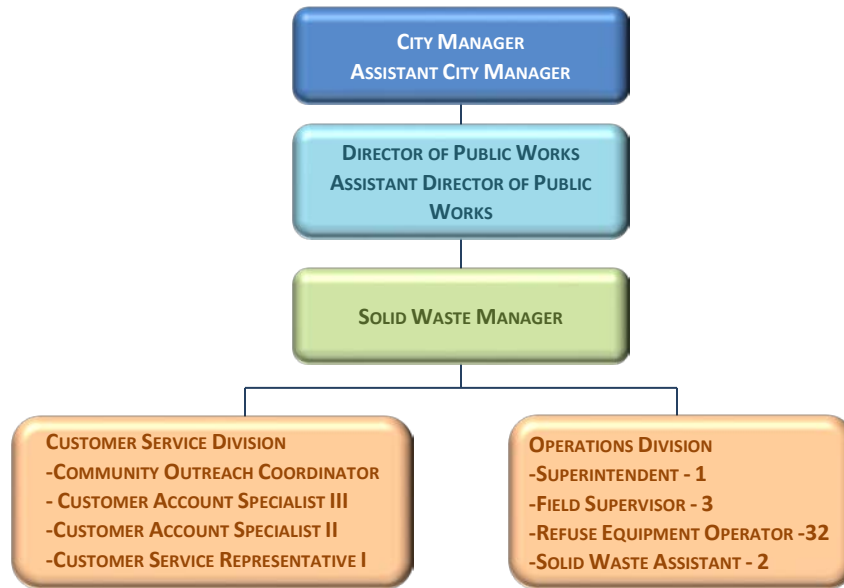
Solid Waste Collection

Primary Customer Group: North Port residents and businesses

Customer Requirements: Reliability

Definition Statement: To provide reliable solid waste collection that will enhance the public health and environment for North Port residents and businesses.

Structure



The Public Works Department – Solid Waste District directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Historical, Cultural, & Environmental Preservation and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Initiated and completed distribution of the new automated recycling calendar stickers to over 28,000 homes. Collected over 600 tons of recyclable material during fiscal year 2017.
- Initiated a recycling campaign to educate residents about the economic and environmental benefits of recycling.
- Received an average of \$3,949 per month, year-to-date, for recyclables.
- Collected an additional 600 tons traditional recyclables in fiscal year 2018 over the same period in fiscal year 2017.
- Commenced and completed City-wide cleanup after Hurricane Irma. A total of 51,471 cubic yards of vegetation material was collected by the debris removal contractor and the City of North Port Solid Waste District. A total of 16,301 cubic yards of vegetation material was processed and recycled to a farm for ground cover.
- Utilized social media to inform citizens of many Solid Waste District activities, innovative programs and procedures. Staff created the third annual Holiday Lip Sync Video.
- Replaced four split, frontload recycle trucks and three curotto cans.

Initiatives

- Acquire property for a future transfer station.
- Explore more advantageous recycling disposal operations.
- Identify additional waste diversion options.
- Explore collection technologies and disposal options to advance cost effective, environmentally sustainable solid waste services.
- Increase recycling tonnage by 5% and yard waste tonnage by 10%.
- Increase public outreach programs to improve waste diversion in the community.

Goals and Objectives

GOAL 1

Minimize waste generation and maximize recycling and reuse programs.

OBJECTIVES:

- Promote recycling, composting, and reuse programs through educational programs and outreach.
- Increase waste diversion from landfills through recycling, composting, and reuse.

GOAL 2

Effectively manage the City’s solid waste, hazardous waste, and yard waste.

OBJECTIVES:

- Promote increased participation with the City’s household hazardous waste programs through education programs and outreach.
- Promote the reuse of goods and materials.
- Implement efficiencies and cost-saving measures to reduce costs to the Solid Waste District.

Key Performance Measures

Performance measures quantify waste and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Provide convenient, customer-focused, modern, and technologically advanced services”.

PROTECT THE COMMUNITY CHARACTER BY LIMITED MISSED COLLECTIONS

Goal	Effectively manage the City’s solid waste, hazardous waste, and yard waste.				
Objective	Implement efficiencies and cost-saving measures to reduce costs to the Solid Waste District.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Limit Solid Waste missed collections to five (5) per week	1.5/week	4.7/week	5/week	2.2/week	5/week
Description	This measure records the average number of missed collections.				
Purpose	The Department has set a goal of limiting missed collections to five (5) per week.				
Status	The department consistently meets the set performance measure.				

Output Measures

- Collect 800 tons of recycling material per month.
- Conduct two (2) safety meetings per month.
- Grease all utilized collection equipment weekly.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 1,597,603	\$ 1,605,787	\$ 1,652,805	\$ 1,687,340	\$ 2,167,660
Employee Benefits	597,821	628,274	647,781	707,140	758,530
PERSONNEL EXPENDITURES	2,195,424	2,234,061	2,300,586	2,394,480	2,926,190
Professional/Contracted Services	1,615,843	1,732,729	1,771,987	1,936,720	2,287,010
Current Operating Charges	1,571,720	1,797,597	1,656,521	1,586,700	1,710,680
Operating Supplies	678,474	687,306	2,668,173	908,280	957,840
OPERATING EXPENDITURES	3,866,037	4,217,632	6,096,681	4,431,700	4,955,530
CAPITAL EXPENDITURES	-	302,786	176,171	-	1,377,310
DEBT SERVICE	120,098	-	-	-	-
OTHER USES	1,440,030	1,485,030	941,860	1,902,770	450,000
TOTAL EXPENDITURES	\$ 7,621,589	\$ 8,239,509	\$ 9,515,298	\$ 8,728,950	\$ 9,709,030

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Solid Waste Manager	1	1	1	1	1
Solid Waste Superintendent	1	1	1	1	1
Solid Waste Field Supervisor	2	2	2	2	3
Solid Waste Equipment Operator	29	30	31	31	32
Solid Waste Assistant	1	1	1	1	2
Community Outreach Coordinator (shared equally with R&D)	1	1	1	1	1
Customer Account Specialist III	1	1	1	1	1
Customer Account Specialist II	-	-	1	1	1
Customer Service Representative I	1	1	1	1	1
TOTAL	37	38	40	40	43

Capital Projects

Major Initiatives

- **Capital Replacement Program** – The Solid Waste District has an extensive capital replacement program. The City established a Capital Acquisition Fund in fiscal year 2013 to provide a mechanism for departments to reserve funding for future acquisitions.

Public Works – Fleet Management

Fund




520-Fleet Management Fund

Department/Division

3035-Fleet Management

Mission

The mission of the Fleet Management Department is to achieve community outcomes by ensuring city services are delivered using safe and reliable equipment by:

-  providing cost-effective fleet services;
-  effectively and efficiently maintaining the City’s vehicles and equipment; and
-  providing reliable and financially responsible fleet services.

In order to accomplish this mission, the Fleet Management Department is responsible to maintain and repair all city vehicles and equipment to provide safe operating conditions and to ensure the safety of all employees, residents and the public.

Core Services and Outputs

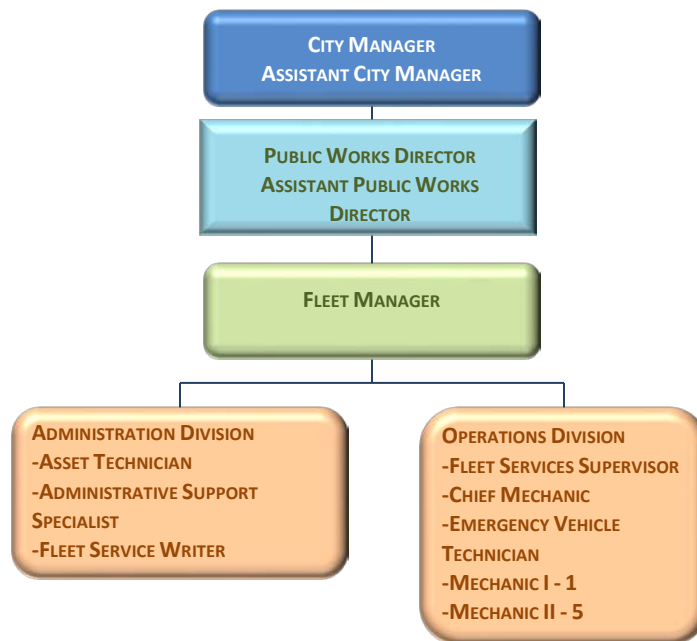
Fleet Management

Primary Customer Group: City Employees

Customer Requirements: Availability

Definition Statement: To maximize the availability and safety of the City’s vehicles and equipment by providing maintenance and repair services for employees.

Structure



The Public Works Department – Fleet Management Division directly supports the City’s Strategic Plan Priority area of Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Purchased budgeted fiscal year 2018 vehicles and equipment by December 2017.
- Increased mechanic training to broaden fleet knowledge, skills and abilities.
- Enhanced budget management of all rolling stock vehicles and equipment.
- Recommended utilization of auction company for disposal of vehicles and equipment.
- Updated the City’s maintenance and repair units utilizing an actual historical 3-year average.

Initiatives

- Continue to explore and implement the Work Management System to create efficiencies in Fleet Management.
- Increase overall Fleet Management knowledge through external training and updated technology.
- Enhance Fleet Management’s effectiveness by cross training and diversifying employees’ individual roles.
- Research and develop a plan to provide for an after-hours second shift for maintenance on the City’s vehicles and equipment.
- Build a covered outdoor facility to provide a protected repair space for track and heavy-duty equipment.
- Increase the diversity of the Fleet Management Division’s pool use vehicles to provide the appropriate vehicle relative to the employee’s position and use of the vehicle.

Goals and Objectives

GOAL 1

Ensure the safety and reliability of City vehicles and equipment.

OBJECTIVES:

- Provide operational training to staff that will allow continued safe operations and maintenance for enhanced reliability and public safety.
- Continue to explore efficiencies in fleet maintenance and the work management system.

GOAL 2

Provide cost-effective preventative maintenance and repair services.

OBJECTIVES:

- Routinely review and update the vehicle and replacement plan to achieve maximum cost-effectiveness.
- Initiate cost saving methods through benchmarking and flat rate measures.
- Develop the fleet management process and organization.

Key Performance Measures

Performance measures quantify repairs and service for in-house departments and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Provide convenient, customer-focused, modern, and technologically advanced services”.

MAINTAIN HIGH MECHANIC PRODUCTIVITY

Goal	Provide cost-effective preventative maintenance and repair services.				
Objective	Maintain availability of vehicles and equipment at a 90% monthly rate.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain mechanic productivity of at least 90%	N/A	96%	90%	94%	90%
Description	This measure records Fleet’s productivity.				
Purpose	To effectively maintain the City’s fleet in the most cost-effective manner.				
Status	This performance measure was new for fiscal year 2017 and in the first two years, the goal has been met.				

Output Measures

Complete 650 jobs per month.

Complete forty (40) preventative maintenance services per month.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 610,550	\$ 645,141	\$ 602,942	\$ 694,400	\$ 791,690
Employee Benefits	181,578	191,509	193,168	230,880	272,030
PERSONNEL EXPENDITURES	792,128	836,650	796,110	925,280	1,063,720
Professional/Contracted Services	189,775	203,789	211,714	207,530	210,420
Current Operating Charges	1,616,370	1,770,017	1,842,815	1,757,300	1,949,280
Operating Supplies	1,166,726	915,583	1,048,808	1,237,370	1,307,700
OPERATING EXPENDITURES	2,972,871	2,889,389	3,103,337	3,202,200	3,467,400
CAPITAL EXPENDITURES	6,875	-	-	-	74,180
OTHER USES	137,000	50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	\$ 3,908,874	\$ 3,776,039	\$ 3,949,447	\$ 4,177,480	\$ 4,655,300

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Fleet Manager	1	1	1	1	1
Supervisor	1	1	1	1	1
Chief Mechanic	1	1	1	1	1
Emergency Vehicle Technician	-	-	-	1	1
Mechanic II	5	5	5	5	5
Mechanic I	1	1	1	1	1
Asset Technician	1	1	1	1	1
Administrative Support Specialist	1	1	1	1	1
Fleet Service Writer	1	1	1	1	1
TOTAL	12	12	12	13	13

North Port Utilities - Administration

Fund





420-Utilities Fund

Department/Division

6060-Administration

Mission

The mission of North Port Utilities - Administration is to achieve community outcomes by providing safe, high quality drinking water and environmentally sound wastewater services by:

-  overseeing, directing and managing the provision of safe drinking water;
-  overseeing, directing and managing the exploration of viable options to improve water quality;
-  overseeing, directing and managing the disposition of wastewater in a sound and environmentally approved method; and
-  overseeing, directing and managing the capacity increase of water and wastewater treatment to enhance community sustainability.

In order to accomplish this mission, the North Port Utilities – Administration is responsible for overseeing, directing and managing the provision of safe drinking water and environmentally sound wastewater and reuse services to the community.

Core Services and Outputs

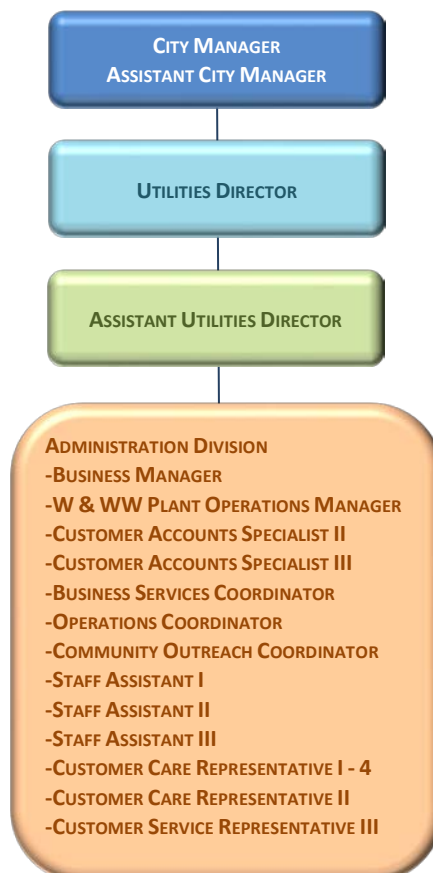
Utility Billing/Quality Customer Service

Primary Customer Group: Utility customers

Customer Requirements: accuracy and courtesy

Definition Statement: To provide prompt service and accurate billing information to utility customers in a courteous manner.

Structure



The North Port Utilities Department – Administration Division directly supports the City’s Strategic Plan Priority areas of Neighborhood Enhancement and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Continued training and education program to enhance customer service, support educational opportunities to staff and provide opportunities to receive certifications.
- Purchased replacement computers based upon Information Technology (IT) replacement schedule.
- Provided utility billing and cashiering services.
- Adopted rates for ebill notification grew to 28%. Industry standards for utilities in 2014 was 19%.
- Selected a firm for the site analysis and design of the new Utilities Administration Building and Field Operations Center.
- Created the new Engineering Division effective October 2018, which will improve the tracking of operating costs.

Initiatives

- Prepare for funding the eventual construction of the new facility – Utilities Administration Building and Field Operations Center.
- Continue with the computer replacement program as recommended by IT.
- Support staff with various training and education opportunities.

Goals and Objectives

GOAL 1

Provide effective and excellent customer service.

OBJECTIVES:

- Maintain a high level of customer satisfaction.
- Continue annual training of customer service staff.

GOAL 2

Ensure fiscally sound and cost-effective services.

OBJECTIVES:

- Review staffing needs department-wide to ensure the best possible utilization of human capital resources.
- Analyze the cost of delivering services through best management practices.

Key Performance Measures – Billing Services

Performance measures quantify customer satisfaction and address the Strategic Plan Priority of Efficient & Effective Government by fulfilling the strategic objectives to “Provide convenient, customer-focused, modern, and technologically advanced services”.

CUSTOMER SATISFACTION

Goal	Provide effective and excellent customer service.				
Objective	Maintain a high level of customer satisfaction.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Maintain a 90% satisfaction rating for utility billing customers based on promptness, accuracy of information and courteous behavior	99.0%	99.3%	90%	96.0%	90%
Description	This measure provides feedback on customer service satisfaction.				
Purpose	This measure supports the division’s goal of providing effective and excellent customer service.				
Status	The division continues to meet or exceed the requirement measure.				

Output Measures

Answer phones within three (3) rings 95% of the time to address customer requests.

Address customer requests verbally or issue a work order within one (1) hour to the appropriate division/department.

Collect previous day's phone log and randomly select two (2) customers to call back and survey how satisfied they were with the service provided.

Enter all data collected from surveys by the close of the work day onto a spreadsheet.

ELECTRONIC BILLING UTILIZATION

Goal	Improve billing efficiency and customer satisfaction, reducing billing costs and paper.				
Objective	Increase saturation of ebill notification among utilities customers.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Exceed 25% adoption rate monthly for ebilling.	N/A	25.5%	25%	29.0%	25%
Description	This measure provides feedback on customer utilization of utilities ebill notifications.				
Purpose	This measure supports the division's goals of providing effective and excellent customer service and ensuring fiscally sound and cost-effective services.				
Status	Fiscal year 2017 was the first year this measure was tracked.				

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 854,532	\$ 837,132	\$ 866,026	\$ 1,072,220	\$ 904,060
Employee Benefits	481,683	253,525	272,602	344,850	394,670
PERSONNEL EXPENSES	1,336,215	1,090,657	1,138,628	1,417,070	1,298,730
Professional/Contracted Services	98,673	26,800	15,285	18,390	73,210
Current Operating Charges	2,525,210	2,610,472	2,391,552	2,452,920	2,510,090
Operating Supplies	31,979	31,757	47,060	56,760	50,340
OPERATING EXPENSES	2,655,862	2,669,029	2,453,897	2,528,070	2,633,640
CAPITAL	-	-	-	310,000	2,200,000
DEBT SERVICE	1,196,452	1,193,027	1,114,425	3,730,740	3,903,690
TOTAL EXPENDITURES	\$ 5,188,529	\$ 4,952,713	\$ 4,706,950	\$ 7,985,880	\$ 10,036,060

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Utilities Director	1	1	1	1	1
Assistant Utilities Director	-	-	-	1	1
Business Manager	1	1	1	1	1
Water & Wastewater Plant Operations Manager	1	1	1	1	1

	<u>FY 2015 AMENDED</u>	<u>FY 2016 AMENDED</u>	<u>FY 2017 AMENDED</u>	<u>FY 2018 AMENDED</u>	<u>FY 2019 ADOPTED</u>
Engineering Division Manager	-	-	1	1	-
Engineer	1	1	1	1	-
Executive Assistant	1	1	1	-	-
Business Services Coordinator	1	1	1	1	1
Community Outreach Coordinator	1	1	1	1	1
Operations Coordinator	1	1	1	1	1
Customer Account Specialist III	1	1	1	1	1
Customer Account Specialist II	1	1	1	1	1
Staff Assistant III	-	-	-	1	1
Staff Assistant II	1	1	1	1	1
Staff Assistant I	-	1	1	1	1
Customer Care Rep III	1	1	1	1	1
Customer Care Rep II	1	1	1	1	1
Customer Care Rep I	4	4	4	4	4
TOTAL	17	18	19	20	18

Capital Projects

Major Initiatives

- **Residential Neighborhood Expansion** – The pilot project includes two small neighborhood zones, determined by the Water Demand Analysis to be in the top eleven (11) neighborhood zones for demand. The engineering, permitting, and bidding for the two small zones were completed in fiscal year 2015. Construction was completed in FY 15-16. Staff is working on the next neighborhood expansion and will be developing a recommendation for the expansion to present to Commission.
- **Reclaimed Water Transmission Expansion** – The next phase of reclaimed water expansion will continue through fiscal year 2019. One segment was redesigned to go along the existing right-of-way on Spring Haven Boulevard instead of along the Myakkahatchee Creek, thereby protecting the existing natural flora and fauna along the bank of the creek. In addition to improving the reliability of the reclaimed water system for existing and future development, this phase will also allow an existing city park to become a new reclaimed water irrigation user, protecting our water resources by reducing the demand on potable water sources.
- **Complete upgrades to the Reverse Osmosis (RO) System** – Increasing conductivity in the Myakkahatchee Creek wellfield has created treatment challenges with the existing RO process. A consultant will be analyzing long-term options.
- **Price Boulevard Widening** – During this road project, one existing water line will need to be upsized and relocated into two parallel lines to accommodate the road widening project; two existing wastewater lines will need to be deflected/relocated as necessary for stormwater piping; and one new reclaimed water line will need to be installed. The design of this project will be dictated by Commission directive.
- **Aquifer, Storage & Recovery (ASR)** – With changes to the regulatory position on using partially treated surface water, we anticipate completing the improvements necessary to connect the conventional water plant at the Myakkahatchee Creek to the ASR system over the next couple of years. Construction of the permanent ASR facilities was completed in FY 17-18 with the testing, annual reporting and operational permit extending to FY 18-19.
- **Water Distribution System Improvements** – To improve the potable water system reliability, fire flow, water quality and pressure, construction of improvements to several small sections of mains are necessary. Design and engineering was completed in FY 16-17 for several prioritized areas and three areas will be constructed with the remaining areas to follow in future years.

North Port Utilities – Water Systems

Fund




420-Utilities Fund

Department/Division

6061-Water Systems

Mission

The mission of North Port Utilities – Water Systems is to achieve community outcomes by providing safe, high quality drinking water and environmentally sound wastewater services by:

-  providing safe drinking water;
-  exploring viable options to improve water quality; and
-  increasing the capacity of the water treatment to enhance community sustainability.

In order to accomplish this mission, the North Port Utilities – Water Systems is responsible for providing safe drinking water.

Core Services and Outputs

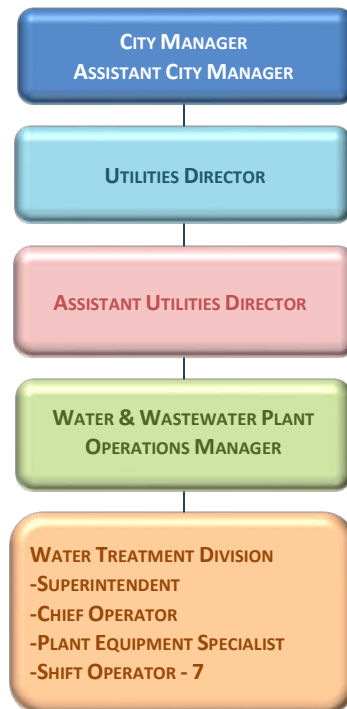
Water Treatment/Distribution

Primary Customer Group: Regulatory agencies

Customer Requirements: compliance

Definition Statement: To provide safe, reliable and quality water that meets all State and Federal guidelines to utility customers.

Structure



The North Port Utilities Department – Water Systems Division directly supports the City’s Strategic Plan Priority areas of Health & Public Safety, Infrastructure, Neighborhood Enhancement and Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Completed a study of the hydraulics of the reclaimed water system and determined the site of the reclaimed tank which will service the Toledo Blade area.
- Re: ASR Permanent Facilities: installed the new raw water pump station, including the wetwell and the connection to the Myakkahatchee Creek influent line, pumps and building.
- Completed the looping of Luau/Tonkin/Natron.
- Installed a new water main beneath the Snover Canal to replace the water main on the Cranberry/Snover Bridge that was leaking and reached the end of its service life.
- Inventoried all bridge lines for prioritization of replacement.

Initiatives

- Promote one water plant operator B to operator A based upon meeting all testing and hours requirements.
- Conduct a surface water treatability study that will help shape the future of the water treatment plant and the possible processes for water treatment.
- Replace Lazy River water main, installing it deeper to avoid damage.
- Develop a recommendation for the next neighborhood expansion.
- Construct a water transmission along San Mateo which will replace the various sized mains that run partially along San Mateo and other various streets in the area.
- Begin construction of the water lines along U.S. 41 going from the Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz Boulevard.
- Install a new water main beneath the Snover Canal to replace the water main on the Salford/Snover Bridge that is leaking and has reached the end of its service life.
- Replace two bulk chlorine tanks at the MCWTP.

Goals and Objectives

GOAL 1

Provide safe and clean drinking water for our customers.

OBJECTIVES:

- Ensure drinking water meets all regulatory standards.
- Ensure adequate water supplies are available to meeting existing and future water demands.

GOAL 2

Increase environmental sustainability of water supply system.

OBJECTIVES:

- Increase water conservation and efficiency participation.
- Continue to evaluate and expand water delivery system.

Key Performance Measures

Performance measures quantify drinking water standards and address the Strategic Plan Priority of Infrastructure and Efficient & Effective Government by fulfilling the strategic objectives to “Continue to expand the waste water and water system distribution” and “Provide convenient, customer-focused, modern, and technologically advanced services”.

QUALITY CONTROL REGULATIONS

Goal	Provide safe and clean drinking water for our customers.				
Objective	Ensure drinking water meets all regulatory standards.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Meet daily, monthly, and quarterly compliance testing in accordance with all State and Federal regulations 100% of the time	100%	100%	100%	100%	100%
Description	The City Water Utility regularly collects and tests water samples to be in compliance with state and federal regulations.				
Purpose	Complying with regulations guarantees the City maintains its high standards of water quality and avoids fines.				
Status	The city drinking water continues to be in complete compliance with all existing standards for water quality.				

QUALITY CONTROL REGULATIONS

Goal	Provide safe and clean drinking water for our customers.				
Objective	Ensure drinking water meets all regulatory standards.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Monitor PH and alkalinity every two (2) hours, seven (7) days a week according to the langular index to reduce calcium build-up in water mains	100%	100%	100%	100%	100%
Description	The City Water Utility regularly monitors water samples to be in compliance with state and federal regulations.				
Purpose	Complying with regulations guarantees the City maintains its high standards of water quality and avoids fines.				
Status	The city drinking water continues to be in complete compliance with all existing standards for water quality.				

Output Measures

- Perform one thousand (1,000) water quality tests per month as required by State and Federal guidelines.
- Complete operational process testing, flushing and calibration of infrastructure equipment.
- Operate fire hydrant valves twice annually and perform quarterly flushing of all dead-end mains.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 471,928	\$ 479,511	\$ 506,510	\$ 545,070	\$ 598,320
Employee Benefits	219,022	141,302	174,276	193,060	207,200
PERSONNEL EXPENSES	690,950	620,813	680,786	738,130	805,520
Professional/Contracted Services	284,408	228,750	246,189	225,080	550,080
Current Operating Charges	3,002,020	3,145,640	3,188,494	3,458,930	3,414,370
Operating Supplies	1,785,382	1,803,105	1,945,276	1,976,100	2,098,710
OPERATING EXPENSES	5,071,810	5,177,495	5,379,959	5,660,110	6,063,160
CAPITAL EXPENSES	-	-	-	2,703,900	3,208,870
TOTAL EXPENDITURES	\$ 5,762,760	\$ 5,798,308	\$ 6,060,745	\$ 9,102,140	\$ 10,077,550

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 AMENDED	FY 2016 AMENDED	FY 2017 AMENDED	FY 2018 AMENDED	FY 2019 ADOPTED
Water Superintendent	1	1	1	1	1
Chief Operator	1	1	1	1	1
Instrument Plant Control Technician	1	1	-	-	-
Plant Equipment Specialist	-	-	1	1	1
Operators	5	6	6	6	7
Water Treatment Plant Trainee	1	-	1	1	-
TOTAL	9	9	10	10	10

North Port Utilities – Wastewater Systems

Fund

420-Utilities Fund

Department/Division

6062-Wastewater Systems

Mission

The mission of North Port Utilities – Wastewater Systems is to achieve community outcomes by providing safe, high quality drinking water and environmentally sound wastewater services by:

- 🌿 disposing of wastewater in a sound and environmentally approved method; and
- 🌿 increasing the capacity of the wastewater treatment to enhance community sustainability.

In order to accomplish this mission, the North Port Utilities – Wastewater Systems is responsible for providing environmentally sound wastewater and reuse services to the community.

Core Services and Outputs

Wastewater Collection and Treatment

Primary Customer Group: Regulatory agencies

Customer Requirements: compliance

Definition Statement: To provide a safe and environmentally sound wastewater collection and treatment process that meets all State and Federal guidelines for the community.

Structure



The North Port Utilities Department – Wastewater Systems Division directly supports the City’s Strategic Plan Priority areas of Infrastructure by the following accomplishments and initiatives:

Accomplishments

- re: Dewatering system - converted an unused tank for sludge storage and modified the existing ones; installed aeration systems, blowers and a new sludge storage transfer pump station.
- Maintained and repaired special equipment.
- Continued with the Lift Station Rehabilitation Program.

Initiatives

- Promote two (2) Wastewater Plant Operators B to Operators A, one (1) Wastewater Plant Operator C to Operator B, one (1) Wastewater Plant trainee to Wastewater Plant Operator C and one (1) Wastewater Plant Trainee to Wastewater Plant Operator A.
- Complete all annual inspections and reporting requirements.
- Continue with the Lift Station Rehabilitation Program.
- Relocate the headworks and grit control at the Wastewater Treatment Plant.
- Replace the variable frequency drives for the injection well pumps.

Goals and Objectives

GOAL 1

Protect the environment and the public’s health.

OBJECTIVES:

- Conduct regular inspections of commercial permits to ensure compliance with all regulations.
- Ensure compliance with all state and federal regulations.

GOAL 2

Operate high quality, cost-effective facilities.

OBJECTIVES:

- Mitigate cost increase through effective maintenance of equipment and analysis of potential operational efficiencies.

Key Performance Measures

Performance measures quantify compliance to State and Federal regulations and address the Strategic Plan Priority of Infrastructure to “Continue to expand the waste water and water system distribution”.

QUALITY CONTROL REGULATIONS

Goal	Protect the environment and the public’s health.				
Objective	Ensure compliance with all state and federal regulations.				
	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2018 Actual	FY 2019 Projected
Meet daily, monthly, and quarterly compliance testing in accordance with all State and Federal regulations 100% of the time	100%	100%	100%	100%	100%
Description	The plant has numerous effluent limits and requirements to meet State and Federal compliance levels.				
Purpose	Complying with regulations guarantees the City maintains its high standards of quality control and avoids fines.				
Status	The City continues to be in complete compliance with all existing standards for quality control.				

Output Measures

Perform one hundred and sixty-six (166) wastewater quality tests per month as required by State and Federal guidelines.

Perform process tests to produce a safe wastewater effluent that can be used as an alternative for potable water for irrigation.

Perform ninety-nine (99) inspections five (5) days a week on lift stations.

Operating Budget Summary

DESCRIPTION	FY 2015 <u>ACTUAL</u>	FY 2016 <u>ACTUAL</u>	FY 2017 <u>ACTUAL</u>	FY 2018 <u>ADOPTED</u>	FY 2019 <u>ADOPTED</u>
Salaries & Wages	\$ 412,588	\$ 436,690	\$ 451,628	\$ 514,430	\$ 623,450
Employee Benefits	196,970	126,693	136,433	179,700	196,720
PERSONNEL EXPENSES	609,558	563,383	588,061	694,130	820,170
Professional/Contracted Services	141,254	178,405	340,929	177,340	181,060
Current Operating Charges	426,385	403,666	418,966	496,260	518,250
Operating Supplies	2,424,886	2,496,505	2,530,297	2,467,420	2,537,040
OPERATING EXPENSES	2,992,525	3,078,576	3,290,192	3,141,020	3,236,350
CAPITAL EXPENSES	-	-	-	1,162,360	1,353,200
TOTAL EXPENDITURES	\$ 3,602,083	\$ 3,641,959	\$ 3,878,253	\$ 4,997,510	\$ 5,409,720

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Wastewater Superintendent	1	1	1	1	1
Chief Operator	1	1	1	1	1
Instrument & Control Technician	1	1	1	1	1
Operators	5	6	6	6	6
Wastewater Treatment Plant Trainee	1	1	1	2	4
TOTAL	9	10	10	11	13

North Port Utilities – Field Operations

Fund




420-Utilities Fund

Department/Division

6063-Field Operations

Mission

The mission of North Port Utilities – Field Operations is to achieve community outcomes by providing safe, high quality drinking water and environmentally sound wastewater services by:

-  maintaining safe drinking water;
-  maintaining water quality in the distribution; and
-  maintaining the wastewater collection system in a sound and environmentally approved method.

In order to accomplish this mission, the North Port Utilities – Field Operations is responsible for maintaining the provision of safe drinking water and environmentally sound wastewater and reuse services to the community.

Core Services and Outputs

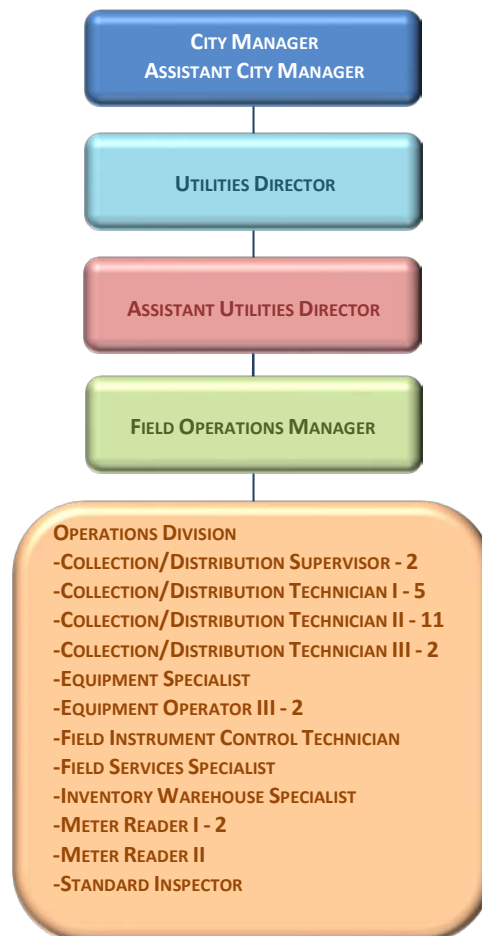
Collection and Distribution

Primary Customer Group: Regulatory agencies and utility customers

Customer Requirements: compliance, efficiency and courtesy

Definition Statement: To maintain the water distribution and wastewater collection systems in an efficient, safe and productive manner.

Structure



The North Port Utilities Department – Field Operations Division directly supports the City’s Strategic Plan Priority areas of Infrastructure Efficient & Effective Government by the following accomplishments and initiatives:

Accomplishments

- Continued with the Backflow Cross Connection installations.
- Coordinated Backflow Cross Connection testing.
- Performed annual maintenance and repair of specialized equipment.
- Ensured all licenses, fees, and permits were current.
- Continued with the Meter Change Out Program.
- Provided training for staff to maintain certifications and increase knowledge of operations.
- Replaced vehicles and equipment based upon Fleet Management recommendations.
- Continued with the Inflow & Infiltration Program.

Initiatives

- Add Inventory/Warehouse Specialist to assist with the inventory and warehouse operations.
- Educate customers about backflow preventions as part of the City’s Backflow Cross Connection Program.
- Perform annual maintenance of specialized equipment.
- Ensure all software maintenance is up-to-date.
- Develop and train staff to achieve division’s goals.
- Continue with the Meter Change Out and the Inflow & Infiltration Programs.

Goals and Objectives

GOAL 1

Provide safe and clean drinking water for our customers.

OBJECTIVES:

- Educate customers about backflow prevention as part of the City’s Backflow Cross Connection Program.
- Maintain and update water infrastructure to ensure reliable service.
- Ensure adequate water supplies are available to meet existing and future water demands.

GOAL 2

Maintain and provide reliable wastewater services to city customers.

OBJECTIVES:

- Maintain a low level of inflow and infiltration into the City’s wastewater system.
- Conduct ongoing operation and maintenance.

Performance measures have not been established for this division.

Operating Budget Summary

DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Salaries & Wages	\$ 1,464,529	\$ 1,619,145	\$ 1,652,967	\$ 1,818,010	\$ 1,572,790
Employee Benefits	722,244	520,260	571,123	671,140	695,660
PERSONNEL EXPENSES	2,186,773	2,139,405	2,224,090	2,489,150	2,268,450
Professional/Contracted Services	151,614	47,806	22,327	124,030	197,150
Current Operating Charges	574,654	592,576	709,669	876,720	838,560
Operating Supplies	746,913	930,604	997,568	1,495,700	1,527,770
OPERATING EXPENSES	1,473,181	1,570,986	1,729,564	2,496,450	2,563,480
CAPITAL EXPENSES	-	-	-	1,323,050	1,223,500
TOTAL EXPENDITURES	\$ 3,659,954	\$ 3,710,391	\$ 3,953,654	\$ 6,308,650	\$ 6,055,430

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2015 <u>AMENDED</u>	FY 2016 <u>AMENDED</u>	FY 2017 <u>AMENDED</u>	FY 2018 <u>AMENDED</u>	FY 2019 <u>ADOPTED</u>
Field Operations Manager	1	1	1	1	1
GIS Technician	1	1	1	1	-
Collection/Distribution Supervisor	2	2	2	2	2
Equipment Operator III	2	2	2	2	2
C & D Technician III	-	1	1	2	2
C & D Technician II	9	10	11	11	11
C & D Technician I	4	4	4	5	5
Utility Equipment Specialist	1	1	1	1	1
Field Instrument Control Technician	1	1	1	1	1
Meter Reader II	1	1	1	1	1
Meter Reader I	2	2	2	2	2
Utilities Construction Coordinator	1	1	1	1	-
Standard Inspector	1	1	1	1	1
Inspector	1	1	1	2	-
Inventory Specialist	1	1	-	-	-
Field Services Specialist	-	-	1	1	1
Inventory Warehouse Specialist	-	-	-	-	1
Utilities Locate Technician	-	-	-	1	-
Utilities Construction Supervisor	-	-	-	1	-
TOTAL	28	30	31	36	31

North Port Utilities – Engineering

Fund




420-Utilities Fund

Department/Division

6065-Engineering

Mission

The mission of North Port Utilities – Engineering is to achieve community outcomes by providing safe, high quality drinking water and environmentally sound wastewater services by:

-  advising staff, providing technical review, engineering guidance and inspection of infrastructure for the provision of safe drinking water and the disposition of wastewater;
-  exploring viable options to improve water quality; and
-  increasing the capacity of the water and wastewater treatment through appropriate planning and designing to enhance community sustainability.

In order to accomplish this mission, North Port Utilities – Engineering is responsible for providing safe drinking water and environmentally sound wastewater and reuse services to the community through generally accepted engineering practices and technology.

Core Services and Outputs

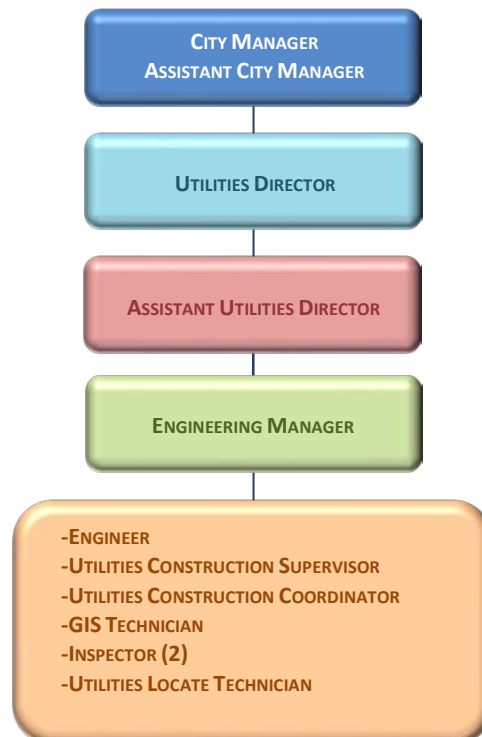
Engineering

Primary Customer Group: Regulatory agencies, developers and utility customers

Customer Requirements: compliance, efficiency and value

Definition Statement: To provide engineering services for public safety and to protect the City’s natural resources in an efficient manner.

Structure



Accomplishments

- Created the new Engineering Division effective October 2018, which will improve the tracking of operating costs.

Initiatives

- To provide quality engineering services and guidance.
- To inspect North Port Utilities’ infrastructure.
- To protect the City’s natural resources.

Operating Budget Summary

DESCRIPTION	FY 2019 ADOPTED
Salaries & Wages	\$ 598,410
Employee Benefits	185,160
PERSONNEL EXPENSES	783,570
Professional/Contracted Services	8,820
Current Operating Charges	29,010
Operating Supplies	44,890
OPERATING EXPENSES	82,720
TOTAL EXPENDITURES	\$ 866,290

Staffing – Funded Authorized Positions

DESCRIPTION	FY 2019 ADOPTED
Engineering Manager	1
Engineer	1
GIS Technician	1
Utilities Construction Coordinator	1
Inspector	2
Utilities Locate Technician	1
Utilities Construction Supervisor	1
TOTAL	8










Capital Improvement Program

The Capital Improvement Plan (CIP) is a ten-year roadmap for creating, maintaining and paying for the City of North Port's present and future infrastructure needs. The CIP outlines project costs, funding sources and estimated future operating costs associated with each capital improvement and is designed to ensure capital improvements will be made when and where they are needed and ensure available funding for these improvements and needed maintenance.

What are Capital Improvements?







Capital improvements make up the bricks and mortar, or infrastructure that all cities must have in place to provide essential services to current residents and support new growth and development. They also are designed to prevent the deterioration of the City's existing infrastructure, and respond to and anticipate the future growth of the City. Capital improvement projects are non-routine capital expenditures that generally cost \$50,000 or more and result in the purchase of equipment, acquisition of land, design and construction of new assets or the renovation, rehabilitation or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years. A wide range of projects comprise capital improvements as illustrated by the examples below:

-  fire and police stations;
-  parks, trails, open space, recreation centers and other related facilities;
-  water and wastewater treatment plants, transmission pipes, storage facilities and pump stations;
-  roads, bridges, traffic signals and other traffic control devices;
-  landscape beautification projects;
-  computer software and hardware systems other than personal computers and printers;
-  water control structures, stormwater retention ponds.

The City of North Port is a growing municipality faced with complex infrastructure needs, such as new roadways, public amenities, parks and expansion of public safety services to accommodate new development. The City must simultaneously maintain, replace, rehabilitate and/or upgrade existing capital assets such as roads, parks, buildings and underground pipes for the water and sewer system.

Paying for Capital Improvements








This process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of costs and financing options and an establishment of realistic completion timeframes. The analysis process involves many familiar questions:

-  Do we need it?
-  Can it wait?
-  Are there other options?
-  What must wait if we proceed with it?
-  Can we afford it?
-  Do we need financial help to attain it?

If the purchase plan moves forward, a decision must be made about the initial cost; however, the City needs to find longer-term financing to cover some costs for capital improvements. For example, repayment of a loan increases the cost of a capital improvement. Most large capital improvements cannot be financed solely from a single year's revenue stream or by increasing income or decreasing expenses. The long-term costs must be considered.

Guidelines and Policies Used in Developing the CIP

Strategic goals, key objectives and the city's financial policies provide the broad parameters for development of the annual capital plan. Additional considerations include the following:

-  Does a project support City Commission's strategic goals?
-  Does a project qualify as a capital project, i.e., costs more than \$25,000 and has an expected useful life of at least five years?
-  Does a project support the city's favorable investment ratings and financial integrity?
-  Does a project prevent the deterioration of the city's existing infrastructure, and respond to and anticipate future growth in the City?
-  Does a project encourage and sustain quality economic development?
-  Can a project be financed through growth in the tax base or development fees, if constructed in response to residential or commercial development?
-  Is a project responsive to the needs of residents and businesses within the constraints or reasonable taxes and fees?

Master plans also help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. The Water and Sewer Master Plan and the Fire Rescue Master Plan provide valuable guidance in preparation of the CIP.

Economic forecasts are a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as; local economic growth, population growth, inflation for goods and services, value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

Annual CIP Development Process

In conjunction with the annual budgeting process, the Finance Department coordinates the city-wide process of revising and updating the city's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. During the capital planning process, compliance with legal limits and financial resources are critical and the City Commission constantly considers the desires of the citizens.

The first year of the plan is the only year appropriated by Commission. The remaining nine years are for planning purposes and City Commission makes the final decision about funding for future years. Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. The City Commission then reviews the recommended CIP during the budget workshops and considers the recommendations of staff before making a final decision.

Capital Program Long-Range Financial Plan

North Port primarily uses the "pay as you go" philosophy to construct governmental capital projects; however, in 2012 a bond referendum was passed to fund roadway construction and in 2013, the City secured funding from the State of Florida through its State Infrastructure Bank program to complete the widening of Sumter Boulevard.

The majority of capital projects are funded from impact fees and the county infrastructure surtax program. Impact fees are an imposed fee on new development as a total or partial reimbursement for the cost of additional facilities made necessary by growth. Impact fees are restricted to use on capital projects which are necessary to add infrastructure capacity. Currently, the City imposes six impact fees: 1) Law Enforcement; 2) Fire; 3) Transportation; 4) Parks; 5) Solid Waste; and 6) General Government. As the City moves forward, mobility fees focusing on a complete transportation system will be considered.

The Local Discretionary Infrastructure Surtax (surtax) is a "penny tax" applied to the first \$5,000 of any single taxable item when sold to the same purchaser at the same time. The tax is restricted to capital improvements and cannot be used for operating expenditures. The most recent surtax program is a fifteen (15) year program adopted in 2009 and ending in 2024. The City receives a portion of the tax proceeds based upon a distribution formula developed by the Florida Department of Revenue. Population is the key component in this calculation.

Projections for impact fees used for City projects for fiscal years 2019-2023 are conservative and are based upon local economic trends.

FIVE-YEAR IMPACT FEE PROJECTIONS 2019 – 2023

City Projections	Transportation	Parks	Law Enforcement	Fire	General Government	Solid Waste	Total
FY 2019	\$ 3,389,430	\$ 878,640	\$ 326,310	\$ 349,040	\$ 242,730	\$ 243,630	\$ 5,429,780
FY 2020	\$ 3,219,200	\$ 764,380	\$ 304,450	\$ 327,650	\$ 227,850	\$ 219,990	\$ 5,063,520
FY 2021	\$ 4,385,750	\$ 807,200	\$ 383,910	\$ 418,520	\$ 291,000	\$ 256,870	\$ 6,543,250
FY 2022	\$ 3,568,980	\$ 782,500	\$ 328,100	\$ 354,210	\$ 246,300	\$ 231,420	\$ 5,511,510
FY 2023	\$ 3,523,670	\$ 782,500	\$ 325,150	\$ 350,780	\$ 243,930	\$ 230,260	\$ 5,456,290
Total	\$ 18,087,030	\$ 4,015,220	\$ 1,667,920	\$ 1,800,200	\$ 1,251,810	\$ 1,182,170	\$ 28,004,350

FORECASTS OF IMPACT FEES FOR 2024 – 2028

City Projections	Transportation	Parks	Law Enforcement	Fire	General Government	Solid Waste	Total
FY 2024-2028	\$ 18,087,030	\$ 4,015,720	\$ 1,651,470	\$ 1,780,160	\$ 1,237,870	\$ 1,182,170	\$ 27,954,420

The state provides an annual estimate of proceeds from local discretionary infrastructure surtax to the City with future year projections being developed by city staff based upon historical trends and estimated growth in population. An annual increase of 6.5% is projected as shown below.

FORECASTS OF LOCAL DISCRETIONARY SURTAX FOR 2024 – 2028

FY 2019	FY 2020	FY 2021	FY2022	FY 2023	FY 2024	Total
\$11,458,730	\$12,203,600	\$12,996,900	\$13,841,700	\$14,741,500	\$15,699,700	\$88,437,640

During the 2018 Strategic Planning session, City Commission developed the following list of major capital projects as top or high priority in reaching the vision for the City. The funding for these projects will be solidified at a future date.

Major Projects

- Blueways – phases 3-5
- Atwater Park – continue development of park site
- Butler Park – continue development of park site
- Regional Community Park
- Sidewalk Program – sidewalk expansion to improve connectivity
- Price Boulevard Widening – complete phase one (1) and continue with the widening of the entire roadway. This project may meet the requirements to receive state funding through the State Infrastructure Bank (SIB).
- Intersection improvements along US 41
- Information Technology infrastructure
- Emergency Operations Center – utilize an existing facility or construct a stand-alone building
- Water Control Structure rehabilitation
- Police Sub-Stations at Fire Station sites
- Implementation of the Big Slough Watershed Study – reduce effects of regional flooding
- Water & Wastewater Treatment

Impact of the CIP on the Operating Budget

The City's operating budget is directly affected by the CIP and most new capital improvements entail ongoing expenses for routine operation, repair and maintenance upon completion or acquisition. Any new capital facilities may require new staffing positions. Existing city facilities and equipment that were once considered state-of-the-art require rehabilitation, increased maintenance, renovation or upgrades to accommodate new uses and/or address safety and structural improvements.

Each department estimates the cost of future operations and maintenance for new CIP projects and operating costs are carefully considered in deciding which projects move forward in the CIP. Implementation timetables are established that stagger projects over time in order to fund large-scale projects that have significant operating budget impacts.

Capital Improvement Program Guide

What is the difference between a Capital Asset and a Capital Project?

Capital Asset – An item with a value of \$5,000 or more and an expected life of more than one year, i.e. equipment, furniture and automobiles.

These items are included in the operating budget. Surtax funded projects are listed in the CIP based upon City policy to provide transparent accounting to the Citizen Tax Oversight Committee required by Florida State Statute.

Capital Project – A project expected to have a useful life greater than ten years and an estimated cost of \$50,000 or more. Capital projects include the construction, purchase, or major renovation of buildings, utility systems, or other structures; purchase of land and major machinery and equipment.

Projects meeting the above definition will be included in the Capital Improvement Program and will be tied to the operating budget within each defined fund.

What is important to know when reviewing the Capital Improvement Program (CIP)?

- The CIP is a long-range planning tool; however, only funds for the first year of the program are adopted by the Commission.
- The CIP provides an overall perspective to capital planning which includes projects that are funded from all funding sources.
- The CIP is a planning document to be used as a companion to the Operating Budget document.
- The CIP represents the current goals and intentions of the City Commission and is a dynamic process that will include adaptations over time. These adaptations may be necessitated by organizational changes, funding uncertainties, unforeseen emergencies, project delays, or plans by other entities that may affect the most meticulously planned and analyzed CIP.
- Summaries of CIP information are included to show CIP data in table and graph form to help the reader in understanding the Capital Improvement Program of the City.

What summary information is included in the CIP document?

- **FY 2019 CIP by Category** provides an overview of all funding sources by department/function and project type.
- **FY 2019 CIP Project Funding Summary** provides a more detailed summary including individual project information for the first year by department/function, funding source and project category.
- **FY 2019 CIP Operating Impact** provides a project listing with the estimated operating budget impact by fiscal year.
- **FY 2019-2023 CIP by Funding Source** provides an overall summary of the 5-year CIP by funding type with the following five years in aggregate for a 10-year total CIP.
- **FY 2019-2023 CIP Project Funding Summary** provides five years of funding information on all projects and includes prior year appropriations. This summary is organized by department/function and includes the projects in the same order as the detailed project forms included in the document.
- **FY 2019-2028 CIP Detail Project Summary** provides a one-page detail summary of every capital project included in the 10-year Capital Improvement Program. These project pages supply the reader with basic information about each project. Each project request summarizes the following information:

Project Title – A descriptive name given to each project.

Project Code – The number sequence assigned primarily for tracking the project.

Project Type – Identifies the project as a new project, improvement project, or a replacement/renovation project.

Priority – Assigned based upon a ranking system reflecting the impact on operating and maintenance costs, conformance to adopted plans, goals, objectives and policies, impact on quality of life, legal mandates, safety issues, or other concerns emphasized by the Commission. The total of the ranking information is summarized into a priority listing as follows: **HIGH**, one to two; **MEDIUM**, three to four; **LOW**, five or more.

Project Category – The department/function within the City that is responsible for the project.

Project City Values and Strategic Goals – Provides information on the project's impact on the City values and strategic goals as set forth by the City Commission.

Project Description and Justification – A description and specific justification for the project. If the project is needed to meet service demands, environmental impacts, health or safety issues, or is mandated by law, it will be included in this part of the form along with the location and type of work performed.

Operating Budget Impact – Provides narrative on the impact to the operating budget and includes the **Total Estimated Cost** of the project.

Capital Improvement Element of Comprehensive Plan – Includes information on the project's impact to the City's Comprehensive Plan which assists the City in determining if the project meets state statutory requirements.

Carryover – Provides numerical data reflecting the project's expenditures-to-date and any anticipated re-appropriation of funds to occur in the new fiscal year.

Funding Source – Proposed funding source(s) for the project which includes impact/capacity fees, surtax funding, bonds or loans, and developer agreements which provides for reimbursement of costs associated with new development.

Expenditure Type – Outlines the proposed expenditures for the project in each of the five to ten years. Expenditures are separated into the following categories:

- Planning & Design – any outside contractual service needed to complete a project.
- Land – any purchase of land needed to complete a project.
- Construction – any outside contractual service of construction crews needed to complete a project.
- Equipment, Materials, Furniture – any purchase of these items needed to complete the project.

Operating Impacts – Includes the projected impact the project has on the operating budget.

2019 VEHICLES & EQUIPMENT CAPITAL OUTLAY
PROJECT FUNDING SUMMARY

QTY	DESCRIPTION	GENERAL FUND	ROAD & DRAINAGE DISTRICT	FIRE RESCUE DISTRICT	SOLID WASTE DISTRICT	IMPACT FEES	SURTAX	RENEWAL & REPLACEMENT	ENTERPRISE FUNDS	DEVELOPER CONTRIBUTIONS	FY 2019 CITY MANAGER RECOMMENDED TOTAL
VEHICLES & EQUIPMENT											
Fleet											
1	SLA 19-3500 Replace CID #70495 F-350							43,530			43,530
1	SLA 19-3500 Replace CID #70393 Transit Connect Van							24,320			24,320
Information Technology											
1	SLA 19-0720 Replace CID #70706 Van							25,190			25,190
Facility Maintenance											
1	SLA 19-3853 Replace CID #70514 F-250 AWD Truck							34,380			34,380
Road & Drainage District											
3	SLA 19-5007 Replace CID #70869, 70396, 70397 F-250s							108,990			108,990
1	SLA 19-5007 Replace CID #70880 F-250 Flatbed							34,530			34,530
3	SLA 19-5007 Replace CID #71256, 70688, 70618 F-150s							86,260			86,260
1	SLA 19-5007 Replace CID #70878 F-350							34,440			34,440
2	SLA 19-5007 Replace CID #70388, 70741 Zero Turn Mowers							26,180			26,180
1	SLA 19-5007 Replace CID #71388 Hydro-seeder							40,940			40,940
1	SLA 19-5007 Replace CID #70412 F-650 Dump Truck							86,550			86,550
2	SLA 19-5007 Replace CID #70356 and #71236 Excavators							582,000			582,000
1	SLA 19-5018 New Amphibious Work Platform		209,320								209,320
1	SLA 19-5018 New F-750 w/Chipper		245,640								245,640
1	SLA 19-5018 New Boom Mower		202,000								202,000
Fire Rescue District											
1	SLA 19-2200 Developer Contribution for New Rescue for Station 86									441,600	441,600
2	SLA 19-2201 & 19-2252 New Staff Vehicle for Training Officers - Expedition SSV					102,000					102,000
2	SLA 19-2218 Replace CID #71530 and 71531 Ambulance						783,230				783,230
N/A	SLA 19-2218 Rechassis CID #71614 Ambulance						270,000				270,000
1	SLA 19-2256 Replace Rescue Trailer CID #70050							22,500			22,500
1	SLA 19-2256 Replace CID #70118 F-150							31,000			31,000
1	SLA 19-2256 Replace CID #70586 Tanker							450,000			450,000
1	SLA 19-2256 Replace CID #71480 Engine							750,000			750,000
1	SLA 19-2265 New Ladder Truck for Station 86									1,337,000	1,337,000
Solid Waste											
1	SLA 19-3200 New F-150 Pick-up				23,070						23,070
2	SLA 19-3210 New Curotto Cans				59,200						59,200
5	SLA 19-3211 Replace CID #71966, 71969, 72481, 72482, 72907 Curotto Cans							148,000			148,000
1	SLA 19-3212 New Grapple Truck				208,200						208,200
3	SLA 19-3212 New Side Loaders				1,032,660						1,032,660
1	SLA 19-3212 New F-550 Box Truck				54,180						54,180
1	SLA 19-3213 New Front Loader					338,210					338,210

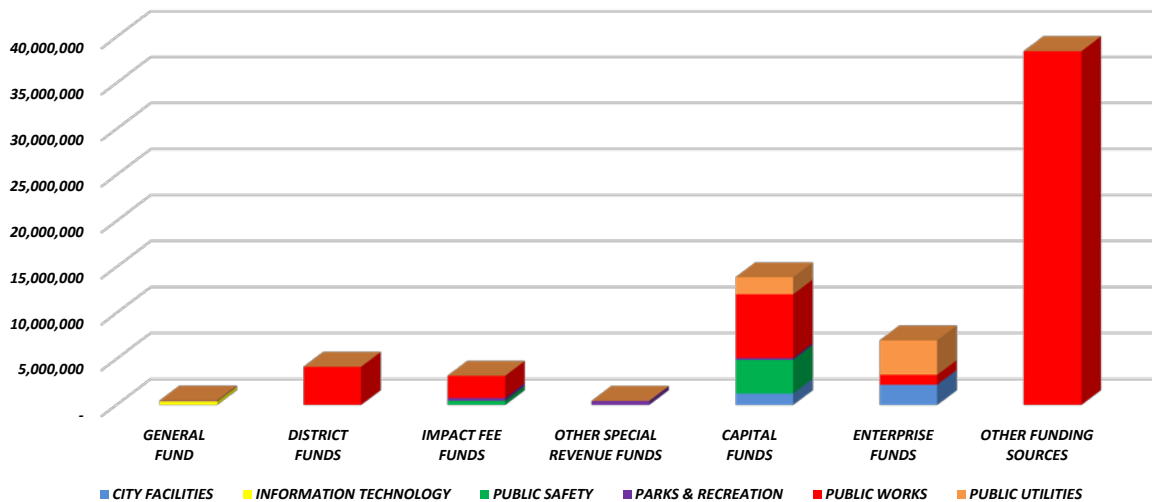
2019 VEHICLES & EQUIPMENT CAPITAL OUTLAY
PROJECT FUNDING SUMMARY

QTY	DESCRIPTION	GENERAL FUND	ROAD & DRAINAGE DISTRICT	FIRE RESCUE DISTRICT	SOLID WASTE DISTRICT	IMPACT FEES	SURTAX	RENEWAL & REPLACEMENT	ENTERPRISE FUNDS	DEVELOPER CONTRIBUTIONS	FY 2019 CITY MANAGER RECOMMENDED TOTAL
Building											
1	SLA 19-2701 Replace CID #70689 F-150							27,220			27,220
2	SLA 19-2752 Replace CID #70693, 70694 F-150s							54,440			54,440
Utilities-Field Operations											
2	SLA 19-6319 Replace CID #70778 and 70140 F-150s								73,790		73,790
1	SLA 19-6319 Replace CID #71201 F-550								105,110		105,110
2	SLA 19-6319 Replace CID #6544 and 6543 4" Pumps								78,940		78,940
1	SLA 19-6319 Replace CID #3446 6" Pump								41,360		41,360
2	SLA 19-6319 Replace CID #4779 and 6273 Trailers								51,500		51,500
TOTAL VEHICLES & EQUIPMENT		-	656,960	-	1,377,310	440,210	1,053,230	2,610,470	350,700	1,778,600	8,267,480

**2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
CIP BY CATEGORY - ALL FUNDS**

DEPARTMENT	PROJECT CATEGORY	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
CITY FACILITIES	Structures & Improvements	-	-	-	-	1,250,000	2,200,000	-	3,450,000
	TOTAL CITY FACILITIES	-	-	-	-	1,250,000	2,200,000	-	3,450,000
INFORMATION TECHNOLOGY	Communication Equipment	400,840	-	-	-	-	-	-	400,840
	TOTAL INFORMATION TECHNOLOGY	400,840	-	-	-	-	-	-	400,840
PUBLIC SAFETY	Structures & Improvements	-	-	475,000	-	3,663,250	-	-	4,138,250
	TOTAL PUBLIC SAFETY	-	-	475,000	-	3,663,250	-	-	4,138,250
PARKS & RECREATION	Amenities Improvements	-	-	-	-	10,000	-	-	10,000
	Blueways/Greenways	-	-	150,000	-	-	-	-	150,000
	Structures & Improvements	76,000	-	150,000	450,000	200,000	-	-	876,000
	TOTAL PARKS & RECREATION	76,000	-	300,000	450,000	210,000	-	-	1,036,000
PUBLIC WORKS	Drainage Improvements	-	592,000	-	-	2,150,500	-	-	2,742,500
	Transportation Improvements	-	3,573,300	2,403,000	-	4,766,550	1,081,000	38,471,580	50,295,430
	TOTAL PUBLIC WORKS	-	4,165,300	2,403,000	-	6,917,050	1,081,000	38,471,580	53,037,930
PUBLIC UTILITIES	Reclaimed Water Expansion	-	-	-	-	-	-	-	-
	Sanitary Sewer Collection	-	-	-	-	-	50,000	-	50,000
	Water Distribution	-	-	-	-	1,846,760	3,143,000	-	4,989,760
	Water Plant(s) Improvements	-	-	-	-	-	550,000	-	550,000
	TOTAL PUBLIC UTILITIES	-	-	-	-	1,846,760	3,743,000	-	5,589,760
	TOTAL 2019 CIP	\$ 476,840	\$ 4,165,300	\$ 3,178,000	\$ 450,000	\$ 13,887,060	\$ 7,024,000	\$ 38,471,580	\$ 67,652,780

FY 2019 CIP FUNDING SOURCE BY DEPARTMENT



**2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY**

PROJECT CODE	2019 PROJECT LISTING	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
CITY FACILITIES									
U18UAB	Utilities Administration Building & Field Operations Center	-	-	-	-	-	2,200,000	-	2,200,000
CF19EO	Emergency Operations Center and City Hall Generator	-	-	-	-	1,250,000	-	-	1,250,000
R20FAC	Public Works Facility Phase II Structures & Improvements	-	-	-	-	1,250,000	2,200,000	-	3,450,000
TOTAL CITY FACILITIES		-	-	-	-	1,250,000	2,200,000	-	3,450,000
INFORMATION TECHNOLOGY									
IT19PD	Police Data Center Disaster Recovery	232,450	-	-	-	-	-	-	232,450
IT19CH	City Hall Backup and Recovery Upgrade	118,390	-	-	-	-	-	-	118,390
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	50,000	-	-	-	-	-	-	50,000
	Communication Equipment	400,840	-	-	-	-	-	-	400,840
TOTAL INFORMATION TECHNOLOGY		400,840	-	-	-	-	-	-	400,840
PUBLIC SAFETY									
F15FPT	Public Safety Training Complex	-	-	-	-	488,250	-	-	488,250
F17R81	Fire Station 81 Renovation	-	-	-	-	2,775,000	-	-	2,775,000
F19F56	Fire Station 86 - West Villages Independent District	-	-	475,000	-	-	-	-	475,000
PD18PS	Police Station Renovation	-	-	-	-	400,000	-	-	400,000
	Structures & Improvements	-	-	475,000	-	3,663,250	-	-	4,138,250
TOTAL PUBLIC SAFETY		-	-	475,000	-	3,663,250	-	-	4,138,250
PARKS & RECREATION									
P19PAI	Park Amenities	-	-	-	-	10,000	-	-	10,000
	Amenities Improvements	-	-	-	-	10,000	-	-	10,000
P10MCG	Myakkahatchee Creek Greenway Trail	-	-	-	-	-	-	-	-
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	-	-	-	-	-	-	-	-
P17BGA	Blueways/Greenways Access - Blue Ridge Park	-	-	150,000	-	-	-	-	150,000
P17EPI	Environmental Park Improvements	-	-	-	-	-	-	-	-
P18SHA	Spring Haven Land Acquisition	-	-	-	-	-	-	-	-
	Blueways/Greenways	-	-	150,000	-	-	-	-	150,000
P17BPG	Boundless Playground	-	-	-	-	-	-	-	-
P17CCI	City Center Improvements	-	-	-	-	-	-	-	-
P17CEC	Community Education Center - Parking Lot Improvements	-	-	-	-	-	-	-	-
P17DGC	Disc Golf Course	-	-	-	-	-	-	-	-
P17NPP	North Port Aquatic Center	76,000	-	-	-	-	-	-	76,000
P19BPR	Butler Park Playground Replacement	-	-	-	-	200,000	-	-	200,000
P19AP4	Atwater Park - Phase IV	-	-	150,000	-	-	-	-	150,000
WM19BR	Warm Mineral Springs Building Rehabilitation	-	-	-	450,000	-	-	-	450,000
	Structures & Improvements	76,000	-	150,000	450,000	200,000	-	-	876,000
TOTAL PARKS & RECREATION		76,000	-	300,000	450,000	210,000	-	-	1,036,000
PUBLIC WORKS									
R16RSS	Big Slough Watershed Implementation Study	-	-	-	-	-	-	-	-
R17S06	Rehabilitation of Water Control Structure 106	-	592,000	-	-	508,000	-	-	1,100,000
R17POF	Piping of Outfalls and Catch Basins in Grid 205	-	-	-	-	-	-	-	-

2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY

PROJECT CODE	2019 PROJECT LISTING	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
R19DSI	Drainage System Improvements	-	-	-	-	1,642,500	-	-	1,642,500
	Drainage Improvements	-	592,000	-	-	2,150,500	-	-	2,742,500
R15PW1 & U15PW1	Price Boulevard Widening Phase I	-	-	2,403,000	-	-	1,081,000	36,863,320	40,347,320
R16BRR	2016-Bridge Rehabilitation	-	-	-	-	-	-	-	-
R16SEL	Sidewalks-Eldron Ave	-	-	-	-	-	-	-	-
R16TTP	Tamiami Trail Parking - South	-	-	-	-	-	-	385,000	385,000
R17BRR	2017-Bridge Rehabilitation	-	-	-	-	-	-	-	-
R17RRM	2017 -Routine Road Maintenance	-	-	-	-	-	-	-	-
R18BBL	Biscayne Drive Bike Lanes	-	-	-	-	-	-	1,223,260	1,223,260
R18PBT	Tropicaine Boulevard Rehabilitation	-	-	-	-	-	-	-	-
R18RRM	2018-Routine Road Maintenance	-	-	-	-	-	-	-	-
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	-	-	-	-	271,000	-	-	271,000
R19BRR	Pan American Boulevard Bridge Rehabilitation	-	-	-	-	50,000	-	-	50,000
R19RRH	2019 - Road Rehabilitation	-	3,573,300	-	-	1,452,600	-	-	5,025,900
R19TRR	Tropicaine Boulevard Road Reconstruction	-	-	-	-	2,910,000	-	-	2,910,000
R19TTP	Tamiami Trail Parking - North	-	-	-	-	82,950	-	-	82,950
	Transportation Improvements	-	3,573,300	2,403,000	-	4,766,550	1,081,000	38,471,580	50,295,430
	TOTAL PUBLIC WORKS	-	4,165,300	2,403,000	-	6,917,050	1,081,000	38,471,580	53,037,930
	PUBLIC UTILITIES								
U17RW4	Reclaimed Water Expansion-Phase 4	-	-	-	-	-	-	-	-
	Reclaimed Water Expansion	-	-	-	-	-	-	-	-
U19STO	Wastewater Transmission Oversizing	-	-	-	-	-	50,000	-	50,000
	Sanitary Sewer Collection	-	-	-	-	-	50,000	-	50,000
U17ASR	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	-	-	-	-	-	-	-	-
U17WOR	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1	-	-	-	-	-	-	-	-
U17WAS	Ammonia Upgrade at Booster Pump Station	-	-	-	-	-	-	-	-
U17WBR	Water Pipeline Bridge Replacements - Salford/Cocoplum	-	-	-	-	-	-	-	-
U17WRO	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements	-	-	-	-	-	633,000	-	633,000
U18PWM	Potable Water Meter at Charlotte County Interconnect	-	-	-	-	-	-	-	-
U18WBR	Water Pipeline Bridge Replacements - Cranberry/Snover	-	-	-	-	-	-	-	-
U18WDI	Water Distribution System Improvements	-	-	-	-	-	-	-	-
U19NEP	Neighborhood Water/Wastewater Line Extension	-	-	-	-	1,492,760	-	-	1,492,760
U19WBR	Water Pipeline Bridge Replacements - Sc	-	-	-	-	-	260,000	-	260,000
U19WDI	Water Distribution System Improvement	-	-	-	-	354,000	350,000	-	704,000
U19WSM	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard	-	-	-	-	-	1,850,000	-	1,850,000
U19WTO	Water Transmission Oversizing	-	-	-	-	-	50,000	-	50,000
	Water Distribution	-	-	-	-	1,846,760	3,143,000	-	4,989,760

**2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY**

PROJECT CODE	2019 PROJECT LISTING	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	-	-	-	-	-	-	-	-
U18SAB	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration	-	-	-	-	-	-	-	-
U18SIC	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating	-	-	-	-	-	-	-	-
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	-	-	-	-	-	550,000	-	550,000
U19SWT	Southwest Wastewater Treatment Facility	-	-	-	-	-	-	-	-
	Water Plant(s) Improvements	-	-	-	-	-	550,000	-	550,000
	TOTAL PUBLIC UTILITIES	-	-	-	-	1,846,760	3,743,000	-	5,589,760
	TOTAL 2019 CIP	\$ 476,840	\$ 4,165,300	\$ 3,178,000	\$ 450,000	\$ 13,887,060	\$ 7,024,000	\$ 38,471,580	\$ 67,652,780

**2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
IMPACT ON OPERATING BUDGET**

PROJECT CODE	PROJECT NAME	FY2019 CIP	FY2019 IMPACT	FY2020 IMPACT	FY2021 IMPACT	FY2022 IMPACT	FY2023 IMPACT	TOTAL 5 YEAR
CITY FACILITIES								
U18UAB	Utilities Administration Building & Field Operations Center	2,200,000	-	500	530	570	600	2,200
CF19EO	Emergency Operations Center and City Hall Generator	1,250,000	5,200	5,310	5,440	5,570	5,700	27,220
TOTAL CITY FACILITIES		3,450,000	5,200	5,810	5,970	6,140	6,300	29,420
INFORMATION TECHNOLOGY								
IT19PD	Police Data Center Disaster Recovery	232,450	-	1,400	1,400	1,400	1,400	5,600
IT19CH	City Hall Backup and Recovery Upgrades	118,390	-	-	-	-	-	-
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	50,000	-	-	-	-	-	-
TOTAL INFORMATION TECHNOLOGY		400,840	-	1,400	1,400	1,400	1,400	5,600
PUBLIC SAFETY								
F15FPT	Public Safety Training Complex	488,250	21,000	21,420	21,870	22,320	22,780	109,390
F17R81	Fire Station 81 Renovation	2,775,000	5,000	5,100	5,210	5,320	5,430	26,060
F19FS6	Fire Station 86 - West Villages Independent District	475,000	761,640	1,208,880	1,525,560	2,155,340	2,299,700	7,951,120
PD18PS	Police Station Renovation	400,000	-	-	-	-	-	-
TOTAL PUBLIC SAFETY		4,138,250	787,640	1,235,400	1,552,640	2,182,980	2,327,910	8,086,570
PARKS & RECREATION								
P10MCG	Myakkahatchee Creek Greenway Trail	-	8,000	8,240	8,480	8,740	9,000	42,460
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	-	-	-	-	-	-	-
P17BGA	Blueways/Greenways Access - Blue Ridge Park	150,000	6,000	6,180	6,360	6,550	6,740	31,830
P17BPG	Boundless Playground	-	1,500	1,550	1,600	1,650	1,700	8,000
P17CCI	City Center Improvements	-	1,000	1,040	1,080	1,120	1,160	5,400
P17CEC	Community Education Center - Parking Lot Improvements	-	-	-	-	-	-	-
P17DGC	Disc Golf Course	-	2,000	2,060	2,120	2,190	2,250	10,620
P17EPI	Environmental Park Improvements	-	1,800	1,920	1,980	2,040	2,100	9,840
P17NPP	North Port Aquatic Center	76,000	251,980	401,990	422,950	426,350	416,580	1,919,850
P18SHA	Spring Haven Land Acquisition	-	-	-	-	-	-	-
P19AP4	Atwater Park - Phase IV	150,000	-	-	-	-	-	-
P19BPR	Butler Park Playground Replacement	200,000	-	-	-	-	-	-
P19PAI	Park Amenities	10,000	-	-	-	-	-	-
WM19BR	Warm Mineral Springs Building Rehabilitation	450,000	-	-	-	-	-	-
TOTAL PARKS & RECREATION		1,036,000	272,280	422,980	444,570	448,640	439,530	2,028,000

**2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
IMPACT ON OPERATING BUDGET**

PROJECT CODE	PROJECT NAME	FY2019 CIP	FY2019 IMPACT	FY2020 IMPACT	FY2021 IMPACT	FY2022 IMPACT	FY2023 IMPACT	TOTAL 5 YEAR
PUBLIC WORKS								
R15PW1 & U15PW1	Price Boulevard Widening Phase I	40,347,320	-	-	1,740,000	1,740,000	1,740,000	5,220,000
R16BRR	2016-Bridge Rehabilitation	-	-	-	-	-	-	-
R16RSS	Big Slough Watershed Implementation Study	-	-	-	-	-	-	-
R16SEL	Sidewalks-Eldron Ave	-	-	840	880	930	990	3,640
R16TTP	Tamiami Trail Parking - South	385,000	530	550	580	910	940	3,510
R17BRR	2017-Bridge Rehabilitation	-	-	-	-	-	-	-
R17POF	Piping of Outfalls and Catch Basins in Grid 205	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(25,000)
R17RRM	2017 -Routine Road Maintenance	-	-	-	-	-	-	-
R17S06	Rehabilitation of Water Control Structure 106	1,100,000	-	500	550	600	650	2,300
R18BBL	Biscayne Drive Bike Lanes	1,223,260	-	-	-	-	-	-
R18BRR	2018-Bridge Rehabilitation	-	-	-	-	-	-	-
R18PBT	Tropicaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path	-	-	-	-	-	-	-
R18RRM	2018-Routine Road Maintenance	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(5,000)
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	271,000	-	-	-	930	970	1,900
R19BRR	Pan American Boulevard Bridge Rehabilitation	50,000	-	-	-	-	-	-
R19DSI	Drainage System Improvements	1,642,500	-	(125,000)	(125,000)	(125,000)	(125,000)	(500,000)
R19RRH	2019 - Road Rehabilitation	5,025,900	-	-	-	-	-	-
R19TRR	Tropicaire Boulevard Road Reconstruction	2,910,000	-	-	-	-	-	-
R19TTP	Tamiami Trail Parking - North	82,950	-	-	-	-	-	-
TOTAL PUBLIC WORKS		53,037,930	(5,470)	(129,110)	1,611,010	1,612,370	1,612,550	4,701,350
PUBLIC UTILITIES								
U17ASR	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	-	57,190	60,630	64,260	68,110	72,200	322,390
U17WOR	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1	-	100	100	110	110	110	530
U17RW4	Reclaimed Water Expansion-Phase 4	-	-	-	20,830	22,070	23,390	66,290
U17WAS	Ammonia Upgrade at Booster Pump Station	-	-	1,240	1,310	1,390	1,480	5,420
U17WBR	Water Pipeline Bridge Replacements - Salford/Cocoplum	-	-	-	-	-	-	-
U17WRO	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements	633,000	55,000	58,300	61,800	65,520	69,450	310,070
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	-	220	230	250	270	280	1,250

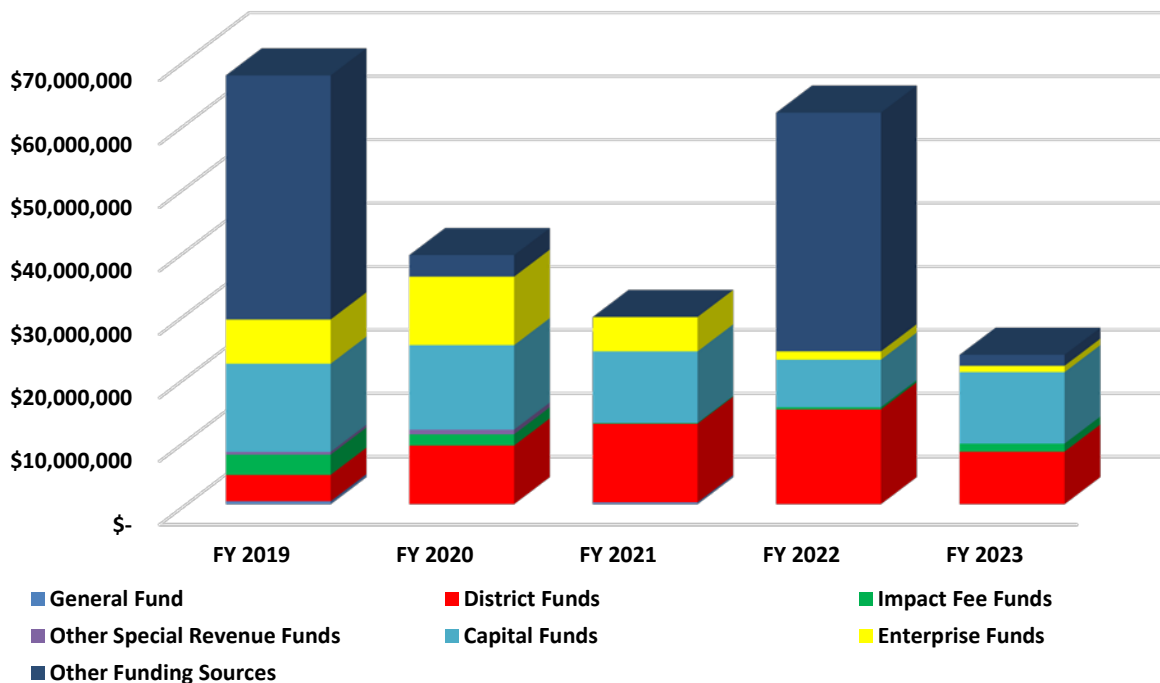
**2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
IMPACT ON OPERATING BUDGET**

PROJECT CODE	PROJECT NAME	FY2019 CIP	FY2019 IMPACT	FY2020 IMPACT	FY2021 IMPACT	FY2022 IMPACT	FY2023 IMPACT	TOTAL 5 YEAR
U18PWM	Potable Water Meter at Charlotte County Interconnect	-	100	110	120	120	130	580
U18WBR	Water Pipeline Bridge Replacements - Cranberry/Snover	-	-	-	-	-	-	-
U18WDI	Water Distribution System Improvements	-	100	110	120	120	130	580
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	550,000	-	-	-	-	-	-
U18SAB	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration	-	(200)	(240)	(260)	(240)	-	(940)
U18SIC	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating	-	-	-	-	-	-	-
U19NEP	Neighborhood Water/Wastewater Line Extension	1,492,760	-	-	-	-	-	-
U19WBR	Water Pipeline Bridge Replacements - Salford/Snover	260,000	-	-	-	-	-	-
U19WDI	Water Distribution System Improvements	704,000	-	-	-	-	-	-
U19WSM	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard	1,850,000	-	110	120	130	130	490
U19WTO	Water Transmission Oversizing	50,000	-	-	-	-	-	-
U19SWT	Southwest Wastewater Treatment Facility	-	195,500	496,200	526,000	557,600	591,200	2,366,500
U19STO	Wastewater Transmission Oversizing	50,000	-	-	-	-	-	-
TOTAL PUBLIC UTILITIES		5,589,760	308,010	616,790	674,660	715,200	758,500	3,073,160
TOTAL ALL PROJECTS		67,652,780	1,367,660	2,153,270	4,290,250	4,966,730	5,146,190	17,924,100

**2019 - 2023 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF ALL PROJECTS BY FUNDING TYPE**

FUNDING TYPE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 - 2028	TOTAL 10-Year CIP
<i>General Fund</i>	\$ 476,840	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ 786,840
<i>District Funds</i>	4,165,300	9,262,150	12,381,750	14,944,220	8,303,220	43,334,499	\$ 92,391,139
<i>Impact Fee Funds</i>	3,178,000	1,760,000	125,000	355,450	1,254,540	275,000	\$ 6,947,990
<i>Other Special Revenue Funds</i>	450,000	750,000	-	-	-	-	\$ 1,200,000
<i>Capital Funds</i>	13,887,060	13,310,970	11,279,900	7,485,100	11,269,530	44,501,840	\$ 101,734,400
<i>Enterprise Funds</i>	6,974,000	10,790,000	5,414,890	1,316,390	1,000,000	3,000,000	\$ 28,495,280
<i>Other Funding Sources</i>	38,471,580	3,396,000	-	37,624,800	1,726,460	-	\$ 81,218,840
PROJECTS TOTAL	67,602,780	39,269,120	29,511,540	61,725,960	23,553,750	91,111,339	312,774,489
<i>Debt Service</i>	-	-	1,740,000	1,740,000	1,740,000	8,700,000	\$ 13,920,000
GRAND TOTAL	67,602,780	39,269,120	31,251,540	63,465,960	25,293,750	99,811,339	326,694,489

FY 2019-2023 CIP BY FUNDING SOURCE



**2019 - 2028 CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY**

PROJECT CODE	5-YEAR PROJECT LISTING	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	PRE-FY 2019	TOTAL COST
CITY FACILITIES								
U18UAB	Utilities Administration Building & Field Operations Center	2,200,000	7,315,000	-	-	-	310,000	9,825,000
CF19EO	Emergency Operations Center and City Hall Generator	1,250,000	-	-	-	-	-	1,250,000
R20FAC	Public Works Facility Phase II	-	259,130	-	7,310,450	-	-	7,569,580
TOTAL CITY FACILITIES		3,450,000	7,574,130	-	7,310,450	-	310,000	18,644,580
INFORMATION TECHNOLOGY								
IT19PD	Police Data Center Disaster Recovery	232,450	-	-	-	-	-	232,450
IT19CH	City Hall Backup and Recovery Upgrades	118,390	-	-	-	-	-	118,390
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	50,000	-	-	-	-	-	50,000
IT21SR	Storage Area Network (SAN) Replacement	-	-	155,000	-	-	-	155,000
IT21NI	Network Infrastructure	-	-	155,000	-	-	-	155,000
IT21PF	Price Road Dark Fiber	-	-	215,000	-	-	-	215,000
TOTAL INFORMATION TECHNOLOGY		400,840	-	525,000	-	-	-	925,840
PUBLIC SAFETY								
F15FPT	Public Safety Training Complex	488,250	-	-	-	-	755,000	1,243,250
F17R81	Fire Station 81 Renovation	2,775,000	-	-	-	-	350,000	3,125,000
F19FS6	Fire Station 86 - West Villages Independent District	475,000	400,000	25,000	25,000	25,000	-	950,000
New	Fire Station Alerting System	-	300,000	-	-	-	-	300,000
F23FS7	Fire Station 87 - (North Toledo Blade & I-75 Area)	-	-	-	-	5,000,000	-	5,000,000
PD18PS	Police Station Renovation	400,000	4,000,000	-	-	-	40,000	4,440,000
TOTAL PUBLIC SAFETY		4,138,250	4,700,000	25,000	25,000	5,025,000	1,145,000	15,058,250
PARKS & RECREATION								
P10MCG	Myakkahatchee Creek Greenway Trail	-	-	-	-	-	1,425,005	1,425,005
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	-	-	-	-	-	4,102,174	4,102,174
P17BGA	Blueways/Greenways Access - Blue Ridge Park	150,000	-	-	-	-	150,000	300,000
P17BPG	Boundless Playground	-	-	-	-	-	589,000	589,000
P17CCI	City Center Improvements	-	-	-	-	-	330,000	330,000
P17CEC	Community Education Center - Parking Lot Improvements	-	-	-	-	-	620,000	620,000
P17DGC	Disc Golf Course	-	-	-	-	-	50,000	50,000
P17EPI	Environmental Park Improvements	-	-	-	-	-	340,000	340,000
P17NPP	North Port Aquatic Center	76,000	-	-	-	-	12,000,000	12,076,000
P18SHA	Spring Haven Land Acquisition	-	-	-	-	-	1,500,000	1,500,000
P19AP4	Atwater Park - Phase IV	150,000	-	-	-	-	-	150,000
P19BPR	Butler Park Playgound Replacement	200,000	-	-	-	-	-	200,000
P19PAI	Park Amenities	10,000	50,000	50,000	50,000	50,000	-	210,000
New	Butler Park Field Lighting	-	250,000	-	275,000	-	-	525,000
New	Replacement Park Pavilion - Blue Ridge Park	-	300,000	-	-	-	-	300,000
P20BPS	Butler Park Shade Structures	-	160,000	-	-	-	-	160,000
New	Deer Prairie Creek Connector Bridge	-	128,490	-	-	-	-	128,490
New	Dallas White Park - Conceptual Master Plan Design & Site Renovations	-	250,000	1,500,000	-	-	-	1,750,000
New	Marina Park Restrooms	-	175,000	-	-	-	-	175,000

2019 - 2028 CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY

PROJECT CODE	5-YEAR PROJECT LISTING	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	PRE-FY 2019	TOTAL COST
P20PAS	Boca Chica Neighborhood Park	-	300,000	-	-	-	-	300,000
P21LPD	Langlais Park Development	-	-	100,000	-	-	-	100,000
New	LaBrea Park Restrooms	-	-	175,000	-	-	-	175,000
New	Garden of the Five Senses - Nature Center with Pavilion & Parking	-	-	-	150,000	750,000	-	900,000
New	Canal & Creek Master Plan - Phase II	-	-	-	-	503,130	-	503,130
New	West Villages South River Road Park	-	-	-	-	-	-	-
WM19BR	Warm Mineral Springs Building Rehabilitation	450,000	3,150,000	-	-	-	-	3,600,000
TOTAL PARKS & RECREATION		1,036,000	4,763,490	1,825,000	475,000	1,303,130	21,106,179	30,508,799
PUBLIC WORKS								
R15PW1 & U15PW1	Price Boulevard Widening Phase I	40,347,320	-	-	-	-	5,351,270	45,698,590
R16BRR	2016-Bridge Rehabilitation	-	-	-	-	-	213,820	213,820
R16RSS	Big Slough Watershed Implementation Study	-	-	-	-	-	300,000	300,000
R16SEL	Sidewalks-Eldron Ave	-	-	-	-	-	1,227,000	1,227,000
R16TTP	Tamiami Trail Parking - South	385,000	-	-	-	-	461,200	846,200
R17BRR	2017-Bridge Rehabilitation	-	-	-	-	-	213,820	213,820
R17POF	Piping of Outfalls and Catch Basins in Grid 205	-	-	-	-	-	2,180,040	2,180,040
R17RRM	2017 -Routine Road Maintenance	-	-	-	-	-	4,431,600	4,431,600
R17S06	Rehabilitation of Water Control Structure 106	1,100,000	-	-	-	-	1,980,000	3,080,000
R18BBL	Biscayne Drive Bike Lanes	1,223,260	-	-	-	-	114,100	1,337,360
R18BRR	2018-Bridge Rehabilitation	-	-	-	-	-	260,500	260,500
R18PBT	Tropicaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path	-	2,193,380	-	-	-	443,370	2,636,750
R18RRM	2018-Routine Road Maintenance	-	-	-	-	-	5,450,000	5,450,000
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	271,000	300,000	362,000	-	-	80,000	1,013,000
R19BRR	Pan American Boulevard Bridge Rehabilitation	50,000	208,600	-	-	-	-	258,600
R19DSI	Drainage System Improvements	1,642,500	-	-	-	-	-	1,642,500
R19RRH	2019 - Road Rehabilitation	5,025,900	-	-	-	-	-	5,025,900
R19TRR	Tropicaire Boulevard Road Reconstruction	2,910,000	-	-	-	-	-	2,910,000
R19TTP	Tamiami Trail Parking - North	82,950	996,000	-	-	-	-	1,078,950
R20S08	Rehabilitation of Water Control Structure 108	-	192,000	2,391,000	-	-	-	2,583,000
New	Price Widening Phase II - Sumter Boulevard to Westerly Terminus of Middle and High Schools	-	4,130,000	2,600,000	37,624,800	1,000,000	-	45,354,800
New	Flood Reduction Improvements	-	-	300,000	-	-	-	300,000
New	Price Widening Phase III - West of Spring Haven Drive to Biscayne Drive	-	-	-	-	-	-	-
Program	Bridge Rehabilitation & Repair Program	-	275,000	300,000	325,000	350,000	-	1,250,000
Program	Drainage Improvement Program	-	2,207,250	2,240,370	2,273,960	2,308,030	-	9,029,610
Program	Road Rehabilitation Program	-	5,748,270	5,891,980	6,051,060	6,232,590	-	23,923,900
Program	Sidewalk and Pedestrian Bridges Program	-	80,000	600,000	600,000	600,000	-	1,880,000
Program	Water Control Structure Program	-	398,000	5,229,000	3,602,000	3,852,000	-	13,081,000
TOTAL PUBLIC WORKS		53,037,930	16,728,500	19,914,350	50,476,820	14,342,620	22,706,720	177,206,940
PUBLIC UTILITIES								
U17ASR	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	-	-	-	-	-	1,625,525	1,625,525
U17WOR	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1	-	-	-	-	-	350,000	350,000

2019 - 2028 CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY

PROJECT CODE	5-YEAR PROJECT LISTING	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	PRE-FY 2019	TOTAL COST
U17WAS	Ammonia Upgrade at Booster Pump Station	-	-	-	-	-	263,750	263,750
U17WBR	Water Pipeline Bridge Replacements - Salford/Cocoplum	-	-	-	-	-	150,000	150,000
U17WRO	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements	633,000	-	-	-	-	1,555,000	2,188,000
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	-	-	-	-	-	261,090	261,090
U17RW4	Reclaimed Water Expansion-Phase 4	-	200,000	-	-	-	2,420,000	2,620,000
U18PWM	Potable Water Meter at Charlotte County Interconnect	-	-	-	-	-	300,000	300,000
U18WBR	Water Pipeline Bridge Replacements - Cranberry/Snover	-	-	-	-	-	160,000	160,000
U18WDI	Water Distribution System Improvements	-	-	-	-	-	372,990	372,990
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	550,000	630,000	630,000	-	-	240,000	2,050,000
U18SAB	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration	-	-	-	-	-	285,000	285,000
U18SIC	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating	-	-	-	-	-	143,160	143,160
U19NEP	Neighborhood Water/Wastewater Line Extension	1,492,760	-	-	-	-	-	1,492,760
U19WBR	Water Pipeline Bridge Replacements - Salford/Snover	260,000	-	-	-	-	-	260,000
U19WDI	Water Distribution System Improvements	704,000	-	-	-	-	-	704,000
U19WSM	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard	1,850,000	-	-	-	-	-	1,850,000
U19WTO	Water Transmission Oversizing	50,000	-	-	-	-	-	50,000
U19SWT	Southwest Wastewater Treatment Facility	-	-	-	450,000	500,000	-	950,000
U19STO	Wastewater Transmission Oversizing	50,000	-	-	-	-	-	50,000
New	Booster Station Improvements	-	200,000	-	-	-	-	200,000
New	Raw Water Intake	-	50,000	300,000	-	-	-	350,000
New	Myakkahatchee Creek Water Treatment Plan (MCWTP) Improvements	-	1,610,000	1,105,000	-	400,000	-	3,115,000
New	Wastewater Treatment Plant Improvements - Clarifier #3	-	360,000	-	-	-	-	360,000
U21MPS	Master Pumping Station and Forcemain	-	-	2,950,000	-	-	-	2,950,000
New	Turbo Blowers	-	-	329,890	366,390	-	-	696,280
U22SWT	Southwest Water Treatment Plant	-	-	-	-	-	-	-
New	Deep Bed Filter Sand Replacement	-	-	-	400,000	-	-	400,000
Program	Neighborhood Water Line Extensions	-	1,228,000	1,252,600	1,277,700	1,303,300	-	5,061,600
Program	Water Distribution System Improvements	-	680,000	434,700	569,600	449,700	-	2,134,000
Program	Water Pipeline Bridge Replacements	-	120,000	120,000	275,000	130,000	-	645,000
Program	Water Transmission Oversizing	-	50,000	50,000	50,000	50,000	-	200,000
Program	Wastewater Treatment Plant (WWTP) Improvement Program	-	325,000	-	-	-	-	325,000
Program	Wastewater Transmission Oversizing	-	50,000	50,000	50,000	50,000	-	200,000
TOTAL PUBLIC UTILITIES		5,589,760	5,503,000	7,222,190	3,438,690	2,883,000	8,126,515	32,763,155
Debt Service		-	-	1,740,000	1,740,000	1,740,000	-	8,700,000
TOTAL 2019-2023 CIP		\$ 67,652,780	\$ 39,269,120	\$ 31,251,540	\$ 63,465,960	\$ 25,293,750	\$ 53,394,414	\$ 283,807,564

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

001 - General Fund		Category: Other						
			FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
CAPITAL PROJECT EXPENSES		Carryover	New Funding					
New Assets								
IT19PD	Police Data Center Disaster Recovery	-	232,450	-	-	-	-	-
IT19CH	City Hall Backup and Recovery Upgrades	-	118,390	-	-	-	-	-
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	-	50,000	-	-	-	-	-
P17NPP	North Port Aquatic Center	-	76,000	-	-	-	-	-
Improvement of Existing Assets								
P17CEC	Community Education Center - Parking Lot Improvements	54,000	-	-	-	-	-	-
Replacement of Existing Assets								
IT21SR	Storage Area Network (SAN) Replacement	-	-	-	155,000	-	-	-
IT21NI	Network Infrastructure	-	-	-	155,000	-	-	-
PD18PS	Police Station Renovation	40,000	-	-	-	-	-	-
Sub-total - New, Existing, Replacement Assets		94,000	476,840	-	310,000	-	-	-
Total Capital Project Expenses:		94,000	476,840	-	310,000	-	-	-
Total FY 18-19 Funding:			570,840					

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

107 - Road & Drainage District		Category: Other						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUE								
CAPITAL PROJECT EXPENSES		Carryover	New Funding					
New Assets								
R16SEL	Sidewalks-Eldron Ave	70,230	-	-	-	-	-	
R16TTP	Tamiami Trail Parking - South	-	-	-	-	-	-	
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	-	-	-	-	-	-	
R20FAC	Public Works Facility Phase II	-	-	94,130	-	3,926,250	-	
R19TTP	Tamiami Trail Parking - North	-	-	-	-	-	-	
Program	Sidewalk and Pedestrian Bridges Program	-	-	80,000	328,300	322,800	317,200	
Improvement of Existing Assets								
R17S06	Rehabilitation of Water Control Structure 106	1,011,500	592,000	-	-	-	-	
R17RRM	2017 -Routine Road Maintenance	653,779	-	-	-	-	-	
R18BBL	Biscayne Drive Bike Lanes	114,100	-	-	-	-	-	
R18RRM	2018-Routine Road Maintenance	4,025,900	-	-	-	-	-	
R18BRR	2018-Bridge Rehabilitation	7,000	-	-	-	-	-	
R19RRH	2019 - Road Rehabilitation	-	3,573,300	-	-	-	-	
Program	Drainage Improvement Program	-	-	1,207,850	1,225,970	1,244,360	1,263,030	
Program	Bridge Rehabilitation & Repair Program	-	-	5,900	25,500	45,000	64,400	
Program	Road Rehabilitation Program	-	-	4,248,270	4,391,980	4,551,060	4,732,590	
Replacement of Existing Assets								
R17POF	Piping of Outfalls and Catch Basins in Grid 205	1,016,030	-	-	-	-	-	

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

107 - Road & Drainage District		Category: Other						
			FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
R20S08	Rehabilitation of Water Control Structure 108	-	-	192,000	1,195,500	-	-	-
New	Price Widening Phase II - Sumter Boulevard to Westerly Terminus of Middle and High Schools	-	-	3,130,000	2,600,000	-	-	-
Program	Water Control Structure Program	-	-	199,000	2,614,500	1,801,000	1,926,000	10,298,400
Sub-total - New, Existing, Replacement Assets		6,898,539	4,165,300	9,157,150	12,381,750	11,890,470	8,303,220	43,334,499
Total Capital Project Expenses:		6,898,539	4,165,300	9,157,150	12,381,750	11,890,470	8,303,220	43,334,499
Total FY 18-19 Funding:			11,063,839					

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

110 Fire District		Category: Other					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE							
Grants		-	-	-	-	-	-
CAPITAL PROJECT EXPENSES	Carryover	New Funding					
<i>New Assets</i>							
<i>Improvement of Existing Assets</i>							-
<i>Replacement of Existing Assets</i>							-
Sub-total - New, Existing, Replacement Assets		-	-	-	-	-	-
Total Capital Project Expenses:		-	-	-	-	-	-
Total FY 18-19 Funding:		-					

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

115 - Tree Fund		Category: Other					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE							
Revenue		-	-	-	-	-	-
Investment Income		-	-	-	-	-	-
Total Revenue:		-	-	-	-	-	-
CAPITAL PROJECT EXPENSES	Carryover	New Funding					
<i>New Assets</i>							
<i>Improvement of Existing Assets</i>							
<i>Replacement of Existing Assets</i>							
		-	-	-	-	-	-
Sub-total - New, Existing, Replacement Assets		-	-	-	-	-	-
Total Capital & Operating Project Expenses:		-	-	-	-	-	-
Total FY 18-19 Funding:		\$ -					

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

120 - Solid Waste District		Category: Other					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Beginning Balance:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		-	-	-	-	-	-
CAPITAL PROJECT EXPENSES		Carryover	New Funding				
<i>New Assets</i>							
R20FAC	Public Works Facility Phase II	-	-	105,000	-	3,053,750	-
<i>Improvement of Existing Assets</i>							
<i>Replacement of Existing Assets</i>							
		-	-	-	-	-	-
Sub-total - New & Replacement Assets		-	-	105,000	-	3,053,750	-
Total Capital Project Expenses:		-	-	105,000	-	3,053,750	-
Total FY 18-19 Funding:		-					

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

125 - Warm Mineral Springs		Category: Other						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Beginning Balance:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		-	-	-	-	-	-	
CAPITAL PROJECT EXPENSES	Carryover	New Funding						
<i>New Assets</i>								
<i>Improvement of Existing Assets</i>								
<i>Replacement of Existing Assets</i>								
WM19BR	Warm Mineral Springs Building Rehabilitation	-	450,000	750,000	-	-	-	
Sub-total - New & Replacement Assets		-	450,000	750,000	-	-	-	
Total Capital Project Expenses:		-	450,000	750,000	-	-	-	
Total FY 18-19 Funding:		450,000						

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

144 - Escheated Lots-Land & Future Projects		Category: Other					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 28,040	\$ 28,040	\$ 28,040	\$ 28,040	\$ 28,040	\$ 28,040
CAPITAL PROJECT EXPENSES		Carryover	New Funding				
<i>New Assets</i>							
<i>Improvement of Existing Assets</i>							
R15PW1 & U15PW1	Price Boulevard Widening Phase I	1,582,022	-	-	-	-	-
P17CEC	Community Education Center - Parking Lot Improvements	27,190	-	-	-	-	-
<i>Replacement of Existing Assets</i>							
		-	-	-	-	-	-
Sub-total - New, Existing, Replacement Assets		1,609,212	-	-	-	-	-
Total Capital & Operating Project Expenses:		1,609,212	-	-	-	-	-
Estimated Ending Balance:		\$ 28,040	\$ 28,040	\$ 28,040	\$ 28,040	\$ 28,040	\$ 28,040

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

146 - Escheated Lots-Parks		Category: Other					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 11,210	\$ 11,210	\$ 11,210	\$ 11,210	\$ 11,210	\$ 11,210
CAPITAL PROJECT EXPENSES		Carryover	New Funding				
<i>New Assets</i>							
<i>Improvement of Existing Assets</i>							
P17CEC	Community Education Center - Parking Lot Improvements	20,000	-	-	-	-	-
<i>Replacement of Existing Assets</i>							
		-	-	-	-	-	-
<i>Sub-total - New, Existing, Replacement Assets</i>		20,000	-	-	-	-	-
Total Capital Project Expenses:		20,000	-	-	-	-	-
Estimated Ending Balance:		\$ 11,210	\$ 11,210	\$ 11,210	\$ 11,210	\$ 11,210	\$ 11,210

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

150 - Impact Fees - Law Enforcement		Category: Impact Fees						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 24,600	\$ 178,800	\$ 310,960	\$ 523,770	\$ 685,520	\$ 844,320	
REVENUE								
Impact Fees		151,700	129,660	210,310	159,250	156,300	807,220	
Investment Income		2,500	2,500	2,500	2,500	2,500	12,500	
Total Revenue & Balances:		178,800	310,960	523,770	685,520	844,320	1,664,040	
CAPITAL PROJECT EXPENSES	Carryover	New Funding						
New Assets								
Improvement of Existing Assets								
Replacement of Existing Assets								
Sub-total - New, Existing, Replacement Assets		-	-	-	-	-	-	
Total Capital Project Expenses:		-	-	-	-	-	-	
Estimated Ending Balance:		\$ 178,800	\$ 310,960	\$ 523,770	\$ 685,520	\$ 844,320	\$ 1,664,040	

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

150 - Impact Fees - Law Enforcement-WVID		Category: Impact Fees					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 541,580	\$ 716,190	\$ 890,980	\$ 1,064,580	\$ 1,233,430	\$ 1,402,280
REVENUE							
Impact Fees		174,610	174,790	173,600	168,850	168,850	844,250
Total Revenue & Balances:		716,190	890,980	1,064,580	1,233,430	1,402,280	2,246,530
CAPITAL PROJECT EXPENSES	Carryover	New Funding					
<i>New Assets</i>							
<i>Improvement of Existing Assets</i>							
<i>Replacement of Existing Assets</i>							
Sub-total - New, Existing, Replacement Assets		-	-	-	-	-	-
Total Capital Project Expenses:		-	-	-	-	-	-
Estimated Ending Balance:		\$ 716,190	\$ 890,980	\$ 1,064,580	\$ 1,233,430	\$ 1,402,280	\$ 2,246,530

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

151 - Impact Fees - Fire Rescue		Category: Impact Fees						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 322,780	\$ 490,100	\$ 635,850	\$ 873,910	\$ 1,053,440	\$ -	
REVENUE								
Impact Fees		162,320	140,750	233,060	174,530	171,100	881,760	
Investment Income		5,000	5,000	5,000	5,000	5,000	25,000	
Total Revenue & Balances:		490,100	635,850	873,910	1,053,440	1,229,540	906,760	
CAPITAL PROJECT EXPENSES								
	Carryover	New Funding						
New Assets								
F23FS7	Fire Station 87 - (North Toledo Blade & I-75 Area)	-	-	-	-	1,229,540	-	
Improvement of Existing Assets								
Replacement of Existing Assets								
Sub-total - New, Existing, Replacement Assets		-	-	-	-	1,229,540	-	
Total Capital Project Expenses:		-	-	-	-	1,229,540	-	
Estimated Ending Balance:		\$ 490,100	\$ 635,850	\$ 873,910	\$ 1,053,440	\$ -	\$ 906,760	

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

151 - Impact Fees - Fire Rescue-WVID		Category: Impact Fees					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 683,340	\$ 395,060	\$ 181,960	\$ 342,420	\$ 497,100	\$ 651,780
REVENUE							
Impact Fees		186,720	186,900	185,460	179,680	179,680	898,400
Total Revenue & Balance		186,720	186,900	185,460	179,680	179,680	898,400
CAPITAL PROJECT EXPENSES	Carryover	New Funding					
New Assets							
F19FS6							
Fire Station 86 - West Villages Independent District	-	475,000	400,000	25,000	25,000	25,000	125,000
Improvement of Existing Assets							
Replacement of Existing Assets							
Sub-total - New, Existing, Replacement Assets	-	475,000	400,000	25,000	25,000	25,000	125,000
Total Capital Project Expenses:	-	475,000	400,000	25,000	25,000	25,000	125,000
Estimated Ending Balance:		\$ 395,060	\$ 181,960	\$ 342,420	\$ 497,100	\$ 651,780	\$ 1,425,180

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

152 - Impact Fees - Parks & Recreation		Category: Impact Fees					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 18,410	\$ 127,200	\$ 121,230	\$ 358,080	\$ 670,230	\$ 982,380
REVENUE							
Impact Fees		400,790	286,030	328,850	304,150	304,150	1,623,970
Investment Income		8,000	8,000	8,000	8,000	8,000	40,000
Total Revenue & Balances:		427,200	421,230	458,080	670,230	982,380	2,646,350
CAPITAL PROJECT EXPENSES		Carryover	New Funding				
New Assets							
P17BGA	Blueways/Greenways Access - Blue Ridge Park	98,502	150,000	-	-	-	-
P17DGC	Disc Golf Course	50,000	-	-	-	-	-
P17NPP	North Port Aquatic Center	885,000	-	-	-	-	-
P19AP4	Atwater Park - Phase IV	-	150,000	-	-	-	-
P20PAS	Boca Chica Neighborhood Park	-	-	300,000	-	-	-
P21LPD	Langlais Park Development	-	-	-	100,000	-	-
Improvement of Existing Assets							
Replacement of Existing Assets							
Sub-total - New, Existing, Replacement Assets		1,033,502	300,000	300,000	100,000	-	-
Total Capital Project Expenses:		1,033,502	300,000	300,000	100,000	-	-
Estimated Ending Balance:		\$ 127,200	\$ 121,230	\$ 358,080	\$ 670,230	\$ 982,380	\$ 2,646,350

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

152 - Impact Fees - Parks & Recreation-WVID		Category: Impact Fees					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance		\$ 1,844,780	\$ 2,322,630	\$ 2,800,980	\$ 3,279,330	\$ 3,757,680	\$ 4,236,030
REVENUE							
Impact Fees		477,850	478,350	478,350	478,350	478,350	2,391,750
Total Revenue & Balance:	\$ -	477,850	478,350	478,350	478,350	478,350	2,391,750
CAPITAL PROJECT EXPENSES	Carryover	New Funding					
New Assets							
New	West Villages South River Road Park	-	-	-	-	-	150,000
Improvement of Existing Assets							
		-	-	-	-	-	-
Replacement of Existing Assets							
		-	-	-	-	-	-
Sub-total - New, Existing, Replacement Assets		-	-	-	-	-	150,000
Total Capital Project Expenses:		-	-	-	-	-	150,000
Estimated Ending Balance:	\$ -	\$ 2,322,630	\$ 2,800,980	\$ 3,279,330	\$ 3,757,680	\$ 4,236,030	\$ 6,477,780

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

153 - Impact Fees - Transportation		Category: Impact Fees						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 7,588,570	\$ 8,605,000	\$ 10,854,200	\$ 13,529,950	\$ 15,388,930	\$ 17,202,600	
REVENUE								
	Impact Fees	3,389,430	3,219,200	4,385,750	3,568,980	3,523,670	18,087,030	
	Investment Income	30,000	30,000	30,000	30,000	30,000	150,000	
Total Revenue & Balances:		11,008,000	11,854,200	15,269,950	17,128,930	18,942,600	35,439,630	
CAPITAL PROJECT EXPENSES		Carryover	New Funding					
New Assets								
Improvement of Existing Assets								
R15PW1 & U15PW1	Price Boulevard Widening Phase I	1,500,000	2,403,000	-	-	-	-	
New	Price Widening Phase II - Sumter Boulevard to Westerly Terminus of Middle and High Schools	-	-	1,000,000	-	-	-	
New	Price Widening Phase III - West of Spring Haven Drive to Biscayne Drive	-	-	-	-	-	-	
Replacement of Existing Assets								
Sub-total - New, Existing, Replacement Assets		1,500,000	2,403,000	1,000,000	-	-	-	
Total Capital Project Expenses:		1,500,000	2,403,000	1,000,000	-	-	-	
Debt Service								
	State Infrastructure Bank Loan - Reimbursement	-	-	-	1,740,000	1,740,000	1,740,000	
Estimated Ending Balance:		\$ 8,605,000	\$ 10,854,200	\$ 13,529,950	\$ 15,388,930	\$ 17,202,600	\$ 35,439,630	

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

156 - Impact Fees - Solid Waste		Category: Impact Fees						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 508,980	\$ 753,610	\$ 974,600	\$ 1,232,470	\$ 1,464,890	\$ 1,696,150	
REVENUE								
Impact Fees		243,630	219,990	256,870	231,420	230,260	1,182,170	
Investment Income		1,000	1,000	1,000	1,000	1,000	5,000	
Total Revenue & Balances:		753,610	974,600	1,232,470	1,464,890	1,696,150	2,883,320	
CAPITAL PROJECT EXPENSES	Carryover	New Funding						
New Assets								
<i>Improvement of Existing Assets</i>								
<i>Replacement of Existing Assets</i>								
Sub-total - New, Existing, Replacement Assets	-	-	-	-	-	-	-	
Total Capital Project Expenses:	-	-	-	-	-	-	-	
Estimated Ending Balance:	\$ -	\$ 753,610	\$ 974,600	\$ 1,232,470	\$ 1,464,890	\$ 1,696,150	\$ 2,883,320	

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

157 - Impact Fees - General Government		Category: Impact Fees					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 13,190	\$ 127,560	\$ 166,930	\$ 330,450	\$ 122,840	\$ 243,310
REVENUE							
Impact Fees		112,870	97,870	162,020	121,340	118,970	613,070
Investment Income		1,500	1,500	1,500	1,500	1,500	7,500
Total Revenue & Balances:		127,560	226,930	330,450	453,290	243,310	863,880
CAPITAL PROJECT EXPENSES							
		Carryover	New Funding				
New Assets							
R20FAC	Public Works Facility Phase II	-	60,000	-	330,450	-	-
Improvement of Existing Assets							
Replacement of Existing Assets							
Sub-total - New, Existing, Replacement Assets		-	60,000	-	330,450	-	-
Total Capital Project Expenses:		-	60,000	-	330,450	-	-
Estimated Ending Balance:		\$ 127,560	\$ 166,930	\$ 330,450	\$ 122,840	\$ 243,310	\$ 863,880

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

157 - Impact Fees - General Government-WVID		Category: Impact Fees						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 350,770	\$ 480,630	\$ 610,610	\$ 739,590	\$ 864,550	\$ 989,510	
REVENUE								
Impact Fees		129,860	129,980	128,980	124,960	124,960	624,800	
		-	-	-	-	-	-	
Total Revenue & Balances:	\$ -	480,630	610,610	739,590	864,550	989,510	624,800	
CAPITAL PROJECT EXPENSES	Carryover	New Funding						
<i>New Assets</i>								
<i>Improvement of Existing Assets</i>								
<i>Replacement of Existing Assets</i>								
Sub-total - New, Existing, Replacement Assets	-	-	-	-	-	-	-	
Total Capital Project Expenses:	-	-	-	-	-	-	-	
Estimated Ending Balance:	\$ -	\$ 480,630	\$ 610,610	\$ 739,590	\$ 864,550	\$ 989,510	\$ 624,800	

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

170 - Department of Environmental Protection (DEP)		Category: Grant					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 2,730	\$ 2,730	\$ 2,730	\$ 2,730	\$ 2,730	\$ 2,730
REVENUE							
Investment Income		-	-	-	-	-	-
Total Revenue & Balances:		2,730	2,730	2,730	2,730	2,730	2,730
CAPITAL PROJECT EXPENSES		Carryover	New Funding				
New Assets							
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	513,468	-	-	-	-	-
Improvement of Existing Assets							
Replacement of Existing Assets							
Sub-total - New, Existing, Replacement Assets		513,468	-	-	-	-	-
Total Capital Project Expenses:		513,468	-	-	-	-	-
Estimated Ending Balance:		\$ 2,730	\$ 2,730	\$ 2,730	\$ 2,730	\$ 2,730	\$ 2,730

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

Surtax		Category: Infrastructure Surtax						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-28	
Estimated Available Beginning Balance:		\$ 5,282,590	\$ 3,418,680	\$ 1,575,710	\$ 2,530,510	\$ 8,097,510	\$ 10,611,680	
REVENUE								
	Taxes	11,458,730	12,203,600	12,996,900	13,841,700	14,741,500	78,498,500	
	Investment Income	150,000	150,000	150,000	150,000	10,000	50,000	
Total Revenue & Balances:		16,891,320	15,772,280	14,722,610	16,522,210	22,849,010	89,160,180	
CAPITAL PROJECT EXPENSES		Carryover	New Funding					
New Assets								
<i>City Facilities</i>								
<i>Information Technology</i>								
IT21PF	Price Road Dark Fiber	-	-	215,000	-	-	-	
<i>Fire</i>								
F15FPT	Public Safety Training Complex	755,000	488,250	-	-	-	-	
New	Fire Station Alerting System	-	-	300,000	-	-	-	
F23FS7	Fire Station 87 - (North Toledo Blade & I-75 Area)	-	-	-	-	2,044,000	-	
<i>Parks</i>								
P10MCG	Myakkahatchee Creek Greenway Trail	1,381,553	-	-	-	-	-	
P17NPP	North Port Aquatic Center	10,642,015	-	-	-	-	-	
P17BPG	Boundless Playground	588,500	-	-	-	-	-	
New	Deer Prairie Creek Connector Bridge	-	-	128,490	-	-	-	
P18SHA	Spring Haven Land Acquisition	1,500,000	-	-	-	-	-	
New	Butler Park Field Lighting	-	-	250,000	-	275,000	-	
New	Dallas White Park - Conceptual Master Plan Design & Site Renovations	-	-	250,000	1,500,000	-	-	
New	Garden of the Five Senses - Nature Center with Pavilion & Parking	-	-	-	-	150,000	750,000	
New	Canal & Creek Master Plan - Phase II	-	-	-	-	-	503,130	
<i>Road and Drainage</i>								
R16RSS	Big Slough Watershed Implementation Study	89,361	-	-	-	-	-	
R16SEL	Sidewalks-Eldron Ave	1,104,509	-	-	-	-	-	

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

Surtax			Category: Infrastructure Surtax					
			FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-28
R16TTP	Tamiami Trail Parking - South	427,806	-	-	-	-	-	-
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	80,000	271,000	300,000	362,000	-	-	-
R18PBT	Tropicaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path	-	-	2,193,380	-	-	-	-
R19TTP	Tamiami Trail Parking - North	-	82,950	-	-	-	-	-
Program	Sidewalk and Pedestrian Bridges Program	-	-	-	271,700	277,200	282,800	1,442,600
<i>Utilities</i>								
U19NEP	Neighborhood Water/Wastewater Line Extension	-	1,492,760	-	-	-	-	-
Program	Neighborhood Water Line Extensions	-	-	1,228,000	1,252,600	1,277,700	1,303,300	6,646,900
<i>Improvement of Existing Assets</i>								
<i>Parks</i>								
P17CCI	City Center Improvements	312,656	-	-	-	-	-	-
P17CEC	Community Education Center - Parking Lot Improvements	500,000	-	-	-	-	-	-
P17EPI	Environmental Park Improvements	328,237	-	-	-	-	-	-
New	Marina Park Restrooms	-	-	175,000	-	-	-	-
P19PAI	Park Amenities	-	10,000	50,000	50,000	50,000	50,000	-
P20BPS	Butler Park Shade Structures	-	-	160,000	-	-	-	-
New	LaBrea Park Restrooms	-	-	-	175,000	-	-	-
<i>Road and Drainage</i>								
R15PW1 & U15PW1	Price Boulevard Widening Phase I	350,820	-	-	-	-	-	-
R16BRR	2016-Bridge Rehabilitation	175,051	-	-	-	-	-	-
R17BRR	2017-Bridge Rehabilitation	141,708	-	-	-	-	-	-
R17RRM	2017 -Routine Road Maintenance	33,988	-	-	-	-	-	-
R17S06	Rehabilitation of Water Control Structure 106	858,775	508,000	-	-	-	-	-

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

Surtax			Category: Infrastructure Surtax					
			FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-28
R18BRR	2018-Bridge Rehabilitation	205,670	-	-	-	-	-	-
R18RRM	2018-Routine Road Maintenance	1,424,100	-	-	-	-	-	-
R19DSI	Drainage System Improvements	-	1,642,500	-	-	-	-	-
R19RRH	2019 - Road Rehabilitation	-	1,452,600	-	-	-	-	-
R19TRR	Tropicaire Boulevard Road Reconstruction	-	1,442,350	-	-	-	-	-
New	Price Widening Phase II - Sumter Boulevard to Westerly Terminus of Middle and High Schools	-	-	-	-	-	1,000,000	12,195,200
New	Flood Reduction Improvements	-	-	-	300,000	-	-	-
Program	Drainage Improvement Program	-	-	999,400	1,014,400	1,029,600	1,045,000	1,060,640
Program	Bridge Rehabilitation & Repair Program	-	-	269,100	274,500	280,000	285,600	1,456,600
Program	Road Rehabilitation Program	-	-	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Utilities								
U18WDI	Water Distribution System Improvements	358,001	-	-	-	-	-	-
U19WDI	Water Distribution System Improvements	-	354,000	-	-	-	-	-
Program	Water Distribution System Improvements	-	-	680,000	434,700	569,600	449,700	2,293,500
Replacement of Existing Assets								
City Facilities								
CF19EO	Emergency Operations Center and City Hall Generator	-	1,250,000	-	-	-	-	-
Fire								
F17R81	Fire Station 81 Renovation	-	2,775,000	-	-	-	-	-
F24PSC	Public Safety Communication Replacement	-	-	-	-	-	-	1,608,000
Parks								
P19BPR	Butler Park Playground Replacement	-	200,000	-	-	-	-	-
New	Replacement Park Pavilion - Blue Ridge Park	-	-	300,000	-	-	-	-

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

Surtax		Category: Infrastructure Surtax						FY 23-28
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23		
<i>Police</i>								
PD18PS	Police Station Renovation	-	400,000	4,000,000	-	-	-	-
<i>Road and Drainage</i>								
R17POF	Piping of Outfalls and Catch Basins in Grid 205	862,831	-	-	-	-	-	-
R19BRR	Pan American Boulevard Bridge Rehabilitation	-	50,000	208,600	-	-	-	-
R20S08	Rehabilitation of Water Control Structure 108	-	-	-	1,195,500	-	-	-
Program	Water Control Structure Program	-	-	199,000	2,614,500	1,801,000	1,926,000	10,298,400
<i>Utilities</i>								
U17WBR	Water Pipeline Bridge Replacements - Salford/Cocoplum	123,220	-	-	-	-	-	-
Program	Water Pipeline Bridge Replacements	-	-	120,000	120,000	275,000	130,000	-
Operating Capital Outlay		-	1,053,230	885,600	912,200	939,600	967,800	7,033,390
Sub-total - New, Existing, Replacement Assets		22,243,801	13,472,640	14,196,570	12,192,100	8,424,700	12,237,330	51,535,230
<i>Debt Service</i>								
Total Capital Project Expenses:		22,243,801	13,472,640	14,196,570	12,192,100	8,424,700	12,237,330	51,535,230
Estimated Ending Balance:			\$ 3,418,680	\$ 1,575,710	\$ 2,530,510	\$ 8,097,510	\$ 10,611,680	\$ 37,624,950

FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary

330 - Bond Proceeds		Category: Bonds					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
Estimated Available Beginning Balance:		\$ 1,451,650	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE							
Bond Proceeds		-	-	-	-	-	-
Investment Income		16,000	-	-	-	-	-
Total Revenue:		16,000	-	-	-	-	-
CAPITAL PROJECT EXPENSES		Estimated Annual Expenditures	New Funding				
<i>New Assets</i>							
<i>Improvement of Existing Assets</i>							
R19TRR	Tropicaire Boulevard Road Reconstruction	1,467,650	-	-	-	-	-
<i>Replacement of Existing Assets</i>							
		-	-	-	-	-	-
Sub-total - New, Existing, Replacement Assets		- 1,467,650	-	-	-	-	-
Total Capital Project Expenses:		- 1,467,650	-	-	-	-	-
Estimated Ending Balance:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**FY 2019 - 2028 Capital Improvement Plan
Fund and Project Summary**

520 - Fleet		Category: Other						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
CAPITAL PROJECT EXPENSES	Carryover	New Funding						
<i>New Assets</i>								
<i>Improvement of Existing Assets</i>								
<i>Replacement of Existing Assets</i>								
Sub-total - New, Existing, Replacement Assets	-	-	-	-	-	-	-	
Total Capital Project Expenses:	-	-	-	-	-	-	-	
Total FY 18-19 Funding:		-					-	

PROJECT TITLE:	Emergency Operations Center and City Hall Generator				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	CF19EO					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-19			CATEGORY:	City Facilities	

PROJECT DESCRIPTION AND JUSTIFICATION

Procurement and installation of an emergency generator for City Hall and build-out of vacant 2nd floor space for Emergency Operations Center (EOC) support. City Hall serves as the center of government daily operations and as the center location for the coordination of decision-making and emergency operations during disasters. Emergency backup electrical power to City Hall is required for the continuity of mission critical operations during "blue sky" or disaster response. Existing 2nd floor shell space would be built-out to accommodate shower facilities, and the kitchen/break areas of the 1st floor would be expanded to support personnel engaged in EOC operations.



OPERATING BUDGET IMPACT

Some operational impact is expected for replenishment of diesel fuel, preventative maintenance of the generator, utilities, and cleaning of EOC support facilities in City Hall.

TOTAL ESTIMATED COST: \$ 1,250,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -
TOTAL FUNDING	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Equipment, Materials, Furniture	-	1,000,000	-	-	-	-	1,000,000	-
TOTAL COST	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 2,200	\$ 2,250	\$ 2,300	\$ 2,350	\$ 2,400	\$ 11,500	\$ 11,800
Supplies	2,000	2,040	2,090	2,140	2,190	10,460	10,700
Utilities	1,000	1,020	1,050	1,080	1,110	5,260	5,500
TOTAL OPERATING IMPACTS	\$ 5,200	\$ 5,310	\$ 5,440	\$ 5,570	\$ 5,700	\$ 27,220	\$ 28,000

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Public Safety Training Complex				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	F15FPT					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-19

CATEGORY: Public Safety-Fire Rescue

PROJECT DESCRIPTION AND JUSTIFICATION

This project is necessary to provide training for Fire, EMS, and Police to meet an adopted level of service in accordance with the Fire Rescue Master Plan. Additional funding is requested in fiscal year 2019 for a "shoot house" to train law enforcement personnel for active shooter situations, a 15% increase in tower construction costs, and sitework for the property.



For illustrative purposes only

OPERATING BUDGET IMPACT

Operating impacts include building maintenance, utilities, and miscellaneous supplies for training purposes.

TOTAL ESTIMATED COST: \$ 1,243,250

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 755,000	\$ -	\$ -	\$ 755,000	\$ 755,000

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
305/306 Surtax	\$ 755,000	\$ 488,250	\$ -	\$ -	\$ -	\$ -	\$ 488,250	\$ -
TOTAL FUNDING	\$ 755,000	\$ 488,250	\$ -	\$ -	\$ -	\$ -	\$ 488,250	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 755,000	\$ 338,250	\$ -	\$ -	\$ -	\$ -	\$ 338,250	\$ -
Planning & Design	-	150,000	-	-	-	-	150,000	-
TOTAL COST	\$ 755,000	\$ 488,250	\$ -	\$ -	\$ -	\$ -	\$ 488,250	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 4,000	\$ 4,080	\$ 4,170	\$ 4,260	\$ 4,350	\$ 20,860	\$ 21,300
Supplies	5,000	5,100	5,210	5,320	5,430	26,060	26,600
Utilities	12,000	12,240	12,490	12,740	13,000	62,470	63,800
TOTAL OPERATING IMPACTS	\$ 21,000	\$ 21,420	\$ 21,870	\$ 22,320	\$ 22,780	\$ 109,390	\$ 111,701

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Fire Station 81 Renovation				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	F17R81					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-19

CATEGORY: Public Safety-Fire Rescue

PROJECT DESCRIPTION AND JUSTIFICATION

Design and renovate Fire Station 81 and Headquarters. The current station interior is worn, dated, inefficient, and in need of an overhaul. This facility was constructed in 1997 and opened in 1998, and is utilized 24-hours a day on a year-round basis. This project renovates the entire building to update and modernize the fire station and administrative offices to address current and future needs.



OPERATING BUDGET IMPACT

Some operating impacts are expected as this is an expansion of an existing facility.

TOTAL ESTIMATED COST: \$ 3,125,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 350,000	\$ -	\$ (36,335)	\$ 313,665	\$ 350,000				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
325-Capital Acquisition	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306-Surtax	-	2,775,000	-	-	-	-	\$ 2,775,000	-
TOTAL FUNDING	\$ 350,000	\$ 2,775,000	\$ -	\$ -	\$ -	\$ -	\$ 2,775,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 350,000	\$ 2,775,000	\$ -	\$ -	\$ -	\$ -	\$ 2,775,000	\$ -
TOTAL COST	\$ 350,000	\$ 2,775,000	\$ -	\$ -	\$ -	\$ -	\$ 2,775,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Utilities		\$ 5,000	\$ 5,100	\$ 5,210	\$ 5,320	\$ 5,430	\$ 26,060	\$ 26,600
TOTAL OPERATING IMPACTS		\$ 5,000	\$ 5,100	\$ 5,210	\$ 5,320	\$ 5,430	\$ 26,060	\$ 26,600

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Fire Station 86 - West Villages Independent District				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	F19FS6					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

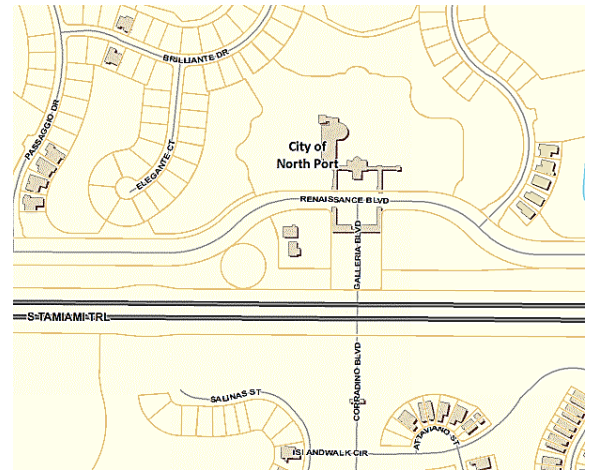
CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-20

CATEGORY: Public Safety-Fire Rescue

PROJECT DESCRIPTION AND JUSTIFICATION

Fire Station 86, West Village Independent District (WVID) area, is funded by the developer according to the Principles of Agreement. The developer will build the facility and dedicate it to the City of North Port (City) on completion. The debt is repaid by the City from Fire Rescue Impact Fees collected from new development in the WVID area. The rate of reimbursement will be determined by the level of new development impact fees received by the City, currently estimated at \$25,000 per year. This facility is required to provide adopted level of service and in accordance with the Fire Rescue Master Plan. Based on the Principles of Agreement, the City will pay the developer an amount not-to-exceed the developer investment.



OPERATING BUDGET IMPACT

This project will have a significant impact on operational and personnel costs. With the opening of the new Fire Station, additional staffing will be needed to meet the service level needs of the District.

TOTAL ESTIMATED COST: \$ 5,471,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

	Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18			
	\$ -	\$ -	\$ -	\$ -	\$ -			
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
151-Fire Impact Fees	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000	\$ -
Developer Contribution	-	-	4,996,000	-	-	-	4,996,000	-
TOTAL FUNDING	\$ -	\$ 475,000	\$ 4,996,000	\$ -	\$ -	\$ -	\$ 5,471,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000	\$ -
Construction	-	-	4,896,000	-	-	-	4,896,000	-
Equipment, Materials, Furniture	-	-	100,000	-	-	-	100,000	-
TOTAL COST	\$ -	\$ 475,000	\$ 4,996,000	\$ -	\$ -	\$ -	\$ 5,471,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Personnel		\$ 1,660,830	\$ 1,777,090	\$ 1,901,490	\$ 2,034,600	\$ 2,177,030	\$ 9,551,040	\$ 10,219,620
Repairs & Maintenance		-	10,000	10,200	10,410	10,620	41,230	42,100
Supplies		-	40,000	40,800	41,620	42,460	164,880	168,200
Equipment		-	-	-	-	-	-	-
Utilities		-	30,000	30,600	31,220	31,850	123,670	126,200
Developer Reimbursement		-	400,000	25,000	25,000	25,000	475,000	125,000
Other		161,020	12,000	12,240	12,490	12,740	210,490	214,741
Revenue		(1,060,210)	(1,060,210)	(494,770)	-	-	(2,615,190)	-
TOTAL OPERATING IMPACTS		\$ 761,640	\$ 1,208,880	\$ 1,525,560	\$ 2,155,340	\$ 2,299,700	\$ 7,951,120	\$ 10,895,860

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE: Fire Station Alerting System **CITY VALUE(s):** Ensure a safe community

PROJECT CODE: New

PROJECT TYPE: New X Improvement Replacement /Renovation

PRIORITY: High X Medium Low **STRATEGIC GOAL(s):** Maintained/Upgraded/Expanded City Infrastructure

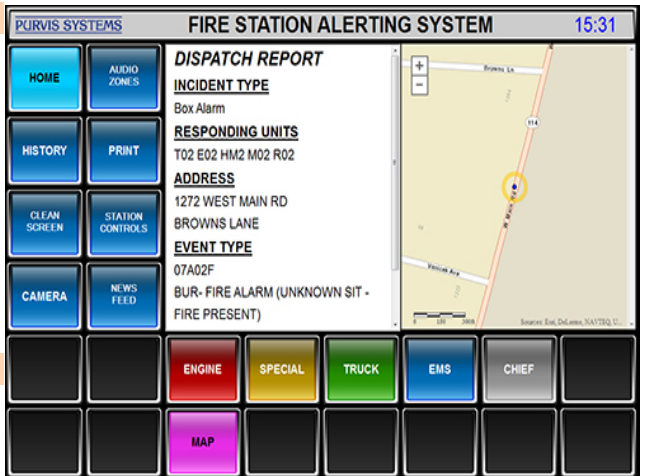
BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-21 **CATEGORY:** Public Safety-Fire Rescue

PROJECT DESCRIPTION AND JUSTIFICATION

Fire Rescue will have retrofit installation costs for new, advanced Fire Station Alerting systems. This automated system will provide situational awareness for incidents and weather, speedier response time, increase station safety, and reduce sleep interruption and stress on emergency personnel.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 300,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

	Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Equipment, Materials, Furniture	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
TOTAL COST	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Fire Station 87 - (North Toledo Blade & I-75 Area)				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	F23FS7					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-23

CATEGORY: Public Safety-Fire Rescue

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the purchase of property, design, and construction of a new fire station tentatively in the area north of I-75 at North Toledo Blade Boulevard. The station and its associated vehicles are projected to be funded using Fire Rescue Impact Fees. Based upon projected new development and the resulting Impact Fees, we do not believe there will be sufficient funds reserved at the time the facility is required. We will try to negotiate some form of developer donation for property or other needs, however the project funding will still remain short. At present time, the project is shown as the final year in the 5-year plan, however the timeline could change.



OPERATING BUDGET IMPACT

This project will have a significant impact on operational and personnel costs. With the opening of the new Fire Station, additional staffing will be needed to meet the service level needs of the District. These costs will be adjusted when they become more defined.

TOTAL ESTIMATED COST: \$ 5,000,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,044,000	\$ 2,044,000	\$ -
151-Fire Impact Fees	-	-	-	-	-	1,229,540	1,229,540	-
Other Funding Sources	-	-	-	-	-	1,726,460	1,726,460	-
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -
Planning & Design	-	-	-	-	-	275,000	275,000	-
Construction	-	-	-	-	-	4,125,000	4,125,000	-
Equipment, Materials, Furniture	-	-	-	-	-	100,000	100,000	-
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 1,650,000	\$ 1,650,000	\$ 8,662,500
Repairs & Maintenance	-	-	-	-	20,000	20,000	\$ 102,000
Supplies	-	-	-	-	47,500	47,500	\$ 242,300
Utilities	-	-	-	-	36,900	36,900	\$ 188,200
Other	-	-	-	-	120,000	120,000	\$ 76,500
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ 1,874,400	\$ 1,874,400	\$ 9,271,500

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Public Safety Communication Replacement				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	F24PSC					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-24			CATEGORY:	Public Safety-Fire Rescue	

PROJECT DESCRIPTION AND JUSTIFICATION

The radio system purchased in fiscal year 2014 for Fire Rescue and the Police Department will need to be replaced in fiscal year 2024 at a projected cost of \$1,608,000. This project is essential to maintaining multi-jurisdictional communications. There will be varied levels of cost associated for North Port Police Dept. and North Port Fire Rescue as continued upgrades are made in the future to allow our agencies to continue to use the County-wide radio system.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 1,608,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DCA	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,608,000
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,608,000
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Equipment, Materials, Furniture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,608,000
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,608,000
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Police Data Center Disaster Recovery				CITY VALUE(s):	Ensure a safe community	
PROJECT CODE:	IT19PD						
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation			
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure	
BID DATE:							
CONSTRUCTION START DATE:							
EXPECTED COMPLETION DATE:	September-19				CATEGORY:	Information Technology	

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to fund equipment to backup and replicate Police applications, data, and systems to a secure offsite location. The Florida Department of Law Enforcement requires Police technology infrastructure to be separate from the City's infrastructure. Equipment included in this proposal are 3 servers for the disaster recovery site, 2 high-density data storage devices, networking equipment to connect the storage devices to servers, encryption devices to transport data from the Police Department to the disaster recovery site, and secure firewalls for the 2 Police substations. Benefits include expanding the data storage for all systems in Police, adding new disaster recovery equipment and processes, and adding faster Virtual Private Network (VPN) connections to Police substations.



OPERATING BUDGET IMPACT

Multi-year maintenance will be built-in to much of the proposed purchases. Some of the equipment will require annual maintenance.

TOTAL ESTIMATED COST: \$ 232,450

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
001-General Fund	\$ -	\$ 232,450	\$ -	\$ -	\$ -	\$ -	\$ 232,450	\$ -
TOTAL FUNDING	\$ -	\$ 232,450	\$ -	\$ -	\$ -	\$ -	\$ 232,450	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Equipment, Materials, Furniture	\$ -	\$ 232,450	\$ -	\$ -	\$ -	\$ -	\$ 232,450	\$ -
TOTAL COST	\$ -	\$ 232,450	\$ -	\$ -	\$ -	\$ -	\$ 232,450	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 5,600	\$ 7,000
TOTAL OPERATING IMPACTS	\$ -	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 5,600	\$ 7,000

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE: City Hall Backup and Recovery Upgrades **CITY VALUE(s):** Good governance

PROJECT CODE: IT19CH

PROJECT TYPE: New Improvement Replacement /Renovation

PRIORITY: High Medium Low **STRATEGIC GOAL(s):** Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-19 **CATEGORY:** Information Technology

PROJECT DESCRIPTION AND JUSTIFICATION

This project would fund equipment that is needed for non-Police data back-ups and replication to support recovery from a disaster or emergency. Equipment includes an expansion of our existing Storage Area Network (SAN) device in the Sarasota County disaster recovery center, 2 servers for management applications, and a replacement of our high-density backup server. The City is running out of available space on our backup server, so we have to replace it with a new server that will accommodate around 5 to 7 years of data growth. While similar to the Police CIP, this is solely for the upgrade of the City, non-Police infrastructure.



For illustration purposes only

OPERATING BUDGET IMPACT

The initial purchase of the equipment will include a multi-year maintenance agreement, so subsequent operational impacts are not anticipated.

TOTAL ESTIMATED COST: \$ 118,390

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
001-General Fund	\$ -	\$ 118,390	\$ -	\$ -	\$ -	\$ -	\$ 118,390	\$ -
TOTAL FUNDING	\$ -	\$ 118,390	\$ -	\$ -	\$ -	\$ -	\$ 118,390	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Equipment, Materials, Furniture	\$ -	\$ 118,390	\$ -	\$ -	\$ -	\$ -	\$ 118,390	\$ -
TOTAL COST	\$ -	\$ 118,390	\$ -	\$ -	\$ -	\$ -	\$ 118,390	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Video Surveillance at Butler, Atwater, and Family Service Center				CITY VALUE(s):	Good governance	
PROJECT CODE:	IT19VS						
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation			
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:							
CONSTRUCTION START DATE:							
EXPECTED COMPLETION DATE:	September-19				CATEGORY:	Information Technology	

PROJECT DESCRIPTION AND JUSTIFICATION

The City has been expanding and replacing video surveillance systems at many of its facilities and parks. This project is to add new video surveillance capabilities at Atwater and Butler parks, and increase the camera coverage in several locations around the Family Service Center. The City continues to experience a variety of issues in facilities and parks, and the video surveillance equipment is an effective tool in responding to and resolving these issues.



OPERATING BUDGET IMPACT

The video surveillance systems will be maintained through a time and materials basis. IT has been implementing a common video surveillance platform in a multi-year project. We are exploring maintenance programs which could address all maintenance concerns throughout the facilities.

TOTAL ESTIMATED COST: \$ 50,000

For illustration purposes only

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
001-General Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
TOTAL FUNDING	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Equipment, Materials, Furniture	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
TOTAL COST	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Storage Area Network (SAN) Replacement				CITY VALUE(s):	Good governance
PROJECT CODE:	IT21SR					
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-21				CATEGORY:	Information Technology

PROJECT DESCRIPTION AND JUSTIFICATION

This is a planned replacement of existing Storage Area Network (SAN) equipment on a 5-year replacement cycle. This equipment is being used to store all City data at the disaster recovery center. The equipment is used as a hot site for critical City applications, and is activated upon a declared disaster.



OPERATING BUDGET IMPACT

It is anticipated that system maintenance costs will be built into the initial purchase prices, for a coverage duration of 5 years.

TOTAL ESTIMATED COST: \$ 155,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DCA Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ -	\$ -	\$ -	\$ -	\$ -					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
001-General Fund	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -	
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -	
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Equipment, Materials, Furniture	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -	
TOTAL COST	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -	
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Network Infrastructure				CITY VALUE(s):	Good governance	
PROJECT CODE:	IT21NI						
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X			
PRIORITY:	High	Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure	
BID DATE:							
CONSTRUCTION START DATE:							
EXPECTED COMPLETION DATE:	September-21				CATEGORY:	Information Technology	

PROJECT DESCRIPTION AND JUSTIFICATION

This is a planned replacement of core networking equipment in City Hall, to support data and voice connectivity between devices, servers, applications, and internet resources. In fiscal year 2020, the existing equipment will be 7-8 years old.



OPERATING BUDGET IMPACT

The operating impact is yet to be determined.

TOTAL ESTIMATED COST: \$ 155,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DCA	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
001-General Fund	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Equipment, Materials, Furniture	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -
TOTAL COST	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 155,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Price Road Dark Fiber				CITY VALUE(s):	Good governance	
PROJECT CODE:	IT21PF						
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation			
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:							
CONSTRUCTION START DATE:							
EXPECTED COMPLETION DATE:	TBD				CATEGORY:	Information Technology	

PROJECT DESCRIPTION AND JUSTIFICATION

As part of the Price Road widening project, conduit will be installed in the ground, with all needed pull boxes. The cost of this proposed project would fund the installation and termination of fiber cabling in this conduit to connect City Hall with Public Works. Additionally, this project would install conduit and fiber cabling on the west side of Sumter, along Price Road, to connect Utilities Administration and Morgan Community Center with City Hall.



OPERATING BUDGET IMPACT

The operating impact is yet to be determined.

TOTAL ESTIMATED COST: \$ 215,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DCA	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ -	\$ 215,000	\$ -	\$ -	\$ 215,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 215,000	\$ -	\$ -	\$ 215,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -
Construction	-	-	-	100,000	-	-	100,000	-
Equipment, Materials, Furniture	-	-	-	100,000	-	-	100,000	-
TOTAL COST	\$ -	\$ -	\$ -	\$ 215,000	\$ -	\$ -	\$ 215,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Myakkahatchee Creek Greenway Trail				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P10MCG					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: TBD

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is a 1-mile trail section between Price Boulevard and Appomattox Drive along North Port Boulevard. The design is part of the Myakkahatchee Creek Greenway supporting the linear park concept. The developer contribution is anticipated to be received in June 2018. TGW submitted the scope of work to update the design documents. Upon completion of the design update, the next phase will be to prepare and submit a construction Request for Bid (RFB) to Purchasing. Further development increases recreational opportunities for citizens. Future development may include a large-scale restroom.



OPERATING BUDGET IMPACT

The operating impact includes annual tree trimming and trail maintenance.

TOTAL ESTIMATED COST: \$ 1,425,005

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ 1,425,005	\$ (43,452)	\$ -	\$ 1,381,553	\$ 1,381,553					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
306-Surtax	\$ 1,425,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 1,425,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Planning & Design	\$ 43,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,381,718	-	-	-	-	-	-	-	-
TOTAL COST	\$ 1,425,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Repairs & Maintenance		\$ 6,000	\$ 6,180	\$ 6,360	\$ 6,550	\$ 6,740	\$ 31,830	\$ 33,700	
Supplies		2,000	2,060	2,120	2,190	2,260	10,630	11,300	
TOTAL OPERATING IMPACTS		\$ 8,000	\$ 8,240	\$ 8,480	\$ 8,740	\$ 9,000	\$ 42,460	\$ 45,000	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Myakkahatchee Creek Corridor - Land Acquisition			CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P15MCC				
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: ONGOING

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project will protect and preserve the natural beauty of the creek. The Myakkahatchee Creek Corridor has properties along the creek corridor originally identified as desirous to the City. In prior years, \$3,546,990 was expended under project number P07MCC. Funds were from escheated lots, park impact fees, Surtax, and the Department of Environmental Protection. This project will roll-over and continue until all tier 1 and tier 2 properties are acquired.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 4,102,174

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 4,094,284	\$ (3,580,816)	\$ -	\$ 513,468	\$ 513,468				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
144-Escheated Lots	2,416,062	-	-	-	-	-	-	-
152-Parks Impact Fees	501,315							
170-Dept. Environmental Protection	725,078							
305-Surtax	459,719							
TOTAL FUNDING	\$ 4,102,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 6,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	4,095,664							
TOTAL COST	\$ 4,102,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Blueways/Greenways Access - Blue Ridge Park				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	P17BGA					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services

BID DATE:

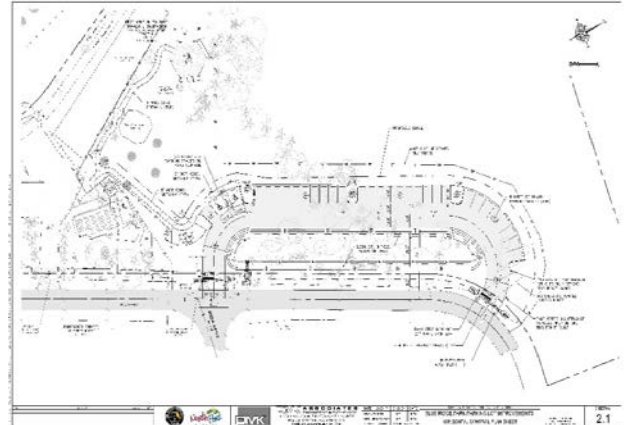
CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-19

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project will rollover to fiscal year 2019. For the Blue Ridge Park location, Commission provided direction to modify the existing parking lot design to allow for ample open space in the park while preserving heritage trees. The preliminary estimate for construction is \$230,000. Design modification and Southwest Florida Water Management District (SWFWMD) permitting is to be completed. (Parks & Recreation Master Plan 4.0a-2, 4.0a-16)



OPERATING BUDGET IMPACT

The operating impact of this project includes increases in landscape maintenance, tree trimming, and trash removal.

TOTAL ESTIMATED COST: \$ 300,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 150,000	\$ (51,498)	\$ (23,165)	\$ 75,337	\$ 98,502

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
152-Parks Impact Fees	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
TOTAL FUNDING	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 36,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	113,765	150,000	-	-	-	-	150,000	-
TOTAL COST	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 6,000	\$ 6,180	\$ 6,360	\$ 6,550	\$ 6,740	\$ 31,830	\$ 33,700
TOTAL OPERATING IMPACTS	\$ 6,000	\$ 6,180	\$ 6,360	\$ 6,550	\$ 6,740	\$ 31,830	\$ 33,700

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Boundless Playground				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	P17BPG					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Great, Hometown, Neighborhoods
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-18				CATEGORY:	Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

The Boundless Playground will provide an inclusive and multi-sensory experience for children of all abilities. The Parks & Recreation Advisory Board recommended installing the playground at the Garden of the Five Senses. This project will rollover to fiscal year 2019. To further enhance the Boundless Playground, Commission approved a gateway entrance sign, drinking fountain, fencing, and security cameras. Commission also approved additional play amenities to the playground footprint.



OPERATING BUDGET IMPACT

The operating impact of this project includes additional tree trimming, mowing, parking lot maintenance, and trash removal services.

TOTAL ESTIMATED COST: \$ 589,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 589,000	\$ (500)	\$ (502,725)	\$ 85,775	\$ 588,500

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 589,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 589,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 589,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 589,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 1,500	\$ 1,550	\$ 1,600	\$ 1,650	\$ 1,700	\$ 8,000	\$ 8,500
TOTAL OPERATING IMPACTS	\$ 1,500	\$ 1,550	\$ 1,600	\$ 1,650	\$ 1,700	\$ 8,000	\$ 8,500

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

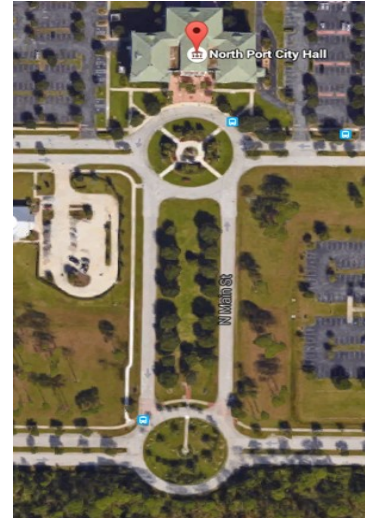
PROJECT TITLE:	City Center Improvements				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P17CCI					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	Medium		Low	X	STRATEGIC GOAL(s): Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	Financially Responsible City Providing Quality Municipal Services					
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-19

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

The City Center area has become a major destination for various activities including City-sponsored signature events, weekly farmer's market from October 1st - April 1st, and various events. In fiscal year 2018, sidewalk connections to comply with the Americans with Disabilities Act (ADA) requirements were installed in front of City Hall. The area is in need of drainage improvements to enhance usability and to provide excellent stewardship of the natural and built environment. Design is complete for the drainage system and the project balance will be utilized for construction.



OPERATING BUDGET IMPACT

The operating impact of this project includes utilities as well as repairs and maintenance.

TOTAL ESTIMATED COST: \$ 330,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 330,000	\$ (17,344)	\$ (14,530)	\$ 298,126	\$ 312,656

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 31,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	298,100	-	-	-	-	-	-	-
TOTAL COST	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 500	\$ 520	\$ 540	\$ 560	\$ 580	\$ 2,700	\$ 2,900
Utilities	500	520	540	560	580	2,700	2,900
TOTAL OPERATING IMPACTS	\$ 1,000	\$ 1,040	\$ 1,080	\$ 1,120	\$ 1,160	\$ 5,400	\$ 5,800

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

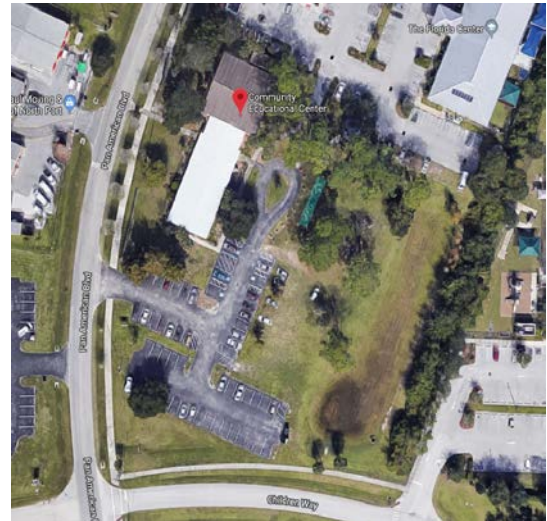
PROJECT TITLE:	Community Education Center - Parking Lot Improvements				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P17CEC					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Financially Responsible City Providing Quality Municipal Services
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-19

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

The Community Education Center serves as a destination for many senior citizen activities. The residents utilizing this facility have requested the City to improve the existing parking area. This project includes engaging a consultant to evaluate the existing parking lot and to determine options to increase handicap parking. Upon preliminary evaluation with Commission, additional concepts were requested. Final design plans will be completed in fiscal year 2018 and construction is planned for fiscal year 2019.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 620,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 620,000	\$ (18,810)	\$ (27,055)	\$ 574,135	\$ 601,190

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
144-Escheated Lots	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
146-Escheated Lots-Parks	20,000	-	-	-	-	-	-	-
001-General Fund	54,000	-	-	-	-	-	-	-
306-Surtax	500,000	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 620,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 45,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	574,100	-	-	-	-	-	-	-
TOTAL COST	\$ 620,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Disc Golf Course				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	P17DGC					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	Low	X	STRATEGIC GOAL(s): Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Great, Hometown, Neighborhoods
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-19				CATEGORY:	Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the installation of a 9-hole beginner course at Blue Ridge Park and an 18-hole competitive course along the Greenway next to the Skate Park.



For illustrative purposes only

OPERATING BUDGET IMPACT

The operating impact of this project includes trail maintenance along the courses.

TOTAL ESTIMATED COST: \$ 50,000

Capital Improvement Element of Comprehensive Plan	
Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 50,000	\$ -	\$ -	\$ 50,000	\$ 50,000				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
152-Parks Impact Fees	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	42,500	-	-	-	-	-	-	-
TOTAL COST	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 2,000	\$ 2,060	\$ 2,120	\$ 2,190	\$ 2,250	\$ 10,620	\$ 12,300
TOTAL OPERATING IMPACTS	\$ 2,000	\$ 2,060	\$ 2,120	\$ 2,190	\$ 2,250	\$ 10,620	\$ 12,300

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Environmental Park Improvements				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P17EPI					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-19

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

Improvements to the Myakkahatchee Creek Environmental Park include: fiscal year 2017 design new entrance on Tropicaire Boulevard adjacent to Sumter Boulevard and rebuilding of the footbridge; fiscal year 2018 Evaluate the new entrance location; fiscal year 2022 new entrance construction with a natural parking area. Planning for future restrooms at this location and the replacement of the main walkway bridge will be evaluated in a future fiscal year.



OPERATING BUDGET IMPACT

The operating impact includes additional mowing and tree trimming.

TOTAL ESTIMATED COST: \$ 340,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 340,000	\$ (11,763)	\$ -	\$ 328,237	\$ 328,237

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 11,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	328,237	-	-	-	-	-	-	-
TOTAL COST	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ 1,800	\$ 1,920	\$ 1,980	\$ 2,040	\$ 9,840	\$ 10,200
TOTAL OPERATING IMPACTS	\$ 1,800	\$ 1,920	\$ 1,980	\$ 2,040	\$ 2,100	\$ 9,840	\$ 10,200

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	North Port Aquatic Center				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	P17NPP				STRATEGIC GOAL(s):	Encourage economic growth & community prosperity
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low		Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: July-19

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

The City plans to construct a 25 yard stretch pool and family aquatic center at Butler Park, per Commission direction provided on March 29, 2017. The City Commission approved a construction contract with Recreational Design & Construction, Inc. on June 12, 2018. The tentative grand opening of the Aquatic Center is set for June of 2019. In conjunction with the aquatic facility construction, it has been determined that additional parking is needed. A total of 66 additional spaces are planned at Butler Park. Project includes parking lot design and construction and also project construction contingency.

In addition, this facility is recommended to have an audio system available for use to support public announcements and visitor safety. The proposed system will have an audio processor, receiver, amplifier, touch panel controller, microphones, 6 speaker zones, and all associated cabling, racks, and software. Installation, 1 year of service, on-site training, and a 1-year warranty are all included.



OPERATING BUDGET IMPACT

The consultant, Counsilman-Hunsaker, has estimated the annual impact of the proposed operational plan to be \$1,214,200.

TOTAL ESTIMATED COST: \$ 12,076,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Yes Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 12,000,000	\$ (472,985)	\$ (175,950)	\$ 11,351,065	\$ 11,527,015				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 11,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
152-Parks Impact Fees	900,000	-	-	-	-	-	-	-
001-General Fund	-	76,000	-	-	-	-	76,000	-
TOTAL FUNDING	\$ 12,000,000	\$ 76,000	\$ -	\$ -	\$ -	\$ -	\$ 76,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	11,500,000	-	-	-	-	-	-	-
Equipment, Materials, Furniture	-	76,000	-	-	-	-	76,000	-
TOTAL COST	\$ 12,000,000	\$ 76,000	\$ -	\$ -	\$ -	\$ -	\$ 76,000	\$ -
Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Personnel	399,090	763,840	774,160	797,390	808,330	3,542,810	4,041,650	
Contractual Services	14,970	25,620	26,390	27,180	28,000	122,160	139,980	
Repairs & Maintenance	-	8,400	50,000	50,000	50,000	158,400	250,000	
Supplies	78,960	165,820	158,280	162,870	167,600	733,530	837,960	
Utilities	48,020	156,270	160,800	165,460	170,260	700,810	851,300	
Revenue	(289,060)	(717,960)	(746,680)	(776,550)	(807,610)	(3,337,860)	(4,038,050)	
TOTAL OPERATING IMPACTS	\$ 251,980	\$ 401,990	\$ 422,950	\$ 426,350	\$ 416,580	\$ 1,919,850	\$ 2,082,840	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Spring Haven Land Acquisition				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P18SHA					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	TBD				CATEGORY:	Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to purchase land along Spring Haven Drive for the preservation of the area.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 1,500,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ 1,500,000	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
306-Surtax	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Land	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Atwater Park - Phase IV			CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P19AP4			STRATEGIC GOAL(s):	Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation	
PRIORITY:	High	X	Medium	Low	Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-24

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

As per the original plan for Atwater Park, Phase IV includes a community center, activity area with play courts, park access from Waycross Street, and additional parking. This concept was developed by Bellomo Herbert Architects in February 2009. Budgetary numbers are a place holder to start funding this additional community center.



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 150,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
152-Parks Impact Fees	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
TOTAL FUNDING	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
TOTAL COST	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Butler Park Playground Replacement				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	P19BPR					
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-19

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

The existing playground equipment at Butler Park was installed in 2011 and will be removed to allow for the construction of the North Port Aquatic Center. This project will replace the existing playground equipment and relocated the playground to an alternate location at Butler Park. The equipment will include minimal shade.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 200,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18						
\$ -	\$ -	\$ -	\$ -	\$ -						
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
306-Surtax	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -		
TOTAL FUNDING	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -		
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
Planning & Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -		
Construction	-	150,000	-	-	-	-	150,000	-		
TOTAL COST	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -		
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Park Amenities				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	P19PAI					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-23

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project will continue to add seating, shade (all parks), trash receptacles, drinking fountains, sidewalk connections, courts, and other amenities as part of the Parks & Recreation Division placemaking initiative. (Parks & Recreation Master Plan 4.0a-19; 4.0a-3)



For illustrative purposes only

OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 210,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 10,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 210,000	\$ -
TOTAL FUNDING	\$ -	\$ 10,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 210,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 10,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 210,000	\$ -
TOTAL COST	\$ -	\$ 10,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 210,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Butler Park Field Lighting				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	New					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-21

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

Pending field use demands, this project will add field lighting to multipurpose field 1 in fiscal year 2020 and field 2 in fiscal year 2021 at Butler Park. Upon completion, all 4 multipurpose fields at Butler Park will have field lighting.



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 525,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 250,000	\$ -	\$ 275,000	\$ -	\$ 525,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 250,000	\$ -	\$ 275,000	\$ -	\$ 525,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 250,000	\$ -	\$ 275,000	\$ -	\$ 525,000	\$ -
TOTAL COST	\$ -	\$ -	\$ 250,000	\$ -	\$ 275,000	\$ -	\$ 525,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Replacement Park Pavilion - Blue Ridge Park				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					
PROJECT TYPE:	<u>New</u>	<u>Improvement</u>	<u>Replacement /Renovation</u>	<u>X</u>		
PRIORITY:	<u>High</u>	<u>Medium</u>	<u>X</u>	<u>Low</u>	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-20

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

The project will remove and replace the existing pavilion at Blue Ridge Park. The pavilion's condition is deteriorating and has required several major repairs. Staff recommends replacing the existing pavilion with a concrete structure.



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 300,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
TOTAL COST	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Butler Park Shade Structures				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	P20BPS					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Great, Hometown, Neighborhoods
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-20				CATEGORY:	Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project will add shade structures over the main bleachers on each of the 4 fields at Butler Park.



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 160,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

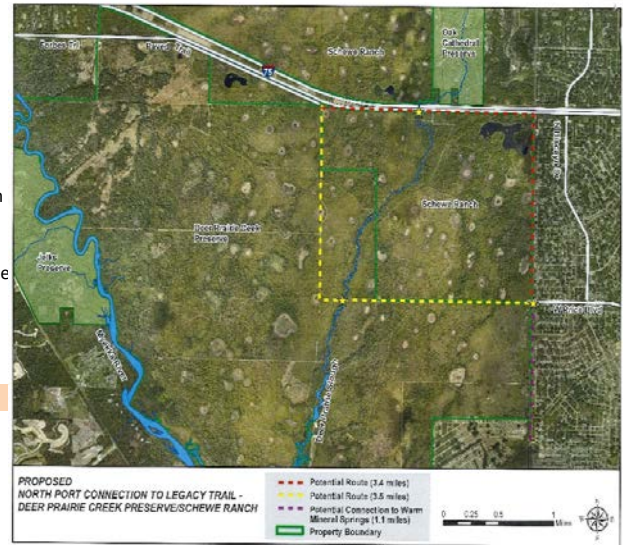
Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ -	\$ -	\$ -	\$ -	\$ -					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
306-Surtax	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000	\$ -	-
TOTAL FUNDING	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000	\$ -	-
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Construction	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000	\$ -	-
TOTAL COST	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000	\$ -	-
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Deer Prairie Creek Connector Bridge				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources
BID DATE:						Financially Responsible City Providing Quality Municipal Services
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	TBD				CATEGORY:	Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

Funding was moved from fiscal year 2019 to fiscal year 2020. The project is on hold pending discussions between Southwest Florida Water Management District (SWFWMD) and the Florida Forest Service for maintenance of SWFWMD properties. Until the agreement is approved, SWFWMD will not consider the proposed connector trail. This project is for professional engineering, permitting, and construction services of a pedestrian/equestrian/bicyclist bridge connecting to Deer Prairie Creek Preserve trail system from the City through lands jointly owned by SWFWMD and Sarasota County. The construction of a non-vehicular bridge would provide accessibility to 75 miles of unpaved trails, 22 miles of designated equestrian trails, and fishing and hiking opportunities from Price Boulevard.



OPERATING BUDGET IMPACT

The operating impact of this project includes landscaping services for the bridge entrance and exit.

TOTAL ESTIMATED COST: \$ 571,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 128,490	\$ -	\$ -	\$ -	\$ 128,490	\$ -
Unfunded	-	-	-	-	-	-	-	442,510
TOTAL FUNDING	\$ -	\$ -	\$ 128,490	\$ -	\$ -	\$ -	\$ 128,490	\$ 442,510
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 128,490	\$ -	\$ -	\$ -	\$ 128,490	\$ -
Construction	-	-	-	-	-	-	-	442,510
TOTAL COST	\$ -	\$ -	\$ 128,490	\$ -	\$ -	\$ -	\$ 128,490	\$ 442,510
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,500
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,500

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Dallas White Park - Conceptual Master Plan Design & Site Renovations	CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New		Enhanced quality of life

PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

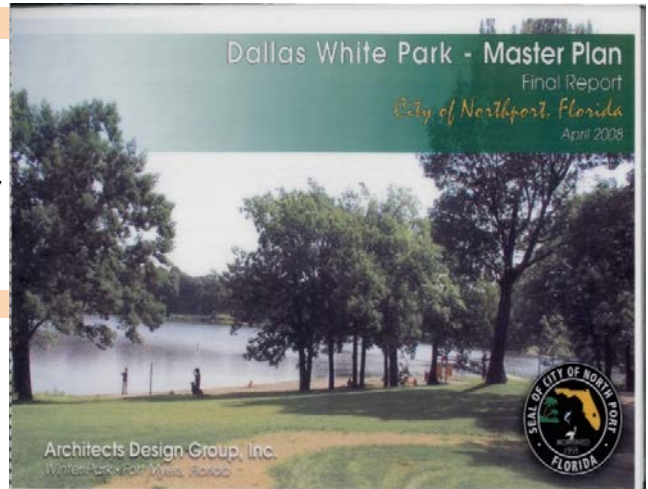
CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-21

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

In 2008, Architects Design Group completed a conceptual Master Plan for the Dallas White Park. During the Parks & Recreation Master Plan process, the conceptual plan was reviewed by consultants and stakeholders with recommendations for expanded parking, increased activities/amenities, and a boardwalk along the canal. Expansion of tennis courts, addition of pickleball courts, and Al Goll Center renovations will be considered as part of the project. (Parks & Recreation Master Plan 4.0a-12)



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 1,750,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 250,000	\$ 1,500,000	\$ -	\$ -	\$ 1,750,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 250,000	\$ 1,500,000	\$ -	\$ -	\$ 1,750,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Construction	-	-	-	1,500,000	-	-	1,500,000	-
TOTAL COST	\$ -	\$ -	\$ 250,000	\$ 1,500,000	\$ -	\$ -	\$ 1,750,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Marina Park Restrooms				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-20

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

Commission expressed a desire to have additional restroom facilities at neighborhood parks. Currently hardened restrooms are available at Butler Park, Blue Ridge Park, McKibben Park, and Dallas White Park. The cost to install hardened restroom buildings is between \$150,000 - \$200,000. The estimated annual cost for a single Americans with Disabilities Act (ADA) restroom and associated Health Department permit is \$3,400. Health Department regulations do not allow temporary portable restrooms on a property where hardened restrooms are available unless it is an active construction site with a current building permit or a special event which has been vetted through the special events process. Marina Park has been identified for fiscal year 2020.



OPERATING BUDGET IMPACT

This project will have no material impact on operating costs for the current year budget. Additional maintenance costs are anticipated for the parking lot, mowing, and utilities in future years.

TOTAL ESTIMATED COST: \$ 175,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ -
TOTAL COST	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Utilities	\$ -	\$ 3,060	\$ 3,130	\$ 3,200	\$ 3,270	\$ 12,660	\$ 12,920
Repairs & Maintenance	\$ -	\$ 5,100	\$ 5,210	\$ 5,320	\$ 5,430	\$ 21,060	\$ 21,490
TOTAL OPERATING IMPACTS	\$ -	\$ 8,160	\$ 8,340	\$ 8,520	\$ 8,700	\$ 33,720	\$ 34,410

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Boca Chica Neighborhood Park				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P20PAS					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	Low	X	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: TBD

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to designate and develop a new park along Boca Chica Avenue. With the support of the Parks & Recreation Advisory Board, several avenues for resident input will be utilized to help determine the layout and resident desired amenities for this neighborhood park. Funding was moved from fiscal year 2019 to fiscal year 2020 for design and construction of this undeveloped, 4-acre site on the northeast side of town.



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 300,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ -	\$ -	\$ -	\$ -	\$ -					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
152-Parks Impact Fees	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	
TOTAL FUNDING	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Planning & Design	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	
Construction	-	-	255,000	-	-	-	255,000	-	
TOTAL COST	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	
Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Langlais Park Development				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	P21LPD					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	Low	X	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE:

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to develop a passive park at Langlais Drive. Passive amenities will include walking trails, primitive camping, and canoe/kayak opportunities. Budgetary numbers are a place holder to start funding for this new park location.



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 100,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ -	\$ -	\$ -	\$ -	\$ -					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
152-Parks Impact Fees	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Planning & Design	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	
TOTAL COST	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	LaBrea Park Restrooms				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-21

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

Commission expressed a desire to have additional restroom facilities at neighborhood parks. Currently hardened restrooms are available at Butler Park, Blue Ridge Park, McKibben Park, and Dallas White Park. The cost to install hardened restroom buildings is between \$150,000 - \$200,000. The estimated annual cost for a single Americans with Disabilities Act (ADA) restroom and associated Health Department permit is \$3,400. Health Department regulations do not allow temporary portable restrooms on a property where hardened restrooms are available unless it is an active construction site with a current building permit or a special event which has been vetted through the special events process. LaBrea Park has been identified for fiscal year 2021.



OPERATING BUDGET IMPACT

This project will have no material impact on operating costs for the current year budget. Additional maintenance costs are anticipated for the parking lot, mowing, and utilities in future years.

TOTAL ESTIMATED COST: \$ 175,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -
TOTAL COST	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Utilities		\$ -	\$ -	\$ 3,130	\$ 3,200	\$ 3,270	\$ 9,600	\$ 16,680
Repairs & Maintenance		-	-	5,210	5,320	5,430	15,960	27,700
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ 8,340	\$ 8,520	\$ 8,700	\$ 25,560	\$ 44,380

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Garden of the Five Senses - Nature Center with Pavilion & Parking				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					Enhanced quality of life

PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-23

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project will add a nature center and pavilion in the wooded area of the Garden of the Five Senses with additional parking from Avanti Circle. In the Garden of the Five Senses conceptual plan, a nature center, playground, footbridges, amphitheater, and walking trails were identified as additional amenities. (Parks & Recreation Master Plan 4.0a-13 & Garden of the Five Senses Master Plan)



For illustrative purposes only

OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 900,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 750,000	\$ 900,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 750,000	\$ 900,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -
Construction	-	-	-	-	-	750,000	750,000	-
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 750,000	\$ 900,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Canal & Creek Master Plan - Phase II				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-24

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the implementation of the Canal & Creek Master Plan Phase II as adopted in May 2010. The project includes portages at 6 Water Control Structure (WCS) locations and access points at 4 locations. Portage sites are WCS 107, WCS 117, WCS 124, WCS 125, WCS 127, and WCS 128. Access points include 2 on the MacCaughey Waterway, 1 on the Lagoon Waterway, and 1 on the Snover Waterway at WCS 113. The budget request is based upon the 2010 Master Plan and cost estimates will need revision upon funding of the project. (Parks & Recreation Master Plan 4.0a-10)



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

TOTAL ESTIMATED COST: \$ 503,130

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 503,130	\$ 503,130	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 503,130	\$ 503,130	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 503,130	\$ 503,130	\$ -
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 503,130	\$ 503,130	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	West Villages South River Road Park				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	New					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-25

CATEGORY: Parks & Recreation

PROJECT DESCRIPTION AND JUSTIFICATION

This project will start the design development and will continue through the construction and build out of the 63-acre parcel in conjunction with the West Villages Improvement District (WVID). The park site was donated to the City in conjunction with the WVID agreement in which the terms of this agreement outline that this park will be developed when 2,000 homes are permitted.



OPERATING BUDGET IMPACT

Impact on the operating budget will be determined based upon the final design.

For illustrative purposes only

TOTAL ESTIMATED COST: \$ 150,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
152-Parks Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Warm Mineral Springs Building Rehabilitation				CITY VALUE(s):	Excellent stewardship of the natural & built environment
PROJECT CODE:	WM19BR					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	TBD			CATEGORY:	Parks & Recreation	

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the building rehabilitation at Warm Mineral Springs. Commission met March 30, 2017 to discuss these buildings. Direction was to preserve, protect, and restore the 3 buildings and to apply for historical designation. This will be accomplished in conjunction with the Master Plan. This project also includes the design and installation of potable water service to Warm Mineral Springs Park, which was previously a separate CIP project (WM20WC). Potential "Other Funding" sources for fiscal year 2020 includes the use of Surtax and/or a loan.



OPERATING BUDGET IMPACT

Impact on the operating budget will be contingent upon development of final rehabilitation plan.

TOTAL ESTIMATED COST: \$ 3,600,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18						
\$ -	\$ -	\$ -	\$ -	\$ -						
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
125-Warm Mineral Springs	\$ -	\$ 450,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -		
Other Funding Sources	-	-	2,400,000	-	-	-	2,400,000	-		
TOTAL FUNDING	\$ -	\$ 450,000	\$ 3,150,000	\$ -	\$ -	\$ -	\$ 3,600,000	\$ -		
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
Planning & Design	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -		
Construction	-	-	3,150,000	-	-	-	3,150,000	-		
TOTAL COST	\$ -	\$ 450,000	\$ 3,150,000	\$ -	\$ -	\$ -	\$ 3,600,000	\$ -		
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Police Station Renovation				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	PD18PS					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	Financially Responsible City Providing Quality Municipal Services					
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	TBD				CATEGORY:	Public Safety-Police

PROJECT DESCRIPTION AND JUSTIFICATION

Staff is recommending an expansion of the Police Department in a multi-phase approach to address this issue. In 2006, the North Port Police Department was built and designed to staff approximately 79 sworn officers and currently, there are 107 sworn officers. The Administration and IT departments have reached capacity and have no available room for future growth. The first phase of this project is a Feasibility Study that will be accomplished in fiscal year 2018, the second phase would be design and engineering in fiscal year 2019 and the third phase would be construction in fiscal year 2020.



OPERATING BUDGET IMPACT

Operating costs will be determined upon design completion.

TOTAL ESTIMATED COST: \$ 4,440,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 40,000	\$ -	\$ -	\$ 40,000	\$ 40,000

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 400,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 4,400,000	\$ -
001-General Fund	40,000	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 40,000	\$ 400,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 4,400,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Feasibility Study	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning & Design	-	400,000	-	-	-	-	400,000	-
Construction	-	-	4,000,000	-	-	-	4,000,000	-
TOTAL COST	\$ 40,000	\$ 400,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 4,400,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
						\$ -	
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Price Boulevard Widening Phase I				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R15PW1 & U15PW1				STRATEGIC GOAL(s):	Good governance
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low		Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: October-21

CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to design and prepare engineering plans, specifications and estimates for public bidding to award a contract for the widening, acquisition of land for stormwater ponds, and construction needed to expand Price Boulevard to 5 lanes within the existing 100-foot right-of-way between Sumter Boulevard and Toledo Blade Boulevard. Project also includes water and reclaimed water. Staff will evaluate potential financing as the project progresses, and will adjust the budget as the design is developed.



For illustrative purposes only

OPERATING BUDGET IMPACT

The operating impact of this project includes the addition of maintenance and irrigation. Future maintenance costs for utilities include the water line and fire hydrants, and will be calculated when design is complete. Debt service is the potential financing.

TOTAL ESTIMATED COST: \$ 45,698,590

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	Yes
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 5,351,270	\$ (844,704)	\$ (2,863,323)	\$ 1,643,244	\$ 4,506,566

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
115-Tree Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
144-Escheated Lots	1,850,000	-	-	-	-	-	-	-
153-Transportation Impact Fees	1,500,000	2,403,000	-	-	-	-	2,403,000	-
306-Surtax	850,000	-	-	-	-	-	-	-
420-Utilities-Water	494,870	-	-	-	-	-	-	-
420-Utilities-Wastewater	273,020	-	-	-	-	-	-	-
424-Sewer Capacity Fees	383,380	1,081,000	-	-	-	-	1,081,000	-
Grants	-	1,081,000	-	-	-	-	1,081,000	-
Other Funding Sources	-	35,782,320	-	-	-	-	35,782,320	-
TOTAL FUNDING	\$ 5,351,270	\$ 40,347,320	\$ -	\$ -	\$ -	\$ -	\$ 40,347,320	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Land	2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning & Design	3,351,270	-	-	-	-	-	-	-
Construction	-	40,347,320	-	-	-	-	40,347,320	-
TOTAL COST	\$ 5,351,270	\$ 40,347,320	\$ -	\$ -	\$ -	\$ -	\$ 40,347,320	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Debt Service			1,740,000	1,740,000	1,740,000	5,220,000	8,700,000
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ 1,740,000	\$ 1,740,000	\$ 1,740,000	\$ 5,220,000	\$ 8,700,000

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	2016-Bridge Rehabilitation				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R16BRR					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement		X	Replacement /Renovation	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	February-19				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the regular maintenance and repairs of vehicular bridges. Bridge number and location include:

- 175000 North Port Boulevard over Cocoplum Waterway
- 175005 Cranberry Boulevard over Cocoplum Waterway
- 175008 San Mateo Drive over Cocoplum Waterway
- 175009 Atwater Drive over Cocoplum Waterway
- 175011 Chamberlain Boulevard over Snover Waterway
- 175024 Serris Drive over Cocoplum Waterway
- 175025 Yorkshire Street over Cocoplum Waterway



OPERATING BUDGET IMPACT

City bridges are inspected annually by the Florida Department of Transportation and a report is provided. Deficiencies identified in the report are reviewed and corrective actions are taken by the City.

TOTAL ESTIMATED COST: \$ 213,820

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored	Yes
Project to go to DEO	Consistent with MPO long-range plan	
Proportionate Fair Share shown	Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 213,820	\$ (38,769)	\$ 3	\$ 175,054	\$ 175,051

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

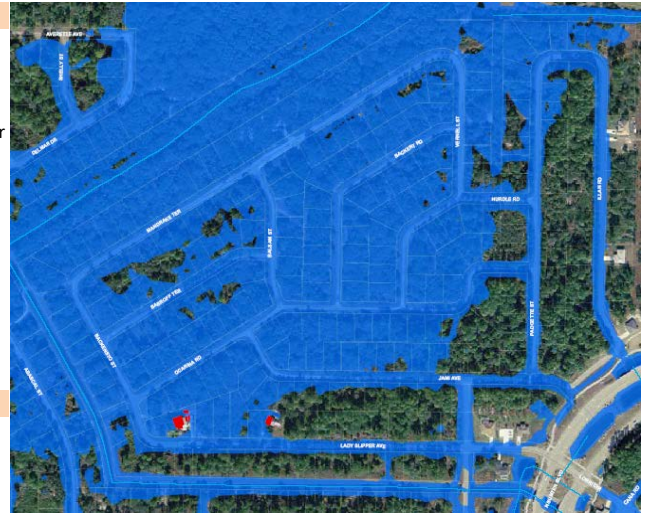
Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Big Slough Watershed Implementation Study			CITY VALUE(s):	Enhanced quality of life	
PROJECT CODE:	R16RSS					
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	
BID DATE:	N/A				STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources
CONSTRUCTION START DATE:	N/A					Maintained/Upgraded/Expanded City Infrastructure
EXPECTED COMPLETION DATE:	April-19			CATEGORY:	Public Works-Drainage	

PROJECT DESCRIPTION AND JUSTIFICATION

With the completion of the Big Slough Watershed Study, the hydraulic model of the entire system is now available for additional studies to further define feasible solutions to reduce flooding within the City. The project will fine tune regional solutions, such as a large reservoir to hold back the stormwater upstream of the City. The study will identify the costs and benefits of alternatives to advance the best solution to a preliminary design, permitting requirements and exploration of funding sources. Phase I will include the area near the Myakkahatchee Creek just north and south of Interstate I-75 and the Jockey Club area west of the Myakkahatchee Creek bounded by Appomattox Drive to the north, Pan American Boulevard to the west and Kappa Place to the south. This will include a survey of the study area and evaluation and recommendations of cost effective solutions to reduce flooding during various storm events.



OPERATING BUDGET IMPACT

This project will have no material impact on operating costs. When the City begins the implementation of the recommendations from the study, the costs associated with the implementation will result in future projects.

TOTAL ESTIMATED COST: \$ 300,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 300,000	\$ (210,639)	\$ (89,361)	\$ -	\$ 89,361				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	125,000							
TOTAL FUNDING	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Sidewalks-Eldron Ave				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	R16SEL					Ensure a safe community
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	February-17					Financially Responsible City Providing Quality Municipal Services
CONSTRUCTION START DATE:	May-17					
EXPECTED COMPLETION DATE:	March-19				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Design of sidewalks along Eldron Avenue from Crittendon Street to Salford Boulevard began in fiscal year 2016. Construction will be completed in fiscal year 2019.



OPERATING BUDGET IMPACT

The operating impact of this project will include finished mowing and sidewalk repairs.

TOTAL ESTIMATED COST: \$ 1,227,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 1,227,000	\$ (52,262)	\$ (11,770)	\$ 1,162,969	\$ 1,174,739

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306-Surtax	1,107,000	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 1,227,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Land	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning & Design	120,000	-	-	-	-	-	-	-
Construction	1,095,000	-	-	-	-	-	-	-
TOTAL COST	\$ 1,227,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

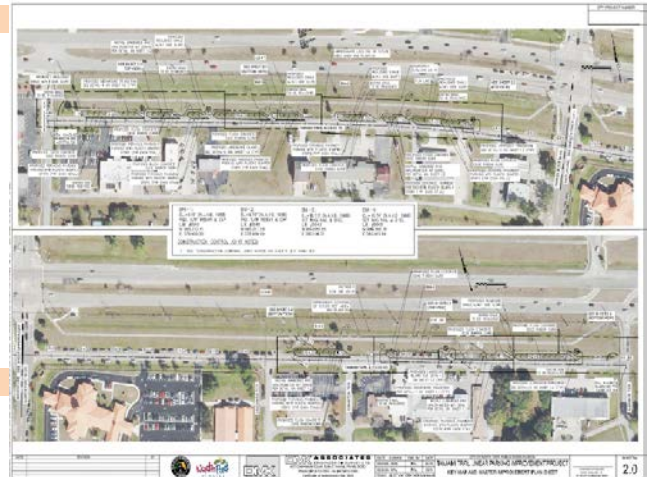
Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 300	\$ 840	\$ 880	\$ 930	\$ 990	\$ 3,940	\$ 5,600
TOTAL OPERATING IMPACTS	\$ -	\$ 840	\$ 880	\$ 930	\$ 990	\$ 3,940	\$ 5,600

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Tamiami Trail Parking - South				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	R16TTP					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	November-16					
CONSTRUCTION START DATE:	March-17					
EXPECTED COMPLETION DATE:	December-19				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the construction of a series of linear parking spaces along the Tamiami Trail frontage road south of US 41 between Bolander Terrace and North Port Boulevard, and between Landover Terrace and Almonte Terrace. It is anticipated to provide angle parking similar to the angle parking on the north side of US 41, west of Pan American Boulevard.



OPERATING BUDGET IMPACT

The operating impact of this project will include litter pick up and landscape maintenance. Periodically, the parking stripes will need to be repainted and asphalt repairs made.

TOTAL ESTIMATED COST: \$ 846,200

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 461,200	\$ (33,394)	\$ (2,479)	\$ 425,327	\$ 427,806				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 461,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	-	385,000	-	-	-	-	385,000	-
TOTAL FUNDING	\$ 461,200	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 35,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	425,600	385,000	-	-	-	-	385,000	-
TOTAL COST	\$ 461,200	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ 530	\$ 550	\$ 580	\$ 910	\$ 940	\$ 3,510	\$ 5,200
TOTAL OPERATING IMPACTS		\$ 530	\$ 550	\$ 580	\$ 910	\$ 940	\$ 3,510	\$ 5,200

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	2017-Bridge Rehabilitation				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R17BRR					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	February-19				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the regular maintenance and repairs of vehicular bridges. Bridge number and location include:
 175003 Collingswood Boulevard over Cocoplum Waterway
 175004 Chamberlain Boulevard over Cocoplum Waterway
 175006 South Salford Boulevard over Cocoplum Waterway
 175010 Cranberry Boulevard over Snover Waterway
 175012 Salford Boulevard over Snover Waterway
 175027 East Price Boulevard over Amnesty Waterway
 175028 Price Boulevard over Cocoplum Waterway
 175036 South Haberland Boulevard over Cocoplum Waterway
 175038 Starview Avenue over Starview Canal



OPERATING BUDGET IMPACT

No operating impact is expected.

TOTAL ESTIMATED COST: \$ 213,820

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored	Yes
Project to go to DEO	Consistent with MPO long-range plan	
Proportionate Fair Share shown	Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 213,820	\$ (72,111)	\$ (1)	\$ 141,708	\$ 141,709

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 213,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Piping of Outfalls and Catch Basins in Grid 205				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R17POF					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	Financially Responsible City Providing Quality Municipal Services					
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: March-19

CATEGORY: Public Works-Drainage

PROJECT DESCRIPTION AND JUSTIFICATION

This project will complete the Grid 205 improvements and begin a vigorous initiative of annual maintenance, rehabilitation and replacement of the City's stormwater drainage system infrastructure. The project includes pipe replacement, outfall piping, culvert installation, swale rehabilitation and retention ditch rehabilitation. These improvements are part of a viable drainage program to maintain water quality and control potential flooding. Specific areas include Grid 205, the City core, and work on Mulgrave Avenue, Glenallen Boulevard and Kingsley Road.



OPERATING BUDGET IMPACT

This project is an enhancement and improvement to the current system, and will provide a cost savings to the City.

TOTAL ESTIMATED COST: \$ 2,180,040

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored	Yes
Project to go to DEO	Consistent with MPO long-range plan	
Proportionate Fair Share shown	Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 2,180,040	\$ (301,179)	\$ (264,484)	\$ 1,614,376	\$ 1,878,861				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ 1,195,440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306-Surtax	984,600	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 2,180,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 2,180,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 2,180,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (25,000)	\$ -
TOTAL OPERATING IMPACTS		\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (25,000)	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	2017 -Routine Road Maintenance				CITY VALUE(s):	Good governance
PROJECT CODE:	R17RRM					Ensure a safe community
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	December-18				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Thin overlay, surface rejuvenation, and micro-surfacing of at least 30 miles of public roads a year as part of a variable 7-year maintenance program to prevent roads from falling into sub-standard conditions. Project includes replacing deteriorated corrugated metal pipe cross drains.



OPERATING BUDGET IMPACT

This project work is part of the City's ongoing routine road maintenance program, and is preventative in nature. There are no operating impacts.

TOTAL ESTIMATED COST: \$ 4,431,600

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 4,431,600	\$ (3,743,833)	\$ (687,349)	\$ 417	\$ 687,767				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ 2,414,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306-Surtax	2,016,880	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 4,431,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 4,431,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 4,431,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Rehabilitation of Water Control Structure 106				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R17S06					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Preservation of Environment and Natural Resources
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	March-20			CATEGORY:	Public Works-Drainage	

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit and reconstruct Water Control Structure No. 106 located on Cocoplum Waterway west of North Port Boulevard. Existing concrete columns framing the gates and supporting the catwalk are deteriorating faster than expected. A new structure with fully automated motorized gates with telemetry is proposed. Design began in 2018 and construction is anticipated to begin in 2019.



OPERATING BUDGET IMPACT

The operating impact of this project will include electrical costs for automated motorized gates with telemetry.

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 1,980,000	\$ (109,725)	\$ (58,275)	\$ 1,812,000	\$ 1,870,275

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	5 Yr Total
306-Surtax	\$ 968,500	\$ 508,000	\$ -	\$ -	\$ -	\$ -	\$ 508,000	\$ -
107-Road & Drainage District	1,011,500	592,000					\$ 592,000	
TOTAL FUNDING	\$ 1,980,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	5 Yr Total
Planning & Design	\$ 180,000	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,800,000	1,100,000					1,100,000	
TOTAL COST	\$ 1,980,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	5 Yr Total
Utilities		\$ 500	\$ 550	\$ 600	\$ 650	\$ 2,300	\$ 4,700
TOTAL OPERATING IMPACTS	\$ -	\$ 500	\$ 550	\$ 600	\$ 650	\$ 2,300	\$ 4,700

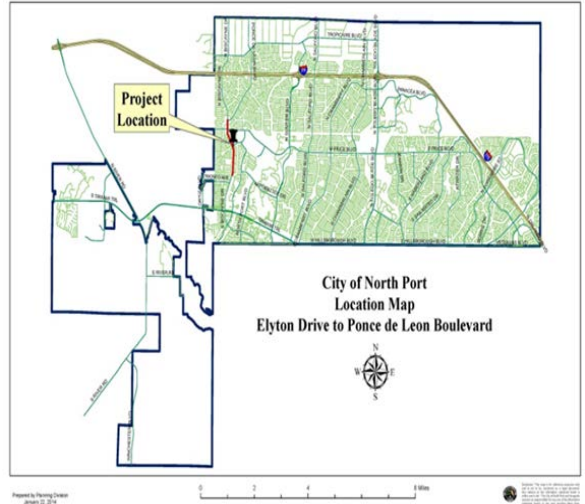
Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Biscayne Drive Bike Lanes				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	R18BBL					Ensure a safe community
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: TBD **CATEGORY:** Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Construct asphalt-paved bicycle lanes abutting the travel lanes on each side of Biscayne Drive, from Elyton Drive to Glenallen Boulevard, including pavement markings and signage. This is a Transportation Alternatives Program project to be fully funded by the Federal Highway Administration.



OPERATING BUDGET IMPACT

There will be minor operational impacts for this project, but it is anticipated to be beyond the 5-year period. These impacts would include striping and asphalt patching.

TOTAL ESTIMATED COST: \$ 1,337,360

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	Yes
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 114,100	\$ -	\$ -	\$ 114,100	\$ 114,100

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Grants	\$ 114,100	\$ 1,223,260	\$ -	\$ -	\$ -	\$ -	\$ 1,223,260	\$ -
TOTAL FUNDING	\$ 114,100	\$ 1,223,260	\$ -	\$ -	\$ -	\$ -	\$ 1,223,260	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 114,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	1,223,260	-	-	-	-	1,223,260	-
TOTAL COST	\$ 114,100	\$ 1,223,260	\$ -	\$ -	\$ -	\$ -	\$ 1,223,260	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	2018-Bridge Rehabilitation				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R18BRR					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: February-19

CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the regular maintenance and repairs of vehicular bridges.

Bridge number and location include:

- 175037 Woodhaven Drive over Bass Point Waterway
- 175007 Biscayne Drive over Myakkahatchee Creek
- 175032 North Yorkshire Street over Bethlehem Waterway
- 175033 North Yorkshire Street over Cocoplum Waterway
- 175034 North Yorkshire Street over Newman Waterway
- 175031 Yorkshire Street over Bethlehem Waterway
- 175014 Price Boulevard over Myakkahatchee Creek

The following bridges are proposed for painting:

- 170121 & 175047 Toledo Blade Boulevard over Cocoplum Waterway
- 170122 & 175048 Toledo Blade Boulevard over Snover Canal
- 175023 Price Boulevard over Bethlehem Waterway
- 175030 Inkwood Drive over Little Field Waterway
- 175046 Haberland Boulevard over Little Field Waterway



OPERATING BUDGET IMPACT

No operating budget impact is expected.

TOTAL ESTIMATED COST: \$ 260,500

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored	Yes
Project to go to DEO	Consistent with MPO long-range plan	
Proportionate Fair Share shown	Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 260,500	\$ (47,830)	\$ (2)	\$ 212,668	\$ 212,670

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306-Surtax	253,500	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 260,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 260,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 260,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Tropicaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R18PBT					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	December-20				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Design and construct an 8' asphalt shared-use path on the south side of Tropicaire Boulevard from Toledo Blade Boulevard to Ponce de Leon Boulevard to provide safety for children, pedestrians, and bicyclists. This includes a pedestrian bridge over the waterway.



For illustrative purposes only

OPERATING BUDGET IMPACT

There will be minor operational impacts for this project, but it is anticipated to be beyond the 5-year period. These impacts would include striping and asphalt patching.

TOTAL ESTIMATED COST: \$ 2,636,750

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	Yes
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 443,370	\$ -	\$ -	\$ 443,370	\$ 443,370				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 443,370	\$ -	\$ 2,193,380	\$ -	\$ -	\$ -	\$ 2,193,380	\$ -
TOTAL FUNDING	\$ 443,370	\$ -	\$ 2,193,380	\$ -	\$ -	\$ -	\$ 2,193,380	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 443,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	2,193,380	-	-	-	2,193,380	-
TOTAL COST	\$ 443,370	\$ -	\$ 2,193,380	\$ -	\$ -	\$ -	\$ 2,193,380	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	2018-Routine Road Maintenance			CITY VALUE(s):	Good governance
PROJECT CODE:	R18RRM				Ensure a safe community
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:					Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:					
EXPECTED COMPLETION DATE:	September-18			CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Thin overlay, surface rejuvenation and micro-surfacing of at least 45 miles of public roads as part of a 5-year maintenance program to prevent roads from falling into sub-standard conditions. Project includes replacing deteriorated corrugated metal pipe cross drains.



OPERATING BUDGET IMPACT

This project work is part of the City's ongoing routine road maintenance program, and is preventative in nature.

TOTAL ESTIMATED COST: \$ 5,450,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 5,450,000	\$ -	\$ (4,606,828)	\$ 843,172	\$ 5,450,000

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ 4,025,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306-Surtax	1,424,100	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (5,000)	\$ (5,000)
TOTAL OPERATING IMPACTS	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (5,000)	\$ (5,000)

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Sidewalks - San Mateo Drive and Price Boulevard				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R18SSM					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	December-22				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Construct a 5' wide sidewalk along the east side of San Mateo Drive from Pasadena Lane, where the existing sidewalk ends, to Adelaide Avenue. This also includes the construction of an 8' wide sidewalk along the north side of Price Boulevard from Atwater Drive to Barcelona Drive.



OPERATING BUDGET IMPACT

The operating impact of this project will include finished mowing costs and sidewalk repairs.

TOTAL ESTIMATED COST: \$ 1,013,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Proportionate Fair Share shown Consistent with MPO long-range plan
 Project to go to DEO Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18					
\$ 80,000	\$ -	\$ -	\$ 80,000	\$ 80,000					
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
306-Surtax	\$ 80,000	\$ 271,000	\$ 300,000	\$ 362,000	\$ -	\$ -	\$ 933,000	\$ -	
							-		
TOTAL FUNDING	\$ 80,000	\$ 271,000	\$ 300,000	\$ 362,000	\$ -	\$ -	\$ 933,000	\$ -	
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Planning & Design	\$ 80,000	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ 53,000	\$ -	
Construction	-	218,000	300,000	362,000	-	-	880,000	-	
TOTAL COST	\$ 80,000	\$ 271,000	\$ 300,000	\$ 362,000	\$ -	\$ -	\$ 933,000	\$ -	
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Repairs & Maintenance		\$ -	\$ -	\$ -	\$ 930	\$ 970	\$ 1,900	\$ 5,150	
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ 930	\$ 970	\$ 1,900	\$ 5,150	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Pan American Boulevard Bridge Rehabilitation				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R19BRR					
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: December-20

CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

The Pan American Boulevard vehicular bridge is in need of repair and replacement. In fiscal year 2018, the Department of Public Works is having the 1 bridge assessed. In fiscal year 2019, the bridge repairs will be designed, with construction in early fiscal year 2020.



OPERATING BUDGET IMPACT

This project is part of the City's ongoing routine bridge maintenance program and is preventative in nature.

TOTAL ESTIMATED COST: \$ 258,600

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored	Yes
Project to go to DEO	Consistent with MPO long-range plan	
Proportionate Fair Share shown	Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 50,000	\$ 208,600	\$ -	\$ -	\$ -	\$ 258,600	\$ -
TOTAL FUNDING	\$ -	\$ 50,000	\$ 208,600	\$ -	\$ -	\$ -	\$ 258,600	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Construction	\$ -	\$ -	\$ 208,600	\$ -	\$ -	\$ -	\$ 208,600	\$ -
TOTAL COST	\$ -	\$ 50,000	\$ 208,600	\$ -	\$ -	\$ -	\$ 258,600	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Drainage System Improvements				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R19DSI					
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	Financially Responsible City Providing Quality Municipal Services					
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-20				CATEGORY:	Public Works-Drainage

PROJECT DESCRIPTION AND JUSTIFICATION

Annual maintenance, rehabilitation and replacement of the City's stormwater drainage system infrastructure. This includes pipe replacement, outfall piping and culvert installation, rehabilitation of swales, retention ditches and canals. These improvements are part of a viable drainage program to maintain water quality and control potential flooding. Specific areas include Grid 407, South Salford Boulevard, and Deming Avenue.



OPERATING BUDGET IMPACT

This project is an enhancement and improvement to the current system, thus will provide a cost savings to the system.

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 1,642,500	\$ -	\$ -	\$ -	\$ -	\$ 1,642,500	\$ -
TOTAL FUNDING	\$ -	\$ 1,642,500	\$ -	\$ -	\$ -	\$ -	\$ 1,642,500	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 1,642,500	\$ -	\$ -	\$ -	\$ -	\$ 1,642,500	\$ -
TOTAL COST	\$ -	\$ 1,642,500	\$ -	\$ -	\$ -	\$ -	\$ 1,642,500	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)	\$ -
Contract Services		-	(75,000)	(75,000)	(75,000)	(75,000)	\$ (300,000)	-
TOTAL OPERATING IMPACTS		\$ -	\$ (125,000)	\$ (125,000)	\$ (125,000)	\$ (125,000)	\$ (500,000)	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	2019 - Road Rehabilitation				CITY VALUE(s):	Good governance
PROJECT CODE:	R19RRH					Ensure a safe community
PROJECT TYPE:	New	Improvement		X	Replacement /Renovation	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	December-19				CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Thin overlay, surface rejuvenation and micro-surfacing of at least 45 miles of public roads as part of a 5-year maintenance program to prevent roads from falling into sub-standard conditions. This project includes replacing deteriorated corrugated metal pipe cross drains.



OPERATING BUDGET IMPACT

This project work is part of the City's ongoing routine road rehabilitation program, and is preventative in nature.

TOTAL ESTIMATED COST: \$ 5,025,900

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ 3,573,300	\$ -	\$ -	\$ -	\$ -	\$ 3,573,300	\$ -
306-Surtax	-	1,452,600	-	-	-	-	1,452,600	-
TOTAL FUNDING	\$ -	\$ 5,025,900	\$ -	\$ -	\$ -	\$ -	\$ 5,025,900	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 5,025,900	\$ -	\$ -	\$ -	\$ -	\$ 5,025,900	\$ -
TOTAL COST	\$ -	\$ 5,025,900	\$ -	\$ -	\$ -	\$ -	\$ 5,025,900	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance								
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Tropicaire Boulevard Road Reconstruction				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R19TRR					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: December-20

CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Tropicaire Boulevard is showing signs of pavement failure, including base failure. This project will reconstruct the roadway and make drainage improvements on Tropicaire Boulevard from Van Camp Street to Toldedo Blade Boulevard. The project will include field investigation of the base material's current condition along Tropicaire Boulevard, and identification of areas that will require full depth pavement reconstruction and areas that will require only mill and fill. Analysis of existing drainage conditions and drainage infrastructure will also be included in the scope of the work. A reconstruction plan for the entire corridor of Tropicaire Boulevard from Van Camp Street to Toledo Blade Boulevard will indicate: areas that will require full depth pavement reconstruction; areas that will need only mill and fill; and what drainage improvements need to be made. This plan will be provided for a contractor to bid on the work.



OPERATING BUDGET IMPACT

Reconstructing the areas that currently have base failure will minimize future expenditures in maintenance of Tropicaire Boulevard like patching and shoulder re-working. The drainage improvements will extend the road life.

TOTAL ESTIMATED COST: \$ 2,910,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Yes Level of Service (LOS) Restore
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

For illustrative purposes only

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 1,442,350	\$ -	\$ -	\$ -	\$ -	\$ 1,442,350	\$ -
330-Road Reconstruction	-	1,467,650	-	-	-	-	1,467,650	-
TOTAL FUNDING	\$ -	\$ 2,910,000	\$ -	\$ -	\$ -	\$ -	\$ 2,910,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 2,910,000	\$ -	\$ -	\$ -	\$ -	\$ 2,910,000	\$ -
TOTAL COST	\$ -	\$ 2,910,000	\$ -	\$ -	\$ -	\$ -	\$ 2,910,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Tamiami Trail Parking - North				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	R19TTP					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

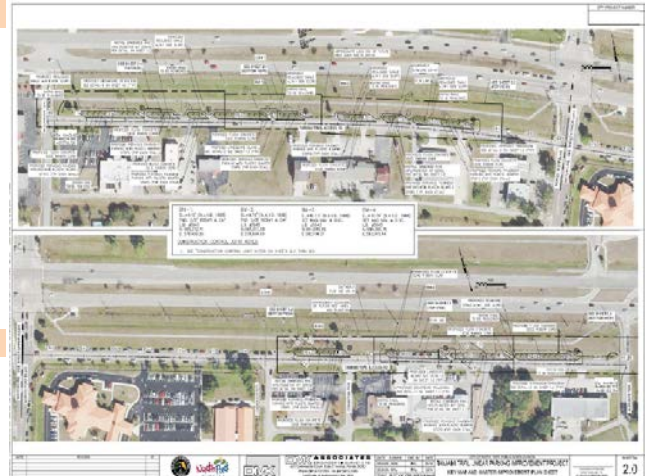
CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: TBD

CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the construction of a series of linear parking spaces along the Tamiami Trail frontage road north of US 41 between North Port Boulevard and Espanola Drive. It is anticipated to provide roughly 74 angled pervious concrete parking spaces.



OPERATING BUDGET IMPACT

The operating impact of this project will include litter pick up and landscape maintenance. Periodically, the parking stripes will need to be repainted and asphalt repairs made.

TOTAL ESTIMATED COST: \$ 1,078,950

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

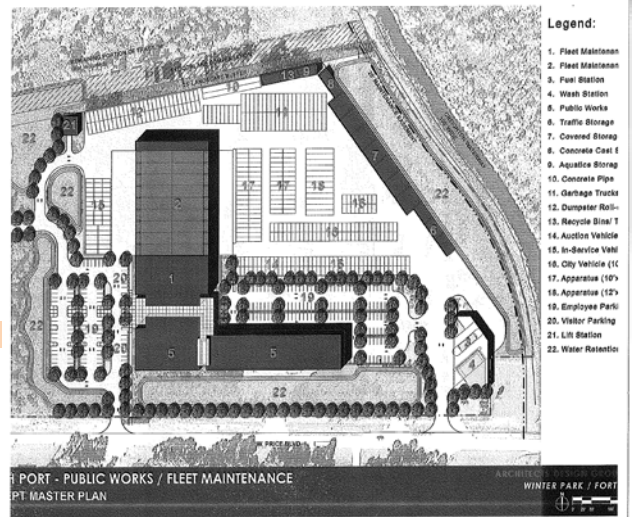
Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 82,950	\$ -	\$ -	\$ -	\$ -	\$ 82,950	\$ -
Grants	-	-	996,000	-	-	-	996,000	-
TOTAL FUNDING	\$ -	\$ 82,950	\$ 996,000	\$ -	\$ -	\$ -	\$ 1,078,950	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 82,950	\$ -	\$ -	\$ -	\$ -	\$ 82,950	\$ -
Construction	-	-	996,000	-	-	-	996,000	-
TOTAL COST	\$ -	\$ 82,950	\$ 996,000	\$ -	\$ -	\$ -	\$ 1,078,950	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ -	\$ -	\$ 580	\$ 910	\$ 940	\$ 2,430	\$ 5,200
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ 580	\$ 910	\$ 940	\$ 2,430	\$ 5,200

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Public Works Facility Phase II				CITY VALUE(s):	Good governance
PROJECT CODE:	R20FAC					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	December-23				CATEGORY:	City Facilities

PROJECT DESCRIPTION AND JUSTIFICATION

Phase I of the Public Works Facility Master Site Plan was completed in 2012 with construction of the Fleet/Administration building and parking areas. Phase II is anticipated for construction in 2022, and includes permanent crew and storage buildings, and parking areas. The existing modular buildings that house Engineering and Solid Waste Staff, and the dated building that houses Operations staff would be removed for the new facility. Additional storm water and parking areas would be constructed with the complete Phase II footprint on the existing site. A preliminary space needs assessment was completed in 2010 and a master design concept was completed in 2011, but both would need to be revised with current information.



OPERATING BUDGET IMPACT

When the project has appropriated funding, any operating impacts will be determined at that time.

TOTAL ESTIMATED COST: \$ 7,569,580

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Proportionate Fair Share shown Consistent with MPO long-range plan
 Project to go to DEO Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ -	\$ 94,130	\$ -	\$ 3,926,250	\$ -	\$ 4,020,380	\$ -
120-Solid Waste District	-	-	105,000	-	3,053,750	-	3,158,750	-
157-General Gov't Impact Fees	-	-	60,000	-	330,450	-	390,450	-
TOTAL FUNDING	\$ -	\$ -	\$ 259,130	\$ -	\$ 7,310,450	\$ -	\$ 7,569,580	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 259,130	\$ -	\$ -	\$ -	\$ 259,130	\$ -
Construction	-	-	-	-	7,310,450	-	7,310,450	-
TOTAL COST	\$ -	\$ -	\$ 259,130	\$ -	\$ 7,310,450	\$ -	\$ 7,569,580	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

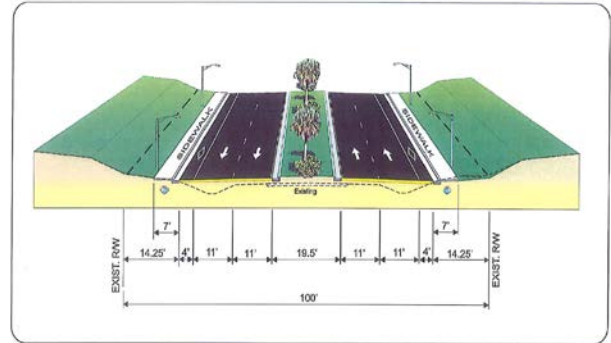
PROJECT TITLE:	Price Widening Phase II - Sumter Boulevard to Westerly Terminus of Middle and High Schools				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	New					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Financially Responsible City Providing Quality Municipal Services
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: December-24

CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Expand current road to an urban divided 4-lane roadway. Replace existing bridge over Myakkahatchee Creek, install roadway lighting, irrigation and landscaping, sidewalks, bicycle lanes, and construct a new traffic signal at the Spring Haven Drive intersection.



OPERATING BUDGET IMPACT

The operating impact will be determined as the project is developed.



Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	Yes
Proportionate Fair Share shown		Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
153-Transportation Impact Fees	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -
107-Road & Drainage District	-	-	3,130,000	2,600,000	-	-	\$ 5,730,000	-
306-Surtax	-	-	-	-	-	1,000,000	\$ 1,000,000	12,195,200
Other Funding Sources	-	-	-	-	37,624,800	-	\$ 37,624,800	-
TOTAL FUNDING	\$ -	\$ -	\$ 4,130,000	\$ 2,600,000	\$ 37,624,800	\$ 1,000,000	\$ 45,354,800	\$ 12,195,200

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 4,130,000	\$ -	\$ -	\$ -	\$ 4,130,000	\$ -
Land	-	-	-	2,600,000	-	-	\$ 2,600,000	-
Construction	-	-	-	-	37,624,800	1,000,000	\$ 38,624,800	12,195,200
TOTAL COST	\$ -	\$ -	\$ 4,130,000	\$ 2,600,000	\$ 37,624,800	\$ 1,000,000	\$ 45,354,800	\$ 12,195,200

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Rehabilitation of Water Control Structure 108				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	R20S08					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	December-21				CATEGORY:	Public Works-Drainage

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit, and reconstruct Water Control Structure (WCS) 108 located on Cocoplum Waterway just west of Collingswood Boulevard. The existing structure is deteriorated. The proper operation of this gated structure is critical for releasing water into lower segments of the Cocoplum Waterway for potable supply and for flood control. Design is anticipated in fiscal year 2020 and construction in fiscal year 2021.



OPERATING BUDGET IMPACT

The operating impact of this project will include electrical costs for automated motorized gates with telemetry, and will be determined during the design phase.

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ -	\$ 192,000	\$ 1,195,500	\$ -	\$ -	\$ 1,387,500	\$ -
306-Surtax	-	-	-	1,195,500	-	-	\$ 1,195,500	-
TOTAL FUNDING	\$ -	\$ -	\$ 192,000	\$ 2,391,000	\$ -	\$ -	\$ 2,583,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 192,000	\$ -	\$ -	\$ -	\$ 192,000	\$ -
Construction	-	-	-	2,391,000	-	-	2,391,000	-
TOTAL COST	\$ -	\$ -	\$ 192,000	\$ 2,391,000	\$ -	\$ -	\$ 2,583,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Price Widening Phase III - West of Spring Haven Drive to Biscayne Drive				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	New					
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	Medium	X	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure

BID DATE:

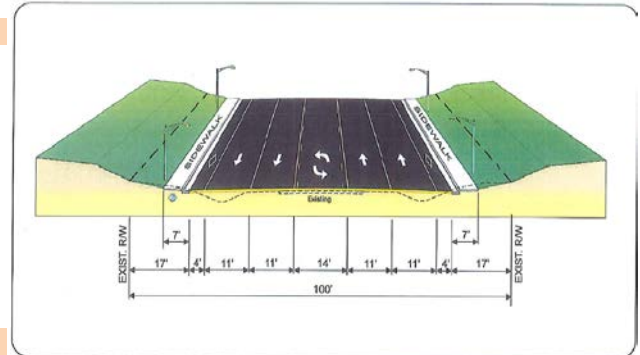
CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: December-25

CATEGORY: Public Works-Transportation

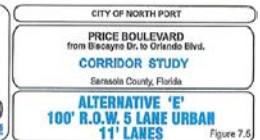
PROJECT DESCRIPTION AND JUSTIFICATION

Expand the current road from North Port High School to Glenallen Boulevard to an urban divided 4-lane roadway with irrigation, landscaping, sidewalks, and bicycle lanes.



OPERATING BUDGET IMPACT

The operating impact will be determined as the project is developed.



Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	Yes
Proportionate Fair Share shown		Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
153-Transportation Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,360,000
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,360,000

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,360,000
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,360,000

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Bridge Rehabilitation & Repair Program				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	Program					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: _____ **CATEGORY:** Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Annual project for rehabilitation of City bridges. City bridges are inspected annually by the Florida Department of Transportation and a report is provided. Deficiencies identified in the report are reviewed and corrective actions are taken by the City.



OPERATING BUDGET IMPACT

No operating budget impact is expected.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored	Yes
Project to go to DEO	Consistent with MPO long-range plan	
Proportionate Fair Share shown	Meets FS 163.3164	

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ -	\$ 5,900	\$ 25,500	\$ 45,000	\$ 64,400	\$ 140,800	\$ 460,900
306-Surtax	-	-	269,100	274,500	280,000	285,600	1,109,200	1,456,600
TOTAL FUNDING	\$ -	\$ -	\$ 275,000	\$ 300,000	\$ 325,000	\$ 350,000	\$ 1,250,000	\$ 1,917,500

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 275,000	\$ 300,000	\$ 325,000	\$ 350,000	\$ 1,250,000	\$ 1,917,500
TOTAL COST	\$ -	\$ -	\$ 275,000	\$ 300,000	\$ 325,000	\$ 350,000	\$ 1,250,000	\$ 1,917,500

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Drainage Improvement Program				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	Program					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:	Financially Responsible City Providing Quality Municipal Services					
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE:

CATEGORY: Public Works-Drainage

PROJECT DESCRIPTION AND JUSTIFICATION

Annual maintenance, rehabilitation and replacement of the City's stormwater drainage system infrastructure. This includes pipe replacement, outfall piping and culvert installation, swale rehabilitation and retention ditch rehabilitation. These improvements are part of a viable drainage program to maintain water quality and control potential flooding.



OPERATING BUDGET IMPACT

Operational savings will be estimated as the projects are developed.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Proportionate Fair Share shown	Consistent with MPO long-range plan
Project to go to DEO	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ -	\$ 1,207,850	\$ 1,225,970	\$ 1,244,360	\$ 1,263,030	\$ 4,941,210	\$ 6,409,900
306-Surtax	-	-	999,400	1,014,400	1,029,600	1,045,000	4,088,400	5,303,200
TOTAL FUNDING	\$ -	\$ -	\$ 2,207,250	\$ 2,240,370	\$ 2,273,960	\$ 2,308,030	\$ 9,029,610	\$ 11,713,099

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 2,207,250	\$ 2,240,370	\$ 2,273,960	\$ 2,308,030	\$ 9,029,610	\$ 11,713,099
TOTAL COST	\$ -	\$ -	\$ 2,207,250	\$ 2,240,370	\$ 2,273,960	\$ 2,308,030	\$ 9,029,610	\$ 11,713,099

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Road Rehabilitation Program				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	Program					
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:					CATEGORY:	Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Resurfacing, surface rejuvenation, micro-surfacing and crack sealing of at least 30 miles of public roads annually as part of a 5-year road maintenance program to prevent roads from falling into sub-standard conditions.



OPERATING BUDGET IMPACT

No operating budget impact is expected.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ -	\$ 4,248,270	\$ 4,391,980	\$ 4,551,060	\$ 4,732,590	\$ 17,923,900	\$ 24,606,800
306-Surtax	-	-	1,500,000	1,500,000	1,500,000	1,500,000	6,000,000	7,500,000
TOTAL FUNDING	\$ -	\$ -	\$ 5,748,270	\$ 5,891,980	\$ 6,051,060	\$ 6,232,590	\$ 23,923,900	\$ 32,106,800

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 5,748,270	\$ 5,891,980	\$ 6,051,060	\$ 6,232,590	\$ 23,923,900	\$ 32,106,800
TOTAL COST	\$ -	\$ -	\$ 5,748,270	\$ 5,891,980	\$ 6,051,060	\$ 6,232,590	\$ 23,923,900	\$ 32,106,800

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Sidewalk and Pedestrian Bridges Program				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	Program					
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:						CATEGORY: Public Works-Transportation

PROJECT DESCRIPTION AND JUSTIFICATION

Construction of sidewalks and pedestrian bridges is a priority of the City Commission and residents. Each year, funding is appropriated to design and construct sidewalks and pedestrian bridges to provide safe pedestrian travel primarily within a 2-mile radius of schools, and secondarily, on all arterial and collector roads. Considered for future improvements: Sumter Boulevard north of I-75 to Tropicaire Boulevard, Ponce de Leon Boulevard from Skyview Drive to Tropicaire Boulevard and Woodhaven Drive from Bobcat Trail to Haberland Boulevard.



OPERATING BUDGET IMPACT

The operating impact of this program will include finished mowing costs and sidewalk repairs.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18						
\$	- \$	- \$	- \$	- \$	- \$	-				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
107-Road & Drainage District	\$ -	\$ -	\$ 80,000	\$ 328,300	\$ 322,800	\$ 317,200	\$ 1,048,300	\$ 1,558,500		
306-Surtax	-	-	-	271,700	277,200	282,800	831,700	1,442,600		
TOTAL FUNDING	\$ -	\$ -	\$ 80,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 1,880,000	\$ 3,001,100		
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
Planning & Design	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 320,000	\$ 400,170		
Construction	-	-	-	520,000	520,000	520,000	1,560,000	2,600,930		
TOTAL COST	\$ -	\$ -	\$ 80,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 1,880,000	\$ 3,001,100		
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28		
Repairs & Maintenance		\$ -	\$ -	\$ 800	\$ 800	\$ 800	\$ 2,400	\$ 4,000		
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ 800	\$ 800	\$ 800	\$ 2,400	\$ 4,000		

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Control Structure Program				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	Program					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: **CATEGORY:** Public Works-Drainage

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit and replace aging water control structures (WCS). The tentative plan includes:

- Fiscal year 2020 Design WCS No. 113
- Fiscal year 2021 Design WCS No. 114, construct WCS No. 113
- Fiscal year 2022 Design WCS No. 124, construct WCS No. 114
- Fiscal year 2023 Design WCS No. 127, construct WCS No. 124



OPERATING BUDGET IMPACT

The operating impacts will be evaluated as each project is developed.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
107-Road & Drainage District	\$ -	\$ -	\$ 199,000	\$ 2,614,500	\$ 1,801,000	\$ 1,926,000	\$ 6,540,500	\$ 10,298,400
306-Surtax	-	-	199,000	2,614,500	1,801,000	1,926,000	6,540,500	10,298,400
TOTAL FUNDING	\$ -	\$ -	\$ 398,000	\$ 5,229,000	\$ 3,602,000	\$ 3,852,000	\$ 13,081,000	\$ 20,596,799

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 398,000	\$ 266,000	\$ 282,000	\$ 338,000	\$ 1,284,000	\$ 2,025,624
Construction	-	-	-	4,963,000	3,320,000	3,514,000	11,797,000	18,571,176
TOTAL COST	\$ -	\$ -	\$ 398,000	\$ 5,229,000	\$ 3,602,000	\$ 3,852,000	\$ 13,081,000	\$ 20,596,799

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

FY 2019 - 2028 Capital Improvement Plan
PROJECT
CODE-

420 - Utility Revenue Fund		Category: Other						
			FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
CAPITAL PROJECT EXPENSES		Carryover	New Funding					
U18PWW	Potable Water Meter at Charlotte County Interconnect	299,120	-	-	-	-	-	-
U18UAB	Utilities Administration Building & Field Operations Center	310,000	2,200,000	6,725,500	-	-	-	-
U19WSM	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard	-	1,850,000	-	-	-	-	-
R15PW1 & U15PW1	Price Boulevard Widening Phase I	715,150	-	-	-	-	-	-
U17WAS	Ammonia Upgrade at Booster Pump	182,306	-	-	-	-	-	-
U17WRO	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements	1,492,498	633,000	-	-	-	-	-
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	44,940	-	-	-	-	-	-
U18SIC	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating	143,160	-	-	-	-	-	-
U19WDI	Water Distribution System Improvements	-	350,000	-	-	-	-	-
New	Booster Station Improvements	-	-	200,000	-	-	-	-
New	Raw Water Intake	-	-	50,000	300,000	-	-	-
New	Myakkahatchee Creek Water Treatment Plan (MCWTP) Improvements	-	-	1,610,000	1,105,000	-	400,000	-
Program	Wastewater Treatment Plant (WWTP) Improvement Program	-	-	325,000	-	-	-	-
Replacement of Existing Assets								
U18SAB	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration	285,000	-	-	-	-	-	-
U18WBR	Water Pipeline Bridge Replacements - Cranberry/Snover	158,374	-	-	-	-	-	-
U19WBR	Water Pipeline Bridge Replacements - Salford/Snover	-	260,000	-	-	-	-	-
New	Wastewater Treatment Plant Improvements - Clarifier #3	-	-	360,000	-	-	-	-
New	Turbo Blowers	-	-	-	329,890	366,390	-	-

FY 2019 - 2028 Capital Improvement Plan
PROJECT
CODE-

420 - Utility Revenue Fund		Category: Other					
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28
CAPITAL PROJECT EXPENSES		Carryover	New Funding				
New	Deep Bed Filter Sand Replacement	-	-	-	-	400,000	-
Sub-total - New, Existing, Replacement Assets		3,630,548	5,293,000	9,270,500	1,734,890	766,390	400,000
		-	-	-	-	-	-
Total Capital Project Expenses:		3,630,548	5,293,000	9,270,500	1,734,890	766,390	400,000
Total FY 18-19 Funding:			8,923,548				

FY 2019 - 2028 Capital Improvement Plan
PROJECT
CONF.

423 - Capacity Fees - Utility Water Systems		Category: Utility						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 4,121,340	\$ 4,411,740	\$ 3,955,310	\$ 3,813,360	\$ 4,321,930	\$ 4,846,510	
REVENUE								
Capacity Fees		821,400	493,320	513,050	533,570	549,580	3,005,330	
Investment Income		19,000	25,000	25,000	25,000	25,000	125,000	
Total Revenue:		\$ 840,400	\$ 518,320	\$ 538,050	\$ 558,570	\$ 574,580	\$ 3,130,330	
CAPITAL PROJECT EXPENSES								
		Carryover	New Funding					
New Assets								
U17ASR	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	1,264,231	-	-	-	-	-	
U17WOR	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1	327,909	-	-	-	-	-	
U18UAB	Utilities Administration Building & Field Operations Center	-	-	294,750	-	-	-	
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	240,000	550,000	630,000	630,000	-	-	
U22SWT	Southwest Water Treatment Plant	-	-	-	-	-	-	
Program	Water Transmission Oversizing	-	-	50,000	50,000	50,000	250,000	
Improvement of Existing Assets								
U17WAS	Ammonia Upgrade at Booster Pump Station	50,000	-	-	-	-	-	
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	216,150	-	-	-	-	-	
Replacement of Existing Assets								
		-	-	-	-	-	-	
Sub-total - New, Existing, Replacement Assets		2,098,290	550,000	974,750	680,000	50,000	250,000	
Total Capital Project Expenses:		550,000	974,750	680,000	50,000	50,000	250,000	
Estimated Ending Balance:		\$ -	\$ 4,411,740	\$ 3,955,310	\$ 3,813,360	\$ 4,321,930	\$ 4,846,510	
							\$ 7,726,840	

FY 2019 - 2028 Capital Improvement Plan

PROJECT

CODE:

424 - Capacity Fees - Utility Wastewater Systems		Category: Utility						
		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FYs 24-28	
Estimated Available Beginning Balance:		\$ 3,233,250	\$ 2,716,890	\$ 2,613,980	\$ 80,690	\$ 73,270	\$ 36,030	
REVENUE								
Capacity Fees		794,640	621,840	646,710	672,580	692,760	3,788,300	
Investment Income		20,000	20,000	20,000	20,000	20,000	100,000	
Developer Contributions		-	-	-	-	-	-	
Total Revenue:	\$ -	814,640	641,840	666,710	692,580	712,760	3,888,300	
CAPITAL PROJECT EXPENSES								
	Carryover	New Funding						
New Assets								
U17RW4 Reclaimed Water Expansion-Phase 4	2,383,751	-	200,000	-	-	-	-	
U18UAB Utilities Administration Building & Field Operations Center	-	-	294,750	-	-	-	-	
U19SWT Southwest Wastewater Treatment Facility	-	-	-	-	450,000	500,000	2,500,000	
U19STO Wastewater Transmission Oversizing	-	50,000	-	-	-	-	-	
U21MPS Master Pumping Station and Forcemain	-	-	-	2,950,000	-	-	-	
Program Wastewater Transmission Oversizing	-	-	50,000	50,000	50,000	50,000	250,000	
Improvement of Existing Assets								
R15PW1 & U15PW1 Price Boulevard Widening Phase I	358,580	1,081,000	-	-	-	-	-	
Replacement of Existing Assets								
	-	-	-	-	-	-	-	
Sub-total - New, Existing, Replacement Assets	2,742,331	1,131,000	544,750	3,000,000	500,000	550,000	2,750,000	
Total Capital Project Expenses:	2,742,331	1,131,000	544,750	3,000,000	500,000	550,000	2,750,000	
DEBT SERVICE								
Debt Service		200,000	200,000	200,000	200,000	200,000	1,000,000	
Estimated Ending Balance:	\$ -	\$ 2,716,890	\$ 2,613,980	\$ 80,690	\$ 73,270	\$ 36,030	\$ 174,330	

PROJECT TITLE:	Ammonia Upgrade at Booster Pump Station			CITY VALUE(s):	Good governance
PROJECT CODE:	U17WAS				Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:					Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:					
EXPECTED COMPLETION DATE:	December-18			CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

The project consists of ammonia system upgrades at 2 booster pump stations for safety, sustainability, and reliability. Ammonia system upgrades will improve safety of personnel and general public, and reduce maintenance issues associated with gaseous ammonia system. Historically, most Water Treatment Plants (WTP) in Florida that had chlorination for disinfection used an hydrous ammonia (a.k.a. "gaseous ammonia") as their ammonia source. In the past 10 years, many utilities in Florida began switching their gaseous ammonia systems to liquid ammonia for safety and risk management reasons. Until more recently, there have not been suppliers of ammonium sulfate in Florida, although used extensively through the US. Improved chemical feed system controls are also anticipated to reduce distribution system flushing.



OPERATING BUDGET IMPACT

Labor hours for distribution system flushing are anticipated to marginally decrease following improvements to the ammonia feed system. It may take time to balance out the system and see the reductions. The ammonia system upgrades at the booster pump stations will compliment the ammonia system upgrades at the WTP. All are required to obtain full benefit. The smaller scale ammonia systems will marginally increase repairs and maintenance, supplies, and equipment.

TOTAL ESTIMATED COST: \$ 263,750

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 263,750	\$ (31,444)	\$ -	\$ 232,306	\$ 232,306				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ 213,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
423-Water Capacity Fees	50,000	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 263,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	203,750	-	-	-	-	-	-	-
TOTAL COST	\$ 263,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance			240	250	260	280	1,030	1,380
Supplies			1,000	1,060	1,130	1,200	4,390	6,010
TOTAL OPERATING IMPACTS		\$ -	\$ 1,240	\$ 1,310	\$ 1,390	\$ 1,480	\$ 5,420	\$ 7,390

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities				CITY VALUE(s):	Good governance
PROJECT CODE:	U17ASR					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:	July-17					Preservation of Environment and Natural Resources
CONSTRUCTION START DATE:	October-17					
EXPECTED COMPLETION DATE:	December-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the permitting and installation of permanent facilities following completion of Cycle Test 5. The Southwest Florida Water Management District (SWFWMD) has preliminarily approved funding for this project at 50%. Obtaining this continued level of funding for this project was a significant achievement. Diversifying raw water sources is important for water supply reliability. With respect to costs of treatment, the treatment of brackish groundwater sources is more costly than for surface water. With respect to availability, surface waters are readily available during the summer rainy season as opposed to the winter dry season when seasonal populations and water demands are at their highest. An Aquifer Storage and Recovery (ASR) system allows for the storage of surface water during the rainy season and recovery of that water during the dry season, when demands are at their highest.



OPERATING BUDGET IMPACT

Operation of the ASR well adds maintenance and operations costs. Electrical costs increase with pumping water into storage and when withdrawing water out of storage. Pre-treatment chemicals, if determined to be needed, will increase chemical costs. Chemical costs will be more initially, and anticipated to decrease over time with maturity of the aquifer bubble.

TOTAL ESTIMATED COST: \$ 1,625,525

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO		Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 1,625,525	\$ (361,294)	\$ (1,244,676)	\$ 19,556	\$ 1,264,231				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
423-Water Capacity Fees	\$ 1,285,525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	340,000	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 1,625,525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,465,525	-	-	-	-	-	-	-
TOTAL COST	\$ 1,625,525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28	
Repairs & Maintenance	\$ 29,670	\$ 31,450	\$ 33,330	\$ 35,330	\$ 37,450	\$ 167,230	\$ 216,900	
Supplies	5,200	5,520	5,850	6,200	6,570	\$ 29,340	\$ 38,100	
Utilities	22,320	23,660	25,080	26,580	28,180	\$ 125,820	\$ 163,200	
TOTAL OPERATING IMPACTS	\$ 57,190	\$ 60,630	\$ 64,260	\$ 68,110	\$ 72,200	\$ 322,390	\$ 418,200	

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U17WOR					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Alive Activity Centers
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	August-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit and construct phase 1 of a pipeline from the Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz Blvd. As demands throughout the system increase, the Utilities' hydraulic model indicates this pipeline is required to maintain service to western reaches of the City, including supply to the Southwest Booster Pump Station. Due to the expense of the overall project, this pipeline will be installed in phases. First phase of this project is proposed in FY16/17. Phase 1 is needed to eliminate a significant bottleneck in this area of the system.



OPERATING BUDGET IMPACT

Addition of new pipeline to distribution and transmission systems inherently increases operation costs over time. However, the pumping system becomes more efficient as this pipeline will result in elimination of bottlenecks that cause significant pressure losses that need to be overcome by the pumping systems.

TOTAL ESTIMATED COST: \$ 350,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 350,000	\$ (22,091)	\$ (27,834)	\$ 300,075	\$ 327,909				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
423-Water Capacity Fees	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	300,000						\$ -	
TOTAL COST	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ 100	\$ 100	\$ 110	\$ 110	\$ 110	\$ 530	\$ 570
TOTAL OPERATING IMPACTS		\$ 100	\$ 100	\$ 110	\$ 110	\$ 110	\$ 530	\$ 570

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades				CITY VALUE(s):	Ensure a safe community
PROJECT CODE:	U17WTP					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	April-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

The project consists of upgrades to the Water Treatment Plant (WTP) surface water treatment system for sustainability, reliability, and to meet water quality standards. This project is for transfer pump upgrades and capacity increase. Transfer pump upgrades will remove a current bottleneck in the transfer of treated water to storage tanks. This project is part of Program No. UPROGRAMWTP.



OPERATING BUDGET IMPACT

Maintenance costs increase through the addition of a new transfer pump.

TOTAL ESTIMATED COST: \$ 261,090

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 261,090	\$ -	\$ -	\$ 261,090	\$ 261,090

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ 44,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
423-Water Capacity Fees	216,150	-	-	-	-	-	-	-
TOTAL FUNDING	\$ 261,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 44,940	\$ -			\$ -	\$ -	\$ -	\$ -
Construction	216,150	-	-	-	-	-	-	-
TOTAL COST	\$ 261,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 220	\$ 230	\$ 250	\$ 270	\$ 280	\$ 1,250	\$ 1,290
TOTAL OPERATING IMPACTS	\$ 220	\$ 230	\$ 250	\$ 270	\$ 280	\$ 1,250	\$ 1,290

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Pipeline Bridge Replacements - Salford/Cocoplum				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U17WBR					Enhanced quality of life
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s): Preservation of Environment and Natural Resources
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	April-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve the potable water distribution system reliability to the residents of the City. The project is in various locations in the City. Replacement of aged water lines on 3 bridges is planned, 1 each for 3 years. Old steel water lines on bridges have reached the end of their service life, and pipe deterioration and leaks are on pipe bends that cannot be readily repaired. Some very small leaks are unable to be stopped at this time resulting in un-billed water loss. Fiscal year 2017 replacement will be on the Salford/Cocoplum bridge, unless circumstances change and require expedition of a different bridge crossing.



OPERATING BUDGET IMPACT

Replacement of these pipelines will prevent potential catastrophic failure and emergency repairs, which will be more costly than current planned replacements.

TOTAL ESTIMATED COST: \$ 150,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 150,000	\$ (26,780)	\$ (6,510)	\$ 116,710	\$ 123,220				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 22-27
306-Surtax	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 22-27
Planning & Design	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	125,000	-	-	-	-	-	\$ -	-
TOTAL COST	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 22-27
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U17WRO					Enhanced quality of life
PROJECT TYPE:	New	Improvement		X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	October-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

The project, located at the Myakkahatchee Creek Water Treatment Plant, is intended to upgrade the Reverse Osmosis (RO) system in order to treat the increasing levels of wellfield conductivity and total dissolved solids (TDS). The total RO nameplate production capacity is 1.5-million gallons per day (MGD). Due to the wellfield conductivity and TDS increasing to levels higher than anticipated, short-term improvements were implemented in fiscal year 2016 to maintain the ability of the RO plant to produce its nameplate capacity. Wellfield evaluation indicates levels of conductivity and TDS can be expected to continue to increase. The current RO system is not able to treat projected increases and will need to be modified.



OPERATING BUDGET IMPACT

If the RO process is converted from Low Pressure RO to High Pressure RO, electrical demand will increase significantly. Additionally, the volume of brine will increase, therefore more source water will need to be pumped to maintain current capacity.

TOTAL ESTIMATED COST: \$ 2,188,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 1,555,000	\$ (62,502)	\$ (172,058)	\$ 1,320,440	\$ 1,492,498				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ 1,555,000	\$ 633,000	\$ -	\$ -	\$ -	\$ -	\$ 633,000	\$ -
TOTAL FUNDING	\$ 1,555,000	\$ 633,000	\$ -	\$ -	\$ -	\$ -	\$ 633,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,055,000	633,000	-	-	-	-	\$ 633,000	-
TOTAL COST	\$ 1,555,000	\$ 633,000	\$ -	\$ -	\$ -	\$ -	\$ 633,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Utilities		\$ 50,000	\$ 53,000	\$ 56,180	\$ 59,560	\$ 63,130	\$ 281,870	\$ 322,000
Repairs & Maintenance		5,000	5,300	5,620	5,960	6,320	\$ 28,200	\$ 28,800
TOTAL OPERATING IMPACTS		\$ 55,000	\$ 58,300	\$ 61,800	\$ 65,520	\$ 69,450	\$ 310,070	\$ 350,800

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Reclaimed Water Expansion-Phase 4				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U17RW4					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-21				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit, and construct expansion of the reclaimed water system in various locations throughout the City. This will be the 4th phase of the Reuse Master Plan expansion, which includes a tank and repumping facilities in the Price Boulevard/Sumter Boulevard vicinity for future customers in the eastern portion of the City. The project will be submitted to Southwest Florida Water Management District (SWFWMD) for cooperative funding to expand the customer base of the reclaimed water system in order to preserve potable water for potable purposes. This phase is necessary to connect existing golf courses, major activity centers, and gated communities in the eastern portion of the City. The first part of this project will connect City facilities and commercial developments northeast of the Price Boulevard/Sumter Boulevard intersection and plan for storage tank in this area, which will be built once the reclaim line is extended down Price Boulevard to Toledo Blade Boulevard. Timing of this project is affected by the Price Boulevard widening project.



OPERATING BUDGET IMPACT

Expansion/addition of pipelines and facilities inherently increases operation costs for maintenance of systems. Electrical demand will increase once the new tank and pump station are constructed.

TOTAL ESTIMATED COST: \$ 2,620,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 2,420,000	\$ (36,250)	\$ (13,659)	\$ 2,370,092	\$ 2,383,751

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
424-Sewer Capacity Fees	\$ 2,420,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
TOTAL FUNDING	\$ 2,420,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,100,000	-	200,000	-	-	-	200,000	-
TOTAL COST	\$ 2,420,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ 6,250	\$ 6,620	\$ 7,020	\$ 19,890	\$ 36,900
Utilities	-	-	12,490	13,240	14,030	39,760	41,800
Contract Services	-	-	2,090	2,210	2,340	6,640	7,000
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ 20,830	\$ 22,070	\$ 23,390	\$ 66,290	\$ 85,700

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

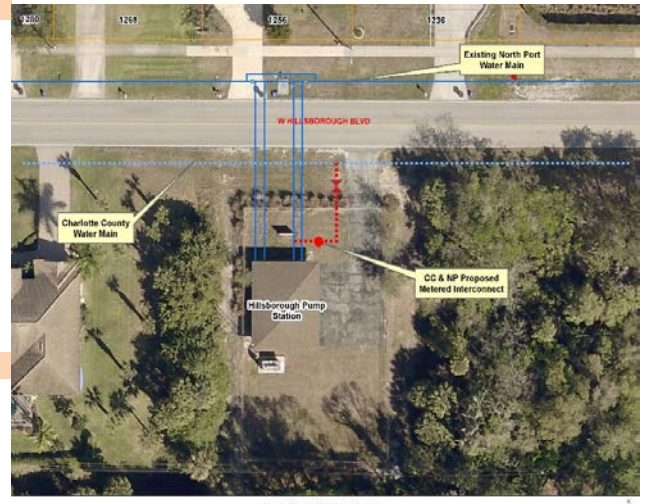
PROJECT TITLE:	Potable Water Meter at Charlotte County Interconnect				CITY VALUE(s):	Good governance
PROJECT CODE:	U18PWM					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-19

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit, and construct a potable water meter at the interconnect between North Port Utilities and Charlotte County Utilities. The meter is proposed to be installed at the Hillsborough Booster Pump Station location. Meter assembly and connection piping will be coordinated with Charlotte County Utilities as they move forward with their 5-year CIP. Currently the interconnect is not metered at this location. This will be 1 of 2 formal interconnects with Charlotte County. Other miscellaneous un-metered interconnects are in the process of being removed.



OPERATING BUDGET IMPACT

Addition of new facilities inherently increases operation costs over time.

TOTAL ESTIMATED COST: \$ 300,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 300,000	\$ (880)	\$ (32,475)	\$ 266,645	\$ 299,120

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	250,000	-	-	-	-	-	-	-
TOTAL COST	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 100	\$ 110	\$ 120	\$ 120	\$ 130	\$ 580	\$ 670
TOTAL OPERATING IMPACTS	\$ 100	\$ 110	\$ 120	\$ 120	\$ 130	\$ 580	\$ 670

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Utilities Administration Building & Field Operations Center				CITY VALUE(s):	Good governance
PROJECT CODE:	U18UAB					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-20				CATEGORY:	City Facilities

PROJECT DESCRIPTION AND JUSTIFICATION

Needs and site selection analysis, design, permit, and construct a new administration and field operations building. The existing building is not adequately sized for the number of staff currently working out of the building. Additionally, the existing building is owned by the Public Works Department and can be repurposed for something more appropriate. The existing site is adjacent to the training track for Police and Fire, which is also near an archeological site; therefore, no additional property is available in the immediate vicinity to expand the existing site. Moving the office, inventory, historical documents, staff, and operations to a larger location to allow for growth would be more appropriate.



OPERATING BUDGET IMPACT

It is expected the new building will be 2 stories, requiring an elevator. This will increase operating costs for maintenance and repair of the elevator.

TOTAL ESTIMATED COST: \$ 9,825,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored
Project to go to DEO	Yes	Consistent with MPO long-range plan
Proportionate Fair Share shown		Meets FS 163.3164
		Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 310,000	\$ -	\$ -	\$ 310,000	\$ 310,000

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Administration	\$ 310,000	\$ 2,200,000	\$ 6,725,500	\$ -	\$ -	\$ -	\$ 8,925,500	\$ -
423-Water Capacity Fees	-	-	294,750	-	-	-	294,750	-
424-Sewer Capacity Fees	-	-	294,750	-	-	-	294,750	-
TOTAL FUNDING	\$ 310,000	\$ 2,200,000	\$ 7,315,000	\$ -	\$ -	\$ -	\$ 9,515,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Land	\$ 100,000	\$ 1,560,000	\$ -	\$ -	\$ -	\$ -	\$ 1,560,000	\$ -
Planning & Design	210,000	640,000	-	-	-	-	640,000	-
Construction	-	-	6,715,000	-	-	-	6,715,000	-
Equipment, Materials, Furniture	-	-	600,000	-	-	-	600,000	-
TOTAL COST	\$ 310,000	\$ 2,200,000	\$ 7,315,000	\$ -	\$ -	\$ -	\$ 9,515,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ 500	\$ 530	\$ 570	\$ 600	\$ 2,200	\$ 3,100
TOTAL OPERATING IMPACTS	\$ -	\$ 500	\$ 530	\$ 570	\$ 600	\$ 2,200	\$ 3,100

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Distribution System Improvements				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U18WDI					Enhanced quality of life
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve potable water distribution system reliability, fire flow, water quality and pressure, as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the City. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines, with many less than 6" diameter, is detrimental to the overall system. Throughout the City, improvements are needed to replace old A/C lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole, benefits from these projects since the water system supplies water to institutional/commercial/industrial developments. The focus areas for fiscal year 2018 are Tonkin Drive, Nartona Drive, and Luau Street. This project is part of Program No. UPROGRAMWDI.



OPERATING BUDGET IMPACT

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old AC main with new, as applicable.

TOTAL ESTIMATED COST: \$ 372,990

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 372,990	\$ (14,989)	\$ (27,122)	\$ 330,879	\$ 358,001

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ 372,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 372,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	156,990	-	-	-	-	-	-	-
TOTAL COST	\$ 372,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ 100	\$ 110	\$ 120	\$ 120	\$ 130	\$ 580	\$ 700
TOTAL OPERATING IMPACTS	\$ 100	\$ 110	\$ 120	\$ 120	\$ 130	\$ 580	\$ 700

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Pipeline Bridge Replacements - Cranberry/Snover				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U18WBR					Enhanced quality of life
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-19

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve the potable water distribution system reliability to the residents of the City. The project is in various locations in the City. Replacement of aged water lines on 3 bridges is planned, with future bridges to be identified. Old steel water lines on bridges have reached end of their service life, and pipe deterioration and leaks are on pipe bends that cannot be readily repaired. Some very small leaks are unable to be stopped at this time resulting in un-billed water loss. Fiscal year 2018 replacement will be Cranberry Boulevard/Snover Waterway bridge, unless circumstances change and require expedition of one over the other. This project is part of Program No. UPROGRAMWBR.



OPERATING BUDGET IMPACT

Replacement of these pipelines will prevent potential catastrophic failure and emergency repairs, which will be more costly than current planned replacements.

TOTAL ESTIMATED COST: \$ 160,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 160,000	\$ (1,626)	\$ (48,254)	\$ 110,120	\$ 158,374

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U18WT2					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-21			CATEGORY:	Utilities-Water Systems	

PROJECT DESCRIPTION AND JUSTIFICATION

Design and permit a pipeline from the Myakkahatchee Creek Water Treatment Plant to Ortiz Boulevard. The US41 Corridor Study dictated the projects necessary to serve the commercial properties along US41. The project will be constructed in accordance with the analysis. As demands throughout the system increase, the Utilities' hydraulic model indicates this pipeline is required to maintain service to the western reaches of the City, including supply to the Southwest Booster Pump Station. Due to the expense of the overall project, this pipeline will be installed in phases. Phasing may change if the Florida Department of Transportation (FDOT) decides to widen 41 in these areas. This project is part of Program No. UPROGRAMWT1.



OPERATING BUDGET IMPACT

Addition of new pipeline to distribution and transmission systems inherently increases operation costs over time. However, the pumping system becomes more efficient as this pipeline will result in elimination of bottlenecks that cause significant pressure losses that need to be overcome by the pumping systems.

TOTAL ESTIMATED COST: \$ 2,050,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ 240,000	\$ -	\$ -	\$ 240,000	\$ 240,000

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
423-Water Capacity Fees	\$ 240,000	\$ 550,000	\$ 630,000	\$ 630,000	\$ -	\$ -	\$ 1,810,000	\$ -
TOTAL FUNDING	\$ 240,000	\$ 550,000	\$ 630,000	\$ 630,000	\$ -	\$ -	\$ 1,810,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	550,000	630,000	630,000	-	-	1,810,000	-
TOTAL COST	\$ 240,000	\$ 550,000	\$ 630,000	\$ 630,000	\$ -	\$ -	\$ 1,810,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	U18SAB					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Preservation of Environment and Natural Resources
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-19				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to program rehabilitation and improvement projects at the City's Wastewater Treatment Plant (WWTP). In fiscal year 2018, WWTP rehabilitation and upgrades/improvements will include replacement of the aeration blowers, which have reached the end of their useful service life. This project is part of Program No. UPROGRAMSTP.



OPERATING BUDGET IMPACT

In this case this project will decrease utilities at least initially until the improvements age therefore will not have an impact on maintenance costs.

TOTAL ESTIMATED COST: \$ 285,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 285,000	\$ -	\$ -	\$ 285,000	\$ 285,000				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Wastewater	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	275,000	-	-	-	-	-	-	-
TOTAL COST	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Utilities		\$ (200)	\$ (240)	\$ (260)	\$ (240)	\$ -	\$ (940)	\$ -
TOTAL OPERATING IMPACTS		\$ (200)	\$ (240)	\$ (260)	\$ (240)	\$ -	\$ (940)	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	U18SIC					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	January-19				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to program rehabilitation and improvement projects at the City's Wastewater Treatment Plant (WWTP). In fiscal year 2018, WWTP rehabilitation and upgrades/improvements will include influent channel coating. The influent channels at the headworks of the wastewater plant are in need of being repaired and coated with an approved product that will stop the corrosion caused by the corrosive nature of the influent entering the plant. There are places in the channels that have pieces of concrete missing due to the corrosion. These areas will have to be repaired and then the channels will be coated with a material that will prevent the influent from coming in contact with the concrete. This project is part of Program No. UPROGRAMSTP.



OPERATING BUDGET IMPACT

The new influent channel coating will not require any increase in repairs and maintenance since it will be a newer improvement.

TOTAL ESTIMATED COST: \$ 143,160

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ 143,160	\$ -	\$ -	\$ 143,160	\$ 143,160				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Wastewater	\$ 143,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING	\$ 143,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ 143,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL COST	\$ 143,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Neighborhood Water/Wastewater Line Extension				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U19NEP					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-23 **CATEGORY:** Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to extend water/wastewater residents throughout the City in a methodical, economical manner to maximize efficiency and minimize cost. A Water Demand Analysis was completed in 2014. The first 2 areas (Madagascar 28.2 & 28.3) recommended by the analysis were constructed in 2016. As customers connect, payments toward the line extension go back to the Surtax III fund, serving as a revolving fund for future expansions. To date, 95 of the approximately 250 properties have voluntarily connected. Staff is working on developing a recommendation to Commission for the next expansion.



OPERATING BUDGET IMPACT

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system.

TOTAL ESTIMATED COST: \$ 1,492,760

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$(49,880)	\$ (49,880)	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 1,492,760	\$ -	\$ -	\$ -	\$ -	\$ 1,492,760	\$ -
TOTAL FUNDING	\$ -	\$ 1,492,760	\$ -	\$ -	\$ -	\$ -	\$ 1,492,760	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -
Construction	-	892,760	-	-	-	-	892,760	-
TOTAL COST	\$ -	\$ 1,492,760	\$ -	\$ -	\$ -	\$ -	\$ 1,492,760	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Pipeline Bridge Replacements - Salford/Snover				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U19WBR					Enhanced quality of life
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-23

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve the potable water distribution system reliability to the residents of the City. The project is in various locations in the City. Replacement of aged water lines on 3 bridges is planned, with future bridges to be identified. Old steel water lines on bridges have reached end of their service life, and pipe deterioration and leaks are on pipe bends that cannot be readily repaired. Some very small leaks are unable to be stopped at this time resulting in un-billed water loss. Fiscal year 2019 replacement will be Salford Boulevard/Snover Waterway Bridge #22, unless circumstances change and require expedition of one over the other. This project is part of Program No. UPROGRAMWBR.



OPERATING BUDGET IMPACT

Replacement of these pipelines will prevent potential catastrophic failure and emergency repairs, which will be more costly than current planned replacements.

TOTAL ESTIMATED COST: \$ 260,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ (49,880)	\$ (49,880)	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ -
TOTAL FUNDING	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Construction	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -
TOTAL COST	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Distribution System Improvements				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	U19WDI					Encourage economic growth & community prosperity
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-23				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve potable water distribution system reliability, fire flow, water quality and pressure, as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the City. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines, with many less than 6" diameter, is detrimental to the overall system. Throughout the City, improvements are needed to replace old A/C lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole, benefits from these projects since the water system supplies water to institutional/commercial/industrial developments. The focus areas of fiscal year 2019 are Calera Street, Brickell Drive, Crane Avenue, San Luis Terrace, Trionfo Avenue, and Jeannin Drive. This project is part of Program No. UPROGRAMWDI.



OPERATING BUDGET IMPACT

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old AC main with new, as applicable.

TOTAL ESTIMATED COST: \$ 704,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

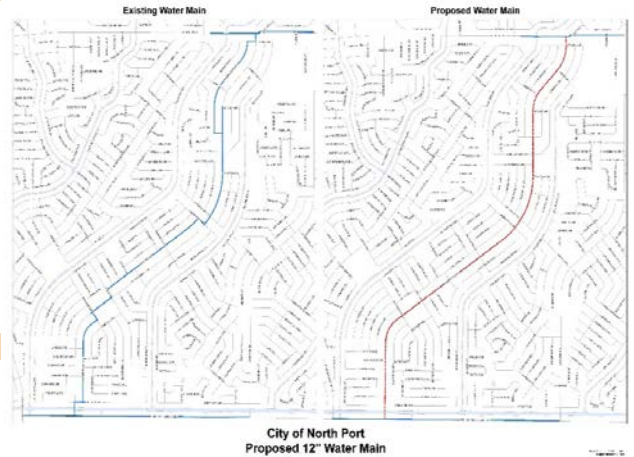
Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
\$ -	\$ -	\$ -	\$ -	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ 354,000	\$ -	\$ -	\$ -	\$ -	\$ 354,000	\$ -
420-Utilities-Administration	-	350,000	-	-	-	-	350,000	-
TOTAL FUNDING	\$ -	\$ 704,000	\$ -	\$ -	\$ -	\$ -	\$ 704,000	\$ -
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -
Construction	-	524,000	-	-	-	-	524,000	-
TOTAL COST	\$ -	\$ 704,000	\$ -	\$ -	\$ -	\$ -	\$ 704,000	\$ -
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U19WSM					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-19				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Design, permit and construct a pipeline from Price Boulevard to Hillsborough Boulevard on San Mateo Drive. The project consists of 16,000 linear feet of new 10" pipe. The existing infrastructure reduces down to ranging between 12" and 6", but does not run strictly along San Mateo Drive. Many sections run along various side streets, having a detrimental impact on water quality.



OPERATING BUDGET IMPACT

Addition of new pipeline to the distribution and transmission systems inherently increases operation costs over time. However, the pumping system becomes more efficient as this pipeline will result in elimination of several missing sections that cause significant pressure losses that need to be overcome by the pumping systems.

TOTAL ESTIMATED COST: \$ 1,850,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000	\$ -
TOTAL FUNDING	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Construction	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -
TOTAL COST	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance		\$ 110	\$ 120	\$ 130	\$ 130	\$ 490	\$ 670
TOTAL OPERATING IMPACTS	\$ -	\$ 110	\$ 120	\$ 130	\$ 130	\$ 490	\$ 670

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Transmission Oversizing				CITY VALUE(s):	Good governance
PROJECT CODE:	U19WTO				STRATEGIC GOAL(s):	Encourage economic growth & community prosperity
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-19

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Construction cost of oversizing water mains in various locations throughout the City due to development. Specific locations of project are unknown at this time. As developers install the necessary mains to serve the development, the City will oversize these lines if needed to serve future growth/connections.



OPERATING BUDGET IMPACT

No operating impact is expected at this time.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -		\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
423-Water Capacity Fees	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
TOTAL FUNDING	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
TOTAL COST	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Southwest Wastewater Treatment Facility				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U19SWT					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	March-20				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Construction of the Southwest Wastewater Treatment Plant in West Villages Improvement District (WVID). The developer in WVID is required to design, permit, construct, and dedicate to the City a wastewater treatment facility. The developer's agreement requires construction of the plant to begin when the annual test for available wastewater treatment plant supply capacity requires it.



OPERATING BUDGET IMPACT

This is a new facility and it is expected that this will increase costs for operation and maintenance.

TOTAL ESTIMATED COST: \$ 41,650,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Yes	Level of Service (LOS) Restored	Yes
Project to go to DEO	Yes	Consistent with MPO long-range plan	
Proportionate Fair Share shown		Meets FS 163.3164	Yes

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Developer Contributions	\$ -	\$ 41,650,000	\$ -	\$ -	\$ -	\$ -	\$ 41,650,000	\$ -
TOTAL FUNDING	\$ -	\$ 41,650,000	\$ -	\$ -	\$ -	\$ -	\$ 41,650,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ 5,650,000	\$ -	\$ -	\$ -	\$ -	\$ 5,650,000	\$ -
Construction	-	36,000,000	-	-	-	-	36,000,000	-
TOTAL COST	\$ -	\$ 41,650,000	\$ -	\$ -	\$ -	\$ -	\$ 41,650,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Personnel	\$ 195,500	\$ 207,200	\$ 219,600	\$ 232,800	\$ 246,800	\$ 1,101,900	\$ 1,146,000
Contract Services	-	63,000	66,800	70,800	75,100	275,700	399,900
Repairs & Maintenance	-	50,000	53,000	56,200	59,600	218,800	304,000
Supplies	-	80,000	84,800	89,900	95,300	350,000	486,100
Utilities	-	96,000	101,800	107,900	114,400	420,100	583,500
Developer Reimbursement	-	-	-	450,000	500,000	950,000	2,500,000
TOTAL OPERATING IMPACTS	\$ 195,500	\$ 496,200	\$ 526,000	\$ 1,007,600	\$ 1,091,200	\$ 3,316,500	\$ 5,419,500

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Wastewater Transmission Oversizing				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U19STO				STRATEGIC GOAL(s):	Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-19 **CATEGORY:** Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Construction cost of oversized wastewater mains in various locations throughout the City due to development. Specific locations of project are unknown at this time. As developers install the necessary mains and lift stations to serve the development, the City will oversize these lines if needed to serve future growth/connections. This could include new schools, assisted living facilities, strip malls, or could include development of one of the Activity Centers not currently served or underserved by utilities.



OPERATING BUDGET IMPACT

No operating impact is expected at this time.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
424-Sewer Capacity Fees	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
TOTAL FUNDING	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
TOTAL COST	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Booster Station Improvements				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	New					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-20

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the installation of an additional Variable Frequency Drive (VFD) to an existing cross-the-line pump at both the southwest and northeast booster stations for efficiency.



OPERATING BUDGET IMPACT

These improvements are expected to increase efficiency, but perhaps increase operation costs incrementally.

TOTAL ESTIMATED COST: \$ 200,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Construction	-	-	150,000	-	-	-	\$ 150,000	-
TOTAL COST	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ 1,000	\$ 1,060	\$ 1,130	\$ 3,190	\$ 5,900
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ 1,000	\$ 1,060	\$ 1,130	\$ 3,190	\$ 5,900

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Raw Water Intake				CITY VALUE(s):	Good governance
PROJECT CODE:	New					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Financially Responsible City Providing Quality Municipal Services
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-21

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is for the rehabilitation of the 4 raw water intake pumps and corresponding pipework located at the Myakkahatchee Creek Water Plant. These intakes have deteriorated and reached their life expectancy.



OPERATING BUDGET IMPACT

Replacing existing pipe and pumps will reduce or have no impact on maintenance costs.

TOTAL ESTIMATED COST: \$ 350,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ -	\$ -	\$ 50,000	\$ 300,000	\$ -	\$ -	\$ 350,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 50,000	\$ 300,000	\$ -	\$ -	\$ 350,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Construction	-	-	-	300,000	-	-	\$ 300,000	-
TOTAL COST	\$ -	\$ -	\$ 50,000	\$ 300,000	\$ -	\$ -	\$ 350,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Myakkahatchee Creek Water Treatment Plan (MCWTP) Improvements				CITY VALUE(s):	Enhanced quality of life
PROJECT CODE:	New					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New		Improvement	X	Replacement /Renovation	
PRIORITY:	High	X	Medium		Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Preservation of Environment and Natural Resources
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-23				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project will implement improvements at the Myakkahatchee Creek Water Treatment Plant (MCWTP). In fiscal year 2020 and 2021, the WTP rehabilitation and upgrades will include filter evaluation and improvements, installation of Variable Frequency Drives (VFD) on raw water intake pumps, installation of canopies over filters, improvements to save-all ponds, powder activated carbon handling improvements, clarifier #1 rehabilitation, and improvements to the valves and pipework to the Filter Gallery and Settling Basins. In fiscal year 2023, the WTP rehabilitation and upgrades will include alum handling improvements.



OPERATING BUDGET IMPACT

The proposed improvements at the WTP will have a minor net impact on the operating budget.

TOTAL ESTIMATED COST: \$ 3,115,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Water	\$ -	\$ -	\$ 1,610,000	\$ 1,105,000	\$ -	\$ 400,000	\$ 3,115,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 1,610,000	\$ 1,105,000	\$ -	\$ 400,000	\$ 3,115,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ -
Construction	-	-	1,435,000	1,105,000	-	400,000	\$ 2,940,000	-
TOTAL COST	\$ -	\$ -	\$ 1,610,000	\$ 1,105,000	\$ -	\$ 400,000	\$ 3,115,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ 1,000	\$ 1,060	\$ 1,130	\$ 3,190	\$ 5,900
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ 1,000	\$ 1,060	\$ 1,130	\$ 3,190	\$ 5,900

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Wastewater Treatment Plant Improvements - Clarifier #3				CITY VALUE(s):	Good governance
PROJECT CODE:	New					Encourage economic growth & community prosperity
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s): Maintained/Upgraded/Expanded City Infrastructure
BID DATE:						Financially Responsible City Providing Quality Municipal Services
CONSTRUCTION START DATE:						

EXPECTED COMPLETION DATE: September-20

CATEGORY: Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to program rehabilitation and improvement projects at the City's Wastewater Treatment Plant (WWTP). In fiscal year 2020, the WWTP rehabilitation and upgrades will include the replacement of the clarifier #3 mechanism and installation of canopies over filter clearwells to minimize algae and maintenance.



OPERATING BUDGET IMPACT

The new clarifier will not require any increase in repairs and maintenance since it will be new equipment.

TOTAL ESTIMATED COST: \$ 360,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Wastewater	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -
Construction	-	-	285,000	-	-	-	\$ 285,000	-
TOTAL COST	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Master Pumping Station and Forcemain				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	U21MPS					Good governance
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High		Medium	X	Low	STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-21				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to construct a master pumping station and a force main in the vicinity of Toledo Blade Boulevard and Price Boulevard. The project was designed and permitted under project U11MSF, however, due to delays in anticipated development, the actual construction portion of the project was moved out in the CIP. The site-specific design may change due to further changes in the location of the facility. Construction of the pumping station will begin when the growth from the Toledo Blade Boulevard/Price Boulevard area requires it. Current plans reflect construction beginning in fiscal year 2021, however the schedule will continue to be evaluated.



OPERATING BUDGET IMPACT

The addition of a new pump station and force main to collection and transmission systems inherently increases the operation costs over time.

TOTAL ESTIMATED COST: \$ 2,950,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
424-Sewer Capacity Fees	\$ -	\$ -	\$ -	\$ 2,950,000	\$ -	\$ -	\$ 2,950,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 2,950,000	\$ -	\$ -	\$ 2,950,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -
Construction	\$ -	\$ -	\$ -	\$ 2,550,000	\$ -	\$ -	\$ 2,550,000	\$ -
TOTAL COST	\$ -	\$ -	\$ -	\$ 2,950,000	\$ -	\$ -	\$ 2,950,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,590	\$ 3,090	\$ 8,300
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,590	\$ 3,090	\$ 8,300

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Turbo Blowers				CITY VALUE(s):	Good governance
PROJECT CODE:	New					Encourage economic growth & community prosperity
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s): Financially Responsible City Providing Quality Municipal Services

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: September-22

CATEGORY: Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to replace the Hoffman Centrifugal Blowers with more efficient turbo blowers. The Hoffman blowers have reached the end of their useful service life. This will save electric costs, provide reliable backup for the existing blowers, and provide better air control to the operating process.



OPERATING BUDGET IMPACT

This project will save electric costs and reduce maintenance initially as the blowers will be new.

TOTAL ESTIMATED COST: \$ 696,280

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Wastewater	\$ -	\$ -	\$ -	\$ 329,890	\$ 366,390	\$ -	\$ 696,280	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ 329,890	\$ 366,390	\$ -	\$ 696,280	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ 36,000	\$ 37,800	\$ -	\$ 73,800	\$ -
Construction	-	-	-	293,890	328,590	-	\$ 622,480	-
TOTAL COST	\$ -	\$ -	\$ -	\$ 329,890	\$ 366,390	\$ -	\$ 696,280	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ -	\$ (100)	\$ (110)	\$ (210)	\$ (580)
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ (100)	\$ (110)	\$ (210)	\$ (580)

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Southwest Water Treatment Plant				CITY VALUE(S):	Encourage economic growth & community prosperity
PROJECT CODE:	U22SWT					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Diverse Economic Growth
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-22				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Ground water supply study and construction of the Southwest Water Treatment Plant in the West Villages Improvement District (WVID). The developer in WVID is required to design, permit, construct, and dedicate to the City a water treatment plant. The developer's existing agreement requires construction of the plant to begin when the annual test for either available system transmission capacity or available water treatment plant supply capacity requires it.



OPERATING BUDGET IMPACT

This is a new facility and is expected that this will increase costs for operation and maintenance.

TOTAL ESTIMATED COST: \$ 42,200,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE) Level of Service (LOS) Restored
 Project to go to DEO Consistent with MPO long-range plan
 Proportionate Fair Share shown Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Developer Contributions	\$ -	\$ -	\$ -	\$ -	\$ 42,200,000	\$ -	\$ 42,200,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ 42,200,000	\$ -	\$ 42,200,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ -	\$ 6,330,000	\$ -	\$ 6,330,000	\$ -
Construction	-	-	-	-	35,870,000	-	35,870,000	-
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ 42,200,000	\$ -	\$ 42,200,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Personnel	\$ -	\$ -	\$ -	\$ 195,500	\$ 207,200	\$ 402,700	\$ 1,098,000
Contract Service	-	-	-	-	63,000	-	-
Repairs & Maintenance	-	-	-	-	50,000	-	-
Utilities	-	-	-	-	96,000	-	-
Supplies	-	-	-	-	80,000	-	-
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ 195,500	\$ 496,200	\$ 402,700	\$ 1,098,000

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Deep Bed Filter Sand Replacement				CITY VALUE(s):	Good governance
PROJECT CODE:	New					Encourage economic growth & community prosperity
PROJECT TYPE:	New	Improvement		Replacement /Renovation	X	
PRIORITY:	High	X	Medium	Low		STRATEGIC GOAL(s):
BID DATE:						Maintained/Upgraded/Expanded City Infrastructure
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	September-22				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

The sand in the deep bed filters needs to be replaced at the Wastewater Treatment Plant (WWTP). These are the final filters before the effluent is chlorinated and sent out for reuse. The filters have been in service since 2009. The sand becomes worn out and some sand is lost during backwashing so that after time, it has to be replaced so that any particles in the effluent can be removed. Filters are required by the Department of Environmental Protection (DEP), and reuse cannot be produced without them.



OPERATING BUDGET IMPACT

This project will decrease maintenance costs initially until the improvements age.

TOTAL ESTIMATED COST: \$ 400,000

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Wastewater	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -
TOTAL COST	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ (100)	\$ (100)	\$ (500)
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ (100)	\$ (100)	\$ (500)

Priority Ranking: High: 1 - 2 Medium: 3 - 4 Low: 5 or more

PROJECT TITLE:	Water Pipeline Bridge Replacements				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	Program					Enhanced quality of life
PROJECT TYPE:	New	Improvement	Replacement /Renovation	X		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Preservation of Environment and Natural Resources

BID DATE:

CONSTRUCTION START DATE:

EXPECTED COMPLETION DATE: Program

CATEGORY: Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve the potable water distribution system reliability to the residents of the City. The project is in various locations in the City. Replacement of aged water lines on 3 bridges is planned, with future bridges to be identified. Old steel water lines on bridges have reached end of their service life and pipe deterioration and leaks are on pipe bends that cannot be readily repaired. Some very small leaks are unable to be stopped at this time resulting in unbilled water loss. Fiscal year 2020 will be Woodhaven Drive/Bobcat Trail Bridge #25, fiscal year 2021 will be Haberland Boulevard near Hillsborough Boulevard Bridge #44, and fiscal year 2022 will be Pan American Boulevard Bridge #9, unless circumstances change and require expedition of one over the other.



OPERATING BUDGET IMPACT

Replacement of these pipelines will prevent potential catastrophic failure and emergency repairs, which will be more costly than current planned replacements.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -			\$ -	

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 275,000	\$ 130,000	\$ 645,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 275,000	\$ 130,000	\$ 645,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 125,000	\$ 130,000	\$ 495,000	\$ -
Planning & Design	-	-	-	-	150,000	-	\$ 150,000	
TOTAL COST	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 275,000	\$ 130,000	\$ 645,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:	Neighborhood Water Line Extensions				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	Program					Enhanced quality of life
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:					CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

The project is to extend water to residents throughout the City in a methodical, economical manner to maximize efficiency and minimize costs. A Water Demand Analysis was completed in 2014. The Demand Analysis assumed fire hydrants for neighborhood projects will be paid for by other funding. The first two areas (Madagascar 28.2 & 28.3), concerned the pilot project, were constructed in 2016. As customers connect, payments toward the line extension will go back to the Surtax fund, serving as a revolving fund for future expansions. To date, 95 of the applicable 250 properties have voluntarily connected. Staff is working on developing a recommendation to Commission for the next expansion.



OPERATING BUDGET IMPACT

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 1,228,000	\$ 1,252,600	\$ 1,277,700	\$ 1,303,300	\$ 5,061,600	\$ 6,646,900
TOTAL FUNDING		\$ -	\$ 1,228,000	\$ 1,252,600	\$ 1,277,700	\$ 1,303,300	\$ 5,061,600	\$ 6,646,900

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ 1,500,000
Construction	\$ -	\$ -	\$ 1,228,000	\$ 1,002,600	\$ 1,277,700	\$ 1,303,300	\$ 4,811,600	\$ 5,146,900
TOTAL COST		\$ -	\$ 1,228,000	\$ 1,252,600	\$ 1,277,700	\$ 1,303,300	\$ 5,061,600	\$ 6,646,900

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ 1,000	\$ 1,060	\$ 1,130	\$ 1,200	\$ 4,390	\$ 6,200
TOTAL OPERATING IMPACTS	\$ -	\$ 1,000	\$ 1,060	\$ 1,130	\$ 1,200	\$ 4,390	\$ 6,200

PROJECT TITLE:	Water Distribution System Improvements				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	Program					Enhanced quality of life
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources
BID DATE:						
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:					CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the City. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines with many less than 6" diameter is detrimental to the overall system. Throughout the City, improvements are needed to replace old A/C lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole, benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.



OPERATING BUDGET IMPACT

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old AC main with new, as applicable.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18				
			\$	\$ -				
Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
306-Surtax	\$ -	\$ -	\$ 680,000	\$ 434,700	\$ 569,600	\$ 449,700	\$ 2,134,000	\$ 2,293,500
TOTAL FUNDING	\$ -	\$ -	\$ 680,000	\$ 434,700	\$ 569,600	\$ 449,700	\$ 2,134,000	\$ 2,293,500
Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ -	\$ -	\$ 130,000	\$ -	\$ 130,000	\$ -
Construction	-	-	680,000	434,700	439,600	449,700	2,004,000	2,293,500
TOTAL COST	\$ -	\$ -	\$ 680,000	\$ 434,700	\$ 569,600	\$ 449,700	\$ 2,134,000	\$ 2,293,500
Operating Impacts		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance			\$ 110	\$ 120	\$ 130	\$ 130	\$ 490	\$ 980
TOTAL OPERATING IMPACTS	\$ -	\$ 110	\$ 120	\$ 130	\$ 130	\$ 490	\$ 980	

PROJECT TITLE:	Water Transmission Oversizing				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	Program					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	Program				CATEGORY:	Utilities-Water Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Construction cost of oversized water mains in various locations throughout the City due to development. Specific locations of project are unknown at this time. As developers install the necessary mains to serve the development, the City will oversized these lines if needed to serve future growth/connections.



OPERATING BUDGET IMPACT

No operating impact is expected at this time.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -		\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
423-Water Capacity Fees	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000
TOTAL FUNDING	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000
TOTAL COST	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:	Wastewater Transmission Oversizing				CITY VALUE(s):	Encourage economic growth & community prosperity
PROJECT CODE:	Program					Excellent stewardship of the natural & built environment
PROJECT TYPE:	New	X	Improvement	Replacement /Renovation		
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services
BID DATE:						Thriving, Prosperous, Community
CONSTRUCTION START DATE:						
EXPECTED COMPLETION DATE:	Program				CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

Construction cost of oversizing wastewater mains in various locations throughout the City due to development. Specific locations of project are unknown at this time. As developers install the necessary mains and lift stations to serve the development, the city will oversize these lines if needed to serve future growth/connections. This could include new schools, assisted living facilities, strip malls, or could include development of one of the Activity Centers not currently served or underserved by utilities.



OPERATING BUDGET IMPACT

No operating impact is expected at this time.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
424-Sewer Capacity Fees	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000
TOTAL FUNDING	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Construction	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000
TOTAL COST	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 250,000

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:	Wastewater Treatment Plant (WWTP) Improvement Program				CITY VALUE(s):	Enhanced quality of life	
PROJECT CODE:	Program					Excellent stewardship of the natural & built environment	
PROJECT TYPE:	New	Improvement	X	Replacement /Renovation			
PRIORITY:	High	X	Medium	Low	STRATEGIC GOAL(s):	Financially Responsible City Providing Quality Municipal Services Preservation of Environment and Natural Resources	
BID DATE:							
CONSTRUCTION START DATE:							
EXPECTED COMPLETION DATE:						CATEGORY:	Utilities-Wastewater Systems

PROJECT DESCRIPTION AND JUSTIFICATION

This project is to program rehabilitation and improvement projects at the City's Wastewater Treatment Plant (WWTP). In fiscal year 2020, the WWTP rehab and upgrades will include replacement of Clarifier #3 mechanism and installation of canopy over filter clearwells to minimize algae and maintenance.



OPERATING BUDGET IMPACT

In many cases these projects will decrease maintenance costs, at least initially until the improvements age. In some cases these projects will increase maintenance costs if new or more complex equipment is installed.

TOTAL ESTIMATED COST: Continuous

Capital Improvement Element of Comprehensive Plan

Part of Capital Improvement Element (CIE)	Level of Service (LOS) Restored
Project to go to DEO	Consistent with MPO long-range plan
Proportionate Fair Share shown	Meets FS 163.3164

Carryover

Cumulative Project Budget at 10/01/17	Cumulative Project Expenditures	Current YTD Encumbrances	Current Remaining Balance	Estimated Carryover at 09/30/18
\$ -	\$ -	\$ -	\$ -	\$ -

Funding Source	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
420-Utilities-Wastewater	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ 325,000	\$ -
TOTAL FUNDING	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ 325,000	\$ -

Expenditure Type	Prior Years	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Planning & Design	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -
Construction	-	-	250,000	-	-	-	250,000	-
TOTAL COST	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ 325,000	\$ -

Operating Impacts	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	5 Yr Total	FY 23-28
Repairs & Maintenance	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,050	\$ 2,050	\$ 5,510
Utilities	-	-	-	4,000	4,200	8,200	22,050
TOTAL OPERATING IMPACTS	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,250	\$ 10,250	\$ 27,560

2019 OPERATING CAPITAL OUTLAY
PROJECT FUNDING SUMMARY

QTY	DESCRIPTION	GENERAL FUND	SPECIAL REVENUE	ROAD & DRAINAGE DISTRICT	FIRE RESCUE DISTRICT	SOLID WASTE DISTRICT	IMPACT FEES	SURTAX	RENEWAL & REPLACEMENT	ENTERPRISE FUNDS	DEVELOPER CONTRIBUTIONS	FY 2019 CITY MANAGER RECOMMENDED TOTAL
BUILDINGS												
<i>Facilities Maintenance</i>												
N/A	SLA 19-0762 Replace Shingle Roof at Community Education Center	16,100										16,100
N/A	SLA 19-0763 Replace Flat & Mansard Roofs at GMAC	26,000										26,000
<i>Utilities-Water Systems</i>												
N/A	SLA 19-6209 Instrument and Control Building Conversion									22,400		22,400
<i>Utilities-Field Operations</i>												
N/A	SLA 19-6302 Annual Generator Maintenance (Canopy)									6,000		6,000
TOTAL BUILDINGS		42,100	-	-	-	-	-	-	-	28,400	-	70,500
IMPROVEMENTS OTHER THAN BUILDINGS												
<i>Fire Rescue District</i>												
N/A	SLA 19-2261 Trees & Irrigation Fire Station 85		40,000									40,000
<i>Utilities-Water Systems</i>												
2	SLA 19-6103 Chlorine Tanks									30,000		30,000
N/A	SLA 19-6104 Lazy River Water Main Replacement									75,000		75,000
<i>Utilities-Wastewater Systems</i>												
N/A	SLA 19-6200 Replace Forcemain at Lift Station 23									85,000		85,000
N/A	SLA 19-6203 Repipe Lift Station 82									60,000		60,000
N/A	SLA 19-6204 Lift Station Panels									16,000		16,000
N/A	SLA 19-6205 Force Main Replacement at Lift Station 47									600,000		600,000
N/A	SLA 19-6206 Lazy River Force Main Replacement									75,000		75,000
N/A	SLA 19-6210 Relocate Headworks Screener & Grit Controls									80,000		80,000
N/A	SLA 19-6212 Lift Station Force Main Runnass									150,000		150,000
N/A	Lift Station Mixers									26,000		26,000
N/A	Lift Station Rehabilitation									150,000		150,000
N/A	Wastewater Transmission Relocation & Repair									50,000		50,000
<i>Utilities-Field Operations</i>												
N/A	U19I&I Inflow and Infiltration									300,000		300,000
IMPROVEMENTS OTHER THAN BUILDINGS		-	40,000	-	-	-	-	-	-	1,697,000	-	1,737,000
CAPITAL MACHINERY & EQUIPMENT												
<i>Fleet</i>												
1	SLA 19-3500 Replace CID #70495 F-350								43,530			43,530
1	SLA 19-3500 Replace CID #70393 Transit Connect Van								24,320			24,320
1	SLA 19-3502 New Small Equipment/Lawn Mower Lift		7,330									7,330
1	SLA 19-3502 New Ari-Hetra 6 Unit System Mobile Heavy Duty Lifts		51,800									51,800
1	SLA 19-3502 New Transmission Flush Machine		5,300									5,300
1	SLA 19-3502 Replace Snap-on Diagnostic Scanner		9,750									9,750
<i>Information Technology</i>												
1	SLA 19-0720 Replace CID #70706 Van								25,190			25,190

2019 OPERATING CAPITAL OUTLAY
PROJECT FUNDING SUMMARY

QTY	DESCRIPTION	GENERAL FUND	SPECIAL REVENUE	ROAD & DRAINAGE DISTRICT	FIRE RESCUE DISTRICT	SOLID WASTE DISTRICT	IMPACT FEES	SURTAX	RENEWAL & REPLACEMENT	ENTERPRISE FUNDS	DEVELOPER CONTRIBUTIONS	FY 2019 CITY MANAGER RECOMMENDED TOTAL
1	SLA 19-0728 SQL Upgrade ESRI (GIS) Server	17,000										17,000
N/A	SLA 19-0788 Sarasota County Disaster Recovery Firewall Equipment	16,120										16,120
Facilities Maintenance												
2	SLA 19-0764 Replace 25-Ton A/C Condensers - GMAC	53,700										53,700
1	SLA 19-0768 Replace Floor Scrubber	11,000										11,000
1	SLA 19-3853 Replace CID #70514 F-250 AWD Truck								34,380			34,380
Police												
N/A	SLA 19-2126 OneSolution CAD Site License	17,700										17,700
1	SLA 19-2120 Ninhydrin Chamber		11,120									11,120
Parks & Recreation												
N/A	SLA 19-3602 Park Amenities - Atwater Shade	42,300										42,300
Road & Drainage District												
3	SLA 19-5007 Replace CID #70869, 70396, 70397 F-250s								108,990			108,990
1	SLA 19-5007 Replace CID #70880 F-250 Flatbed								34,530			34,530
3	SLA 19-5007 Replace CID #71256, 70688, 70618 F-150s								86,260			86,260
1	SLA 19-5007 Replace CID #70878 F-350								34,440			34,440
2	SLA 19-5007 Replace CID #70388, 70741 Zero Turn Mowers								26,180			26,180
1	SLA 19-5007 Replace CID #71388 Hydro-seeder								40,940			40,940
1	SLA 19-5007 Replace CID #70412 F-650 Dump Truck								86,550			86,550
2	SLA 19-5007 Replace CID #70356 and #71236 Excavators								582,000			582,000
1	SLA 19-5018 New Amphibious Work Platform			209,320								209,320
1	SLA 19-5018 New F-750 w/Chipper			245,640								245,640
1	SLA 19-5019 New Boom Mower			202,000								202,000
Fire Rescue District												
1	SLA 19-2200 Developer Contribution for New Rescue for Station 86										441,600	441,600
2	SLA 19-2201 & 19-2252 New Staff Vehicle for Training Officers - Expedition SSV						102,000					102,000
N/A	SLA 19-2205 New Equipment for New Rescue 86	65,000										65,000
N/A	SLA 19-2206 New Equipment for Reserve Rescue 87	65,000										65,000
2	SLA 19-2218 Replace CID #71530 and 71531 Ambulance							783,230				783,230
N/A	SLA 19-2218 Rechassis CID #71614 Ambulance							270,000				270,000
1	SLA 19-2256 Replace Rescue Trailer CID #70050								22,500			22,500
1	SLA 19-2256 Replace CID #70118 F-150								31,000			31,000
1	SLA 19-2256 Replace CID #70586 Tanker								450,000			450,000
1	SLA 19-2256 Replace CID #71480 Engine								750,000			750,000
1	SLA 19-2265 New Ladder Truck for Station 86										1,337,000	1,337,000
Solid Waste												
1	SLA 19-3200 New F-150 Pick-up											23,070
2	SLA 19-3210 New Currotto Cans											59,200
5	SLA 19-3211 Replace CID #71966, 71969, 72481, 72482, 72907 Currotto Cans								148,000			148,000
1	SLA 19-3212 New Grapple Truck								208,200			208,200

2019 OPERATING CAPITAL OUTLAY
PROJECT FUNDING SUMMARY

QTY	DESCRIPTION	GENERAL FUND	SPECIAL REVENUE	ROAD & DRAINAGE DISTRICT	FIRE RESCUE DISTRICT	SOLID WASTE DISTRICT	IMPACT FEES	SURTAX	RENEWAL & REPLACEMENT	ENTERPRISE FUNDS	DEVELOPER CONTRIBUTIONS	FY 2019 CITY MANAGER RECOMMENDED TOTAL
3	SLA 19-3212 New Side Loaders					1,032,660						1,032,660
1	SLA 19-3212 New F-550 Box Truck					54,180						54,180
1	SLA 19-3213 New Front Loader						338,210					338,210
Building												
1	SLA 19-2701 Replace CID #70689 F-150								27,220			27,220
2	SLA 19-2752 Replace CID #70693, 70694 F-150s								54,440			54,440
Utilities-Water Systems												
1	SLA 19-6105 Security Camera									5,570		5,570
N/A	Motor Operated Valve for Surface Water Filter									5,300		5,300
Utilities-Wastewater Systems												
3	SLA 19-6211 Variable Frequency Drive Installation for Deep Injection Well Pumps									38,800		38,800
Utilities-Field Operations												
N/A	SLA 19-6304 Remote Telemetry Unit for County Interconnect									15,000		15,000
N/A	SLA 19-6310 Permanent Bypass Pumps									250,000		250,000
1	SLA 19-6311 Push Camera									13,500		13,500
1	SLA 19-6312 Lateral Launch Camera									75,000		75,000
N/A	SLA 19-6313 Lift Station SCADA									17,000		17,000
1	SLA 19-6315 Portable Diesel Fuel Tank									16,000		16,000
5	SLA 19-6316 Telemetry Control Units									26,300		26,300
N/A	SLA 19-6317 GPS & Vehicle Inspection Equipment									19,000		19,000
2	SLA 19-6319 Replace CID #70778 and 70140 F-150s									73,790		73,790
1	SLA 19-6319 Replace CID #71201 F-550									105,110		105,110
2	SLA 19-6319 Replace CID #6544 and 6543 4" Pumps									78,940		78,940
1	SLA 19-6319 Replace CID #3446 6" Pump									41,360		41,360
2	SLA 19-6319 Replace CID #4779 and 6273 Trailers									51,500		51,500
N/A	SLA 19-6320 Lift Station 40 Pump & Panel Replacement									75,000		75,000
N/A	Lift Station SCADA									60,000		60,000
TOTAL CAPITAL MACHINERY & EQUIPMENT		287,820	85,300	656,960	-	1,377,310	440,210	1,053,230	2,610,470	967,170	1,778,600	9,257,070
TOTAL OPERATING CAPITAL OUTLAY		\$ 329,920	\$ 125,300	\$ 656,960	\$ -	\$ 1,377,310	\$ 440,210	\$ 1,053,230	\$ 2,610,470	\$ 2,692,570	\$ 1,778,600	\$ 11,064,570

MAJOR CAPITAL IMPROVEMENT PROJECTS COMPLETED

FY 2010 - 2018

Fiscal Year	CIP	Total
Completed	Project	Project Cost
2018	Fire Station 85	\$ 3,386,460
2018	Dewatering System	1,371,906
2018	Reclaimed Water Expansion Phase 3 (Spring Haven)	1,009,065
2018	Sidewalk Construction (Haberland)	794,179
2018	Myakkahatchee Creek Water Treatment Plant Ammonia Systems Upgrade	400,202
2018	Butler Park Field Lighting	205,207
2017	Lift Station at Warm Mineral Springs	108,877
2017	Blueways Phase 2	185,703
2017	Neighborhood Water Line Extensions	2,401,093
2017	Water Transmission Service Improvements (Cranberry)	923,924
2017	Water Transmission Service Improvements (Chesebro/Italy)	435,089
2017	Myakkahatchee Creek Environmental Park Connector Bridge	262,364
2016	VoIP Phone System	424,956
2016	Dewatering System at Wastewater Treatment Plant Ph 1	2,820,405
2016	Road Bond Reconstruction Completed in 2016	10,081,528
2016	Sumter Widening Project Phase III	9,510,397
2016	Biscayne Boulevard Intersection Improvements	891,355
2016	Rehabilitation of Water Control Structure WCS 133	558,165
2016	George Mullen Center Sidewalks/Lighting-Phase III	266,545
2016	Playground Equipment - Hope & LaBrea Parks	122,609
2016	Water Treatment Plant Upgrades-includes plant expansion, new wellfield & a reverse osmosis system	12,224,946
2015	Road Bond Reconstruction Completed in 2015	6,574,873
2015	Rehabilitation of Water Control Structure WCS 101	1,299,443
2015	Price/Haberland Intersection	1,230,070
2015	Sumter Blvd Widening - Phase III - City Hall Blvd to Hansard	6,045,278
2015	Atwater Park-Splashpad & Playground	627,415
2015	George Mullen Activity Center Playground and Amenities	202,805
2015	Police Replacement Vehicles	526,999
2015	Forcemain Spring Haven	2,107,463
2014	Road Bond Reconstruction Completed in 2014	5,358,579
2014	Public Safety Communications	1,319,898
2014	Reclaimed Water Expansion	1,654,869
2014	Forcemain Master Pumping	135,636
2013	Fleet Maintenance Facility	7,047,228
2013	Toledo Blade Widening	17,975,453
2013	Morgan Family Center	8,032,914
2012	Fire Station #84	2,463,161
2012	Helipad	156,906
2012	Canine Club	361,125
2011	Atwater Park-includes ball fields	4,498,403
2011	Purchase of Warm Mineral Springs	2,912,597
2010	Intersection Improvement - Price & Cranberry	854,223
2010	Freestyle Bike Park	588,739
2010	Fire Station #82	2,915,676
2010	Wastewater Treatment Plant Expansion	22,713,537
2010	Family Services Center	2,427,196
TOTAL OF MAJOR CIP PROJECTS COMPLETED		\$ 148,415,462



City of North Port

ORDINANCE NO. 2016-10

(Investment Policy)

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, AMENDING THE ORDINANCE NO. 2010-03, RELATING TO INVESTMENT POLICIES, AND RE-ESTABLISHING AN INVESTMENT POLICY; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City desires to change the allocation for investment portfolio composition, authorize additional investment types, and change the benchmark for performance measurements.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA TO WIT:

SECTION 1 – AMENDING INVESTMENT POLICY

- 1.01 - Appendix A is hereby amended and incorporated herein in its entirety as the City of North Port's Investment Policy, in accordance with Florida Statutes, Section 218.415.
- 1.02 - The City Commission identifies the City Manager with responsibility for providing oversight and direction in regard to the management of the investment program; the City Manager has delegated responsibility for the investment program transactions as provided in the investment policy.
- 1.03 - The City Manager is hereby authorized to take such steps and to execute on behalf of the City such documents as may be hereafter required to implement the investment policy.

SECTION 2 – SEVERABILITY

- 2.01 - If any section, subsection, phrase or portion of this Ordinance is for any reason held invalid or unconstitutional by any court of competent jurisdiction, such portion shall be deemed a separate, distinct and independent provision and such holding shall not affect the validity of the remaining portions thereof.

CERTIFIED BY:
HELEN M. RAIMBEAU, CITY CLERK

Helen M. Raimbeau
DATE: 2016/2019 Adopted Budget

SECTION 3 - CONFLICTS

3.01 - In the event of any conflict between the provisions of this Ordinance and any other ordinance, resolution, or portions thereof, the provisions of this Ordinance shall prevail to the extent of such conflict.

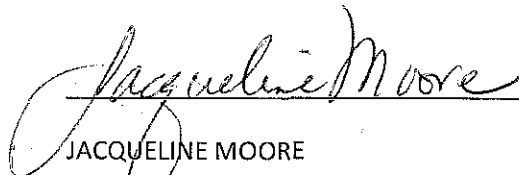
SECTION 4 - EFFECTIVE DATE

4.01 - The provisions of this Ordinance shall become effective immediately upon passage.

Read in public session this 12 day of April, 2016.

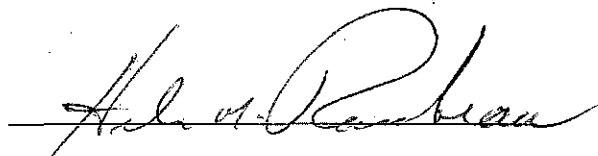
PASSED AND ADOPTED on the second and final reading in public session this 26th day of April, 2016.

CITY OF NORTH PORT, FLORIDA



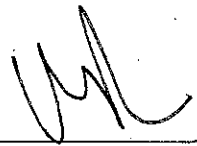
JACQUELINE MOORE
MAYOR

ATTEST:





HELEN RAIMBEAU, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:



MARK MORIARTY,
CITY ATTORNEY



CERTIFIED BY:
HELEN M. RAIMBEAU, CITY CLERK


DATE: 4-28-16

Ordinance No. 2016-10 Appendix A

Investment Policy
The City of North Port, Florida

I. PURPOSE

The purpose of this policy is to set forth the investment objectives and parameters for the management of public funds of the City of North Port, Florida (hereinafter "City"). These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices.

II. SCOPE

In accordance with Section 218.415, Florida Statutes, this investment policy applies to all cash and investments held or controlled by the City with the exception of Pension Funds, Trust Funds, and funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds.

III. INVESTMENT OBJECTIVES

Safety of Principal

The foremost objective of this investment program is the safety of the principal of those funds within the portfolios. Investment transactions shall seek to keep capital losses at a minimum, whether they are from securities defaults or erosion of market value. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

Maintenance of Liquidity

The portfolios shall be managed in such a manner that funds are available to meet reasonably anticipated cash flow requirements in an orderly manner.

Return on Investment

Investment portfolios shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above. However, return is attempted through active management where the Investment Advisor utilizes a total return strategy (which includes both realized and unrealized gains and losses in the portfolio). This total return strategy seeks to increase the value of the portfolio through reinvestment of income and capital gains. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Despite this, an Investment Advisor may trade to recognize a loss from time to time to achieve a perceived relative value based on its potential to enhance the total return of the portfolio.

IV. DELEGATION OF AUTHORITY

In accordance with the Charter of the City of North Port, the responsibility for providing oversight and direction in regard to the management of the investment program resides with the City Manager. The daily management responsibility for all City funds in the investment program and

investment transactions is delegated to the Finance Director. The Finance Director shall establish written procedures for the operation of the investment portfolio and a system of internal accounting and administrative controls to regulate the activities of employees. The City may employ an Investment Advisor to assist in managing some of the City's portfolios. Such Investment Advisor must be registered under the Investment Advisers Act of 1940.

V. STANDARDS OF PRUDENCE

The standard of prudence to be used by investment officials shall be the "Prudent Person" standard and shall be applied in the context of managing the overall investment program. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectation are reported to the City Manager in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The "Prudent Person" rule states the following:

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment.

While the standard of prudence to be used by investment officials who are officers or employees is the "Prudent Person" standard, any person or firm hired or retained to invest, monitor, or advise concerning these assets shall be held to the higher standard of "Prudent Expert". The standard shall be that in investing and reinvesting moneys and in acquiring, retaining, managing, and disposing of investments of these funds, the contractor shall exercise: the judgment, care, skill, prudence, and diligence under the circumstances then prevailing, which persons of prudence, discretion, and intelligence, acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of like character and with like aims by diversifying the investments of the funds, so as to minimize the risk, considering the probable income as well as the probable safety of their capital.

VI. ETHICS AND CONFLICTS OF INTEREST

Employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Also, employees involved in the investment process shall disclose to the City Manager any material financial interests in financial institutions that conduct business with the City, and they shall further disclose any material personal financial/investment positions that could be related to the performance of the City's investment program.

VII. INTERNAL CONTROLS AND INVESTMENT PROCEDURES

The Finance Director shall establish a system of internal controls and operational procedures that are in writing and made a part of the City's operational procedures. The internal controls should be designed to prevent losses of funds, which might arise from fraud, employee error, and misrepresentation, by third parties, or imprudent actions by employees. The written procedures should include reference to safekeeping, repurchase agreements, and separation of transaction authority from accounting and recordkeeping, wire transfer agreements, banking service contracts and collateral/depository agreements. No person may engage in an investment transaction except as authorized under the terms of this policy.

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Independent auditors as a normal part of the annual financial audit to the City shall conduct a review of the system of internal controls to ensure compliance with policies and procedures.

VIII. CONTINUING EDUCATION

The Finance Director and other appropriate staff shall annually complete 8 hours of continuing education in subjects or courses of study related to investment practices and products.

IX. AUTHORIZED INVESTMENT INSTITUTIONS AND DEALERS

Authorized City staff shall only purchase securities from financial institutions, which are qualified as public depositories by the Treasurer of the State of Florida or institutions designated as "Primary Dealers" by the Federal Reserve Bank of New York.

Authorized City staff shall only enter into repurchase agreements with financial institutions that are state qualified public depositories and primary dealers as designated by the Federal Reserve Bank of New York.

The City's Investment Advisor shall utilize and maintain its own list of approved primary and non-primary dealers.

X. MATURITY AND LIQUIDITY REQUIREMENTS

To the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash flow requirements. Investments of current operating funds shall have maturities of no longer than twenty-four (24) months.

Investments of bond reserves, construction funds, and other non-operating funds ("core funds") shall have a term appropriate to the need for funds and in accordance with debt covenants, but in no event shall exceed five and one-half (5.50) years.

The maturities of the underlying securities of a repurchase agreement will follow the requirements of the Master Repurchase Agreement.

XI. RISK AND DIVERSIFICATION

Assets held shall be diversified to control risks resulting from over concentration of assets in a specific maturity, issuer, instruments, dealer, or bank through which these instruments are bought and sold. The Finance Director shall determine diversification strategies within the established guidelines.

XII. MASTER REPURCHASE AGREEMENT

The Finance Director will require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Securities Industry and Financial Markets Association (SIFMA) Master Repurchase Agreement. All repurchase agreement transactions will adhere to requirements of the SIFMA Master Repurchase Agreement.

XIII. COMPETITIVE SELECTION OF INVESTMENT INSTRUMENTS

After the Finance Director or the Investment Advisor, has determined the approximate maturity date based on cash flow needs and market conditions and has analyzed and selected one or more

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optimal types of investments, a minimum of three (3) qualified banks and/or approved broker/dealers must be contacted and asked to provide bids/offers on securities in questions. Bids will be held in confidence until the bid deemed to best meet the investment objectives is determined and selected.

However, if obtaining bids/offers are not feasible and appropriate, securities may be purchased utilizing the comparison to current market price method on an exception basis. Acceptable current market price providers include, but are not limited to:

- A. TradeWeb
- B. Bloomberg Information Systems
- C. Wall Street Journal or a comparable nationally recognized financial publication providing daily market pricing
- D. Daily market pricing provided by the City's custodian or their correspondent institutions

The Finance Director or the Investment Advisor shall utilize the competitive bid process to select the securities to be purchased or sold. Selection by comparison to a current market price, as indicated above, shall only be utilized when, in judgment of the Finance Director or the Investment Advisor, competitive bidding would inhibit the selection process.

Examples of when this method may be used include:

- A. When time constraints due to unusual circumstances preclude the use of the competitive bidding process
- B. When no active market exists for the issue being traded due to the age or depth of the issue
- C. When a security is unique to a single dealer, for example, a private placement
- D. When the transaction involves new issues or issues in the "when issued" market

Overnight sweep investment agreements will not be bid, but may be placed with the City's depository bank relating to the demand account for which the investment agreement was purchased.


XIV. AUTHORIZED INVESTMENTS AND PORTFOLIO COMPOSITION

Investments should be made subject to the cash flow needs and such cash flows are subject to revisions as market conditions and the City's needs change. However, when the invested funds are needed in whole or in part for the purpose originally intended or for more optimal investments, the Finance Director may sell the investment at the then-prevailing market price and place the proceeds into the proper account at the City's custodian.

The following are the investment requirements and allocation limits on security types, issuers, and maturities as established by the City. The Finance Director shall have the option to further restrict investment percentages from time to time based on market conditions, risk, and diversification investment strategies. The percentage allocations requirements for investment types and issuers are calculated based on the original cost of each investment, at the time of purchase. Investments not listed in this policy are prohibited.

Permitted Investments

Sector	Sector Maximum (%)	Per Issuer Maximum (%)	Minimum Ratings Requirement ¹	Maximum Maturity
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Sector	Sector Maximum (%)	Per Issuer Maximum (%)	Minimum Ratings Requirement ¹	Maximum Maturity
U.S. Treasury	100%	100%	N/A	5.50 Years (5.50 Years avg. life ⁴ for GNMA)
GNMA		40%		
Other U.S. Government Guaranteed (e.g. AID, GTC)		10%		
Federal Agency/GSE: FNMA, FHLMC, FHLB, FFCB*	75%	40% ³	N/A	5.50 Years
Federal Agency/GSE other than those above		10%		
Supranationals where U.S. is a shareholder and voting member	25%	10%	Highest ST or Two Highest LT Rating Categories (A-1/P-1, AAA/Aaa, or equivalent)	5.50 Years
Corporates	50% ²	5%	Highest ST or Three Highest LT Rating Categories (A-1/P-1, A-/A3 or equivalent)	5.50 Years
Municipals	25%	5%	Highest ST or Three Highest LT Rating Categories (SP-1/MIG 1, A-/A3, or equivalent)	5.50 Years
Agency Mortgage-Backed Securities (MBS)	25%	40% ³	N/A	5.50 Years Avg. Life ⁴
Asset-Backed Securities (ABS)	25%	5%	Highest ST or LT Rating (A-1+/P-1, AAA/Aaa, or equivalent)	5.50 Years Avg. Life ⁴
Non-Negotiable Collateralized Bank Deposits or Savings Accounts	50%	None, if fully collateralized	None, if fully collateralized.	2 Years
Commercial Paper (CP)	50% ²	5%	Highest ST Rating Category (A-1/P-1, or equivalent)	270 Days
Repurchase Agreements (Repo or RP)	40%	20%	Counterparty (or if the counterparty is not rated by an NRSRO, then the counterparty's parent) must be rated in the Highest ST Rating Category (A-1/P-1, or equivalent) If the counterparty is a Federal Reserve Bank, no rating is required	1 Year
Money Market Funds (MMFs)	50%	25%	Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)	N/A
Fixed-Income Mutual Funds	20%	10%	N/A	N/A
Intergovernmental Pools (LGIPs)	50%	25%	Highest Fund Quality and Volatility Rating Categories by all NRSROs who rate the LGIP, (AAAm/AAAf, S1, or equivalent)	N/A
Florida Local Government Surplus Funds Trust Funds ("Florida Prime")	25%	N/A	Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)	N/A

Notes:

¹ Rating by at least one SEC-registered Nationally Recognized Statistical Rating Organization ("NRSRO"), unless otherwise noted. ST=Short-term; LT=Long-term.

² Maximum allocation to all corporate and bank credit instruments is 50% combined.

³ Maximum exposure to any one Federal agency, including the combined holdings of Agency debt and Agency MBS, is 40%.

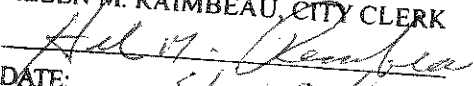
⁴ The maturity limit for MBS and ABS is based on the expected average life at time of settlement, measured using Bloomberg or other industry standard methods.

* Federal National Mortgage Association (FNMA); Federal Home Loan Mortgage Corporation (FHLMC); Federal Home Loan Bank or its District banks (FHLB); Federal Farm Credit Bank (FFCB).

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- 1) **U.S. Treasury & Government Guaranteed** - U.S. Treasury obligations, and obligations the principal and interest of which are backed or guaranteed by the full faith and credit of the U.S. Government.
- 2) **Federal Agency/GSE** - Debt obligations, participations or other instruments issued or fully guaranteed by any U.S. Federal agency, instrumentality or government-sponsored enterprise (GSE).
- 3) **Supranationals** - U.S. dollar denominated debt obligations of a multilateral organization of governments where U.S. is a shareholder and voting member.
- 4) **Corporates** - U.S. dollar denominated corporate notes, bonds or other debt obligations issued or guaranteed by a domestic or foreign corporation, financial institution, non-profit, or other entity.
- 5) **Municipals** - Obligations, including both taxable and tax-exempt, issued or guaranteed by any State, territory or possession of the United States, political subdivision, public corporation, authority, agency board, instrumentality or other unit of local government of any State or territory.
- 6) **Agency Mortgage Backed Securities** - Mortgage-backed securities (MBS), backed by residential, multi-family or commercial mortgages, that are issued or fully guaranteed as to principal and interest by a U.S. Federal agency or government sponsored enterprise, including but not limited to pass-throughs, collateralized mortgage obligations (CMOs) and REMICs.
- 7) **Asset-Backed Securities** - Asset-backed securities (ABS) whose underlying collateral consists of loans, leases or receivables, including but not limited to auto loans/leases, credit card receivables, student loans, equipment loans/leases, or home-equity loans.
- 8) **Non-Negotiable Certificate of Deposit and Savings Accounts** - Non-negotiable interest bearing time certificates of deposit, or savings accounts in banks organized under the laws of this state or in national banks organized under the laws of the United States and doing business in this state, provided that any such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes.
- 9) **Commercial Paper** - U.S. dollar denominated commercial paper issued or guaranteed by a domestic or foreign corporation, company, financial institution, trust or other entity, only unsecured debt permitted.
- 10) **Repurchase Agreements** - Repurchase agreements (Repo or RP) that meet the following requirements:
 - a. Must be governed by a written SIFMA Master Repurchase Agreement which specifies securities eligible for purchase and resale, and which provides the unconditional right to liquidate the underlying securities should the Counterparty default or fail to provide full timely repayment.
 - b. Counterparty must be a Federal Reserve Bank, a Primary Dealer as designated by the Federal Reserve Bank of New York, or a nationally chartered commercial bank.
 - c. Securities underlying repurchase agreements must be delivered to a third party custodian under a written custodial agreement and may be of deliverable or tri-party form. Securities must be held in the City's custodial account or in a separate account in the name of the City.

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- d. Acceptable underlying securities include only securities that are direct obligations of, or that are fully guaranteed by, the United States or any agency of the United States, or U.S. Agency-backed mortgage related securities.
- e. Underlying securities must have an aggregate current market value of at least 102% (or 100% if the counterparty is a Federal Reserve Bank) of the purchase price plus current accrued price differential at the close of each business day.
- f. Final term of the agreement must be 1 year or less.

- 11) **Money Market Funds** - Shares in open-end and no-load money market mutual funds, provided such funds are registered under the Investment Company Act of 1940 and operate in accordance with Rule 2a-7.

A thorough investigation of any money market fund is required prior to investing, and on an annual basis. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus must be obtained.

- 12) **Fixed-Income Mutual Funds** - Shares in open-end and no-load fixed-income mutual funds whose underlying investments would be permitted for purchase under this policy and all its restrictions.


- 13) **Local Government Investment Pools** – State, local government or privately-sponsored investment pools that are authorized pursuant to state law.

A thorough investigation of any intergovernmental investment pool is required prior to investing, and on an annual basis. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus must be obtained.

- 14) **The Florida Local Government Surplus Funds Trust Funds (“Florida Prime”)** A thorough investigation of the Florida Prime is required prior to investing, and on an annual basis. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus or portfolio report must be obtained.

General Investment and Portfolio Limits

1. General investment limitations:
 - a. Investments must be denominated in U.S. dollars and issued for legal sale in U.S. markets.
 - b. Minimum ratings are based on the highest rating by any one Nationally Recognized Statistical Ratings Organization (“NRSRO”), unless otherwise specified.
 - c. All limits and rating requirements apply at time of purchase.
 - d. Should a security fall below the minimum credit rating requirement for purchase, the Investment Advisor will notify the Finance Director.
 - e. The maximum maturity (or average life for MBS/ABS) of any investment is 5.50 years. Maturity and average life are measured from settlement date. The final maturity date can be based on any mandatory call, put, pre-refunding date, or other mandatory redemption date.
2. General portfolio limitations:
 - a. The maximum effective duration of the aggregate portfolio is 3 years.

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- b. Maximum exposure to issuers in any non-U.S. country cannot exceed 10 percent per country.
3. Investment in the following are permitted, provided they meet all other policy requirements:
- a. Callable, step-up callable, called, pre-refunded, putable and extendable securities, as long as the effective final maturity meets the maturity limits for the sector
 - b. Variable-rate and floating-rate securities
 - c. Subordinated, secured and covered debt, if it meets the ratings requirements for the sector
 - d. Zero coupon issues and strips, excluding agency mortgage-backed Interest-only structures (I/Os)
 - e. Treasury TIPS
4. The following are **NOT PERMITTED** investments, unless specifically authorized by statute and with prior approval of the governing body:
- a. Trading for speculation
 - b. Derivatives (other than callables and traditional floating or variable-rate instruments)
 - c. Mortgage-backed interest-only structures (I/Os)
 - d. Inverse or leveraged floating-rate and variable-rate instruments
 - e. Currency, equity, index and event-linked notes (e.g. range notes), or other structures that could return less than par at maturity
 - f. Private placements and direct loans, except as may be legally permitted by Rule 144A or commercial paper issued under a 4(2) exemption from registration
 - g. Convertible, high yield, and non-U.S. dollar denominated debt
 - h. Short sales
 - i. Use of leverage
 - j. Futures and options
 - k. Mutual funds, other than fixed-income mutual funds and ETFs, and money market funds
 - l. Equities, commodities, currencies and hard assets

XV. DERIVATIVES AND REVERSE REPURCHASE AGREEMENTS

Investment in any derivative products or the use of reverse repurchase agreements requires specific City Commission approval prior to their use, unless already specified in Section XII. If the City Commission approves the use of derivative products, the Finance Director shall develop sufficient understanding of the derivative products and have the expertise to manage them. A “derivative” is defined as a financial instrument the value of which depends on, or is derived from, the value of one or more underlying assets or indices or asset values. If the City Commission approves the use of reverse repurchase agreements or other forms of leverage, the investment shall be limited to transactions in which the proceeds are intended to provide liquidity and for which the Finance Director has sufficient resources and expertise to manage them.

XVI. PERFORMANCE MEASUREMENTS

In order to assist in the evaluation of the portfolio’s performance, the City will use performance benchmarks for short-term and long-term portfolios. The use of benchmarks will allow the City to measure its returns against other investors in the same markets.

- A. Investment performance of funds designated as short-term funds and other funds that must maintain a high degree of liquidity will be compared to the return of the S&P Rated GIP Index Government 30-Day Gross of Fees Yield. Investments of current operating funds shall have maturities of no longer than twenty-four (24) months.

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- B. Investment performance of funds designated as core funds and other non-operating funds that have a longer-term investment horizon will be compared to the Merrill Lynch 1-3 Year U.S. Treasury/Agency Note Index. The appropriate index will have a duration and asset mix that approximates the portfolio and will be utilized as a benchmark to be compared to the portfolio's total rate of return.
- C. Investment advisors will report performance on both book value and total rate of return basis and compare results to the above-stated benchmarks.

XVII. REPORTING

The Finance Director shall provide the City Manager and Commission with quarterly investment reports. Schedules in the quarterly report should include the following:

- A. A listing of individual securities held at the end of the reporting period
- B. Percentage of available funds represented by each investment type
- C. Coupon, discount or earning rate
- D. Final maturity of all investments
- E. Par value and market value

On an annual basis, the Finance Director shall prepare and submit to the City Commission a written report on all invested funds. The annual report shall provide all, but not limited to, the following: a complete list of all invested funds, name or type of security in which the funds are invested, the amount invested, the maturity date, earned income, the book value, the market value and the yield on each investment.

The annual report will show performance on both a book value and total rate of return basis and will compare the results to the above-stated performance benchmarks. All investments shall be reported at fair value per GASB standards. Investment reports shall be available to the public.

XVIII. THIRD-PARTY CUSTODIAL AGREEMENTS

Securities, with the exception of certificates of deposits, shall be held with a third party custodian; and all securities purchase by, and all collateral obtained by the City should be properly designated as an asset of the City. The securities must be held in an account separate and apart from the assets of the financial institution. A third party custodian is defined as any bank depository chartered by the Federal Government, the State of Florida, or any other state or territory of the United States which has a branch or principal place of business in the State of Florida as defined in Section 658.12, Florida Statutes, or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in the State of Florida. Certificates of deposits will be placed in the provider's safekeeping department for the term of the deposit.

The custodian shall accept transaction instructions only from those persons who have been duly authorized by the Finance Director and which authorization has been provided, in writing, to the custodian. No withdrawal of securities, in whole or in part, shall be made from safekeeping, shall be permitted unless by such a duly authorized person.


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The custodian shall provide the Finance Director with safekeeping receipts that provide detail information on the securities held by the custodian. Security transactions between a broker/dealer and the custodian involving the purchase or sale of securities by transfer of money or securities must be made on a "delivery vs. payment" basis, if applicable, to ensure that the custodian will have the security or money, as appropriate, in hand at the conclusion of the transaction. Securities held as collateral shall be held free and clear of any liens.

XIX. INVESTMENT POLICY ADOPTION

The investment policy shall be adopted by a City ordinance. The Finance Director shall review the policy annually and shall make recommendations for modification as needed.

Duly adopted this 26th day of April, 2016.

City Ordinance No. 2016-10

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Attachment A
Glossary of Cash and Investment Management Terms

The following is a glossary of key investing terms, many of which appear in the City's investment policy. This glossary clarifies the meaning of investment terms generally used in cash and investment management. This glossary has been adapted from the GFOA Sample Investment Policy and the Association of Public Treasurers of the United States and Canada's Model Investment Policy.

Accrued Interest. Interest earned but which has not yet been paid or received.

Agency. See "Federal Agency Securities."

Ask Price. Price at which a broker/dealer offers to sell a security to an investor. Also known as "offered price."

Asset Backed Securities (ABS). A fixed-income security backed by notes or receivables against assets other than real estate. Generally issued by special purpose companies that "own" the assets and issue the ABS. Examples include securities backed by auto loans, credit card receivables, home equity loans, manufactured housing loans, farm equipment loans, and aircraft leases.

Average Life. The average length of time that an issue of serial bonds and/or term bonds with a mandatory sinking fund feature is expected to be outstanding.

Bankers' Acceptance (BA's). A draft or bill of exchange drawn upon and accepted by a bank. Frequently used to finance shipping of international goods. Used as a short-term credit instrument, bankers' acceptances are traded at a discount from face value as a money market instrument in the secondary market on the basis of the credit quality of the guaranteeing bank.

Basis Point. One hundredth of one percent, or 0.01%. Thus 1% equals 100 basis points.

Bearer Security. A security whose ownership is determined by the holder of the physical security. Typically, there is no registration on the issuer's books. Title to bearer securities is transferred by delivery of the physical security or certificate. Also known as "physical securities."

Benchmark Bills: In November 1999, FNMA introduced its Benchmark Bills program, a short-term debt securities issuance program to supplement its existing discount note program. The program includes a schedule of larger, weekly issues in three- and six-month maturities and biweekly issues in one-year for Benchmark Bills. Each issue is brought to market via a Dutch (single price) auction. FNMA conducts a weekly auction for each Benchmark Bill maturity and accepts both competitive and non-competitive bids through a web based auction system. This program is in addition to the variety of other discount note maturities, with rates posted on a daily basis, which FNMA offers. FNMA's Benchmark Bills are unsecured general obligations that are issued in book-entry form through the Federal Reserve Banks. There are no periodic payments of interest on Benchmark Bills, which are sold at a discount from the principal amount and payable at par at maturity. Issues under the Benchmark program constitute the same credit standing as other FNMA discount notes; they simply add organization and liquidity to the short-term Agency discount note market.

Benchmark Notes/Bonds: Benchmark Notes and Bonds are a series of FNMA "bullet" maturities (non-callable) issued according to a pre-announced calendar. Under its Benchmark Notes/Bonds program, 2, 3, 5, 10, and 30-year maturities are issued each quarter. Each Benchmark Notes new issue has a minimum size of \$4 billion, 30-year new issues having a minimum size of \$1 billion, with re-openings based on investor demand to further enhance liquidity. The amount of non-callable issuance has allowed FNMA to build a yield curve in Benchmark Notes and Bonds in maturities ranging from 2 to 30 years. The liquidity emanating from these large size issues has facilitated favorable financing opportunities through the

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development of a liquid overnight and term repo market. Issues under the Benchmark program constitute the same credit standing as other FNMA issues; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Benchmark. A market index used as a comparative basis for measuring the performance of an investment portfolio. A performance benchmark should represent a close correlation to investment guidelines, risk tolerance, and duration of the actual portfolio's investments.

Bid Price. Price at which a broker/dealer offers to purchase a security from an investor.

Bond. Financial obligation for which the issuer promises to pay the bondholder (the purchaser or owner of the bond) a specified stream of future cash-flows, including periodic interest payments and a principal repayment.

Book Entry Securities. Securities that are recorded in a customer's account electronically through one of the financial markets electronic delivery and custody systems, such as the Fed Securities wire, DTC, and PTC

(as opposed to bearer or physical securities). The trend is toward a certificate-free society in order to cut down on paperwork and to diminish investors' concerns about the certificates themselves. The vast majority of securities are now book entry securities.

Book Value. The value at which a debt security is reflected on the holder's records at any point in time. Book value is also called "amortized cost" as it represents the original cost of an investment adjusted for amortization of premium or accretion of discount. Also called "carrying value." Book value can vary over time as an investment approaches maturity and differs from "market value" in that it is not affected by changes in market interest rates.

Broker/Dealer. A person or firm transacting securities business with customers. A "broker" acts as an agent between buyers and sellers, and receives a commission for these services. A "dealer" buys and sells financial assets from its own portfolio. A dealer takes risk by owning inventory of securities, whereas a broker merely matches up buyers and sellers. See also "Primary Dealer."

Bullet Notes/Bonds. Notes or bonds that have a single maturity date and are non-callable.

Call Date. Date at which a call option may be or is exercised.

Call Option. The right, but not the obligation, of an issuer of a security to redeem a security at a specified value and at a specified date or dates prior to its stated maturity date. Most fixed-income calls are a par, but can be at any previously established price. Securities issued with a call provision typically carry a higher yield than similar securities issued without a call feature. There are three primary types of call options (1) European - one-time calls, (2) Bermudan - periodically on a predetermined schedule (quarterly, semi-annual, annual), and (3) American - continuously callable at any time on or after the call date. There is usually a notice period of at least 5 business days prior to a call date.

Callable Bonds/Notes. Securities which contain an imbedded call option giving the issuer the right to redeem the securities prior to maturity at a predetermined price and time.

Certificate of Deposit (CD). Bank obligation issued by a financial institution generally offering a fixed rate of return (coupon) for a specified period of time (maturity). Can be as long as 10 years to maturity, but most CDs purchased by public agencies are one year and under.

Collateral. Investment securities or other property that a borrower pledges to secure repayment of a loan, secure deposits of public monies, or provide security for a repurchase agreement.

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Collateralization. Process by which a borrower pledges securities, property, or other deposits for securing the repayment of a loan and/or security.

Collateralized Mortgage Obligation (CMO). A security that pools together mortgages and separates them into short, medium, and long-term positions (called tranches). Tranches are set up to pay different rates of interest depending upon their maturity. Interest payments are usually paid monthly. In "plain vanilla" CMOs, principal is not paid on a tranche until all shorter tranches have been paid off. This system provides interest and principal in a more predictable manner. A single pool of mortgages can be carved up into numerous tranches each with its own payment and risk characteristics.

Commercial Paper. Short term unsecured promissory note issued by a company or financial institution. Issued at a discount and matures for par or face value. Usually a maximum maturity of 270 days and given a short-term debt rating by one or more NRSROs.

Convexity. A measure of a bond's price sensitivity to changing interest rates. A high convexity indicates greater sensitivity of a bond's price to interest rate changes.

Corporate Note. A debt instrument issued by a corporation with a maturity of greater than one year and less than ten years.

Counterparty. The other party in a two party financial transaction. "Counterparty risk" refers to the risk that the other party to a transaction will fail in its related obligations. For example, the bank or broker/dealer in a repurchase agreement.

Coupon Rate. Annual rate of interest on a debt security, expressed as a percentage of the bond's face value.

Current Yield. Annual rate of return on a bond based on its price. Calculated as (coupon rate / price), but does not accurately reflect a bond's true yield level.

Custody. Safekeeping services offered by a bank, financial institution, or trust company, referred to as the "custodian." Service normally includes the holding and reporting of the customer's securities, the collection and disbursement of income, securities settlement, and market values.

Dealer. A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

Delivery Versus Payment (DVP). Settlement procedure in which securities are delivered versus payment of cash, but only after cash has been received. Most security transactions, including those through the Fed Securities Wire system and DTC, are done DVP as a protection for both the buyer and seller of securities.

Depository Trust Company (DTC). A firm through which members can use a computer to arrange for securities to be delivered to other members without physical delivery of certificates. A member of the Federal Reserve System and owned mostly by the New York Stock Exchange, the Depository Trust Company uses computerized debit and credit entries. Most corporate securities, commercial paper, CDs, and BAs clear through DTC.

Derivatives. (1) Financial instruments whose return profile is linked to, or derived from, the movement of one or more underlying index or security, and may include a leveraging factor, or (2) financial contracts based upon notional amounts whose value is derived from an underlying index or security (interest rates, foreign exchange rates, equities, or commodities). For hedging purposes, common derivatives are options, futures, interest rate swaps, and swaptions.

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Derivative Security. Financial instrument created from, or whose value depends upon, one or more underlying assets or indexes of asset values.

Designated Bond. FFCB's regularly issued, liquid, non-callable securities that generally have a 2 or 3 year original maturity. New issues of Designated Bonds are \$1 billion or larger. Re-openings of existing Designated Bond issues are generally a minimum of \$100 million. Designated Bonds are offered through a syndicate of two to six dealers. Twice each month the Funding Corporation announces its intention to issue a new Designated Bond, reopen an existing issue, or to not issue or reopen a Designated Bond. Issues under the Designated Bond program constitute the same credit standing as other FFCB issues; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Discount Notes. Unsecured general obligations issued by Federal Agencies at a discount. Discount notes mature at par and can range in maturity from overnight to one year. Very large primary (new issue) and secondary markets exist.

Discount Rate. Rate charged by the system of Federal Reserve Banks on overnight loans to member banks. Changes to this rate are administered by the Federal Reserve and closely mirror changes to the "fed funds rate."

Discount Securities. Non-interest bearing money market instruments that are issued at discount and redeemed at maturity for full face value. Examples include: U.S. Treasury Bills, Federal Agency Discount Notes, Bankers' Acceptances, and Commercial Paper.

Discount. The amount by which a bond or other financial instrument sells below its face value. See also "Premium."

Diversification. Dividing investment funds among a variety of security types, maturities, industries, and issuers offering potentially independent returns.

Dollar Price. A bond's cost expressed as a percentage of its face value. For example, a bond quoted at a dollar price of 95 ½, would have a principal cost of \$955 per \$1,000 of face value.

Duff & Phelps. One of several NRSROs that provide credit ratings on corporate and bank debt issues.

Duration. The weighted average maturity of a security's or portfolio's cash-flows, where the present values of the cash-flows serve as the weights. The greater the duration of a security/portfolio, the greater its percentage price volatility with respect to changes in interest rates. Used as a measure of risk and a key tool for managing a portfolio versus a benchmark and for hedging risk. There are also different kinds of duration used for different purposes (e.g. MacAuley Duration, Modified Duration).

Fannie Mae. See "Federal National Mortgage Association."

Fed Money Wire. A computerized communications system that connects the Federal Reserve System with its member banks, certain U. S. Treasury offices, and the Washington D.C. office of the Commodity Credit Corporation. The Fed Money Wire is the book entry system used to transfer cash balances between banks for themselves and for customer accounts.

Fed Securities Wire. A computerized communications system that facilitates book entry transfer of securities between banks, brokers and customer accounts, used primarily for settlement of U.S. Treasury and Federal Agency securities.

Fed. See "Federal Reserve System."

Federal Agency Security. A debt instrument issued by one of the Federal Agencies. Federal Agencies are considered second in credit quality and liquidity only to U.S. Treasuries.

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Federal Agency. Government sponsored/owned entity created by the U.S. Congress, generally for the purpose of acting as a financial intermediary by borrowing in the marketplace and directing proceeds to specific areas of the economy considered to otherwise have restricted access to credit markets. The largest Federal Agencies are GNMA, FNMA, FHLMC, FHLB, FFCB, SLMA, and TVA.

Federal Deposit Insurance Corporation (FDIC). Federal agency that insures deposits at commercial banks, currently to a limit of \$250,000 per depositor per bank.

Federal Farm Credit Bank (FFCB). One of the large Federal Agencies. A government sponsored enterprise (GSE) system that is a network of cooperatively-owned lending institutions that provides credit services to farmers, agricultural cooperatives and rural utilities. The FFCBs act as financial intermediaries that borrow money in the capital markets and use the proceeds to make loans and provide other assistance to farmers and farm-affiliated businesses. Consists of the consolidated operations of the Banks for Cooperatives, Federal Intermediate Credit Banks, and Federal Land Banks. Frequent issuer of discount notes, agency notes and callable agency securities. FFCB debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and agricultural industry. Also issues notes under its "designated note" program.

Federal Funds (Fed Funds). Funds placed in Federal Reserve Banks by depository institutions in excess of current reserve requirements, and frequently loaned or borrowed on an overnight basis between depository institutions.

Federal Funds Rate (Fed Funds Rate). The interest rate charged by a depository institution lending Federal Funds to another depository institution. The Federal Reserve influences this rate by establishing a "target" Fed Funds rate associated with the Fed's management of monetary policy.

Federal Home Loan Bank System (FHLB). One of the large Federal Agencies. A government sponsored enterprise (GSE) system, consisting of wholesale banks (currently twelve district banks) owned by their member banks, which provides correspondent banking services and credit to various financial institutions, financed by the issuance of securities. The principal purpose of the FHLB is to add liquidity to the mortgage markets. Although FHLB does not directly fund mortgages, it provides a stable supply of credit to thrift institutions that make new mortgage loans. FHLB debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes and callable agency securities. Also issues notes under its "global note" and "TAP" programs.

Federal Home Loan Mortgage Corporation (FHLMC or "Freddie Mac"). One of the large Federal Agencies. A government sponsored public corporation (GSE) that provides stability and assistance to the secondary market for home mortgages by purchasing first mortgages and participation interests financed by the sale of debt and guaranteed mortgage backed securities. FHLMC debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes, callable agency securities, and MBS. Also issues notes under its "reference note" program.

Federal National Mortgage Association (FNMA or "Fannie Mae"). One of the large Federal Agencies. A government sponsored public corporation (GSE) that provides liquidity to the residential mortgage market by purchasing mortgage loans from lenders, financed by the issuance of debt securities and MBS (pools of mortgages packaged together as a security). FNMA debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes, callable agency securities and MBS. Also issues notes under its "benchmark note" program.

Federal Reserve Bank. One of the 12 distinct banks of the Federal Reserve System.

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Federal Reserve System (the Fed). The independent central bank system of the United States that establishes and conducts the nation's monetary policy. This is accomplished in three major ways: (1) raising or lowering bank reserve requirements, (2) raising or lowering the target Fed Funds Rate and Discount Rate, and (3) in open market operations by buying and selling government securities. The Federal Reserve System is made up of twelve Federal Reserve District Banks, their branches, and many national and state banks throughout the nation. It is headed by the seven member Board of Governors known as the "Federal Reserve Board" and headed by its Chairman.

Financial Industry Regulatory Authority, Inc. (FINRA). A private corporation that acts as a self-regulatory organization (SRO). FINRA is the successor to the National Association of Securities Dealers, Inc. (NASD). Though sometimes mistaken for a government agency, it is a non-governmental organization that performs financial regulation of member brokerage firms and exchange markets. The government also has a regulatory arm for investments, the Securities and Exchange Commission (SEC).

Fiscal Agent/Paying Agent. A bank or trust company that acts, under a trust agreement with a corporation or municipality, in the capacity of general treasurer. The agent performs such duties as making coupon payments, paying rents, redeeming bonds, and handling taxes relating to the issuance of bonds.

Fitch Investors Service, Inc. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

Floating Rate Security (FRN or "floater"). A bond with an interest rate that is adjusted according to changes in an interest rate or index. Differs from variable-rate debt in that the changes to the rate take place immediately when the index changes, rather than on a predetermined schedule. See also "Variable Rate Security."

Freddie Mac. See "Federal Home Loan Mortgage Corporation."

Ginnie Mae. See "Government National Mortgage Association."

Global Notes: Notes designed to qualify for immediate trading in both the domestic U.S. capital market and in foreign markets around the globe. Usually large issues that are sold to investors worldwide and therefore have excellent liquidity. Despite their global sales, global notes sold in the U.S. are typically denominated in U.S. dollars.

Government National Mortgage Association (GNMA or "Ginnie Mae"). One of the large Federal Agencies. Government-owned Federal Agency that acquires, packages, and resells mortgages and mortgage purchase commitments in the form of mortgage-backed securities. Largest issuer of mortgage pass-through securities. GNMA debt is guaranteed by the full faith and credit of the U.S. government (one of the few agencies that are actually full faith and credit of the U.S. government).

Government Securities. An obligation of the U.S. government, backed by the full faith and credit of the government. These securities are regarded as the highest quality of investment securities available in the U.S. securities market. See "Treasury Bills, Notes, Bonds, and SLGS."

Government Sponsored Enterprise (GSE). Privately owned entity subject to federal regulation and supervision, created by the U.S. Congress to reduce the cost of capital for certain borrowing sectors of the economy such as students, farmers, and homeowners. GSEs carry the implicit backing of the U.S. government, but they are not direct obligations of the U.S. government. For this reason, these securities will offer a yield premium over U.S. Treasuries. Examples of GSEs include: FHLB, FHLMC, FNMA, and SLMA.

Government Sponsored Enterprise Security. A security issued by a Government Sponsored Enterprise. Considered Federal Agency Securities.

Index. A compilation of statistical data that tracks changes in the economy or in financial markets.

Interest-Only (IO) STRIP. A security based solely on the interest payments from the bond. After the principal has been repaid, interest payments stop and the value of the security falls to nothing. Therefore, IOs are considered risky investments. Usually associated with mortgage-backed securities.

Internal Controls. An internal control structure ensures that the assets of the entity are protected from loss, theft, or misuse. The internal control structure is designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that 1) the cost of a control should not exceed the benefits likely to be derived and 2) the valuation of costs and benefits requires estimates and judgments by management. Internal controls should address the following points:

1. **Control of collusion** - Collusion is a situation where two or more employees are working in conjunction to defraud their employer.
2. **Separation of transaction authority from accounting and record keeping** - A separation of duties is achieved by separating the person who authorizes or performs the transaction from the people who record or otherwise account for the transaction.
3. **Custodial safekeeping** - Securities purchased from any bank or dealer including appropriate collateral (as defined by state law) shall be placed with an independent third party for custodial safekeeping.
4. **Avoidance of physical delivery securities** - Book-entry securities are much easier to transfer and account for since actual delivery of a document never takes place. Delivered securities must be properly safeguarded against loss or destruction. The potential for fraud and loss increases with physically delivered securities.
5. **Clear delegation of authority to subordinate staff members** - Subordinate staff members must have a clear understanding of their authority and responsibilities to avoid improper actions. Clear delegation of authority also preserves the internal control structure that is contingent on the various staff positions and their respective responsibilities.
6. **Written confirmation of transactions for investments and wire transfers** - Due to the potential for error and improprieties arising from telephone and electronic transactions, all transactions should be supported by written communications and approved by the appropriate person. Written communications may be via fax if on letterhead and if the safekeeping institution has a list of authorized signatures.
7. **Development of a wire transfer agreement with the lead bank and third-party custodian** - The designated official should ensure that an agreement will be entered into and will address the following points: controls, security provisions, and responsibilities of each party making and receiving wire transfers.

Inverse Floater. A floating rate security structured in such a way that it reacts inversely to the direction of interest rates. Considered risky as their value moves in the opposite direction of normal fixed-income investments and whose interest rate can fall to zero.

Investment Advisor. A company that provides professional advice managing portfolios, investment recommendations, and/or research in exchange for a management fee.

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Investment Adviser Act of 1940. Federal legislation that sets the standards by which investment companies, such as mutual funds, are regulated in the areas of advertising, promotion, performance reporting requirements, and securities valuations.

Investment Grade. Bonds considered suitable for preservation of invested capital, including bonds rated a minimum of Baa3 by Moody's, BBB- by Standard & Poor's, or BBB- by Fitch. Although "BBB" rated bonds are considered investment grade, most public agencies cannot invest in securities rated below "A."

Liquidity. Relative ease of converting an asset into cash without significant loss of value. Also, a relative measure of cash and near-cash items in a portfolio of assets. Additionally, it is a term describing the marketability of a money market security correlating to the narrowness of the spread between the bid and ask prices.

Local Government Investment Pool (LGIP). An investment by local governments in which their money is pooled as a method for managing local funds, (e.g., Florida State Board of Administration's Florida Prime Fund).

Long-Term Core Investment Program. Funds that are not needed within a one-year period.

Market Value. The fair market value of a security or commodity. The price at which a willing buyer and seller would pay for a security.

Mark-to-market. Adjusting the value of an asset to its market value, reflecting in the process unrealized gains or losses.

Master Repurchase Agreement. A widely accepted standard agreement form published by the Securities Industry and Financial Markets Association (SIFMA) that is used to govern and document Repurchase Agreements and protect the interest of parties in a repo transaction.

Maturity Date. Date on which principal payment of a financial obligation is to be paid.

Medium Term Notes (MTN's). Used frequently to refer to corporate notes of medium maturity (5-years and under). Technically, any debt security issued by a corporate or depository institution with a maturity from 1 to 10 years and issued under an MTN shelf registration. Usually issued in smaller issues with varying coupons and maturities, and underwritten by a variety of broker/dealers (as opposed to large corporate deals issued and underwritten all at once in large size and with a fixed coupon and maturity).

Money Market. The market in which short-term debt instruments (bills, commercial paper, bankers' acceptance, etc.) are issued and traded.

Money Market Mutual Fund (MMF). A type of mutual fund that invests solely in money market instruments, such as: U.S. Treasury bills, commercial paper, bankers' acceptances, and repurchase agreements. Money market mutual funds are registered with the SEC under the Investment Company Act of 1940 and are subject to "rule 2a-7" which significantly limits average maturity and credit quality of holdings. MMF's are managed to maintain a stable net asset value (NAV) of \$1.00. Many MMFs carry ratings by a NRSRO.

Moody's Investors Service. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

Mortgage Backed Securities (MBS). Mortgage-backed securities represent an ownership interest in a pool of mortgage loans made by financial institutions, such as savings and loans, commercial banks, or mortgage companies, to finance the borrower's purchase of a home or other real estate. The majority of MBS are issued and/or guaranteed by GNMA, FNMA, and FHLMC. There are a variety of MBS structures

with varying levels of risk and complexity. All MBS have reinvestment risk as actual principal and interest payments are dependent on the payment of the underlying mortgages which can be prepaid by mortgage holders to refinance and lower rates or simply because the underlying property was sold.

Mortgage Pass-Through Securities. A pool of residential mortgage loans with the monthly interest and principal distributed to investors on a pro-rata basis. The largest issuer is GNMA.

Municipal Note/Bond. A debt instrument issued by a state or local government unit or public agency. The vast majority of municipals are exempt from state and federal income tax, although some non-qualified issues are taxable.

Mutual Fund. Portfolio of securities professionally managed by a registered investment company that issues shares to investors. Many different types of mutual funds exist (e.g., bond, equity, and money market funds); all except money market funds operate on a variable net asset value (NAV).

Negotiable Certificate of Deposit (Negotiable CD). Large denomination CDs (\$100,000 and larger) that are issued in bearer form and can be traded in the secondary market.

Net Asset Value. The market value of one share of an investment company, such as a mutual fund. This figure is calculated by totaling a fund's assets including securities, cash, and any accrued earnings, then subtracting the total assets from the fund's liabilities, and dividing this total by the number of shares outstanding. This is calculated once a day based on the closing price for each security in the fund's portfolio. (See below.)

$$[(\text{Total assets}) - (\text{Liabilities})]/(\text{Number of shares outstanding})$$

NRSRO. A "Nationally Recognized Statistical Rating Organization" (NRSRO) is a designated rating organization that the SEC has deemed a strong national presence in the U.S. NRSROs provide credit ratings on corporate and bank debt issues. Only ratings of a NRSRO may be used for the regulatory purposes of rating. Includes Moody's, S&P, Fitch, and Duff & Phelps.

Offered Price. See also "Ask Price."

Open Market Operations. A Federal Reserve monetary policy tactic entailing the purchase or sale of government securities in the open market by the Federal Reserve System from and to primary dealers in order to influence the money supply, credit conditions, and interest rates.

Par Value. The face value, stated value, or maturity value of a security.

Physical Delivery. Delivery of readily available underlying assets at contract maturity.

Portfolio. Collection of securities and investments held by an investor.

Premium. The amount by which a bond or other financial instrument sells above its face value. See also "Discount."

Primary Dealer. A designation given to certain government securities dealer by the Federal Reserve Bank of New York. Primary dealers can buy and sell government securities directly with the Fed. Primary dealers also submit daily reports of market activity and security positions held to the Fed and are subject to its informal oversight. Primary dealers are the largest buyers and sellers by volume in the U.S. Treasury securities market.

Prime Paper. Commercial paper of high quality. Highest rated paper is A-1+/A-1 by S&P and P-1 by Moody's.

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Principal. Face value of a financial instrument on which interest accrues. May be less than par value if some principal has been repaid or retired. For a transaction, principal is par value times price and includes any premium or discount.

Prudent Expert Rule. Standard that requires that a fiduciary manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims. This statement differs from the “prudent person” rule in that familiarity with such matters suggests a higher standard than simple prudence.

Prudent Investor Standard. Standard that requires that when investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency. More stringent than the “prudent person” standard as it implies a level of knowledge commensurate with the responsibility at hand.

Qualified Public Depository - Per Subsection 280.02(26), F.S., “qualified public depository” means any bank, savings bank, or savings association that:

1. Is organized and exists under the laws of the United States, the laws of this state or any other state or territory of the United States.
2. Has its principal place of business in this state or has a branch office in this state which is authorized under the laws of this state or of the United States to receive deposits in this state.
3. Has deposit insurance under the provision of the Federal Deposit Insurance Act, as amended, 12 U.S.C. ss.1811 et seq.
4. Has procedures and practices for accurate identification, classification, reporting, and collateralization of public deposits.
5. Meets all requirements of Chapter 280, F.S.
6. Has been designated by the Chief Financial Officer as a qualified public depository.

Range Note. A type of structured note that accrues interest daily at a set coupon rate that is tied to an index. Most range notes have two coupon levels; a higher accrual rate for the period the index is within a designated range, the lower accrual rate for the period that the index falls outside the designated range. This lower rate may be zero and may result in zero earnings.

Rate of Return. Amount of income received from an investment, expressed as a percentage of the amount invested.

Realized Gains (Losses). The difference between the sale price of an investment and its book value. Gains/losses are “realized” when the security is actually sold, as compared to “unrealized” gains/losses which are based on current market value. See “Unrealized Gains (Losses).”

Reference Bills: FHLMC’s short-term debt program created to supplement its existing discount note program by offering issues from one month through one year, auctioned on a weekly or on an alternating four-week basis (depending upon maturity) offered in sizeable volumes (\$1 billion and up) on a cycle of

regular, standardized issuance. Globally sponsored and distributed, Reference Bill issues are intended to encourage active trading and market-making and facilitate the development of a term repo market. The program was designed to offer predictable supply, pricing transparency, and liquidity, thereby providing alternatives to U.S. Treasury bills. FHLMC's Reference Bills are unsecured general corporate obligations. This program supplements the corporation's existing discount note program. Issues under the Reference program constitute the same credit standing as other FHLMC discount notes; they simply add organization and liquidity to the short-term Agency discount note market.

Reference Notes: FHLMC's intermediate-term debt program with issuances of 2, 3, 5, 10, and 30-year maturities. Initial issuances range from \$2 - \$6 billion with re-openings ranging \$1 - \$4 billion.

The notes are high-quality bullet structures securities that pay interest semiannually. Issues under the Reference program constitute the same credit standing as other FHLMC notes; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Repurchase Agreement (Repo). A short-term investment vehicle where an investor agrees to buy securities from a counterparty and simultaneously agrees to resell the securities back to the counterparty at an agreed upon time and for an agreed upon price. The difference between the purchase price and the sale price represents interest earned on the agreement. In effect, it represents a collateralized loan to the investor, where the securities are the collateral. Can be DVP, where securities are delivered to the investor's custodial bank, or "tri-party" where the securities are delivered to a third party intermediary. Any type of security can be used as "collateral," but only some types provide the investor with special bankruptcy protection under the law. Repos should be undertaken only when an appropriate Securities Industry and Financial Markets Association (SIFMA) approved master repurchase agreement is in place.

Reverse Repurchase Agreement (Reverse Repo). A repo from the point of view of the original seller of securities. Used by dealers to finance their inventory of securities by essentially borrowing at short-term rates. Can also be used to leverage a portfolio and in this sense, can be considered risky if used improperly.

Safekeeping. Service offered for a fee, usually by financial institutions, for the holding of securities and other valuables. Safekeeping is a component of custody services.

Secondary Market. Markets for the purchase and sale of any previously issued financial instrument.

Securities Industry and Financial Markets Association (SIFMA). The bond market trade association representing the largest securities markets in the world. In addition to publishing a Master Repurchase Agreement, widely accepted as the industry standard document for Repurchase Agreements, the SIFMA also recommends bond market closures and early closes due to holidays.

Securities Lending. An arrangement between an investor and a custody bank that allows the custody bank to "loan" the investor's investment holdings, reinvest the proceeds in permitted investments, and shares any profits with the investor. Should be governed by a securities lending agreement. Can increase the risk of a portfolio in that the investor takes on the default risk on the reinvestment at the discretion of the custodian.

Sinking Fund. A separate accumulation of cash or investments (including earnings on investments) in a fund in accordance with the terms of a trust agreement or indenture, funded by periodic deposits by the issuer (or other entity responsible for debt service), for the purpose of assuring timely availability of moneys for payment of debt service. Usually used in connection with term bonds.

Spread. The difference between the price of a security and similar maturity U.S. Treasury investments, expressed in percentage terms or basis points. A spread can also be the absolute difference in yield between two securities. The securities can be in different markets or within the same securities market between different credits, sectors, or other relevant factors.

Standard & Poor's. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

STRIPS (Separate Trading of Registered Interest and Principal of Securities). Acronym applied to U.S. Treasury securities that have had their coupons and principal repayments separated into individual zero-coupon Treasury securities. The same technique and "strips" description can be applied to non-Treasury securities (e.g., FNMA strips).

Structured Notes. Notes that have imbedded into their structure options such as step-up coupons or derivative-based returns.

Supranational. Supranational organizations are international financial institutions that are generally established by agreements among nations, with member nations contributing capital and participating in management. These agreements provide for limited immunity from the laws of member countries. Bonds issued by these institutions are part of the broader class of Supranational, Sovereign, and Non-U.S. Agency (SSA) sector bonds. Supranational bonds finance economic and infrastructure development and support environmental protection, poverty reduction, and renewable energy around the globe. For example, the World Bank, International Finance Corporation (IFC), and African Development Bank (AfDB) have "green bond" programs specifically designed for energy resource conservation and management. Supranational bonds, which are issued by multi-national organizations that transcend national boundaries. Examples include the World Bank, African Development Bank, and European Investment Bank.

Swap. Trading one asset for another.

TAP Notes: Federal Agency notes issued under the FHLB TAP program. Launched in 6/99 as a refinement to the FHLB bullet bond auction process. In a break from the FHLB's traditional practice of bringing numerous small issues to market with similar maturities, the TAP Issue Program uses the four most common maturities and reopens them up regularly through a competitive auction. These maturities (2, 3, 5, and 10 year) will remain open for the calendar quarter, after which they will be closed and a new series of TAP issues will be opened to replace them. This reduces the number of separate bullet bonds issued, but generates enhanced awareness and liquidity in the marketplace through increased issue size and secondary market volume.

Tennessee Valley Authority (TVA). One of the large Federal Agencies. A wholly owned corporation of the United States government that was established in 1933 to develop the resources of the Tennessee Valley region in order to strengthen the regional and national economy and the national defense. Power operations are separated from non-power operations. TVA securities represent obligations of TVA, payable solely from TVA's net power proceeds, and are neither obligations of nor guaranteed by the United States. TVA is currently authorized to issue debt up to \$30 billion. Under this authorization, TVA may also obtain advances from the U.S. Treasury of up to \$150 million. Frequent issuer of discount notes, agency notes, and callable agency securities.

Total Return. Investment performance measured over a period of time that includes coupon interest, interest on interest, and both realized and unrealized gains or losses. Total return includes, therefore, any market value appreciation/depreciation on investments held at period end.

Treasuries. Collective term used to describe debt instruments backed by the U.S. government and issued through the U.S. Department of the Treasury. Includes Treasury bills, Treasury notes, and Treasury bonds. Also a benchmark term used as a basis by which the yields of non-Treasury securities are compared (e.g., "trading at 50 basis points over Treasuries").

Treasury Bills (T-Bills). Short-term direct obligations of the United States government issued with an original term of one year or less. Treasury bills are sold at a discount from face value and do not pay

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interest before maturity. The difference between the purchase price of the bill and the maturity value is the interest earned on the bill. Currently, the U.S. Treasury issues 4-week, 13-week, and 26-week T-Bills.

Treasury Bonds. Long-term interest-bearing debt securities backed by the U.S. government and issued with maturities of ten years and longer by the U.S. Department of the Treasury.

Treasury Notes. Intermediate interest-bearing debt securities backed by the U.S. government and issued with maturities ranging from one to ten years by the U.S. Department of the Treasury. The Treasury currently issues 2-year, 3-year, 5-year, and 10-year Treasury Notes.

Trustee. A bank designated by an issuer of securities as the custodian of funds and official representative of bondholders. Trustees are appointed to insure compliance with the bond documents and to represent bondholders in enforcing their contract with the issuer.

Uniform Net Capital Rule. SEC Rule 15c3-1 that outlines the minimum net capital ratio (ratio of indebtedness to net liquid capital) of member firms and non-member broker/dealers.

Unrealized Gains (Losses). The difference between the market value of an investment and its book value. Gains/losses are "realized" when the security is actually sold, as compared to "unrealized" gains/losses which are based on current market value. See also "Realized Gains (Losses)."

Variable-Rate Security. A bond that bears interest at a rate that varies over time based on a specified schedule of adjustment (e.g., daily, weekly, monthly, semi-annually, or annually). See also "Floating Rate Note."

Weighted Average Maturity (or just "Average Maturity"). The average maturity of all securities and investments of a portfolio, determined by multiplying the par or principal value of each security or investment by its maturity (days or years), summing the products, and dividing the sum by the total principal value of the portfolio. A simple measure of risk of a fixed-income portfolio.

Weighted Average Maturity to Call. The average maturity of all securities and investments of a portfolio, adjusted to substitute the first call date per security for maturity date for those securities with call provisions.

Yield Curve. A graphic depiction of yields on like securities in relation to remaining maturities spread over a time line. The traditional yield curve depicts yields on U.S. Treasuries, although yield curves exist for Federal Agencies and various credit quality corporates as well. Yield curves can be positively sloped (normal) where longer-term investments have higher yields, or "inverted" (uncommon) where longer-term investments have lower yields than shorter ones.

Yield to Call (YTC). Same as "Yield to Maturity," except the return is measured to the first call date rather than the maturity date. Yield to call can be significantly higher or lower than a security's yield to maturity.

Yield to Maturity (YTM). Calculated return on an investment, assuming all cash-flows from the security are reinvested at the same original yield. Can be higher or lower than the coupon rate depending on market rates and whether the security was purchased at a premium or discount. There are different conventions for calculating YTM for various types of securities.

Yield. There are numerous methods of yield determination. In this glossary, see also "Current Yield," "Yield Curve," "Yield to Call," and "Yield to Maturity."

CERTIFIED BY:
HELEN M. RAIMBEAU, CITY CLERK

DATE: 4/28/16

Attachment B
Investment Pool/Fund Questionnaire

1. A description of eligible investment securities, and a written statement of investment policy and objectives.
2. A description of interest calculations and how it is distributed, and how gains and losses are treated.
3. A description of how the securities are safeguarded (including the settlement processes), and how often the securities are priced and the program audited.
4. A description of who may invest in the program, how often, what size deposit and withdrawal are allowed.
5. A schedule for receiving statements and portfolio listings.
6. Are reserves, retained earnings, etc. utilized by the pool/fund?
7. A fee schedule, and when and how is it assessed.
8. Is the pool/fund eligible for bond proceeds and/or will it accept such proceeds?

✓
CERTIFIED BY:
HELEN M. RAIMBEAU, CITY CLERK

DATE: 4-28-16



City of North Port

ORDINANCE NO. 2018-45
(FY 2018-19 Tax Millage)

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, PROVIDING FOR ADOPTION AND CERTIFICATION OF AN AD VALOREM MILLAGE RATE FOR THE 2018-19 FISCAL YEAR; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – CERTIFICATION AND ADOPTION

1.01– The City Commission hereby certifies and adopts a tax millage of 3.4070 for the purpose of providing sufficient ad valorem taxes required for the operation of the General Fund for Fiscal Year 2018-19. Fiscal Year 2018-19 begins October 1, 2018 and ends September 30, 2019.

SECTION 2 – LEVYING AND ASSESSMENT

2.01 – There is hereby levied and assessed a tax on all taxable property, real and personal, within the corporate limits of the City of North Port, Florida, except homestead exemptions as defined in Article 10 of the Constitution of the State of Florida as amended. It is now or shall be provided for by general law, as follows:

FOR THE GENERAL FUND APPROPRIATION FOR OPERATING EXPENSES AND EXPENDITURES CONTAINED IN ORDINANCE 2018-46 A TAX MILLAGE OF 3.4070, WHICH REPRESENTS AN 8.35% INCREASE OVER THE ROLLED BACK MILLAGE RATE OF 3.1443.

SECTION 3 – CONFLICTS

3.01 – If there is any conflict between the provisions of this Ordinance and any other resolution or ordinance or portions thereof, the provisions of this Ordinance shall prevail to the extent of such conflict.

SECTION 4 – SEVERABILITY

4.01 – If any section, subsection, sentence, clause, phrase or portion of this

CERTIFIED
[Signature]
DATE: 9/12/18

Ordinance is for any reason held invalid or unconstitutional by any court of competent jurisdiction, such portion shall be deemed a separate, distinct, and independent provision and such holding shall not affect the validity of the remaining portions.

SECTION 5 – EFFECTIVE DATE

5.01 – This Ordinance shall become effective October 1, 2018.

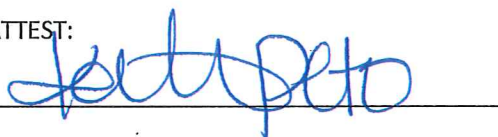
Read in public session this 10 day of September, 2018.

PASSED AND ADOPTED on the second and final reading in public session this 20 day of September, 2018.

CITY OF NORTH PORT, FLORIDA


VANESSA CARUSONE
MAYOR

ATTEST:


KATHRYN PETO
INTERIM CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:


AMBER L. SLAYTON
CITY ATTORNEY


CERTIFIED
DATE: 9/21/18



City of North Port

ORDINANCE NO. 2018-46

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING A NON-DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2018 AND ENDING ON SEPTEMBER 30, 2019, ADOPTING THE CAPITAL IMPROVEMENT BUDGET AND PROGRAM; PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

BE IT ORDAINED BY THE PEOPLE OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – This Ordinance shall be known as the "Non-District Budget Ordinance of the City of North Port" for its fiscal year 2018-19 and shall serve to appropriate the sums provided for herein. When read in conjunction with Appendix A and Appendix B collectively, shall provide for the revenues and expenditures of each fund excluding the Districts.

SECTION 2 – Appendix A is deemed the Non-District Budget of the City of North Port in compliance with the requirements of State law, and the following shall be the appropriations from anticipated revenues and unappropriated balances.

2.01 – For the General Fund, the following amounts shall be appropriated:


CERTIFIED
DATE: 9/21/18

<u>GENERAL FUND</u>	
Legislative/Commission	\$ 430,990
Legal/Attorney	843,870
City Clerk	814,720
Finance	1,681,050
Planning & Zoning	1,426,110
Information Technology	2,810,850
Social Services	375,900
Facilities Maintenance	2,155,610
City Manager	1,489,700
Human Resources	970,520
Police	17,795,600
Emergency Medical Services	7,561,980
Property Standards	820,490
Parks & Recreation	3,095,340
Non-Departmental	966,390
TOTAL GENERAL FUND	\$ 43,239,120

2.02 – For the Special Revenue, Debt Service, and Internal Service Funds, the following amounts shall be appropriated.

<u>SPECIAL REVENUE FUNDS</u>	
Inspector Education	\$ 28,500
Law Enforcement Trust	37,350
Police Education	14,000
Tree Fund	153,020
Warm Mineral Springs	1,352,730
Building Fund	4,044,450
Escheated Lots Fund	-
Escheated Lots Fund-Parks	-
Law Enforcement Impact Fee	-
Fire Impact Fee	577,000
Parks and Recreation Impact Fee	300,000
Transportation Impact Fee	5,103,500
Solid Waste Impact Fee	338,210
General Government Impact Fee	-
DEP Environmental Management	-
Fleet Maintenance	4,655,300
TOTAL SPECIAL REVENUE FUNDS	\$ 16,604,060

<u>DEBT SERVICE FUND</u>	
Road Reconstruction Debt Service Fund	\$ 2,681,100
TOTAL DEBT SERVICE FUND	\$ 2,681,100


CERTIFIED
 DATE: 9/2/19

<u>INTERNAL SERVICE FUND</u>	
Self-Insurance Trust	\$ 1,292,830
Self-Insurance Medical Fund	7,253,630
Employee Benefit Fund	836,460
TOTAL INTERNAL SERVICE FUNDS	\$ 9,382,920

2.03 – For the Water and Sewer Utility Revenue Fund, the Water Impact Fee and Sewer Impact Fee Funds, and the Utility Construction Fund, the following amounts shall be appropriated:

<u>UTILITY FUNDS</u>	
Utility Revenue Fund	\$ 32,445,050
Water Capacity Fee	600,000
Sewer Capacity Fee	1,331,000
Utility Construction	-
TOTAL UTILITY FUNDS	\$ 34,376,050

2.04 – For the Capital Funds the following amounts shall be appropriated:

<u>CAPITAL FUNDS</u>	
One Cent Sales Tax-Surtax	\$ 13,472,640
Renewal & Replacement – General Fund	114,010
Renewal & Replacement – R&D District	999,890
Renewal & Replacement – Fire Rescue District	1,253,500
Renewal & Replacement – Solid Waste District	148,000
Renewal & Replacement – Building Fund	27,220
Renewal & Replacement – Fleet Management	67,850
Capital Acquisition Fund	9,416,015
Road Reconstruction-Bonds	1,473,150
TOTAL CAPITAL FUNDS	\$ 26,972,275

SECTION 3 – Florida Statutes, the City Charter and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. City Commission acceptance of such terms shall be deemed to constitute a budget adjustment, including appropriation of such funds.

SECTION 4 – Budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager only, excluding



 CERTIFIED

 DATE: 9/2/18

4.01 – The authorization of additional regular positions

4.02 – Capital Improvements as defined in Section 5

SECTION 5 – Appendix B represents the City of North Port's Five Year Capital Improvement Program. The projects were reviewed by the Planning and Zoning Advisory Board to ensure compliance with the Comprehensive Plan. The Five Year Capital Improvement Program is called the Capital Improvement Budget. Budget adjustments which would modify the intent of the Capital Improvement Budget for Fiscal Year 2018-19 require City Commission approval.


SECTION 6 – At the direction of the City Manager, the Finance Director is authorized to reserve at September 30, 2018 the unpaid purchase orders, outstanding contracts and other commitments from Fiscal Year 2017-18. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 7 – Certain unencumbered appropriations may exist at September 30, 2018, that will require re-appropriation in the 2018-2019 Fiscal Year. At the direction of the City Manager, the Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, must be approved by the City Commission through the adoption of a re-appropriation ordinance.

SECTION 8 – At the direction of the City Manager, the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the City Manager, through the Finance Director, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and records shall be subjected to audit.

SECTION 9 – With respect to any fund balances, not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said fund balances by adopting an Ordinance for that purpose.

SECTION 10 – At the direction of the City Manager, the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager, through the Finance Director, shall cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk or Deputy City Clerk.


CERTIFIED
DATE: 9/21/18

SECTION 11 – If any section, paragraph, or part of this Ordinance shall be declared unconstitutional or invalid, then the remainder of this Ordinance shall not be affected thereby and shall remain in full force and effect. All ordinances or parts of ordinances or resolutions in conflict herewith are hereby repealed to the extent of such conflict.

SECTION 12 – This Ordinance, which includes the City of North Port's Five-Year Capital Improvement Program, shall take effect on October 1, 2018.

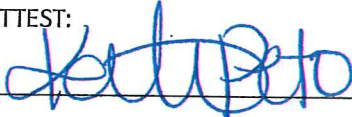
Read in public session this 6 day of September, 2018.

PASSED AND ADOPTED on the second and final reading in public session this 20 day of September, 2018.

CITY OF NORTH PORT, FLORIDA


VANESSA CARUSONE
MAYOR

ATTEST:


KATHRYN PETO
INTERIM CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:


AMBER L. SLAYTON
CITY ATTORNEY


CERTIFIED
DATE: 9/10/18

Appendix A Ordinance 2018-46 090718

City of North Port
Fiscal Year 2018-19

Millage per \$1,000 General Fund 3.4070	General Fund	Other Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total (Memo Only)
ESTIMATED REVENUES							
Ad Valorem Taxes	\$ 13,701,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,701,080
Millage per \$1,000 3.4070							-
Sales and Use Taxes	3,604,740	-	-	11,458,730	-	-	15,063,470
Permits and Fees	3,841,450	9,357,800	3,001,690	-	1,634,330	-	17,835,270
Intergovernmental	8,684,500	-	-	-	-	-	8,684,500
Charges for Service	10,157,440	5,480,810	-	-	22,210,080	9,721,500	47,569,830
Fines and Forfeits	135,220	19,980	-	-	100	-	155,300
Miscellaneous	1,001,490	90,600	15,000	213,500	116,700	867,640	2,304,930
Other Sources	15,000	-	-	-	-	-	15,000
Total Sources	41,140,920	14,949,190	3,016,690	11,672,230	23,961,210	10,589,140	105,329,380
Transfers In	1,357,650	-	-	11,836,015	200,000	-	13,393,665
Total Estimated Revenues and Other Financing Sources	\$ 42,498,570	\$ 14,949,190	\$ 3,016,690	\$ 23,508,245	\$ 24,161,210	\$ 10,589,140	\$ 118,723,045
Beginning Fund Balances(Net Assets)	8,660,323	14,433,776	1,857,256	9,906,424	20,141,589	790,766	55,790,134
Total Estimated Revenues, Sources and Beginning Fund Balances	\$ 51,158,893	\$ 29,382,966	\$ 4,873,946	\$ 33,414,669	\$ 44,302,799	\$ 11,379,906	\$ 174,513,179
ESTIMATED EXPENDITURES/EXPENSES							
General Government	\$ 12,332,860	\$ 4,531,120	\$ -	\$ -	\$ -	\$ 9,382,920	\$ 26,246,900
Public Safety	25,503,770	2,715,530	-	-	-	-	28,219,300
Physical Environment	-	113,020	-	-	20,555,790	-	20,668,810
Transportation	-	-	45,500	1,458,100	-	-	1,503,600
Economic Environment	365,190	-	-	-	-	-	365,190
Human Services	375,900	-	-	-	-	-	375,900
Culture/Recreation	3,078,040	902,730	-	-	-	-	3,980,770
Capital	1,248,360	4,193,510	-	16,098,160	9,716,570	-	31,256,600
Debt and Lease	-	2,700,500	2,635,600	-	3,903,690	-	9,239,790
Other Uses	-	-	-	-	-	-	-
Total Expenditures	42,904,120	15,156,410	2,681,100	17,556,260	34,176,050	9,382,920	121,856,860
Transfers Out	335,000	1,447,650	-	9,416,015	200,000	-	11,398,665
Total Estimated Expenditures and Uses	43,239,120	16,604,060	2,681,100	26,972,275	34,376,050	9,382,920	133,255,525
Ending Fund Balances(Net Assets)	7,919,773	12,778,906	2,192,846	6,442,394	9,926,749	1,996,986	41,257,654
Total Appropriations Including Uses and Ending Fund Balances	\$ 51,158,893	\$ 29,382,966	\$ 4,873,946	\$ 33,414,669	\$ 44,302,799	\$ 11,379,906	\$ 174,513,179

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.

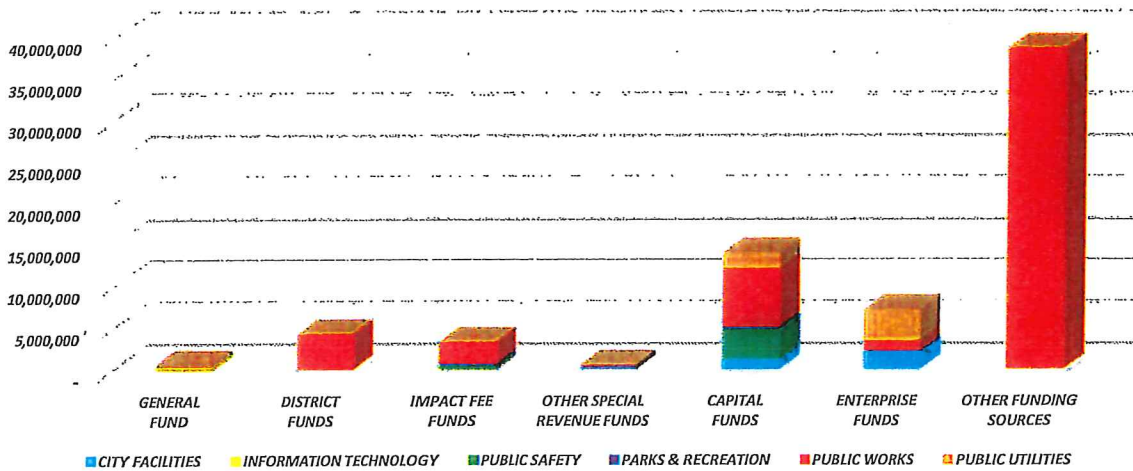


CERTIFIED
 DATE: 9/11/18

2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
CIP BY CATEGORY - ALL FUNDS

DEPARTMENT	PROJECT CATEGORY	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
CITY FACILITIES	Structures & Improvements	-	-	-	-	1,250,000	2,200,000	-	3,450,000
	TOTAL CITY FACILITIES	-	-	-	-	1,250,000	2,200,000	-	3,450,000
INFORMATION TECHNOLOGY	Communication Equipment	400,840	-	-	-	-	-	-	400,840
	TOTAL INFORMATION TECHNOLOGY	400,840	-	-	-	-	-	-	400,840
PUBLIC SAFETY	Structures & Improvements	-	-	475,000	-	3,663,250	-	-	4,138,250
	TOTAL PUBLIC SAFETY	-	-	475,000	-	3,663,250	-	-	4,138,250
PARKS & RECREATION	Amenities Improvements	-	-	-	-	10,000	-	-	10,000
	Blueways/Greenways	-	-	150,000	-	-	-	-	150,000
	Structures & Improvements	76,000	-	-	450,000	200,000	-	-	876,000
	TOTAL PARKS & RECREATION	76,000	-	300,000	450,000	210,000	-	-	1,036,000
PUBLIC WORKS	Drainage Improvements	-	592,000	-	-	2,150,500	-	-	2,742,500
	Transportation Improvements	-	3,573,300	2,403,000	-	4,766,550	1,081,000	38,471,580	50,295,430
	TOTAL PUBLIC WORKS	-	4,165,300	2,403,000	-	6,917,050	1,081,000	38,471,580	53,037,930
PUBLIC UTILITIES	Reclaimed Water Expansion	-	-	-	-	-	-	-	-
	Sanitary Sewer Collection	-	-	-	-	-	50,000	-	50,000
	Water Distribution	-	-	-	-	1,846,760	3,143,000	-	4,989,760
	Water Plant(s) Improvements	-	-	-	-	-	550,000	-	550,000
	TOTAL PUBLIC UTILITIES	-	-	-	-	1,846,760	3,743,000	-	5,589,760
TOTAL 2019 CIP		\$ 476,840	\$ 4,165,300	\$ 3,178,000	\$ 450,000	\$ 13,887,060	\$ 7,024,000	\$ 38,471,580	\$ 67,652,780

FY 2019 CIP FUNDING SOURCE BY DEPARTMENT



CITY OF NORTH PORT
 CERTIFIED
 [Signature]
 DATE: 9/2/19


2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY

PROJECT CODE	2019 PROJECT LISTING	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
CITY FACILITIES									
U18UAB	Utilities Administration Building & Field Operations Center	-	-	-	-	-	2,200,000	-	2,200,000
CF19EO	Emergency Operations Center and City Hall Generator	-	-	-	-	1,250,000	-	-	1,250,000
R20FAC	Public Works Facility Phase II Structures & Improvements	-	-	-	-	1,250,000	2,200,000	-	3,450,000
TOTAL CITY FACILITIES		-	-	-	-	1,250,000	2,200,000	-	3,450,000
INFORMATION TECHNOLOGY									
IT19PD	Police Data Center Disaster Recovery	232,450	-	-	-	-	-	-	232,450
IT19CH	City Hall Backup and Recovery Upgrade	118,390	-	-	-	-	-	-	118,390
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	50,000	-	-	-	-	-	-	50,000
	Communication Equipment	400,840	-	-	-	-	-	-	400,840
TOTAL INFORMATION TECHNOLOGY		400,840	-	-	-	-	-	-	400,840
PUBLIC SAFETY									
F15FPT	Public Safety Training Complex	-	-	-	-	488,250	-	-	488,250
F17R81	Fire Station 81 Renovation	-	-	-	-	2,775,000	-	-	2,775,000
F19FSG	Fire Station 86 - West Villages Independent District	-	-	475,000	-	-	-	-	475,000
PD18PS	Police Station Renovation Structures & Improvements	-	-	-	-	400,000	-	-	400,000
		-	-	475,000	-	3,663,250	-	-	4,138,250
TOTAL PUBLIC SAFETY		-	-	475,000	-	3,663,250	-	-	4,138,250
PARKS & RECREATION									
P19PAI	Park Amenities	-	-	-	-	10,000	-	-	10,000
	Amenities Improvements	-	-	-	-	10,000	-	-	10,000
P10MCG	Myakkahatchee Creek Greenway Trail	-	-	-	-	-	-	-	-
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	-	-	-	-	-	-	-	-
P17BGA	Blueways/Greenways Access - Blue Ridge Park	-	-	150,000	-	-	-	-	150,000
P17EPI	Environmental Park Improvements	-	-	-	-	-	-	-	-
P18SHA	Spring Haven Land Acquisition	-	-	-	-	-	-	-	-
	Blueways/Greenways	-	-	150,000	-	-	-	-	150,000
P17BPG	Boundless Playground	-	-	-	-	-	-	-	-
P17CCI	City Center Improvements	-	-	-	-	-	-	-	-
P17CEC	Community Education Center - Parking Lot Improvements	-	-	-	-	-	-	-	-
P17DGC	Disc Golf Course	-	-	-	-	-	-	-	-
P17NPP	North Port Aquatic Center	76,000	-	-	-	-	-	-	76,000
P19BPR	Butler Park Playground Replacement	-	-	-	-	200,000	-	-	200,000
P19AP4	Atwater Park - Phase IV	-	-	150,000	-	-	-	-	150,000
WM19BR	Warm Mineral Springs Building Rehabilitation	-	-	-	450,000	-	-	-	450,000
	Structures & Improvements	76,000	-	150,000	450,000	200,000	-	-	876,000
TOTAL PARKS & RECREATION		76,000	-	300,000	450,000	210,000	-	-	1,036,000
PUBLIC WORKS									
R16RSS	Big Slough Watershed Implementation Study	-	-	-	-	-	-	-	-
R17S06	Rehabilitation of Water Control Structure 106	-	592,000	-	-	508,000	-	-	1,100,000
R17POF	Piping of Outfalls and Catch Basins in Grid 205	-	-	-	-	-	-	-	-
R19DSI	Drainage System Improvements	-	-	-	-	1,642,500	-	-	1,642,500
	Drainage Improvements	-	592,000	-	-	2,150,500	-	-	2,742,500
R15PW1 & U15PW1	Price Boulevard Widening Phase I	-	-	2,403,000	-	-	1,081,000	36,863,320	40,347,320
R16BRR	2016-Bridge Rehabilitation	-	-	-	-	-	-	-	-

CERTIFIED
DATE: 4/11/19

2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
PROJECT FUNDING SUMMARY

PROJECT CODE	2019 PROJECT LISTING	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
R16SEL	Sidewalks-Eldron Ave	-	-	-	-	-	-	-	-
R16TTP	Tamiami Trail Parking - South	-	-	-	-	-	-	385,000	385,000
R17BRR	2017-Bridge Rehabilitation	-	-	-	-	-	-	-	-
R17RRM	2017-Routine Road Maintenance	-	-	-	-	-	-	-	-
R18BBL	Biscayne Drive Bike Lanes	-	-	-	-	-	-	1,223,260	1,223,260
R18PBT	Tropicaire Boulevard Pedestrian and	-	-	-	-	-	-	-	-
R18RRM	2018-Routine Road Maintenance	-	-	-	-	-	-	-	-
R18SSM	Sidewalks - San Mateo Drive and Price	-	-	-	-	271,000	-	-	271,000
R19BRR	Pan American Boulevard Bridge Rehabilitation	-	-	-	-	50,000	-	-	50,000
R19RRH	2019 - Road Rehabilitation	-	3,573,300	-	-	1,452,600	-	-	5,025,900
R19TRR	Tropicaire Boulevard Road Reconstruct	-	-	-	-	2,910,000	-	-	2,910,000
R19TTP	Tamiami Trail Parking - North	-	-	-	-	82,950	-	-	82,950
	Transportation Improvements	-	3,573,300	2,403,000	-	4,766,550	1,081,000	38,471,580	50,295,430
	TOTAL PUBLIC WORKS	-	4,165,300	2,403,000	-	6,917,050	1,081,000	38,471,580	53,037,930
	PUBLIC UTILITIES								
U17RW4	Reclaimed Water Expansion-Phase 4	-	-	-	-	-	-	-	-
	Reclaimed Water Expansion	-	-	-	-	-	-	-	-
U19STO	Wastewater Transmission Oversizing	-	-	-	-	-	50,000	-	50,000
	Sanitary Sewer Collection	-	-	-	-	-	50,000	-	50,000
U17ASR	Aquifer, Storage, and Recovery (ASR) -	-	-	-	-	-	-	-	-
	Permanent Facilities	-	-	-	-	-	-	-	-
U17WOR	Water Transmission from	-	-	-	-	-	-	-	-
	Myakkahatchee	-	-	-	-	-	-	-	-
U17WAS	Creek Water Treatment Plant to Ortiz-	-	-	-	-	-	-	-	-
	Phase 1	-	-	-	-	-	-	-	-
U17WAS	Ammonia Upgrade at Booster Pump	-	-	-	-	-	-	-	-
	Station	-	-	-	-	-	-	-	-
U17WBR	Water Pipeline Bridge Replacements -	-	-	-	-	-	-	-	-
	Salford/Cocoplum	-	-	-	-	-	-	-	-
U17WRO	Reverse Osmosis (RO) Production	-	-	-	-	-	633,000	-	633,000
	Total Dissolved Solids (TDS)	-	-	-	-	-	633,000	-	633,000
	Enhancements	-	-	-	-	-	-	-	-
U18PWM	Potable Water Meter at	-	-	-	-	-	-	-	-
	Charlotte County Interconnect	-	-	-	-	-	-	-	-
U18WBR	Water Pipeline Bridge Replacements -	-	-	-	-	-	-	-	-
	Cranberry/Snover	-	-	-	-	-	-	-	-
U18WDI	Water Distribution System	-	-	-	-	-	-	-	-
	Improvements	-	-	-	-	-	-	-	-
U19NEP	Neighborhood Water/Wastewater Line	-	-	-	-	1,492,760	-	-	1,492,760
	Extension	-	-	-	-	1,492,760	-	-	1,492,760
U19WBR	Water Pipeline Bridge Replacements - S	-	-	-	-	-	260,000	-	260,000
	alford	-	-	-	-	-	260,000	-	260,000
U19WDI	Water Distribution System Improvement	-	-	-	-	354,000	350,000	-	704,000
		-	-	-	-	354,000	350,000	-	704,000
U19WSM	Water Transmission on San Mateo	-	-	-	-	-	1,850,000	-	1,850,000
	Drive from Price Boulevard to	-	-	-	-	-	1,850,000	-	1,850,000
	Hillsborough Boulevard	-	-	-	-	-	1,850,000	-	1,850,000
U19WTO	Water Transmission Oversizing	-	-	-	-	-	50,000	-	50,000
	Water Distribution	-	-	-	-	1,846,760	3,143,000	-	4,989,760
U17WTP	Myakkahatchee Creek Water	-	-	-	-	-	-	-	-
	Treatment Plant	-	-	-	-	-	-	-	-
	(MCWTP)-Transfer Pump Upgrades	-	-	-	-	-	-	-	-
U18SAB	Wastewater Treatment Plant (WWTP)	-	-	-	-	-	-	-	-
	Improvement Program - Aeration	-	-	-	-	-	-	-	-
U18SIC	Wastewater Treatment Plant (WWTP)	-	-	-	-	-	-	-	-
	Improvement Program - Influent	-	-	-	-	-	-	-	-
	Channel Coating	-	-	-	-	-	-	-	-

CERTIFIED

 DATE: 9/27/18

2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
 PROJECT FUNDING SUMMARY

PROJECT CODE	2019 PROJECT LISTING	GENERAL FUND	DISTRICT FUNDS	IMPACT FEE FUNDS	OTHER SPECIAL REVENUE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDING SOURCES	TOTAL ALL FUNDS
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	-	-	-	-	-	550,000	-	550,000
U19SWT	Southwest Wastewater Treatment Facility	-	-	-	-	-	-	-	-
	Water Plant(s) Improvements	-	-	-	-	-	550,000	-	550,000
	TOTAL PUBLIC UTILITIES	-	-	-	-	1,846,760	3,743,000	-	5,589,760
	TOTAL 2019 CIP	\$ 476,840	\$ 4,165,300	\$ 3,178,000	\$ 450,000	\$ 13,887,060	\$ 7,024,000	\$ 38,471,580	\$ 67,652,780

CITY OF NORTH PORT
 CERTIFIED

 DATE: 9/21/18


2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
IMPACT ON OPERATING BUDGET

PROJECT CODE	PROJECT NAME	FY2019 CIP	FY2019 IMPACT	FY2020 IMPACT	FY2021 IMPACT	FY2022 IMPACT	FY2023 IMPACT	TOTAL 5 YEAR
CITY FACILITIES								
U18UAB	Utilities Administration Building & Field Operations Center	2,200,000	-	500	530	570	600	2,200
CF19EO	Emergency Operations Center and City Hall Generator	1,250,000	5,200	5,310	5,440	5,570	5,700	27,220
TOTAL CITY FACILITIES		3,450,000	5,200	5,810	5,970	6,140	6,300	29,420
INFORMATION TECHNOLOGY								
IT19PD	Police Data Center Disaster Recovery	232,450	-	1,400	1,400	1,400	1,400	5,600
IT19CH	City Hall Backup and Recovery Upgrades	118,390	-	-	-	-	-	-
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	50,000	-	-	-	-	-	-
TOTAL INFORMATION TECHNOLOGY		400,840	-	1,400	1,400	1,400	1,400	5,600
PUBLIC SAFETY								
F15FPT	Public Safety Training Complex	488,250	21,000	21,420	21,870	22,320	22,780	109,390
F17R81	Fire Station 81 Renovation	2,775,000	5,000	5,100	5,210	5,320	5,430	26,060
F19FS6	Fire Station 86 - West Villages Independent District	475,000	761,640	1,208,880	1,525,560	2,155,340	2,299,700	7,951,120
PD18PS	Police Station Renovation	400,000	-	-	-	-	-	-
TOTAL PUBLIC SAFETY		4,138,250	787,640	1,235,400	1,552,640	2,182,980	2,327,910	8,086,570
PARKS & RECREATION								
P10MCG	Myakkahatchee Creek Greenway Trail	-	8,000	8,240	8,480	8,740	9,000	42,460
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	-	-	-	-	-	-	-
P17BGA	Blueways/Greenways Access - Blue Ridge Park	150,000	6,000	6,180	6,360	6,550	6,740	31,830
P17BPG	Boundless Playground	-	1,500	1,550	1,600	1,650	1,700	8,000
P17CCI	City Center Improvements	-	1,000	1,040	1,080	1,120	1,160	5,400
P17CEC	Community Education Center - Parking Lot Improvements	-	-	-	-	-	-	-
P17DGC	Disc Golf Course	-	2,000	2,060	2,120	2,190	2,250	10,620
P17EPI	Environmental Park Improvements	-	1,800	1,920	1,980	2,040	2,100	9,840
P17NPP	North Port Aquatic Center	76,000	251,980	401,990	422,950	426,350	416,580	1,919,850
P18SHA	Spring Haven Land Acquisition	-	-	-	-	-	-	-
P19AP4	Atwater Park - Phase IV	150,000	-	-	-	-	-	-
P19BPR	Butler Park Playground Replacement	200,000	-	-	-	-	-	-
P19PAI	Park Amenities	10,000	-	-	-	-	-	-
WM19BR	Warm Mineral Springs Building Rehabilitation	450,000	-	-	-	-	-	-
TOTAL PARKS & RECREATION		1,036,000	272,280	422,980	444,570	448,640	439,530	2,028,000
PUBLIC WORKS								
R15PW1 & U15PW1	Price Boulevard Widening Phase I	40,347,320	-	-	1,740,000	1,740,000	1,740,000	5,220,000


CERTIFIED
 DATE: 9/15/18
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2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
IMPACT ON OPERATING BUDGET

PROJECT CODE	PROJECT NAME	FY2019 CIP	FY2019 IMPACT	FY2020 IMPACT	FY2021 IMPACT	FY2022 IMPACT	FY2023 IMPACT	TOTAL 5 YEAR
R16BRR	2016-Bridge Rehabilitation	-	-	-	-	-	-	-
R16RSS	Big Slough Watershed Implementation Study	-	-	-	-	-	-	-
R16SEL	Sidewalks-Eldron Ave	-	-	840	880	930	990	3,640
R16TTP	Tamiami Trail Parking - South	385,000	530	550	580	910	940	3,510
R17BRR	2017-Bridge Rehabilitation	-	-	-	-	-	-	-
R17POF	Piping of Outfalls and Catch Basins in Grid 205	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(25,000)
R17RRM	2017 -Routine Road Maintenance	-	-	-	-	-	-	-
R17S06	Rehabilitation of Water Control Structure 106	1,100,000	-	500	550	600	650	2,300
R18BBL	Biscayne Drive Bike Lanes	1,223,260	-	-	-	-	-	-
R18BRR	2018-Bridge Rehabilitation	-	-	-	-	-	-	-
R18PBT	Tropicaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path	-	-	-	-	-	-	-
R18RRM	2018-Routine Road Maintenance	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(5,000)
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	271,000	-	-	-	930	970	1,900
R19BRR	Pan American Boulevard Bridge Rehabilitation	50,000	-	-	-	-	-	-
R19DSI	Drainage System Improvements	1,642,500	-	(125,000)	(125,000)	(125,000)	(125,000)	(500,000)
R19RRH	2019 - Road Rehabilitation	5,025,900	-	-	-	-	-	-
R19TRR	Tropicaire Boulevard Road Reconstruction	2,910,000	-	-	-	-	-	-
R19TTP	Tamiami Trail Parking - North	82,950	-	-	-	-	-	-
TOTAL PUBLIC WORKS		53,037,930	(5,470)	(129,110)	1,611,010	1,612,370	1,612,550	4,701,350
PUBLIC UTILITIES								
U17ASR	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	-	57,190	60,630	64,260	68,110	72,200	322,390
U17WOR	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1	-	100	100	110	110	110	530
U17RW4	Reclaimed Water Expansion-Phase 4	-	-	-	20,830	22,070	23,390	66,290
U17WAS	Ammonia Upgrade at Booster Pump Station	-	-	1,240	1,310	1,390	1,480	5,420
U17WBR	Water Pipeline Bridge Replacements - Salford/Cocoplum	-	-	-	-	-	-	-
U17WRO	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements	633,000	55,000	58,300	61,800	65,520	69,450	310,070
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	-	220	230	250	270	280	1,250
U18PWM	Potable Water Meter at Charlotte County Interconnect	-	100	110	120	120	130	580
U18WBR	Water Pipeline Bridge Replacements - Cranberry/Snover	-	-	-	-	-	-	-
U18WDI	Water Distribution System Improvements	-	100	110	120	120	130	580
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	550,000	-	-	-	-	-	-

CERTIFIED

 DATE: 9/21/18

2019 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP)
 IMPACT ON OPERATING BUDGET

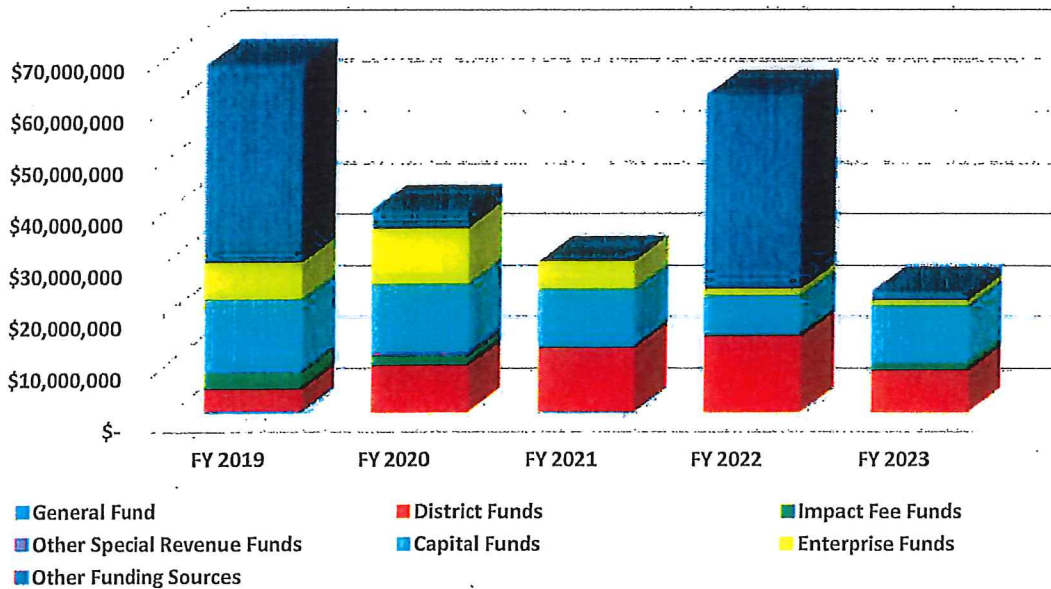
PROJECT CODE	PROJECT NAME	FY2019 CIP	FY2019 IMPACT	FY2020 IMPACT	FY2021 IMPACT	FY2022 IMPACT	FY2023 IMPACT	TOTAL 5 YEAR
U18SAB	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration	-	(200)	(240)	(260)	(240)	-	(940)
U18SIC	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating	-	-	-	-	-	-	-
U19NEP	Neighborhood Water/Wastewater Line Extension	1,492,760	-	-	-	-	-	-
U19WBR	Water Pipeline Bridge Replacements - Salford/Snover	260,000	-	-	-	-	-	-
U19WDI	Water Distribution System Improvements	704,000	-	-	-	-	-	-
U19WSM	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard	1,850,000	-	110	120	130	130	490
U19WTO	Water Transmission Oversizing	50,000	-	-	-	-	-	-
U19SWT	Southwest Wastewater Treatment Facility	-	195,500	496,200	526,000	557,600	591,200	2,366,500
U19STO	Wastewater Transmission Oversizing	50,000	-	-	-	-	-	-
TOTAL PUBLIC UTILITIES		5,589,760	308,010	616,790	674,660	715,200	758,500	3,073,160
TOTAL ALL PROJECTS		67,652,780	1,367,660	2,153,270	4,290,250	4,966,730	5,146,190	17,924,100


 CERTIFIED
 DATE: 9/21/18

2019 - 2023 CAPITAL IMPROVEMENT PROGRAM (CIP)
 SUMMARY OF ALL PROJECTS BY FUNDING TYPE

FUNDING TYPE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 - 2028	TOTAL 10-Year CIP
General Fund	\$ 476,840	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ 786,840
District Funds	4,165,300	9,262,150	12,381,750	14,944,220	8,303,220	43,334,499	\$ 92,391,139
Impact Fee Funds	3,178,000	1,760,000	125,000	355,450	1,254,540	275,000	\$ 6,947,990
Other Special Revenue Funds	450,000	750,000	-	-	-	-	\$ 1,200,000
Capital Funds	13,887,060	13,310,970	11,279,900	7,485,100	11,269,530	44,501,840	\$ 101,734,400
Enterprise Funds	7,024,000	10,790,000	5,414,890	1,316,390	1,000,000	3,000,000	\$ 28,545,280
Other Funding Sources	38,471,580	3,396,000	-	37,624,800	1,726,460	-	\$ 81,218,840
PROJECTS TOTAL	67,652,780	39,269,120	29,511,540	61,725,960	23,553,750	91,111,339	312,824,489
Debt Service	-	-	1,740,000	1,740,000	1,740,000	8,700,000	\$ 13,920,000
GRAND TOTAL	67,652,780	39,269,120	31,251,540	63,465,960	25,293,750	99,811,339	326,744,489

FY 2019-2023 CIP BY FUNDING SOURCE



CERTIFIED
 DATE: 9/11/19

2019 - 2028 CAPITAL IMPROVEMENT PROGRAM (CIP)
 PROJECT FUNDING SUMMARY

PROJECT CODE	5-YEAR PROJECT LISTING	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	PRE-FY 2019	TOTAL COST
CITY FACILITIES								
U18UAB	Utilities Administration Building & Field Operations Center	2,200,000	7,315,000	-	-	-	310,000	9,825,000
CF19EO	Emergency Operations Center and City Hall Generator	1,250,000	-	-	-	-	-	1,250,000
R20FAC	Public Works Facility Phase II	-	259,130	-	7,310,450	-	-	7,569,580
TOTAL CITY FACILITIES		3,450,000	7,574,130	-	7,310,450	-	310,000	18,644,580
INFORMATION TECHNOLOGY								
IT19PD	Police Data Center Disaster Recovery	232,450	-	-	-	-	-	232,450
IT19CH	City Hall Backup and Recovery Upgrades	118,390	-	-	-	-	-	118,390
IT19VS	Video Surveillance at Butler, Atwater, and Family Service Center	50,000	-	-	-	-	-	50,000
IT21SR	Storage Area Network (SAN) Replacement	-	-	155,000	-	-	-	155,000
IT21NI	Network Infrastructure	-	-	155,000	-	-	-	155,000
IT21PF	Price Road Dark Fiber	-	-	215,000	-	-	-	215,000
TOTAL INFORMATION TECHNOLOGY		400,840	-	525,000	-	-	-	925,840
PUBLIC SAFETY								
F15FPT	Public Safety Training Complex	488,250	-	-	-	-	755,000	1,243,250
F17R81	Fire Station 81 Renovation	2,775,000	-	-	-	-	350,000	3,125,000
F19FS6	Fire Station 86 - West Villages Independent District	475,000	400,000	25,000	25,000	25,000	-	950,000
New	Fire Station Alerting System	-	300,000	-	-	-	-	300,000
F23FS7	Fire Station 87 - (North Toledo Blade & I-75 Area)	-	-	-	-	5,000,000	-	5,000,000
PD18PS	Police Station Renovation	400,000	4,000,000	-	-	-	40,000	4,440,000
TOTAL PUBLIC SAFETY		4,138,250	4,700,000	25,000	25,000	5,025,000	1,145,000	15,058,250
PARKS & RECREATION								
P10MCG	Myakkahatchee Creek Greenway Trail	-	-	-	-	-	1,425,005	1,425,005
P15MCC	Myakkahatchee Creek Corridor - Land Acquisition	-	-	-	-	-	4,102,174	4,102,174
P17BGA	Blueways/Greenways Access - Blue Ridge Park	150,000	-	-	-	-	150,000	300,000
P17BPG	Boundless Playground	-	-	-	-	-	589,000	589,000
P17CCI	City Center Improvements	-	-	-	-	-	330,000	330,000
P17CEC	Community Education Center - Parking Lot Improvements	-	-	-	-	-	620,000	620,000
P17DGC	Disc Golf Course	-	-	-	-	-	50,000	50,000
P17EPI	Environmental Park Improvements	-	-	-	-	-	340,000	340,000
P17NPP	North Port Aquatic Center	76,000	-	-	-	-	12,000,000	12,076,000
P18SHA	Spring Haven Land Acquisition	-	-	-	-	-	1,500,000	1,500,000
P19AP4	Atwater Park - Phase IV	150,000	-	-	-	-	-	150,000
P19BPR	Butler Park Playgound Replacement	200,000	-	-	-	-	-	200,000
P19PAI	Park Amenities	10,000	50,000	50,000	50,000	50,000	-	210,000
New	Butler Park Field Lighting	-	250,000	-	275,000	-	-	525,000
New	Replacement Park Pavillon - Blue Ridge Park	-	300,000	-	-	-	-	300,000
P20BPS	Butler Park Shade Structures	-	160,000	-	-	-	-	160,000
New	Deer Prairie Creek Connector Bridge	-	128,490	-	-	-	-	128,490
New	Dallas White Park - Conceptual Master Plan Design & Site Renovations	-	250,000	1,500,000	-	-	-	1,750,000
New	Marina Park Restrooms	-	175,000	-	-	-	-	175,000
P20PAS	Boca Chica Neighborhood Park	-	300,000	-	-	-	-	300,000
P21LPD	Langlais Park Development	-	-	100,000	-	-	-	100,000
New	LaBrea Park Restrooms	-	-	175,000	-	-	-	175,000



 DATE: 9/21/19

Appendix B Ordinance 2018-46 CIP
 FY 2019-2023
 Capital Improvement Program
 2019 - 2028 CAPITAL IMPROVEMENT PROGRAM (CIP)
 PROJECT FUNDING SUMMARY

PROJECT CODE	5-YEAR PROJECT LISTING	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	PRE-FY 2019	TOTAL COST
New	Garden of the Five Senses - Nature Center with Pavilion & Parking	-	-	-	150,000	750,000	-	900,000
New	Canal & Creek Master Plan - Phase II	-	-	-	-	503,130	-	503,130
New	West Villages South River Road Park	-	-	-	-	-	-	-
WM19BR	Warm Mineral Springs Building Rehabilitation	450,000	3,150,000	-	-	-	-	3,600,000
TOTAL PARKS & RECREATION		1,036,000	4,763,490	1,825,000	475,000	1,303,130	21,106,179	30,508,799
PUBLIC WORKS								
R15PW1 & U15PW1	Price Boulevard Widening Phase I	40,347,320	-	-	-	-	5,351,270	45,698,590
R16BRR	2016-Bridge Rehabilitation	-	-	-	-	-	213,820	213,820
R16RSS	Big Slough Watershed Implementation Study	-	-	-	-	-	300,000	300,000
R16SEL	Sidewalks-Eldron Ave	-	-	-	-	-	1,227,000	1,227,000
R16TTP	Tamiami Trail Parking - South	385,000	-	-	-	-	461,200	846,200
R17BRR	2017-Bridge Rehabilitation	-	-	-	-	-	213,820	213,820
R17POF	Piping of Outfalls and Catch Basins in Grid 205	-	-	-	-	-	2,180,040	2,180,040
R17RRM	2017-Routine Road Maintenance	-	-	-	-	-	4,431,600	4,431,600
R17S06	Rehabilitation of Water Control Structure 106	1,100,000	-	-	-	-	1,980,000	3,080,000
R18BBL	Biscayne Drive Bike Lanes	1,223,260	-	-	-	-	114,100	1,337,360
R18BRR	2018-Bridge Rehabilitation	-	-	-	-	-	260,500	260,500
R18PBT	Tropicalcaire Boulevard Pedestrian and Bicycle Ways Shared-Use Path	-	2,193,380	-	-	-	443,370	2,636,750
R18RRM	2018-Routine Road Maintenance	-	-	-	-	-	5,450,000	5,450,000
R18SSM	Sidewalks - San Mateo Drive and Price Boulevard	271,000	300,000	362,000	-	-	80,000	1,013,000
R19BRR	Pan American Boulevard Bridge Rehabilitation	50,000	208,600	-	-	-	-	258,600
R19DSI	Drainage System Improvements	1,642,500	-	-	-	-	-	1,642,500
R19RRH	2019 - Road Rehabilitation	5,025,900	-	-	-	-	-	5,025,900
R19TRR	Tropicalcaire Boulevard Road Reconstruction	2,910,000	-	-	-	-	-	2,910,000
R19TTP	Tamiami Trail Parking - North	82,950	996,000	-	-	-	-	1,078,950
R20S08	Rehabilitation of Water Control Structure 108	-	192,000	2,391,000	-	-	-	2,583,000
New	Price Widening Phase II - Sumter Boulevard to Westerly Terminus of Middle and High Schools	-	4,130,000	2,600,000	37,624,800	1,000,000	-	45,354,800
New	Flood Reduction Improvements	-	-	300,000	-	-	-	300,000
New	Price Widening Phase III - West of Spring Haven Drive to Biscayne Drive	-	-	-	-	-	-	-
Program	Bridge Rehabilitation & Repair Program	-	275,000	300,000	325,000	350,000	-	1,250,000
Program	Drainage Improvement Program	-	2,207,250	2,240,370	2,273,960	2,308,030	-	9,029,610
Program	Road Rehabilitation Program	-	5,748,270	5,891,980	6,051,060	6,232,590	-	23,923,900
Program	Sidewalk and Pedestrian Bridges Program	-	80,000	600,000	600,000	600,000	-	1,880,000
Program	Water Control Structure Program	-	398,000	5,229,000	3,602,000	3,852,000	-	13,081,000
TOTAL PUBLIC WORKS		53,037,930	16,728,500	19,914,350	50,476,820	14,342,620	22,706,720	177,206,940
PUBLIC UTILITIES								
U17ASR	Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	-	-	-	-	-	1,625,525	1,625,525
U17WOR	Water Transmission from Myakkahatchee Creek Water Treatment Plant to Ortiz-Phase 1	-	-	-	-	-	350,000	350,000
U17WAS	Ammonia Upgrade at Booster Pump Station	-	-	-	-	-	263,750	263,750
U17WBR	Water Pipeline Bridge Replacements - Salford/Cocoplum	-	-	-	-	-	150,000	150,000
U17WRO	Reverse Osmosis (RO) Production Total Dissolved Solids (TDS) Enhancements	633,000	-	-	-	-	1,555,000	2,188,000
U17WTP	Myakkahatchee Creek Water Treatment Plant (MCWTP)-Transfer Pump Upgrades	-	-	-	-	-	261,090	261,090
U17RW4	Reclaimed Water Expansion-Phase 4	-	200,000	-	-	-	2,420,000	2,620,000

CERTIFIED
 [Signature]
 DATE: 4/11/19

Appendix B Ordinance 2018-46 CIP
 FY 2019-2023
 Capital Improvement Program
 2019 - 2028 CAPITAL IMPROVEMENT PROGRAM (CIP)
 PROJECT FUNDING SUMMARY

PROJECT CODE	5-YEAR PROJECT LISTING	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	PRE-FY 2019	TOTAL COST
U18PWM	Potable Water Meter at Charlotte County Interconnect	-	-	-	-	-	300,000	300,000
U18WBR	Water Pipeline Bridge Replacements - Cranberry/Snover	-	-	-	-	-	160,000	160,000
U18WDI	Water Distribution System Improvements	-	-	-	-	-	372,990	372,990
U18WT2	Water Transmission from Myakkahatchee Creek Water Treatment Plant (MCWTP) to Ortiz	550,000	630,000	630,000	-	-	240,000	2,050,000
U18SAB	Wastewater Treatment Plant (WWTP) Improvement Program - Aeration	-	-	-	-	-	285,000	285,000
U18SIC	Wastewater Treatment Plant (WWTP) Improvement Program - Influent Channel Coating	-	-	-	-	-	143,160	143,160
U19NEP	Neighborhood Water/Wastewater Line Extension	1,492,760	-	-	-	-	-	1,492,760
U19WBR	Water Pipeline Bridge Replacements - Salford/Snover	260,000	-	-	-	-	-	260,000
U19WDI	Water Distribution System Improvements	704,000	-	-	-	-	-	704,000
U19WSM	Water Transmission on San Mateo Drive from Price Boulevard to Hillsborough Boulevard	1,850,000	-	-	-	-	-	1,850,000
U19WTO	Water Transmission Oversizing	50,000	-	-	-	-	-	50,000
U19SWT	Southwest Wastewater Treatment Facility	-	-	-	450,000	500,000	-	950,000
U19STO	Wastewater Transmission Oversizing	50,000	-	-	-	-	-	50,000
New	Booster Station Improvements	-	200,000	-	-	-	-	200,000
New	Raw Water Intake	-	50,000	300,000	-	-	-	350,000
New	Myakkahatchee Creek Water Treatment Plan (MCWTP) Improvements	-	1,610,000	1,105,000	-	400,000	-	3,115,000
New	Wastewater Treatment Plant Improvements - Clarifier #3	-	360,000	-	-	-	-	360,000
U21MPS	Master Pumping Station and Forcemain	-	-	2,950,000	-	-	-	2,950,000
New	Turbo Blowers	-	-	329,890	366,390	-	-	696,280
U22SWT	Southwest Water Treatment Plant	-	-	-	-	-	-	-
New	Deep Bed Filter Sand Replacement	-	-	-	400,000	-	-	400,000
Program	Neighborhood Water Line Extensions	-	1,228,000	1,252,600	1,277,700	1,303,300	-	5,061,600
Program	Water Distribution System Improvements	-	680,000	434,700	569,600	449,700	-	2,134,000
Program	Water Pipeline Bridge Replacements	-	120,000	120,000	275,000	130,000	-	645,000
Program	Water Transmission Oversizing	-	50,000	50,000	50,000	50,000	-	200,000
Program	Wastewater Treatment Plant (WWTP) Improvement Program	-	325,000	-	-	-	-	325,000
Program	Wastewater Transmission Oversizing	-	50,000	50,000	50,000	50,000	-	200,000
TOTAL PUBLIC UTILITIES		5,589,760	5,503,000	7,222,190	3,438,690	2,883,000	8,126,515	32,763,155
Debt Service		-	-	1,740,000	1,740,000	1,740,000	-	8,700,000
TOTAL 2019-2023 CIP		\$ 67,652,780	\$ 39,269,120	\$ 31,251,540	\$ 63,465,960	\$ 25,293,750	\$ 53,394,414	\$ 283,807,564

CERTIFIED
 [Signature]
 DATE: 9/11/18





City of North Port

ORDINANCE NO. 2018-47

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING A FIRE RESCUE DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2018 AND ENDING ON SEPTEMBER 30, 2019; PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – This Ordinance shall be known as the "Fire Rescue District Budget Ordinance of the City of North Port" for its fiscal year 2018-19 and shall serve to appropriate the sums provided for herein. When read in conjunction with Appendix A, this Ordinance shall provide for the revenues and expenditures of the Fire Rescue District Fund.

SECTION 2 – Appendix A is deemed the Fire Rescue District Budget of the City of North Port in compliance with the requirements of State law, and the following shall be the appropriations from anticipated revenues and unappropriated balances.

2.01 – For the Fire Rescue District Fund, the following amounts shall be appropriated:

<u>SPECIAL REVENUE FUND</u>	
Fire Rescue District	\$ 13,322,220
TOTAL SPECIAL REVENUE FUND	\$ 13,322,220

SECTION 3 – Florida Statutes, the City Charter and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. City Commission acceptance of such terms shall be deemed to constitute a budget adjustment, including appropriation of such funds.

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CERTIFIED

DATE: 9/2/19

- SECTION 4 – Budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager only, excluding the authorization of additional regular positions.
- SECTION 5 – At the direction of the City Manager, the Finance Director is authorized to reserve at September 30, 2018 the unpaid purchase orders, outstanding contracts and other commitments from Fiscal Year 2017-18. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.
- SECTION 6 – Certain unencumbered appropriations may exist at September 30, 2018 that will require re-appropriation in the 2018-2019 Fiscal Year. At the direction of the City Manager, the Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, must be approved by the City Commission through the adoption of a re-appropriation ordinance.
- SECTION 7 – At the direction of the City Manager, the Finance Director is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the City Manager, through the Finance Director, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and records shall be subjected to audit.
- SECTION 8 – With respect to any fund balances not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said fund balances by adopting an Ordinance for that purpose.
- SECTION 9 – At the direction of the City Manager, the Finance Director is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager, through the Finance Director, shall cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk or Deputy City Clerk.
- SECTION 10 – If any section, paragraph, or part of this Ordinance shall be declared unconstitutional or invalid, then the remainder of this Ordinance shall not be affected thereby and shall remain in full force and effect.
- SECTION 11 – All ordinances or parts of ordinances or resolutions in conflict herewith are hereby repealed to the extent of such conflict.

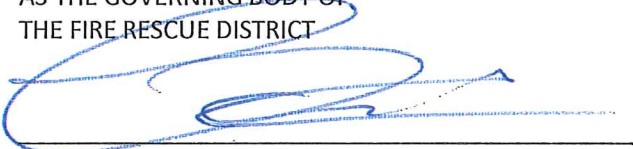

CERTIFIED
DATE: 02/11/19

SECTION 12 – This Ordinance shall take effect on October 1, 2018.

Read in public session this 10 day of September, 2018.

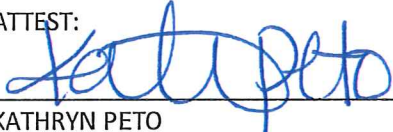
PASSED AND ADOPTED on the second and final reading in public session this 20 day of September, 2018.

CITY OF NORTH PORT, FLORIDA
AS THE GOVERNING BODY OF
THE FIRE RESCUE DISTRICT

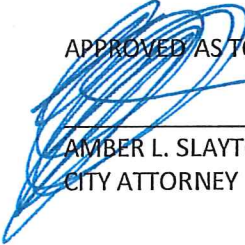



VANESSA CARUSONE
MAYOR

ATTEST:


KATHRYN PETO
INTERIM CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:



for Amber Slayton
AMBER L. SLAYTON
CITY ATTORNEY

Y CERTIFIED

DATE: 9/21/18

City of North Port - Fiscal Year 2018-19

Millage per \$1,000		Fire Rescue
General Fund 3.4070		
ESTIMATED REVENUES		
Ad Valorem Taxes	\$	-
Millage per \$1,000 3.4070		
Sales and Use Taxes		243,000
Permits and Fees		18,300
Intergovernmental		704,770
Assessments		10,017,320
Charges for Service		1,370,010
Fines and Forfeits		-
Miscellaneous		79,270
Other Sources		5,000
Total Sources		<u>12,437,670</u>
Transfers In		-
Total Estimated Revenues and Other Financing Sources		\$ <u>12,437,670</u>
Beginning Fund Balances(Net Assets)		<u>3,593,643</u>
Total Estimated Revenues, Sources and Beginning Fund Balances		<u><u>\$ 16,031,313</u></u>
ESTIMATED EXPENDITURES/EXPENSES		
General Government	\$	-
Public Safety		11,290,220
Physical Environment		-
Transportation		-
Economic Environment		-
Human Services		-
Culture/Recreation		-
Capital		1,337,000
Debt and Lease		-
Other Uses		-
Total Expenditures		<u>12,627,220</u>
Transfers Out		695,000
Total Estimated Expenditures and Uses		<u>13,322,220</u>
Ending Fund Balances(Net Assets)		<u>2,709,093</u>
Total Appropriations Including Uses and Ending Fund Balances		<u><u>\$ 16,031,313</u></u>

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.

CERTIFIED

DATE: 9/27/18



City of North Port

ORDINANCE NO. 2018-48

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING A ROAD AND DRAINAGE DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2018 AND ENDING ON SEPTEMBER 30, 2019; PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – This Ordinance shall be known as the "Road and Drainage District Budget Ordinance of the City of North Port" for its fiscal year 2018-19 and shall serve to appropriate the sums provided for herein. When read in conjunction with Appendix A, this Ordinance shall provide for the revenues and expenditures of the Road and Drainage District Fund.

SECTION 2 – Appendix A is deemed the Road and Drainage District Budget of the City of North Port in compliance with the requirements of State law, and the following shall be the appropriations from anticipated revenues and unappropriated balances.

2.01 – For the Road and Drainage District Fund, the following amounts shall be appropriated:

SPECIAL REVENUE FUND	
Road and Drainage District	\$ 18,571 540
TOTAL SPECIAL REVENUE FUND	\$ 18,571,540

SECTION 3 – Florida Statutes, the City Charter and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. City Commission acceptance of such terms shall be deemed to constitute a budget adjustment, including appropriation of such funds.

SECTION 4 – Budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval.

CERTIFIED
[Signature]
DATE: 9/21/19

Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager only, excluding The authorization of additional regular positions.


- SECTION 5 – At the direction of the City Manager, the Finance Director is authorized to reserve at September 30, 2018 the unpaid purchase orders, outstanding contracts and other commitments from Fiscal Year 2017-18. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.
- SECTION 6 – Certain unencumbered appropriations may exist at September 30, 2018 that will require re-appropriation in the 2018-2019 Fiscal Year. At the direction of the City Manager, the Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, must be approved by the City Commission through the adoption of a re-appropriation ordinance.
- SECTION 7 – At the direction of the City Manager, the Finance Director is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the City Manager, through the Finance Director, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and records shall be subjected to audit.
- SECTION 8 – With respect to any fund balances not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said fund balances by adopting an Ordinance for that purpose.
- SECTION 9 – At the direction of the City Manager, the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager, through the Finance Director, shall cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk or Deputy City Clerk.
- SECTION 10 – If any section, paragraph, or part of this Ordinance shall be declared unconstitutional or invalid, then the remainder of this Ordinance shall not be affected thereby and shall remain in full force and effect.
- SECTION 11 – All ordinances or parts of ordinances or resolutions in conflict herewith are hereby repealed to the extent of such conflict.
- SECTION 12 – This Ordinance shall take effect on October 1, 2018.


CERTIFIED
DATE: 9/21/18

Read in public session this 6 day of September, 2018.

PASSED AND ADOPTED on the second and final reading in public session this 20 day of September, 2018.

CITY OF NORTH PORT, FLORIDA
AS THE GOVERNING BODY OF
THE ROAD AND DRAINAGE DISTRICT



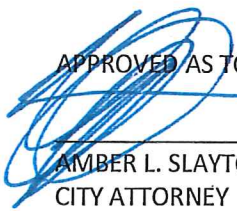
VANESSA CARUSONE
MAYOR

ATTEST:

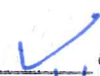


KATHRYN PETO
INTERIM CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:

 *for Amber Slayton*

AMBER L. SLAYTON
CITY ATTORNEY

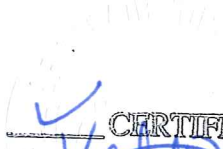

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DATE: 9/21/18

City of North Port - Fiscal Year 2018-19

Millage per \$1,000 General Fund 3.4070	Road and Drainage
<hr/>	
ESTIMATED REVENUES	
Ad Valorem Taxes	\$ -
Millage per \$1,000 3.4070	
Sales and Use Taxes	3,206,430
Permits and Fees	-
Intergovernmental	601,340
Assessments	11,636,140
Charges for Service	2,369,230
Fines and Forfeits	-
Miscellaneous	134,090
Other Sources	4,000
Total Sources	17,951,230
Transfers In	-
Total Estimated Revenues and Other Financing Sources	17,951,230
Beginning Fund Balances(Net Assets)	5,640,699
Total Estimated Revenues, Sources and Beginning Fund Balances	<u>\$ 23,591,929</u>
ESTIMATED EXPENDITURES/EXPENSES	
General Government	\$ -
Public Safety	-
Physical Environment	-
Transportation	16,472,580
Economic Environment	-
Human Services	-
Culture/Recreation	-
Capital	1,248,960
Debt and Lease	-
Other Uses	-
Total Expenditures	17,721,540
Transfers Out	850,000
Total Estimated Expenditures and Uses	18,571,540
Ending Fund Balances(Net Assets)	5,020,389
Total Appropriations Including Uses and Ending Fund Balances	<u>\$ 23,591,929</u>

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.


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Ket D. K. D.
 DATE: 9/27/19



City of North Port

ORDINANCE NO. 2018-49

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING A SOLID WASTE DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2018 AND ENDING ON SEPTEMBER 30, 2019; PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – This Ordinance shall be known as the "Solid Waste District Budget Ordinance of the City of North Port" for its fiscal year 2018-19 and shall serve to appropriate the sums provided for herein. When read in conjunction with Appendix A, shall provide for the revenues and expenditures of the Solid Waste District Fund.


SECTION 2 – Appendix A is deemed the Solid Waste District Budget of the City of North Port in compliance with the requirements of State law, and the following shall be the appropriations from anticipated revenues and unappropriated balances.

2.01 – For the Solid Waste District Fund, the following amounts shall be appropriated:

<u>SPECIAL REVENUE FUND</u>	
Solid Waste District	\$ 9,709,030
TOTAL SPECIAL REVENUE FUND	\$ 9,709,030

SECTION 3 – Florida Statutes, the City Charter and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. City Commission acceptance of such terms shall be deemed to constitute a budget adjustment, including appropriation of such funds.

SECTION 4 – Budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval. Transfers of appropriated moneys between departments and/or functions within


CERTIFIED
DATE: 9/20/18

an individual fund may be authorized by the City Manager only, excluding the authorization of additional regular positions.

- SECTION 5 – At the direction of the City Manager, the Finance Director is authorized to reserve at September 30, 2018 the unpaid purchase orders, outstanding contracts and other commitments from Fiscal Year 2017-18. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.
- SECTION 6 – Certain unencumbered appropriations may exist at September 30, 2018 that will require re-appropriation in the 2018-2019 Fiscal Year. At the direction of the City Manager, the Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, must be approved by the City Commission through the adoption of a re-appropriation ordinance.
- SECTION 7 – At the direction of the City Manager, the Finance Director is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the City Manager, through the Finance Director, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and records shall be subjected to audit.
- SECTION 8 – With respect to any fund balances not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said fund balances by adopting an Ordinance for that purpose.
- SECTION 9 – At the direction of the City Manager, the Finance Director is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager, through the Finance Director, shall cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk or Deputy City Clerk.
- SECTION 10 – If any section, paragraph, or part of this Ordinance shall be declared unconstitutional or invalid, then the remainder of this Ordinance shall not be affected thereby and shall remain in full force and effect.
- SECTION 11 – All ordinances or parts of ordinances or resolutions in conflict herewith are hereby repealed to the extent of such conflict.
- SECTION 12 – This Ordinance shall take effect on October 1, 2018.

A handwritten signature in blue ink is written over the word "CERTIFIED". Below the signature, the word "DATE:" is followed by the handwritten date "9/21/18".

Read in public session this 10 day of September, 2018.

PASSED AND ADOPTED on the second and final reading in public session this 20 day of September, 2018.

CITY OF NORTH PORT, FLORIDA
AS THE GOVERNING BODY OF
THE SOLID WASTE DISTRICT



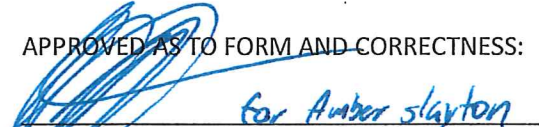
VANESSA CARUSONE
MAYOR

ATTEST:



KATHRYN PETO
INTERIM CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:

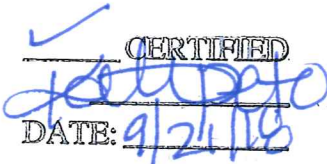

AMBER L. SLAYTON
CITY ATTORNEY


DATE: 9/21/18

City of North Port - Fiscal Year 2018-19

Millage per \$1,000 General Fund 3.4070	Solid Waste
ESTIMATED REVENUES	
Ad Valorem Taxes	\$ -
Millage per \$1,000 3.4070	
Sales and Use Taxes	-
Permits and Fees	-
Intergovernmental	-
Assessments	7,280,280
Charges for Service	1,924,700
Fines and Forfeits	-
Miscellaneous	39,000
Other Sources	-
Total Sources	9,243,980
Transfers In	-
Total Estimated Revenues and Other Financing Sources	\$ 9,243,980
Beginning Fund Balances(Net Assets)	2,322,961
Total Estimated Revenues, Sources and Beginning Fund Balances	<u>\$ 11,566,941</u>
ESTIMATED EXPENDITURES/EXPENSES	
General Government	\$ -
Public Safety	-
Physical Environment	7,881,720
Transportation	-
Economic Environment	-
Human Services	-
Culture/Recreation	-
Capital	1,377,310
Debt and Lease	-
Other Uses	-
Total Expenditures	9,259,030
Transfers Out	450,000
Total Estimated Expenditures and Uses	9,709,030
Ending Fund Balances(Net Assets)	1,857,911
Total Appropriations Including Uses and Ending Fund Balances	<u>\$ 11,566,941</u>

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.


 CERTIFIED
 DATE: 9/21/18



City of North Port

RESOLUTION NO. 2018-R-13

A RESOLUTION OF THE CITY OF NORTH PORT, FLORIDA, REPEALING RESOLUTION NO. 2011-R-14 AND RESOLUTION NO. 2016-R-20; ADOPTING AND ESTABLISHING A FUND BALANCE POLICY; INCORPORATING RECITALS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, on April 20, 2011, in recognition that it is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters, unanticipated expenditures, and to ensure stable tax rates, the City Commission adopted Resolution No. 2011-R-14, approving a fund balance policy; and

WHEREAS, on July 28, 2016, the City Commission adopted Resolution No. 2016-R-20, approving an economic stability policy; and

WHEREAS, the City's reserve policies are based on sound fiscal principles designed to allow the City to maintain continuity of operations in adverse conditions while being mindful of our fiduciary responsibility to taxpayers, both current and future generations; and

WHEREAS, the City realizes that adequate fund balance levels are an essential component of the City's overall financial management strategy, an important factor in external bond rating agencies' measurement of the City's financial strength, and that these Financial Reserve Policies will need to be adjusted from time to time as conditions change; and

WHEREAS, the City lies within a coastal zone highly susceptible to hurricane and storm damage; and

WHEREAS, debt service funds will be maintained as required by bond covenants; and

WHEREAS, there exists uncertainty in the economic markets around the world, in regard to the cost of construction materials, interest rates, personnel costs, medical insurance costs, and general inflation; and

WHEREAS, each sizable fund has been analyzed to determine the type of risk it may be exposed to, the duration of the risk, methods to mitigate that risk, and the amount of funds needed to mitigate against that risk; and

WHEREAS, recovery of the Contingency/Emergency/Disaster Relief Reserve after drawdown will be examined on an annual basis to determine the need for increases in fees/taxes or expenditure reductions to ensure the funds are replenished within a two-year period, all other reserves will be replenished to within the Budget Stabilization minimum percent in the ensuing year; and

WHEREAS, the City's Financial Reserves Policy acts to mitigate other forms of uncertainty such as changes in the tax and spending policies of federal and state governments; imposition of mandates by federal and state governments or the courts; financial impacts of labor agreements, particularly those stemming from collective bargaining; repairs and replacement of the City's aging infrastructure; unforeseen increases in energy costs; and

WHEREAS, the City will calculate the reserve amount at the conclusion of each fiscal year; and

WHEREAS, the City Commission determines that this Resolution serves the public health, safety, and welfare of the citizens of the City of North Port, Florida.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, AS FOLLOWS:

SECTION 1 – INCORPORATION OF RECITALS

1.01 The above recitals are hereby ratified and confirmed as being true and correct and are incorporated herein by reference.

SECTION 2 – REPEAL

2.01 The City Commission hereby repeals Resolution No. 2011-R-14 in its entirety.

2.02 The City Commission hereby repeals Resolution No. 2016-R-20 in its entirety.

SECTION 3 – ADOPTION OF FUND BALANCE POLICY

3.01 The City Commission adopts the following provisions as the City's Fund Balance Policy.

3.02 ***Fund Balance Categories.*** Pursuant to GASB 54, fund balances will be reported in the categories set forth below.

a. Purpose

For increased financial stability, the City of North Port desires to manage its financial resources by establishing fund balance percentages for selected funds. This will ensure that the City maintains a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls, natural disasters or unexpected one-time expenditures as well as to provide needed liquidity to continue operations.

b. Definitions

- (1) *Fund Balance:* Fund Balance is the difference between current fund assets and current fund liabilities Fund balance is reported in five categories:
- (a) *Nonspendable* – Assets that will not or cannot be converted to cash within the current period. The assets include advances to other funds, inventories, or other prepaid items.
 - (b) *Restricted* – The portion of fund balance that is restricted by externally enforceable legal restrictions. This includes revenue that is restricted for a particular purpose. The restrictions can be imposed by creditors, grantors, contributors or laws.
 - (c) *Committed* – The portion of fund balance constrained by the limitations the City Commission imposes and which remain binding until the City Commission removes them. Purchase orders or contracts that are rolled from the prior fiscal year to the new fiscal year are committed resources.
 - (d) *Assigned* – The portion of fund balance that reflects the City’s intended use of assets. The intended use can be established by the City Commission, delegated to a group (management team), or delegated to the City Manager or Finance Director. Projects that have been budgeted in prior fiscal years but are not complete are assigned the resources necessary to complete if not committed under contract. This amount would represent the portion of fund balance to be used in the subsequent year’s budget or to accumulate resources for a future capital project.
 - (e) *Unassigned* – The remaining portion of fund balance that is not classified into the other categories. Only the General Fund can have a positive balance. In other funds, balances are assigned to the fund’s purpose otherwise they would be accounted for in the General Fund.
- (2) *Spending Priority:* When a governmental fund has multiple classifications of fund balance, the expenditure is determined to reduce the restricted fund balances first, then committed fund balance followed by assigned.
- (3) *Surplus:* The amount by which the fund balance exceeds the upper limit of the adopted fund balance percentages.
- (4) *Shortfall:* The amount that the fund balance falls below the adopted percentages.
- (5) *Expenditures:* All uses of financial resources, including operating and capital outflows and debt service. For consistency, expenditures do not include other sources and uses of resources in the fund unless there is a recurring transfer.

c. Surplus

If there is a surplus at fiscal year end, the operating funds should be appropriated as follows:

- (1) To cover any anticipated budgetary shortfalls in the current fiscal year or any shortfall forecasted in the following five years;
- (2) To reduce long-term debt, if possible;
- (3) To deposit into a fund that stabilizes pension contributions to achieve a normal growth rate;
- (4) To fund pay-as-you-go capital projects or expenditures; and
- (5) To fund a capital asset renewal and replacement fund.

d. Shortfall

If there is a shortfall at fiscal year end, the fund balance is to be rebuilt through the following mechanisms:

- (1) An appropriation during the next budget process to restore to the minimum requirements.
- (2) If this is financially infeasible, a written plan shall be forwarded by the City Manager to the Commission for approval in order to restore the fund balance to an amount within the acceptable percentages. This plan may require a reduction of services, increase in taxes or fees, or some combination thereof.

3.03 **General Fund.** The components of the General Fund Reserves should include, but not be limited to the following:

a. Contingency/Emergency/Disaster Relief Reserve

The City should retain a reserve of twenty percent (20%) of the General Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

b. Budget Stabilization and Economic Uncertainty Reserve

The City should maintain a minimum of five percent (5%) and up to ten percent (10%) reserve of General Fund operating expenditures to be used for short-term cash flow

purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

3.04 ***Other General Government Operating Funds.***

a. Building Fund

(1) Contingency/Emergency/Disaster Relief Reserve

The City should retain a reserve of twenty percent (20%) of the Building Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

(2) Budget Stabilization and Economic Uncertainty Reserve

The City should maintain a minimum of five percent (5%) and up to ten percent (10%) of Building Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

b. Fire Rescue District Fund

(1) Contingency/Emergency/Disaster Relief Reserve

The City should retain a reserve of twenty percent (20%) of the Fire Rescue District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

(2) Budget Stabilization and Economic Uncertainty Reserve

The City should maintain a minimum of five percent (5%) and up to ten percent (10%) of Fire Rescue District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

c. Road and Drainage District Fund

(1) Contingency/Emergency/Disaster Relief Reserve

The City should retain a reserve of twenty percent (20%) of the Road and Drainage District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

(2) Budget Stabilization and Economic Uncertainty Reserve

The City should maintain a minimum of five percent (5%) and up to ten percent (10%) of the Road and Drainage District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

d. Solid Waste District Fund

(1) Contingency/Emergency/Disaster Relief Reserve

The City should retain a reserve of twenty percent (20%) of the Solid Waste District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

(2) Budget Stabilization and Economic Uncertainty Reserve

The City should maintain a minimum of five percent (5%) and up to ten percent (10%) of the Solid Waste District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. These funds, if used, must be replenished.

3.05 ***Additional Information.***

- a. The City Manager or designee will determine all corresponding calculations and interpretation of calculations of a definitive nature.

- b. The Fund Balances will be Classifications of Balance or Net Position on the balance sheet of each fund in the City's official financial records.
- c. The Finance Department will review this Fund Balance Policy as necessary for the possibility of presenting proposed amendments to the City Commission.

SECTION 4 – CONFLICTS

- 4.01 In the event of any conflicts between the provisions of this resolution and any other resolution, the provisions of this resolution shall prevail to the extent of such conflict.

SECTION 5 – SEVERABILITY

- 5.01 If any section, subsection, sentence, clause, phrase, or provision of this resolution is for any reason held invalid or unconstitutional by any court of competent jurisdiction, such provision shall be deemed a separate, distinct, and independent provision and such holding shall not affect the validity of the remaining portions thereof.

SECTION 6 – EFFECTIVE DATE

- 6.01 This resolution shall take effect immediately upon adoption by the City Commission of the City of North Port, Florida.

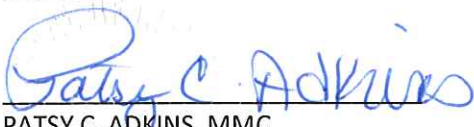
PASSED AND DULY ADOPTED by the City Commission of the City of North Port, Florida, this 24th day of July 2018.

CITY OF NORTH PORT, FLORIDA



VANESSA CARUSONE
MAYOR

ATTEST:



PATSY C. ADKINS, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:



AMBER L. SLAYTON
CITY ATTORNEY

-A-

Account Number – In accordance with the state chart of accounts, each class of expenditures and revenues is assigned a specific account number for use within the City’s accounting system.

Accrual Basis of Accounting – The “basis of accounting” in which revenues are recorded when earned and expenses are recorded at the time they are incurred; instead of when cash is actually received or disbursed.

Ad Valorem Tax – A “value-based” tax and commonly referred to as “property tax.” This is the tax levied on both real and personal property. The tax is calculated by multiplying the millage rate (set by the taxing authority) by the taxable value of the property.

ADA – See Americans with Disabilities Act.

Adopted Budget – Revenues and appropriations approved by the City Commissions for the next fiscal year.

AFSCME – See American Federation of State, County and Municipal Employees.

Allocate – To divide a lump-sum appropriation that is designated for expenditure by specific organizational units and/or specific purposes or activities.

Amended Budget – The Adopted Budget that has been formally amended by the City Commission.

Amended Budget – The Adopted Budget that has been formally amended by the City Commission.

American Federation of State, County and Municipal Employees – The union and bargaining unit for certain city employees.

Americans with Disabilities Act – This act became law in 1990. The ADA is a civil rights law that prohibits discrimination against individuals with disabilities in all areas of public life, including jobs, schools, transportation and public and private places that are open to the general public.

Appropriated Fund Balance – A budgetary use of prior year cash reserves.

Appropriation – An authorization granted by the City Commission to make expenditures and to incur obligations for purposes specified in the Budget ordinance.

Aquifer, Storage and Recover – An underground water storage system where water reserves are stored in a “bubble” to be used during times of low water availability.

ASR – See Aquifer, Storage and Recover.

Assessed Valuation – A valuation set upon property by the County Property appraiser as a basis for levying taxes.

Asset – Resources owned or held by a government that possesses monetary value.

Assigned Fund Balance – A portion of fund balance that reflects a government’s *intended* use of resources. Such *intent* would have to be established at either the highest level of decision making, or by a body or an official designated for that purpose.

Audit – An official examination of an organizations’ accounts and verification of a company’s financial and accounting records and supporting documents typically by an independent body professional, such as a Certified Public Accountant.

Authorized Positions – Number of positions authorized by the City Commissions in the annual operating budget.

Available Fund Balance – Funds remaining from the prior year and available for appropriation and expenditure in the current year.

-B-

Balanced Budget – For the budget cycle and by fund, the total revenue sources equals the total appropriations for expenditures and reserves.

BEA – Bureau of Economic Analysis - A division of the United States Federal Government’s Department of Commerce that is responsible for the analysis and reporting of economic data used to confirm and predict economic trends and business cycles.

Bond - A written promise to pay a sum of money on a specific date at a specific interest rate. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects such as buildings, streets and water and sewer systems.

Bond Rating – A rating from a schedule of grades issued by a bond rating agency indicating the probability of timely repayment of principal and interest on bonds issued by a municipality.

Budget – A plan of financial activity for a specified period of time that indicates all planned revenues and expenditures for the specified period.

Budget Amendment – A procedure allows for revising a budget appropriation.

Budget Calendar – The schedule of key dates or milestones the City follows in the preparation, adoption and administration of the budget.

Budgetary Control – The control mechanism used by a government or enterprise to keep expenditures, in accordance with an approved budget, within the limitations of available appropriations and available revenues.

Budget Document – The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1) a policy document; 2) an operations guide; 3) a financial plan; and 4) as a communications device.

Budget Hearing – As required by law, the City Commission conducts two public hearings to receive and consider input from the public and to propose and adopt a millage rate and the annual budget.

Budget Message – A general discussion by the City Manager to the City Commissioners and the citizens describing the government’s fiscal and management plan for the upcoming fiscal year.

Budgetary Basis – Budgetary basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Business Tax Receipts – Business Tax Receipts are collected from businesses, professionals or occupations providing goods and/or services within the city limits. These licenses are billed annually in July and become due on September 30th.

-C-

CAD – See Computer Aided Dispatch Software System.

CAFR – See Comprehensive Annual Financial Report.

Capital Asset – Acquired asset having a unit cost of at least \$1,000 and a useful life of more than one year.

Capital Expenditure – A category of budgetary appropriation that includes expenses related to buildings, machinery and equipment and results in additions to a fixed asset inventory.

Capital Improvement Program – A five-year financial plan for construction of physical assets such as buildings, streets, sewers and recreation facilities. The plan extends over several future years indicating the beginning and ending date of each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Project Fund – Accounts for financial resources to be used for acquisition or construction of major capital facilities or related machinery and equipment.

CDBG – See Community Development Block Grant.

Charges for Service – Revenue derived from charging fees for providing certain government services. These revenues can be received from private individuals or entities, or other governmental units.

CIP – See Capital Improvement Program.

Click2Gov – Software that facilitates on-line payments for customers of the City.

COLA – See Cost of Living Adjustment.

Collective Bargaining Agreement – A legal contract between an employer and a verified representative of a recognized bargaining unit that states specific terms and conditions of employment (e.g., working hours and conditions, salaries, fringe benefits and matters affecting health and safety of employees).

Commercial Paper – An unsecured, short-term debt instrument issued by a corporation whose maturities rarely range any longer than 270 days. The debt is usually issued at a discount, reflecting prevailing market interest rates.

Committed Fund Balance – A portion of fund balance that represents resources whose use is constrained by limitations that the government imposes upon itself at its highest level of decision making (normally the governing body) and that remain binding unless removed in the same manner. The underlying action that imposed the limitation would need to occur no later than the close of the reporting period.

Community Development Block Grant – A general purpose federal grant primarily used to facilitate the production and preservation of low and moderate income housing.

Comprehensive Annual Financial Report – A complete set of financial statements published soon after the close of each fiscal year by each general-purpose local government in conformity with GAAP and audited in accordance with generally accepted auditing standards.

Comprehensive Plan – A comprehensive plan is an official public document which is adopted by a local government. The contents of the plan are comprehensive, general, and long range. “Comprehensive” means that the plan addresses all geographical parts of the community and all functional elements that can affect physical development. “General” means that the plan includes general policies and designations, not detailed regulations. “Long Range” means that the plan looks beyond pressing current issues to problems and possibilities years in the future.

Computer Aided Dispatch Software System – is a method of dispatching taxicabs, couriers, field service technicians, mass transit vehicles or emergency services assisted by computer. A dispatcher may announce the call details to field units over a two-way radio.

Consumer Price Index – A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency – An appropriation of funds to cover unforeseen events that may occur throughout the fiscal year.

Continuation Budget – The base proposed budget that reflects all costs necessary to maintain City services at the same level as adopted in the prior fiscal year, including additional costs or personnel necessary to maintain that level of service.

Cost Allocation – A method used to distribute the costs of central administrative functions such as accounting and personnel to non-general government funds.

Cost of Living Adjustment – An upward adjustment in salary levels to offset the adverse effect of inflation on employee compensation.

CPI – See Consumer Price Index.

Curotto™ Can – An automated carry can for refuse collection vehicles in the solid waste and recycling industry manufactured by Curotto-Can.

-D-

Debt Service – The payment of principal and interest on borrowed funds such as bonds.

Debt Service Fund – Accounts for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Deficit – The excess of the liabilities of a fund over its assets or the amount by which expenditures exceed revenues in an accounting period.

DEP – See Department of Environmental Protection.

Department – A major work unit or functional unit having related activities aimed at accomplishing a major service or regulatory program for which the City is responsible.

Department of Environmental Protection – The state governmental agency with oversight responsibility for regulations of environmental issues, including storm water, wastewater, beaches, wetlands, and hazardous materials. The DEP is the result of a merger of the old Department of Natural Resources and the Department of Environmental Regulations.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

Distinguished Budget Presentation Awards Program – A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division – A unit of organization that is comprised of a specific operation within a functional area. City departments may contain one or more divisions.

Dependent Special District – A special taxing district whose governing body and budget is established by the City Commissioners.

-E-

EHEAP – See Emergency Home Energy Assistance for the Elderly Program.

EKG – See electrocardiogram.

Electrocardiogram – A paper or digital recording of the electrical signals in the heart. It is used to determine heart rate, heart rhythm and other information regarding the heart's condition.

Emergency Home Energy Assistance for the Elderly Program – This state program assists low-income households with at least one-person age 60 and older, when the household is experiencing a home energy emergency. Program beneficiaries may receive vouchers to purchase blankets, portable heaters and fans. The program can also help pay for repairs to existing heating or cooling equipment or for re-connection fees.

Encumbrance – An amount of money committed for the payment of goods and services not yet received or paid for, usually supported by an outstanding purchase order.

Enterprise Fund – Activities of government that are operated and accounted for as businesses. Enterprises rely principally on revenue derived from user fees to fund operations. In the City of North Port, the North Port Utilities is the sole enterprise operation.

Environmental Systems Research Institute, Inc. – develops geographic information systems (GIS) and mapping software for organizations in commercial, government, natural resources and utilities industries.

ESRI – See Environmental Systems Research Institute, Inc.

Expenditure – Decrease in net financial resources. Expenditures include operating expenses, capital expenditures and debt service payments that require current or future use of current assets.

-F-

FDIC – See Federal Deposit Insurance Corporation.

Federal Deposit Insurance Corporation – This United States corporation originated in 1933 to insure deposits in the United States against bank failure. The FDIC was created to maintain public confidence and encourage stability in the financial system through the promotion of sound banking practices. The FDIC will insure deposits of up to US\$250,000 per institution as long as the bank is a member firm.

Federal Insurance Contributions Act – is a United States federal payroll (or employment) contribution directed towards both employees and employers to fund Social Security and Medicare—federal programs that provide benefits for retirees, people with disabilities, and children of deceased workers.

Federal Emergency Management Agency – This federal agency provides assistance during emergencies, and provides grant funding for emergencies, including emergency food and shelter.

FEMA – See Federal Emergency Management Agency.

FICA – See Federal Insurance Contributions Act.

Fines and Forfeits – Fines and forfeits are derived from penalties imposed for the commission of statutory offenses, violation or lawful administrative rules and regulations and for neglect of official duty. These revenues include court fines, confiscated property and parking violations.

Fiscal Year – Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30, the same as the Federal Government.

Fixed Asset – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, machinery, equipment and improvements.

Florida Retirement System – Also known as the Defined Benefit Plan, is one of the largest public retirement plans in the United States and comprises roughly three-quarters of total assets under State Board of Administration management.

Forced Main – Pipelines that convey waste water under pressure from the discharge side of a pump or pneumatic ejector to a discharge point.

Franchise Fee – A fee assessed on a business, usually a public utility, in return for granting the business the exclusive right to operate in public rights of way inside the city limits.

Fringe Benefits – For budgeting purposes, fringe benefits are employer payments for social security, retirement, group health and life insurance.

FRS – See Florida Retirement System.

FTE – See Full-Time Equivalent.

Full-Time Equivalent – A measurement of positions in the City. Two part-time positions may equal one FTE.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Much like corporations have subsidiary companies, governments have funds.

Fund Balance – The difference between the assets and liabilities of a governmental fund and is the cumulative difference between all revenues and expenditures.

Fund Type – Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service and trust and agency.

-G-

GAAP – See Generally Accepted Accounting Principles.

GASB – See Governmental Accounting Standards Board.

GDP – See Gross Domestic Product.

General Fund – Used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most of the essential governmental services such as police protection, landscape maintenance, neighborhood services and general administration are provided by the General Fund.

Generally Accepted Accounting Principles – The Uniform standards and guidelines used for financial accounting and reporting. These standards govern the form and content of the basic financial statements of an entity. These acceptable practices are modified from time to time. GAAP guidance is provided from various sources. The Governmental Accounting Standards Board issues authoritative statements, interpretations of statements, technical bulletins, implementation guides and concept statements of position. The American Institute of CPA's issues the audit and accounting guides and statements of position.

Geographic Information System – A computer program that uses specific data points to locate infrastructure and structures within the City.

GFOA – See Government Finance Officers Association.

GIS – See Geographic Information System.

Global Positioning System – A global navigation satellite system that provides geolocation and time information to a receiver anywhere on or near the Earth where there is an unobstructed line of sight to four or more satellites.

GPS – See Global Positioning System.

Goal – A broad statement of intended accomplishments or a description of a general condition deemed desirable.

Governmental Accounting Standards Board – Organized in 1984 by the Financial Accounting Foundation, the Board was created to establish standards of financial accounting and reporting for state and local governmental entities. Its standards guide the preparation of external financial reports of those entities.

Government Finance Officers Association – The professional association of state/provincial and local finance officers in the United States and Canada; and has served the public finance profession since 1906.

Governmental Fund – A generic classification used by the Governmental Accounting Standards Board to refer to all funds other than proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds and debt service funds are the types of funds referred to as governmental funds.

Grant – Contribution or gift of cash or other asset from another government or agency to be used or expended for a specified purpose, activity or facility.

Gross Domestic Product – The monetary value of all the finished goods and services produced within a country's borders in a specific time period, though GDP is usually calculated on an annual basis. It includes all of private and public consumption, government outlays, investments and exports less imports that occur within a defined territory. GDP is commonly used as an indicator of the economic health of a country, as well as to gauge a country's standard of living.

-H-

Half-Cent Sales Tax – A tax collected by the State of Florida and distributed to local governments based on the amount of taxable sales within each county.

Headworks – A civil engineering term for any structure at the head or diversion point of a waterway. It is smaller than a barrage and is used to divert water from a river into a canal or from a large canal into a smaller canal.

Homestead Exemption – A deduction from the taxable value of property occupied by the owner in the State of Florida. The exemption is currently \$25,000 for all property owners who qualify.

Human Services – A major category of services provided by a government for the care, treatment and control of human illness, injury or handicap, for the welfare of the community as a whole, or for the housing and education of individuals.

-I-

IAFF – See International Association of Fire Fighters.

Impact Fee – A fee imposed on new development as a total or partial reimbursement for the cost of additional facilities made necessary by the growth.

Indirect Cost – A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure – The basic installations and facilities on which the continuance and growth of the City depends, such as roads, schools and water and sewer systems.

Infrastructure Surtax – A penny tax applied to the first \$5,000 of any single taxable item when sold to the same purchaser at the same time. The tax is restricted to capital improvements and cannot be used for operating expenditures.

Insurance Premium Tax – State premium tax collections on property and casualty insurance policies written within the city/district limits or boundaries of the participating plan. Premium taxes are collected under Florida Statutes Chapter 175 are equal to 1.85 percent of all property insurance written within the city limits or boundaries (in the case of fire districts) of the participating plan. Chapter 185 levies a 0.85 percent tax on all casualty insurance premiums written within the city limits of the participating plan. These amounts are collected by the Department of Revenue and reported on the DR-908 tax return, and then transferred to the Police Officers and Firefighters' Premium Tax Trust Funds at the Division of Retirement.

Inter Local Agreement – A written agreement between the City and other units of government to share in similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.

Interest Earnings – Revenue earned on invested and idle funds. The City pools its cash and invests it in accordance with its adopted investment policy. Interest earnings are then allocated to the individual funds based upon their average daily balance in the cash pool.

Interfund Charges – These are transactions between funds which would be accounted for as revenue or expense if they involved an outside entity. Examples are Fleet Service Charges and administrative charges from the General Fund to other operating funds.

Interfund Transfer – Transfer of resources from one fund to another fund in the same governmental entity. Transfers are not repayable and do not constitute payment or reimbursement of goods provided or services performed.

Intergovernmental Revenue – Revenue received from Federal, State and other government sources including grants, and shared revenues.

Internal Service Fund – A type of fund designed to account for the financing of goods, or services provided by one department for other departments within the city. Goods and services furnished are billed at cost plus an overhead factor designed to cover the indirect expenses of the fund.

International Association of Fire Fighters – This is the union and bargaining unit for the fire fighters and paramedics.

-L-

Letter of Credit – A letter from a bank guaranteeing that a buyer's payment to a seller will be received on time and for the correct amount. In the event that the buyer is unable to make payment on the purchase, the bank will be required to cover the full or remaining amount of the purchase.

Letter of Transmittal – A general discussion of the proposed budget as presented in writing by the City Manager to the City Commission.

Levy – The act of imposing taxes, special assessments or service charges for the support of city activities.

LIHEAP – See Low Income Home Energy Assistance Program.

Licenses and Permits – Revenues derived from the issuance of local licenses and permits including professional and occupational licenses, building permits and other miscellaneous permits.

Line Items – the classification of objects of expenditure (object codes) by major expense category.

LOC – See Letter of Credit.

Local Discretionary Infrastructure Sales Surtax Fund (One Cent Sales Tax) – Revenues are derived from a one % sales tax collected on the first \$5,000 of a purchase. This fund provides for the acquisition and/or construction of specific capital projects and represents the 15-year extension of the One Cent Sales Surtax program.

Local Option Gas Tax – The Local Option Gas Tax is a 30-year tax, begun in 1983 to fund transportation related improvements in the City.

Low Income Home Energy Assistance Program – This program assists eligible low-income households pay energy bills and reduce energy costs.

-M-

Major Fund – A governmental fund or enterprise fund reported as a separate column in the basic fund financial statements. The general fund is always a major fund. Otherwise, major funds are determined by a mathematical calculation. Any other government or enterprise fund may be reported a major fund if the government’s officials believe that fund is particularly important to financial statement users.

Metropolitan Planning Organization – A regional transportation planning agency, which provides a forum for cooperative decision-making concerning regional and local transportation issues.

Metropolitan Statistical Area – A geographical region with a relatively high population density at its core and close economic ties throughout the area. MSAs are established by the Office of Management and Budget, a division of the United States Government, and serve to group counties and cities into specific geographic areas for the purposes of a population census and the compilation of related statistical data.

Mill – The monetary unit equal to of one-thousandth of a U.S. dollar or \$1 per \$1,000 of taxable property value.

Millage Rate – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars (\$1,000) of taxable property values.

Miscellaneous Revenue – Revenue not otherwise specified under Taxes, Licenses and Permits, Intergovernmental, Charges for Services or Fines and Forfeits. They include investment earnings, rents, royalties, and proceeds from asset sales.

Mobility Fee – A fee imposed on new development based upon a long-range transportation plan to provide multi-modal forms of transit.

Modified Accrual Basis of Accounting – The “basis of accounting” refers to *when* a transaction is recognized. In the modified accrual basis of accounting, revenues are recorded when measurable and available, and expenditures are recorded when the services or goods are received, and the liabilities are incurred.

Moody’s – A credit rating agency that ranks the creditworthiness of borrowers using a standardized ratings scale which measures expected investor loss in the event of default. Securities are assigned a rating from Aaa to C, with Aaa being the highest quality and C the lowest quality.

MPO – See Metropolitan Planning Organization.

MSA – See Metropolitan Statistical Area.

Multi-modal Transportation – A description of a transportation system having multiple or many modes of travel. Example: sidewalks, bike lanes, roadways, railways.

Municipal Revenue Sharing Program – The State Shared Revenue program that provides municipalities with revenues based on an allocation formula developed by the State of Florida.

-N-

Non-Ad Valorem Assessments – Assessments for Special Districts that are not based on property value. The basis for this charge is some other measurable criteria such as per lot, per acre or per residence.

Non-major Fund – A governmental fund or enterprise fund reported in the aggregate in a separate column in the basic fund financial statements. If a governmental or enterprise fund does not qualify as a major fund either through the mathematical calculation or due to the government’s official’s decision to include the fund as a major fund, it is considered a nonmajor fund.

Non-Recurring Revenues – One-time or intermittent revenues received, often from short-term grants, insurance recoveries, donations, etc.

Non-spendable Fund Balance – A portion of fund balance that is inherently non-spendable from the vantage point of the current period. Examples of non-spendable fund balance include: 1) assets that will never convert to cash such as inventories of supplies; 2) assets that will not convert to cash soon enough to affect the current period such as long-term portion of loans receivable or foreclosed properties; and 3) resources that must be maintained intact pursuant to legal or contractual requirements such as the principal of an endowment or capital of a revolving loan fund.

-O-

Object Code – Account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made. These are normally grouped into Personal Services, Operating Supplies, Capital Outlay, and Other for budgetary analysis and financial reporting purposes.

Objective – Desired output-oriented accomplishments that can be measured and achieved within a given time frame.

Object of Expenditures – Expenditures are classified based upon the type of goods or services incurred. Such classifications include:

- Personal Services
- Materials and Supplies
- Contractual Services
- Contractual Maintenance
- Capital Outlay
- Debt Service

One-Time Cost – Non-recurring costs budgeted for one year then removed.

Open-end, no-load Mutual Funds – A type of mutual fund that does not have restrictions on the amount of shares the fund will issue (open-end) and in which the shares are sold without a commission or sales charge (no-load). Open-end funds also buy back shares when investors wish to sell.

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Costs – Expenses for such items as expendable supplies, contractual services, and utilities.

Ordinance – A formal legislative enactment by the City Commission or governing body of a municipality. If it is not in conflict with any higher form of law such as a statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Outcome – A condition that exists as the result of either an action taken or of a failure to act. Generally, it is quantifiable.

Outcome Measure – Specific measures that allow an organization to assess its success in achieving or moving towards its goals.

-P-

Percent Change – The percentage change between two consecutive fiscal years. If there is no sign at the beginning of the number, this indicates an increase, whereas a minus sign indicates a decrease.

Performance Measurement – A managerial process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes. Performance measurement is a systematic process of evaluating outcomes of specific government programs and services that are delivered to customers with respect to efficiency and effectiveness.

Personal Services – Expenditures for Salaries/Wages and Benefits (Social Security, Medical/Dental/Life/Workers' Compensation Insurance and Retirement, etc.) provided for employees by the City.

Physical Environment – A major government services category that exist for the purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Included in this category are water/sewer services and solid waste services.

Prior Year Encumbrance – Obligation from a previous year in the form of a purchase order or contract which is chargeable to an appropriation, and for which a part of the current year appropriation is reserved. It ceases to be an encumbrance when the obligation is paid or otherwise terminated.

Proprietary Fund – A group of funds in which the services provided are financed and operated similar to those of a private business. Proprietary fund types used by the City include the Enterprise and Internal Services Funds.

Public Safety – A major government services category that provides for the security of persons and property. This includes Police Services and Building, Zoning and Code Enforcement.

-R-

Real Gross Domestic Product – An inflation-adjusted measure that reflects the value of all goods and services produced in a given year, expressed in base-year prices. Real GDP accounts for changes in the price level and provides a more accurate figure.

Re-appropriation of Funds – The transfer of funds appropriated in one year for projects/programs performed in a subsequent year.

Reclassification – The moving of an existing position from one personnel classification (title) to another.

Recommended Budget – The budget proposed by the City Manager to the City Commission for adoption.

Recurring Costs – Costs incurred on a recurring and generally regular basis throughout a facility's economic life, typically for operation, normal maintenance and anticipated repair or replacement of components or subsystems.

Recurring Revenues – Revenues that can be expected to be received each year unless specific action is taken to eliminate the source.

Referendum – A vote by the people.

Refunding Bond – A bond issued to pay off another bond to obtain better interest rates and/or bond conditions.

Repurchase Agreement – A form of short-term borrowing for dealers in government securities where the dealer sells the government securities to investors, usually on an overnight basis, and buys them back the following day.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – Total amounts available for appropriation, including estimated revenue, fund transfers and beginning fund balances.

Restricted Fund Balance – A portion of fund balance that reflects resources that are subject to *externally enforceable* legal restrictions. Such restrictions typically are imposed by parties altogether outside the government such as creditors (through debt covenants), grantors, contributors, and other governments (through laws and regulations).

Retained Earnings – An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue Bonds – A bond backed by a specific or guaranteed revenue stream. The City of North Port has revenue bonds that are backed by the revenues of the Water and Sewer Utility.

Rolled-Back Rate – Under Florida law as property values are increased each year by the property appraiser due to inflation, the City property tax rate is automatically reduced proportionately so that the City does not automatically derive additional revenue. All property tax rate changes are calculated using the rolled-back rate as the base.

-S-

SAFER – See Staffing for Adequate Fire and Emergency Response.

SBA – See State Board of Administration.

SIB – See State Infrastructure Bank.

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund to account for revenue derived from specific sources that are restricted by law or policy to finance specific activities.

Staffing for Adequate Fire and Emergency Response – A FEMA grant awarded to cities demonstrating a commitment to increase or maintain the number of trained "front line" firefighters in the city.

Standard & Poor's – An American financial services company that publishes financial research and analysis on stocks and bonds. The company issues credit ratings for the debt of public and private corporations and is considered one of the Big Three credit-rating agencies, along with Moody's and Fitch Ratings.

State Board of Administration – The agency responsible for investing, managing and safeguarding the assets of the Florida Retirement System Trust Fund as well as the assets of a variety of other funds.

State Infrastructure Bank – A revolving loan and credit enhancement program through the Florida Department of Transportation used to leverage funds to improve project feasibility. The SIB can provide loans and other financial assistance to public or private entities. As existing loans are repaid, those repayments are revolved and available for future lending on other eligible SIB projects.

State Shared Revenues – Revenues collected by the State and proportionately shared with counties and/or municipalities on the basis of specific formulas.

Statute – A written law enacted by a duly organized and constituted legislative body.

-T-

Tax Base – Taxable property value from which the City receives tax dollars.

Taxable Valuation – The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as his/her principal residence. There are also exemptions for disability, government owned and non-profit property.

Tipping Fees – The landfill charges collected for solid waste and yard waste disposal.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

TRIM – Truth in Millage – One of many provisions of state legislation enacted in 1980 to direct taxpayer concerns regarding taxes to the appropriate public bodies. The County property appraiser is required annually to prepare and deliver to each taxpayer a notice of proposed property taxes, known as a TRIM Notice, for the upcoming year.

Transportation – The cost of services provided for the safe and adequate flow of vehicles, travelers and pedestrians including the provision and maintenance of roads and streets, transit systems and parking facilities.

-U-

Unassigned Fund Balance – The general fund, as the principal operating fund of the government, often will have net resources in excess of what can properly be classified in one of the four fund balance categories. If so, that surplus is presented as unassigned fund balance. If resources were not at least assigned, they could not properly be reported in a fund other than the general fund, therefore, only the general fund can report a positive amount of unassigned fund balance. Any governmental fund in a deficit position could report a negative amount of unassigned fund balance.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Fees – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

-V-

Valuation – The dollar value of property assigned by the County Property Appraiser.

Vision – A description of the desired future, providing a basis for formulating strategies and objectives.

-W-

Working Capital – Current assets minus current liabilities. Working capital indicates whether the government has enough short-term assets to cover its short-term debt. It is a measure of both the government's efficiency and its short-term financial health.

Workload Indicator – A statistical parameter used to indicate the demand for service within a given department or division. Workload indicator is a type of performance measure utilized by departments or divisions to assess its level of service.





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HTE DETAIL ACCOUNTS

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
*		2,862,073-	3,470,259-	3,594,020-	3,594,020-	3,841,450-	247,430-
**	SPECIAL ASSESSMENTS	2,862,073-	3,470,259-	3,594,020-	3,594,020-	3,841,450-	247,430-
001-0000-331.20-00	FEDERAL - PUBLIC SAFETY	25,598-	0	0	0	392,280-	392,280-
	LEVEL TEXT						
	ADPT SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE						
	SAFER GRANT FEDERAL SHARE						
							392,280
							392,280
001-0000-331.20-02	OFFICE OF JUSTICE PROGRAM	11,367-	15,638-	14,680-	14,680-	2,940-	11,740
001-0000-331.50-02	FEMA HURRICANE RELIEF	0	11,148-	0	0	0	0
001-0000-331.50-05	COMMUNITY DEV BLOCK GRANT	58,757-	54,000-	54,000-	0	0	0
001-0000-331.60-00	HUMAN SERVICE GRANTS	0	12,252-	11,370-	0	0	0
001-0000-331.90-05	EECBG PROGRAM	0	3,619	0	0	0	0
001-0000-334.10-00	GENERAL GOVERNMENT	0	33,000-	0	0	0	0
001-0000-334.20-24	EMS GRANT	3,754-	3,541-	4,500-	4,500-	3,870-	630
001-0000-335.12-10	MUNICIPAL SALES TAX	1,570,847-	1,749,745-	1,817,400-	1,817,400-	2,006,370-	188,970-
001-0000-335.14-00	MOBILE HOME LICENSE	2,325-	2,640-	2,250-	2,250-	2,250-	0
001-0000-335.15-00	ALCOHOLIC BEVERAGE LICENS	12,869-	13,491-	14,000-	14,000-	14,000-	0
001-0000-335.18-00	1/2 CENT LOCAL SALES TAX	5,378,559-	5,630,639-	5,997,420-	5,997,420-	6,262,790-	265,370-
001-0000-337.10-00	GENERAL GOVERNMENT	1,000-	0	0	0	0	0
001-0000-337.20-00	PUBLIC SAFETY	1,370-	4,616-	0	0	0	0
*		7,066,446-	7,527,091-	7,915,620-	7,850,250-	8,684,500-	834,250-
**	INTERGOVERNMENTAL REVENUE	7,066,446-	7,527,091-	7,915,620-	7,850,250-	8,684,500-	834,250-
001-0000-341.10-30	DOMESTIC PARTNERSHIP FEES	210-	90-	180-	180-	90-	90
001-0000-341.10-40	CERTIF,COPY & RECORD FEES	42,614-	44,023-	44,690-	44,690-	55,160-	10,470-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	COPIES, PARKING & EQUIPMENT CITATIONS & RESEARCH	4,110
	LIEN SEARCH FEES	50,000
	CERTIFICATIONS, COPIES & RECORDING FEES	1,000
	EMS RECORD FEES	50
		55,160

001-0000-341.10-80	BOAT FEES	50,527-	53,491-	50,000-	50,000-	50,000-	0
001-0000-341.90-10	IMPACT FUNDS ADMIN FEES	50,883-	59,774-	45,500-	45,500-	60,000-	14,500-
001-0000-341.90-20	COST RECOVERY INCOME	886-	1,680-	1,000-	1,000-	970,400-	969,400-

LEVEL	TEXT	TEXT AMT
ADPT	COST RECOVERY INCOME	1,000

	SLA 19-2105 WVID POLICE OFFICERS (4)	412,800
	SLA 19-2200 FIRE RESCUE PERSONNEL WVID	441,600
	SLA 19-2205 EQUIPMENT FOR WEST VILLAGES	115,000
		970,400

001-0000-341.90-30	EASEMENT RELOCATION FEES	0	0	1,000-	1,000-	1,000-	0
001-0000-342.10-00	POLICE SERVICES	0	0	1,000-	1,000-	1,000-	0
001-0000-342.10-01	SCHOOL RESOURCE OFFICER	270,737-	263,296-	289,310-	264,280-	457,950-	193,670-

LEVEL	TEXT	TEXT AMT
ADPT	CALCULATION PER AGREEMENT BETWEEN SCHOOL BOARD OF SARASOTA COUNTY AND CITY OF NORTH PORT \$38,271 PER MONTH BEGINNING JULY 31, 2018 (9 MOS)	353,440

	CALCULATION PER AGREEMENT BETWEEN IMAGINE SCHOOL OF NORTH PORT (ISNP) AND CITY OF NORTH PORT \$11,612 PER MONTH BEGINNING JULY 1, 2018 (9 MOS)	104,510
		457,950

001-0000-342.10-02	FINGERPRINTING FEES	1,487-	1,883-	1,590-	1,590-	2,020-	430-
001-0000-342.20-10	AMB/TRANSPORT-A.D.P. Inc	1,441,634-	1,452,365-	1,398,390-	1,398,390-	1,543,910-	145,520-
001-0000-342.90-00	OTHER CHARGES & FEES	73,525-	139,303-	94,220-	94,220-	77,980-	16,240

LEVEL	TEXT	TEXT AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	EMS FEES		2,000				
	POLICE SPECIAL DETAIL		75,980				
			77,980				
001-0000-342.91-00	CPR TRAINING INCOME	385-	85-	740-	740-	740-	0
001-0000-342.92-00	ABANDONED CONST. SITES	256-	2,292-	0	0	0	0
001-0000-343.91-01	LOT MOWING ADMIN FEE	69,184-	57,618-	60,000-	60,000-	70,000-	10,000-
001-0000-347.10-00	LIBRARY IMPACT FEES (NET)	2-	0	0	0	0	0
001-0000-347.20-05	CAMP PROGRAMS	98,488-	100,738-	149,420-	149,420-	149,170-	250
001-0000-347.20-06	AQUATIC - ADMISSIONS	0	0	0	0	213,770-	213,770-
001-0000-347.20-10	ATHLETIC/REC PROGRAMS	85,346-	92,117-	106,450-	106,450-	94,710-	11,740
001-0000-347.20-11	AQUATIC-ATHLETIC/REC PROG	0	0	0	0	42,770-	42,770-
001-0000-347.20-12	AQUATIC CONCESSIONS SALES	0	0	0	0	11,000-	11,000-
001-0000-347.20-15	MEMBERSHIP FEES	58,761-	58,217-	60,000-	60,000-	60,000-	0
001-0000-347.20-20	GIFT CARDS	64-	0	200-	200-	150-	50
001-0000-347.40-00	PARKS & REC EVENTS	21,106-	29,019-	28,520-	28,520-	23,140-	5,380
001-0000-347.40-01	AQUATIC CENTER EVENTS	0	0	0	0	5,000-	5,000-
001-0000-347.50-00	REC FACILITIES RENTALS	51,921-	64,230-	58,350-	58,350-	59,000-	650-
001-0000-347.50-01	AQUATIC CENTER RENTALS	0	0	0	0	16,510-	16,510-
001-0000-349.01-07	ROAD AND DRAINAGE FUND	1,368,260-	1,394,720-	1,560,410-	1,560,410-	1,828,460-	268,050-
001-0000-349.01-10	FIRE RESCUE DISTRICT FUND	603,230-	691,280-	734,850-	734,850-	925,000-	190,150-
001-0000-349.01-15	TREE FUND	12,050-	6,860-	9,880-	9,880-	15,700-	5,820-
001-0000-349.01-20	SOLID WASTE DISTRICT FUND	587,640-	463,230-	461,420-	461,420-	573,160-	111,740-
001-0000-349.01-40	UTILITIES FUND	1,529,760-	1,320,100-	1,303,510-	1,303,510-	1,405,400-	101,890-
001-0000-349.01-50	BUILDING FUND	107,370-	300,730-	500,310-	500,310-	508,160-	7,850-
001-0000-349.01-60	FLEET MAINTENANCE FUND	227,610-	244,210-	283,810-	283,810-	364,050-	80,240-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0000-349.01-70	WARM MINERAL SPRINGS FUND	61,700-	80,840-	95,630-	95,630-	120,440-	24,810-
001-0000-349.30-04	ZONING SDR PLANS REVIEW	4,905-	7,060-	5,000-	5,000-	9,000-	4,000-
001-0000-349.30-07	CULVERT & ROW PERMIT FEES	61,062-	74,615-	5,000-	5,000-	5,000-	0
001-0000-349.40-00	PROP STAND ABATEMENT FEES	102,796-	83,003-	100,000-	100,000-	120,000-	20,000-
001-0000-349.65-01	GENERAL APPLICATIONS	14,651-	7,710-	15,000-	15,000-	5,000-	10,000
001-0000-349.65-02	SDR APPLICATIONS	176,866-	165,327-	150,000-	150,000-	300,000-	150,000-
001-0000-349.65-03	REIMBURSEMENTS	269-	188-	100-	100-	600-	500-
001-0000-349.65-04	COMPREHENSIVE PLAN	4,672-	1,860-	5,000-	5,000-	7,000-	2,000-
001-0000-349.65-05	CURRENT DEVELOPMENT	2,800-	4,250-	5,000-	5,000-	5,000-	0
001-0000-349.70-00	SOLICITATION BCKGRND CKs	2,938-	659-	200-	200-	0	200
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*		7,186,595-	7,266,863-	7,625,680-	7,600,650-	10,157,440-	2,556,790-
**	CHARGES FOR SERVICES	7,186,595-	7,266,863-	7,625,680-	7,600,650-	10,157,440-	2,556,790-
001-0000-351.00-00	JUDGEMENTS AND FINES	66,334-	65,000-	72,000-	72,000-	69,310-	2,690
001-0000-354.00-00	VIOLATIONS OF LOCAL ORDIN	1,123-	1,030-	1,000-	1,000-	1,260-	260-
001-0000-354.10-00	FALSE ALARMS	1,500-	400-	7,960-	7,960-	4,650-	3,310
001-0000-354.91-00	CODE ENF. BD FINE	39,728-	102,745-	90,000-	90,000-	60,000-	30,000
001-0000-358.20-00	ABAND PROP EVID CURRENCY	111	19-	0	0	0	0
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*		108,574-	169,194-	170,960-	170,960-	135,220-	35,740
**	FINES AND FORFEITS	108,574-	169,194-	170,960-	170,960-	135,220-	35,740
001-0000-361.00-00	INVESTMENT INCOME	137,307-	143,344-	95,000-	95,000-	125,000-	30,000-
001-0000-361.15-00	RETURN ON INVESTMENT	387,930-	412,690-	420,260-	420,260-	441,400-	21,140-
001-0000-362.00-00	RENTAL INCOME	156,447-	153,896-	159,080-	159,080-	164,440-	5,360-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT					
ADPT	AMERICAN TOWER-LEASE 2677						31,970
	AMERICAN TOWER-LEASE 2676						63,950
	CROWN CASTLE TOWER-PID 0975						43,420
	BAYFLIGHT LEASE						17,900
	COMMUNITY EDUCATION CENTER						7,200
							164,440

001-0000-362.05-00	FAMILY SERVICES CENTER	106,383-	101,891-	109,800-	109,800-	101,980-	7,820
001-0000-364.00-00	DISPOSE OF FIXED ASSETS	17,464-	59,338-	10,000-	10,000-	20,000-	10,000-
001-0000-365.00-00	SALE/RECYCLE OF SURPLUS	85-	728-	0	0	0	0
001-0000-366.00-00	CONTRIBUTIONS & DONATIONS	13,100-	4,510-	0	0	0	0
001-0000-366.10-02	PARKS & REC DONATIONS	11,726-	4,965-	23,100-	23,100-	16,550-	6,550
001-0000-366.41-00	GULF COAST COMM FOUNDATIO	43,213-	26,744-	0	0	0	0
001-0000-366.44-00	SHOP WITH A COP PROGRAM	6,233-	2,334-	12,000-	6,000-	9,000-	3,000-
001-0000-366.50-00	POLICE EXPLORERS	0	450-	0	0	3,840-	3,840-

LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-2115 EXPLORER PROGRAM TRAINING COMPET/CONF						3,840
	EXPLORER PROGRAM CONTRIBUTIONS						3,840

001-0000-366.52-00	POLICE - K9 UNIT/BANQUET	10,000-	500-	0	0	0	0
001-0000-366.55-00	SANTA SURPRISE PROGRAM	2,220-	5,353-	12,000-	6,000-	6,000-	0
001-0000-366.90-00	SOCIAL SERVICES DONATIONS	13,642-	7,240-	15,500-	15,500-	15,500-	0
001-0000-366.92-00	H2O PROGRAM	208-	92-	500-	500-	500-	0
001-0000-366.94-00	P&R SCHOLARSHIP PROGRAM	0	1,604-	0	0	0	0
001-0000-369.90-00	OTHER MISC REVENUES	22,755-	22,679-	18,280-	18,280-	17,280-	1,000

LEVEL	TEXT	TEXT AMT					
ADPT	OTHER MISCELLANEOUS REVENUES						15,000
	CHILD SUPPORT						420
	SALES TAX ALLOWANCE						360

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	EHEAP REIMBURSEMENT			1,500 17,280			
001-0000-369.90-10	P-CARD & E-PAYABLE REBATE	79,001-	89,134-	75,000-	75,000-	80,000-	5,000-
*		1,007,714-	1,037,492-	950,520-	938,520-	1,001,490-	62,970-
**	MISCELLANEOUS REVENUES	1,007,714-	1,037,492-	950,520-	938,520-	1,001,490-	62,970-
001-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	1,357,650-	1,357,650-
	LEVEL TEXT			TEXT AMT			
	ADPT TRANSFER IN FROM BUILDING FUND-2010 & 2011 SUBSIDY			1,357,650 1,357,650			
001-0000-388.20-00	INSURANCE RECOVERIES	17,310-	12,871-	15,000-	15,000-	15,000-	0
001-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	3,935,822-	440,350-	740,550-	300,200-
*		17,310-	12,871-	3,950,822-	455,350-	2,113,200-	1,657,850-
**	OTHER SOURCES	17,310-	12,871-	3,950,822-	455,350-	2,113,200-	1,657,850-
***	GENERAL FUND	31,591,708-	33,896,016-	39,787,002-	36,189,130-	43,239,120-	7,049,990-
****	REVENUE	31,591,708-	33,896,016-	39,787,002-	36,189,130-	43,239,120-	7,049,990-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
LEGISLATIVE							
PERSONNEL EXPENDITURES							
001-0100-511.11-00	EXECUTIVE SALARIES	147,061	132,551	147,060	147,060	147,060	0
001-0100-511.21-00	FICA	11,075	9,178	10,140	10,140	10,050	90-
001-0100-511.22-01	FLORIDA RETIREMENT SYSTEM	49,836	55,766	66,830	66,830	71,620	4,790
001-0100-511.23-00	INSURANCE-HEALTH	23,291	43,167	47,880	47,880	51,540	3,660
001-0100-511.23-02	VISION CARE	175	242	270	270	310	40
001-0100-511.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	3,670	3,670
001-0100-511.24-00	WORKERS' COMPENSATION	130	130	130	130	50	80-
* PERSONNEL EXPENDITURES		231,568	241,034	272,310	272,310	284,300	11,990
OPERATING EXPENDITURES							
001-0100-511.31-00	PROFESSIONAL SERVICES	56,100	56,100	56,100	56,100	56,100	0
LEVEL	TEXT						
ADPT	GREENBERG TRAURIG - LEGISLATIVE LOBBYIST SERVICES			56,100			
				56,100			
001-0100-511.31-05	OTHER PROFESSIONAL SVCS	0	1,689	600	600	1,960	1,360
LEVEL	TEXT						
ADPT	OTHER PROFESSIONAL SVCS			600			

	SLA 19-0100 PHOTOGRAPHY,ENGRAVING, AWARDS			1,360			
				1,960			
001-0100-511.40-00	TRAVEL AND PER DIEM	298	144	680	680	680	0
LEVEL	TEXT						
ADPT	INTERN TRAINING & TRAVEL			680			
				680			
001-0100-511.40-01	TRAVEL SEAT 1	4,085	7,786	5,500	5,500	5,500	0
001-0100-511.40-02	TRAVEL SEAT 2	20	4,885	5,500	5,500	5,500	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0100-511.40-03	TRAVEL SEAT 3	6,467	6,194	5,500	5,500	5,500	0
001-0100-511.40-04	TRAVEL SEAT 4	6,530	1,766	5,500	5,500	5,500	0
001-0100-511.40-05	TRAVEL SEAT 5	5,991	5,353	5,500	5,500	5,500	0
001-0100-511.41-00	COMMUNICATION SERVICES	4,675	4,203	4,750	4,750	5,190	440

LEVEL	TEXT	TEXT AMT
ADPT	CELL PHONE SERVICES	3,020
	TABLETS	1,730

	SLA 19-0101 I-PAD	440
		5,190

001-0100-511.44-00	RENTALS & LEASES	0	0	1,000	1,000	1,000	0
001-0100-511.46-01	R & M OFFICE EQUIP	0	110	0	0	0	0
001-0100-511.47-00	PRINTING & BINDING	975	1,040	1,360	1,360	3,140	1,780

LEVEL	TEXT	TEXT AMT
ADPT	BADGES, NAME PLATES AND PLAQUES (COMM/ADV BOARD)	600
	PRINTED ENVELOPES	230
	OTHER PRINTING & BINDING	530

	SLA 19-0103 VARIOUS PRINTED CARDS	1,780
		3,140

001-0100-511.48-00	PROMOTIONAL ACTIVITIES	4,929	5,305	9,040	9,040	9,040	0
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LEVEL	TEXT	TEXT AMT
ADPT	MISC FLOWERS / DECORATIONS FOR COMMISSION EVENTS	600
	ART ADVISORY BOARD FUND REQUEST	8,440
		9,040

001-0100-511.49-12	ADS AND PUBLIC NOTICES	0	250	400	400	400	0
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LEVEL	TEXT	TEXT AMT
ADPT	FLORIDA LEAGUE OF CITIES	250
	MISC ADS	150
		400

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0100-511.55-00	TRAINING & EDUCATION	0	300	230	230	230	0
	LEVEL TEXT		TEXT AMT				
	ADPT INTERN TRAINING & TRAVEL			230			
				230			
001-0100-511.55-01	TRAINING & ED. SEAT 1	64	2,590	2,900	2,900	2,900	0
001-0100-511.55-02	TRAINING & ED. SEAT 2	95	2,115	2,900	2,900	2,900	0
001-0100-511.55-03	TRAINING & ED. SEAT 3	860	2,900	2,900	2,900	2,900	0
001-0100-511.55-04	TRAINING & ED. SEAT 4	1,665	915	2,900	2,900	2,900	0
001-0100-511.55-05	TRAINING & ED. SEAT 5	1,770	1,431	2,900	2,900	2,900	0
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*	OPERATING EXPENDITURES	125,131	135,439	140,290	140,290	146,690	6,400
**	GEN GOVT SERVICES	356,699	376,473	412,600	412,600	430,990	18,390
***	LEGISLATIVE	356,699	376,473	412,600	412,600	430,990	18,390

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
LEGAL							
PERSONNEL EXPENDITURES							
001-0200-514.11-00	EXECUTIVE SALARIES	154,325	219,132	153,870	153,870	147,180	6,690-
001-0200-514.12-00	REGULAR SALARIES	96,146	115,063	179,430	178,000	197,230	19,230
001-0200-514.13-00	OTHER SALARIES & WAGES	0	0	0	0	111,920	111,920
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-0200 ASSISTANT CITY ATTORNEY						
	12-00 SALARIES	89,920					
	21-00 FICA	6,880					
	22-01 FRS	7,430					
	23-00 INSURANCE-HEALTH	7,250					
	23-02 INSURANCE-VISION	50					
	23-04 INSURANCE-DENTAL,LIFE,ADD,DISABILITY	390					
		111,920					
001-0200-514.14-00	OVERTIME	671	1,269	0	0	0	0
001-0200-514.21-00	FICA	17,217	22,397	26,670	26,560	32,720	6,160
001-0200-514.22-01	FLORIDA RETIREMENT SYSTEM	46,029	51,317	64,130	64,010	58,960	5,050-
001-0200-514.22-30	DEFERRED COMPENSATION	10,803	7,262	10,770	10,770	5,160	5,610-
001-0200-514.23-00	INSURANCE-HEALTH	27,775	36,116	49,490	49,490	41,340	8,150-
001-0200-514.23-02	VISION CARE	213	236	340	340	390	50
001-0200-514.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	3,600	3,600
001-0200-514.24-00	WORKERS' COMPENSATION	170	170	160	160	40	120-
001-0200-514.28-00	CAR ALLOWANCE	7,393	5,262	7,200	7,200	6,000	1,200-
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*	PERSONNEL EXPENDITURES	360,742	458,224	492,060	490,400	604,540	114,140
OPERATING EXPENDITURES							
001-0200-514.31-02	OUTSIDE LEGAL-NON LITIGTN	10,464	16,458	35,000	35,000	35,000	0
001-0200-514.31-05	OTHER PROFESSIONAL SVCS	41,147	46,664	15,000	15,000	15,000	0
001-0200-514.31-80	OUTSIDE LEGAL-LITIGATION	189,068	119,198	150,000	150,000	150,000	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0200-514.40-00	TRAVEL AND PER DIEM	4,343	1,894	4,000	4,000	6,000	2,000

LEVEL	TEXT	TEXT AMT
ADPT	TRAVEL & PER DIEM	4,000
	CITY, COUNTY, LOCAL GOVERNMENT LEGAL TRAINING	
	FLORIDA BAR-CONTINUING LEGAL EDUCATION	
	FLORIDA LEAGUE OF CITIES	
	FLORIDA MUNICIPAL SEMINARS	
	MUNICIPAL ATTORNEYS ASSOCIATION	
	OTHER TRAINING RELATED TO SPECIFIC STATUTES	
	LAWS, ETC	

	SLA 19-0200 ASSISTANT CITY ATTORNEY	2,000
		6,000

001-0200-514.41-00	COMMUNICATION SERVICES	1,638	1,987	3,000	3,000	3,500	500
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LEVEL	TEXT	TEXT AMT
ADPT	COMMUNICATION SERVICES	3,000

	SLA 19-0200 ASSISTANT CITY ATTORNEY	500
		3,500

001-0200-514.44-00	RENTALS & LEASES	1,842	2,331	2,000	2,000	2,000	0
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001-0200-514.47-00	PRINTING & BINDING	38	30	100	100	100	0
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001-0200-514.49-12	ADS AND PUBLIC NOTICES	0	1,890	0	0	0	0
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001-0200-514.49-14	TAGS, FEES, LICENSES	2,543	104	1,500	1,500	2,890	1,390
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LEVEL	TEXT	TEXT AMT
ADPT	TAGS, FEES, LICENSES	1,500

	SLA 19-0200 ASSISTANT CITY ATTORNEY	1,390
		2,890

001-0200-514.49-80	OPERATING BUDGET REDUCT	43-	0	0	0	0	0
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001-0200-514.51-00	OFFICE SUPPLIES	734	1,074	2,000	2,000	2,000	0
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001-0200-514.52-02	FUEL	0	0	0	0	500	500
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LEVEL	TEXT	TEXT AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	FUEL						

	SLA 19-0201 FUEL			500			500
001-0200-514.52-50	MINOR OPERATING EQUIPMENT	5,259	3,080	2,000	2,000	7,350	5,350
LEVEL	TEXT		TEXT AMT				
ADPT	MINOR OPERATING		2,000				

	SLA 19-0200 ASSISTANT CITY ATTORNEY		5,350				
	(FURNITURE, COMPUTER, CELLPHONE, ETC)		7,350				
001-0200-514.54-00	BOOKS, PUBLIC, SUBS, MEMB	6,767	8,433	7,700	7,700	8,240	540
LEVEL	TEXT		TEXT AMT				
ADPT	SUBSCRIPTIONS						
	ATTORNEY'S TITLE FUND - ONLINE REAL ESTATE						
	TITLE RESEARCH		1,990				
	NORTH PORT SUN - ANNUAL SUBSCRIPTION		50				
	SARASOTA HERALD TRIBUNE - ANNUAL SUBSCRIPTION		160				
	WEST LAW - LEGAL RESEARCH SERVICE CONTRACT		2,600				
	MEMBERSHIPS						
	FLORIDA STATE BAR - BASIC DUES (2)		530				
	FLORIDA ASSOCIATION OF POLICE ATTORNEYS (2)		50				
	FLORIDA STATE BAR - SECTION DUES (2)		150				
	SARASOTA COUNTY BAR ASSOCIATION - BASIC DUES		110				

	SLA 19-0200 ASSISTANT CITY ATTORNEY		2,600				
	SUBSCRIPTIONS						
	ATTORNEY'S TITLE FUND						
	WEST LAW LEGAL RESEARCH						
	MEMBERSHIPS						
	FLORIDA STATE BAR						
	SARASOTA COUNTY BAR						
			8,240				
001-0200-514.55-00	TRAINING & EDUCATION	1,250	2,889	4,500	4,500	6,750	2,250
LEVEL	TEXT		TEXT AMT				
ADPT	TRAINING & EDUCATION		4,500				
	CITY, COUNTY, LOCAL GOVERNMENT-LEGAL TRAINING						
	FLORIDA BAR-CONTINUING LEGAL EDUCATION						
	FLORIDA LEAGUE OF CITIES						

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	FLORIDA MUNICIPAL SEMINARS MUNICIPAL ATTORNEYS ASSOCIATION OTHER TRAINING RELATED TO SPECIFIC STATUTES, LAWS, ETC -----						
	SLA 19-0200 ASSISTANT CITY ATTORNEY			2,250 6,750			
*	OPERATING EXPENDITURES	265,050	206,032	226,800	226,800	239,330	12,530
**	GEN GOVT SERVICES	625,792	664,256	718,860	717,200	843,870	126,670
***	LEGAL	625,792	664,256	718,860	717,200	843,870	126,670

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
CITY CLERK							
PERSONNEL EXPENDITURES							
001-0300-512.11-00	EXECUTIVE SALARIES	204,229	145,021	170,220	170,220	178,290	8,070
001-0300-512.12-00	REGULAR SALARIES	178,053	201,180	306,100	214,510	311,290	96,780
001-0300-512.13-00	OTHER SALARIES & WAGES	0	0	0	49,560	0	49,560-
001-0300-512.14-00	OVERTIME	30	238	0	0	0	0
001-0300-512.21-00	FICA	27,417	24,729	34,830	27,770	35,520	7,750
001-0300-512.22-01	FLORIDA RETIREMENT SYSTEM	44,780	47,524	62,960	55,670	68,450	12,780
001-0300-512.23-00	INSURANCE-HEALTH	49,729	59,107	78,620	67,260	84,670	17,410
001-0300-512.23-02	VISION CARE	450	504	630	520	620	100
001-0300-512.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	8,510	8,510
001-0300-512.24-00	WORKERS' COMPENSATION	310	310	310	310	110	200-
001-0300-512.27-00	EDUCATIONAL ASSISTANCE	0	0	0	0	2,500	2,500
* PERSONNEL EXPENDITURES		504,998	478,613	653,670	585,820	689,960	104,140

OPERATING EXPENDITURES							
001-0300-512.31-05	OTHER PROFESSIONAL SVCS	46,639	28,311	20,760	20,760	24,410	3,650

LEVEL	TEXT	TEXT	AMT
ADPT	MUNICODE		9,560

	SLA 19-0300 SOLICITOR LICENSES REPEALED		
	(DECREASE \$1,850)		
	SLA 19-0308 FILE MANAGEMENT-ACCESS		
	ACCESS (FORMERLY YARNELL)		10,350
	ACCESS (OFFSITE SHREDDING)		2,000
	SLA 19-0311 PUBLIC RECORDS TRAINING CITY-WIDE		2,500
			24,410

001-0300-512.40-00	TRAVEL AND PER DIEM	1,736	1,400	5,500	5,500	11,000	5,500
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LEVEL	TEXT	TEXT	AMT
ADPT	TRAVEL & PER DIEM		

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE

	SLA 19-0301 TRAINING						
	FACC FALL ACADEMY (1)			1,180			
	FACC SUMMER ACADEMY(1)			1,290			
	FLC ANNUAL CONFERENCE			1,100			
	FLC LEGISLATIVE CONFERENCE			610			
	FRMA ANNUAL CONFERENCE(3)			1,750			
	IIMC ANNUAL CONFERENCE			2,020			
	IIMC REGION III CONFERENCE			1,110			
	NLC CONGRESSIONAL CITY CONFERENCE			1,940			
				11,000			
001-0300-512.41-00	COMMUNICATION SERVICES	1,271	1,191	1,420	1,420	1,420	0
LEVEL	TEXT			TEXT AMT			
ADPT	CELL PHONE SERVICES			980			
	IPAD SERVICE			440			
				1,420			
001-0300-512.44-00	RENTALS & LEASES	4,837	5,802	5,160	5,160	5,160	0
LEVEL	TEXT			TEXT AMT			
ADPT	BLACK & WHITE COPIER			2,050			
	COLOR COPIER			3,110			
				5,160			
001-0300-512.46-01	R&M OFFICE EQUIPMENT	3,179	2,250	1,780	1,780	1,500	280-
LEVEL	TEXT			TEXT AMT			
ADPT	DESKTOP PRINTER CARTRIDGES			1,000			
	MUNIMETRIX SOFTWARE SUPPORT			500			
				1,500			
001-0300-512.46-50	FLEET - ADMINISTRATIVE	180	1,110	1,060	1,060	700	360-
001-0300-512.46-51	FLEET - LABOR	1,370	240	260	260	130	130-
001-0300-512.46-52	FLEET - PARTS	585	0	120	120	50	70-
001-0300-512.47-00	PRINTING & BINDING	252	336	890	890	2,270	1,380
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-0303 VARIOUS PRINTED MATERIALS						
	BUSINESS CARDS			440			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	HOLIDAY CARDS			70			
	MINUTES BOOKS & PAPER			1,760			
				2,270			
001-0300-512.48-00	PROMOTIONAL ACTIVITIES	363	0	3,860	3,860	2,500	1,360-
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-0304 PROMOTIONAL ITEMS			2,500			
				2,500			
001-0300-512.49-12	ADS AND PUBLIC NOTICES	29,059	28,411	26,450	26,450	26,450	0
LEVEL	TEXT			TEXT AMT			
ADPT	ADS & PUBLIC NOTICES			12,950			
	FILING FEES SARASOTA COUNTY			13,500			
				26,450			
001-0300-512.49-15	ELECTIONS COSTS	0	74,529	15,000	15,000	35,000	20,000
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-0305 ELECTION COSTS			35,000			
				35,000			
001-0300-512.51-00	OFFICE SUPPLIES	1,902	2,140	1,750	1,750	1,750	0
001-0300-512.52-02	FUEL	102	65	400	400	110	290-
001-0300-512.52-07	UNIFORMS	0	0	500	500	540	40
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-0306 UNIFORMS			540			
				540			
001-0300-512.52-50	MINOR OPERATING EQUIPMENT	3,775	200	3,330	250	2,980	2,730
LEVEL	TEXT			TEXT AMT			
ADPT	MINOR OPERATING SUPPLIES			250			

	SLA 19-0309 ADOBE PRO (3)			960			
	SLA 19-0310 FURNITURE & FIXTURES						
	REPLACEMENT LOBBY SEATING			630			
	WINDOW COVERS			1,140			
				2,980			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0300-512.54-00	BOOKS, PUBLIC, SUBS, MEMB	1,492	2,135	21,790	14,590	2,720	11,870-

LEVEL ADPT	TEXT	TEXT AMT
	BOOKS	
	COMMISSION ON ETHICS GUIDE BOOKS	20
	POCKET GUIDES	110
	SUNSHINE MANUALS	40
	SUBSCRIPTIONS	
	HERALD TRIBUNE ANNUAL SUBSCRIPTION	300
	NOTARY RENEWALS (3)	170
	SUN HERALD ANNUAL SUBSCRIPTION	230
	MEMBERSHIPS	
	CHARLOTTE COUNTY PARLIAMENTARIAN MEMBERSHIP	40
	FLORIDA ASSOCIATION OF CITY CLERKS (2)	250
	FLORIDA RECORDS MANAGEMENT ASSOCIATION (2)	140
	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS(2)	300
	NATIONAL ASSOCIATION OF PARLIAMENTARIANS	100
	PROFESSIONAL REGISTERED PARLIAMENTARIAN EXAM FEES	150

	SLA 19-0307 MEMBERSHIP, PUBLICATION, SUBSCRIPTION MEMBERSHIPS	
	FLORIDA RECORDS MANAGEMENT ASSOCIATION (3)	270
	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS(2)	10
	NATIONAL ASSOCIATION OF PARLIAMENTARIANS	10
	SUBSCRIPTIONS	
	HERALD TRIBUNE ANNUAL SUBSCRIPTION	20
	NEW NOTARIES (4)	400
	NOTARY RENEWALS (3)	130
	SUN HERALD ANNUAL SUBSCRIPTION	30
		2,720

001-0300-512.55-00	TRAINING & EDUCATION	705	1,460	2,730	2,730	6,070	3,340
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LEVEL ADPT	TEXT	TEXT AMT
	TRAINING AND EDUCATION	

	SLA 19-0302 TRAINING & EDUCATION	
	FACC FALL ACADEMY(2)	710
	FACC SUMMER ACADEMY(2)	760
	FLC ANNUAL CONFERENCE	750
	FRMA ANNUAL ACADEMY(3)	870
	IIMC ANNUAL CONFERENCE(2)	1,220
	IIMC REGION III CONFERENCE	600
	NLC CITY SUMMIT	550

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	NLC CONGRESSIONAL CITY CONFERENCE			610 6,070			
* OPERATING EXPENDITURES		97,447	149,580	112,760	102,480	124,760	22,280
	CAPITAL OUTLAY						
001-0300-512.64-00	CAPITAL MACHINERY & EQUIP	6,870	0	21,650	7,200	0	7,200-
* CAPITAL OUTLAY		6,870	0	21,650	7,200	0	7,200-
** GEN GOVT SERVICES		609,315	628,193	788,080	695,500	814,720	119,220
*** CITY CLERK		609,315	628,193	788,080	695,500	814,720	119,220

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FINANCE DEPARTMENT							
PERSONNEL EXPENDITURES							
001-0401-513.11-00	EXECUTIVE SALARIES	95,990	98,276	99,050	99,050	102,530	3,480
001-0401-513.12-00	REGULAR SALARIES	746,810	765,740	970,190	860,230	1,049,500	189,270
001-0401-513.13-00	OTHER SALARIES & WAGES	0	0	0	78,050	0	78,050-
001-0401-513.14-00	OVERTIME	749	92	1,000	1,000	150	850-
001-0401-513.21-00	FICA	62,322	64,193	80,030	71,600	86,800	15,200
001-0401-513.22-01	FLORIDA RETIREMENT SYSTEM	78,940	83,871	102,860	94,060	115,820	21,760
001-0401-513.23-00	INSURANCE-HEALTH	86,173	122,786	136,230	125,130	136,570	11,440
001-0401-513.23-02	VISION CARE	906	996	1,140	1,060	1,040	20-
001-0401-513.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	15,770	15,770
001-0401-513.24-00	WORKERS' COMPENSATION	700	700	700	700	190	510-
001-0401-513.27-00	EDUCATIONAL ASSISTANCE	0	0	1,500	1,500	7,500	6,000
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* PERSONNEL EXPENDITURES		1,072,590	1,136,654	1,392,700	1,332,380	1,515,870	183,490

OPERATING EXPENDITURES							
001-0401-513.31-05	OTHER PROFESSIONAL SVCS	16,465	19,747	18,700	18,700	18,900	200

LEVEL	TEXT	TEXT	AMT
ADPT	ARMORED COURIER		6,400
	ELECTRONIC W-2 FORMS		1,000
	FINANCIAL ADVISOR RETAINER		6,300
	GASB 45 OPEB ACTUARIAL STUDY		4,000
	GFOA BUDGET REVIEW		600
	GFOA CAFR REVIEW		600
			18,900

001-0401-513.32-00	ACCOUNTING AND AUDITING	59,500	52,500	66,000	66,000	71,000	5,000
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LEVEL	TEXT	TEXT	AMT
ADPT	SLA 19-0403 ANNUAL AUDIT SERVICES		67,000

	SINGLE AUDIT FOR MAJOR PROGRAM		4,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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71,000

001-0401-513.40-00	TRAVEL AND PER DIEM	8,244	8,459	18,180	18,180	18,350	170
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LEVEL	TEXT	TEXT AMT
ADPT	APA NATIONAL CONFERENCE	1,500
	APA STATE CONFERENCE	400
	CGFO EXAM	2,550
	FAPPO CONFERENCE	3,500
	FGFOA ANNUAL CONFERENCE	2,700
	FGFOA SEMINARS	1,000
	FPELRA ANNUAL CONFERENCE	650
	INTRODUCTION TO PUBLIC PROCUREMENT	1,000
	IOF NATIONAL CONFERENCE	1,050
	MANDATORY CASH MGMT CONFERENCE	500
	MISCELLANEOUS TRAVEL	1,000
	NIGP CONFERENCE	2,500
		18,350

001-0401-513.41-00	COMMUNICATION SERVICES	473	564	480	480	490	10
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001-0401-513.44-00	RENTALS & LEASES	7,740	7,977	8,350	8,350	8,500	150
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LEVEL	TEXT	TEXT AMT
ADPT	MP6001 COPIER LEASE	3,550
	MPC4000 COPIER LEASE	4,950
		8,500

001-0401-513.46-01	R&M OFFICE EQUIPMENT	90	85	0	0	80	80
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001-0401-513.46-04	R&M BUILDINGS	0	1,801	0	0	500	500
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001-0401-513.48-00	PROMOTIONAL ACTIVITIES	700	681	500	500	500	0
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001-0401-513.49-12	ADS AND PUBLIC NOTICES	2,845	2,892	2,250	2,250	4,560	2,310
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-0402 ADS AND PUBLIC NOTICES	
	ADS FOR BIDS AND PROPOSALS	3,500
	REQUIRED ADS FOR BUDGET, MILLAGE	1,060
		4,560

001-0401-513.49-14	TAGS, FEES, LICENSES	117	0	0	0	13,950	13,950
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LEVEL	TEXT	TEXT AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-0401 COSTTREE LICENSE (3-YEAR RENEWAL)			13,950			
	-----			13,950			
001-0401-513.49-69	FOOD	55	79	0	0	0	0
001-0401-513.51-00	OFFICE SUPPLIES	6,290	5,961	6,500	6,500	6,630	130
001-0401-513.52-02	FUEL	23	24	300	300	300	0
001-0401-513.52-07	UNIFORMS	0	462	0	0	0	0
001-0401-513.52-50	MINOR OPERATING EQUIPMENT	16,267	23,181	12,388	5,740	1,500	4,240-
001-0401-513.54-00	BOOKS, PUBLIC, SUBS, MEMB	6,446	8,374	6,070	6,070	6,250	180
LEVEL	TEXT						
ADPT	PUBLICATIONS						
	BUDGET GUIDES			320			
	FAIR LABOR STANDARDS ACT HANDBOOK			540			
	KEEPING UP TO DATE ON ACCOUNTS PAYABLE			300			
	PAYROLL GUIDES UPDATE			500			
	PRACTITIONERS PUBLISHING COMPANY FINANCIAL PREP GUIDE			280			
	SUBSCRIPTIONS						
	GOVERNMENT ACCOUNTING STANDARDS BOARD SUBSCRIPTION			250			
	MEMBERSHIPS						
	AMERICAN PAYROLL ASSOCIATION			220			
	FLORIDA ASSOCIATION OF PUBLIC PROCUREMENT OFFICERS (6)			300			
	FLORIDA GOVERNMENT FINANCIAL OFFICERS ASSOC			420			
	GOVERNMENT FINANCIAL OFFICERS ASSOCIATION			1,250			
	GOVERNMENT FINANCIAL OFFICERS ASSOCIATION, GULFCOAST AND SARASOTA CHAPTER			250			
	GULFCOAST ASSOCIATION OF GOVERNMENTAL PURCHASING OFFICERS - GSAPGPO (7)			180			
	INSTITUTE OF FINANCIAL OPERATIONS MEMBERSHIP (AP)			300			
	NATIONAL INSTITUTE OF GOVERNMENT PROCUREMENT - NIGP (7)			700			
	NIGP SARASOTA BAY AREA CHAPTER (7)			240			
	SOUTHWEST FLORIDA GOVERNMENT FINANCIAL OFFICERS ASSOCIATION			200			
				6,250			
001-0401-513.55-00	TRAINING & EDUCATION	10,334	9,729	13,390	13,390	13,670	280

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	APA NATIONAL CONFERENCE	1,800
	APA STATE CONFERENCE	300
	CGFO EXAM (ACCOUNTANTS-2)	300
	CGFO RECERTIFICATION FEE	50
	CONTRACT ADMINISTRATION	2,550
	FAPPO CONFERENCE	1,750
	FGFOA ANNUAL CONFERENCE	1,300
	FGFOA SCHOOL	800
	FGFOA SEMINARS	850
	FPELRA CONFERENCE	250
	GFOA ANNUAL GAAP UPDATE	270
	IFO NATIONAL CONFERENCE	1,500
	INTRODUCTION TO PUBLIC PROCUREMENT	400
	MISCELLANEOUS TRAINING & EDUCATION	500
	PREPARING FOR YEAR END	550
	SWFGFOA QUARTERLY SEMINARS	500
		13,670

*	OPERATING EXPENDITURES	135,589	142,516	153,108	146,460	165,180	18,720
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CAPITAL OUTLAY							
001-0401-513.64-00	CAPITAL MACHINERY & EQUIP	0	0	5,980	0	0	0

*	CAPITAL OUTLAY	0	0	5,980	0	0	0
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**	GEN GOVT SERVICES	1,208,179	1,279,170	1,551,788	1,478,840	1,681,050	202,210
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***	FINANCE DEPARTMENT	1,208,179	1,279,170	1,551,788	1,478,840	1,681,050	202,210
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PLANNING & ZONING							
PERSONNEL EXPENDITURES							
001-0605-515.11-00	EXECUTIVE SALARIES	33,392	34,032	33,220	33,220	36,330	3,110
LEVEL	TEXT		TEXT AMT				
ADPT	EXECUTIVE SALARIES		27,250				

	SLA 19-0606 REALLOCATE NDS DIRECTOR SALARY		9,080				
			36,330				
001-0605-515.12-00	REGULAR SALARIES	537,114	566,692	725,600	593,770	753,820	160,050
001-0605-515.12-50	TEMPORARY EMPLOYEE WAGES	12,226	18,944	0	0	0	0
001-0605-515.13-00	OTHER SALARIES & WAGES	0	0	0	143,530	0	143,530-
001-0605-515.14-00	OVERTIME	278	822	0	0	0	0
001-0605-515.21-00	FICA	41,517	44,243	55,140	45,120	56,840	11,720
LEVEL	TEXT		TEXT AMT				
ADPT	FICA		56,190				

	SLA 19-0606 REALLOCATE NDS DIRECTOR SALARY		650				
			56,840				
001-0605-515.22-01	FLORIDA RETIREMENT SYSTEM	44,227	48,199	62,360	51,920	66,790	14,870
LEVEL	TEXT		TEXT AMT				
ADPT	FRS		65,520				

	SLA 19-0606 REALLOCATE NDS DIRECTOR SALARY		1,270				
			66,790				
001-0605-515.23-00	INSURANCE-HEALTH	89,693	108,806	131,380	113,920	141,580	27,660
LEVEL	TEXT		TEXT AMT				
ADPT	INSURANCE-HEALTH		140,770				

	SLA 19-0606 REALLOCATE NDS DIRECTOR		810				
			141,580				
001-0605-515.23-02	VISION CARE	724	740	870	760	860	100

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	INSURANCE-VISION CARE		850

	SLA 19-0606 REALLOCATE NDS DIRECTOR SALARY		10
			860

001-0605-515.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	13,730	13,730
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LEVEL	TEXT	TEXT	AMT
ADPT	INSURANCE-DENTAL,LIFE,ADD,DISABILITY		13,660

	SLA 19-0606 REALLOCATE NDS DIRECTOR SALARY		70
			13,730

001-0605-515.24-00	WORKERS' COMPENSATION	3,780	3,780	3,780	3,780	3,180	600-
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001-0605-515.27-00	EDUCATIONAL ASSISTANCE	1,500	0	1,500	1,500	0	1,500-
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* PERSONNEL EXPENDITURES		764,451	826,258	1,013,850	987,520	1,073,130	85,610
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OPERATING EXPENDITURES

001-0605-515.31-03	ENGINEER/ARCHITECT	3,813	0	10,000	5,000	5,000	0
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001-0605-515.31-05	OTHER PROFESSIONAL SVCS	0	73,310	20,000	20,000	195,000	175,000
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LEVEL	TEXT	TEXT	AMT
ADPT	SLA 19-0600 PLANNING CONTRACTING SERVICES		20,000

	SLA 19-0607 IMPACT/MOBILITY FEE STUDY		175,000
			195,000

001-0605-515.31-06	CONSULTANT	21,063	38,709	191,791	12,000	57,000	45,000
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LEVEL	TEXT	TEXT	AMT
ADPT	CONSULTING SERVICES		12,000

	SLA 19-0601 ACTIVITY CENTER 6 MASTER PLAN		45,000
			57,000

001-0605-515.31-11	SURVEYOR	40,440	59,905	1,600	1,600	6,600	5,000
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LEVEL	TEXT	TEXT	AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SURVEYOR SERVICES			1,600			

	SLA 19-0601 ACTIVITY CENTER 6 MASTER PLAN			5,000			
				6,600			
001-0605-515.34-00	OTHER CONTRACTED SERVICES	0	0	1,000	1,000	1,000	0
001-0605-515.40-00	TRAVEL AND PER DIEM	4,061	623	4,900	4,900	5,420	520
LEVEL	TEXT		TEXT	AMT			
ADPT	TRAVEL AND PER DIEM			5,150			

	SLA 19-0605 FL AFFORDABLE HOUSING CONFERENCE			270			
				5,420			
001-0605-515.41-00	COMMUNICATION SERVICES	1,840	2,935	2,990	2,990	2,990	0
001-0605-515.44-00	RENTALS & LEASES	3,819	4,528	3,900	3,900	3,900	0
001-0605-515.46-01	R&M OFFICE EQUIPMENT	0	163	1,500	1,500	1,500	0
001-0605-515.46-50	FLEET - ADMINISTRATIVE	180	1,110	1,060	1,060	2,560	1,500
001-0605-515.46-51	FLEET - LABOR	273	154	130	130	130	0
001-0605-515.46-52	FLEET - PARTS	51	68	100	100	120	20
001-0605-515.47-00	PRINTING & BINDING	2,940	2,427	5,000	5,000	5,000	0
001-0605-515.48-00	PROMOTIONAL ACTIVITIES	0	0	100	100	100	0
001-0605-515.49-01	BANK AND TRANSACTION FEES	632	377	250	250	450	200
001-0605-515.49-12	ADS AND PUBLIC NOTICES	50	255	0	0	0	0
001-0605-515.49-13	COMMUNITY ASSISTANCE	0	0	50,000	50,000	50,000	0
LEVEL	TEXT		TEXT	AMT			
ADPT	HOUSING PROGRAM			50,000			
				50,000			
001-0605-515.49-14	TAGS, FEES, LICENSES	118	0	0	0	300	300
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-0604 ARC/GIS LICENSES			300			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				300			
001-0605-515.49-69	FOOD	436	50	500	500	500	0
001-0605-515.51-00	OFFICE SUPPLIES	4,989	1,897	4,800	4,800	4,800	0
001-0605-515.52-02	FUEL	1,585	1,252	3,000	3,000	1,540	1,460-
001-0605-515.52-07	UNIFORMS	250	549	520	520	800	280
001-0605-515.52-50	MINOR OPERATING EQUIPMENT	1,137	1,446	56,750	56,750	500	56,250-
001-0605-515.54-00	BOOKS, PUBLIC, SUBS, MEMB	2,077	5,947	4,300	4,300	4,340	40
LEVEL	TEXT						
ADPT	SUBSCRIPTIONS						
	MUNICODE (9)						500
	MEMBERSHIPS						
	AMERICAN PLANNING ASSOCIATION (7)						2,330
	ARBORIST CERTIFICATIONS (2)						270
	ASSOCIATION OF STATE FLOODPLAIN MANAGERS (2)						320
	CERTIFIED FLOODPLAIN MANAGER (2)						160
	INTERNATIONAL CODE COUNCIL (1)						100
	STATE NOTARY (2)						160
	SLA 19-0602 MEMBERSHIPS & PUBLICATIONS-AMERICAN INSTITUTE OF CERTIFIED PLANNERS (3)						500 4,340
001-0605-515.55-00	TRAINING & EDUCATION	1,325	800	2,500	2,500	3,430	930
LEVEL	TEXT						
ADPT	TRAINING & EDUCATION						3,000
	SLA 19-0605 FL AFFORDABLE HOUSING CONFERENCE						430 3,430
* OPERATING EXPENDITURES		91,079	196,505	366,691	181,900	352,980	171,080
	CAPITAL OUTLAY						
001-0605-515.64-00	CAPITAL MACHINERY & EQUIP	22,987	0	52,500	52,500	0	52,500-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
*	CAPITAL OUTLAY	22,987	0	52,500	52,500	0	52,500-
**	GEN GOVT SERVICES	878,517	1,022,763	1,433,041	1,221,920	1,426,110	204,190
***	PLANNING & ZONING	878,517	1,022,763	1,433,041	1,221,920	1,426,110	204,190

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADMINISTRATION & MGMT							
PERSONNEL EXPENDITURES							
001-0705-513.11-00	EXECUTIVE SALARIES	95,990	115,598	95,500	95,500	0	95,500-
001-0705-513.12-00	REGULAR SALARIES	55,551	105,927	123,430	120,300	0	120,300-
001-0705-513.21-00	FICA	10,768	16,444	16,690	16,450	0	16,450-
001-0705-513.22-01	FLORIDA RETIREMENT SYSTEM	24,742	28,818	31,480	31,200	0	31,200-
001-0705-513.23-00	INSURANCE-HEALTH	19,809	22,979	20,840	20,840	0	20,840-
001-0705-513.23-02	VISION CARE	196	148	130	130	0	130-
001-0705-513.24-00	WORKERS' COMPENSATION	150	150	150	150	0	150-
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* 001-0705-513.24-00	PERSONNEL EXPENDITURES	207,206	290,064	288,220	284,570	0	284,570-
OPERATING EXPENDITURES							
001-0705-513.31-05	OTHER PROFESSIONAL SVCS	150	4,200	5,000	5,000	0	5,000-
001-0705-513.40-00	TRAVEL AND PER DIEM	1,148	4,523	5,600	5,600	0	5,600-
001-0705-513.41-00	COMMUNICATION SERVICES	670	1,015	1,140	1,140	0	1,140-
001-0705-513.44-00	RENTALS & LEASES	0	1,324	3,420	3,420	0	3,420-
001-0705-513.46-01	R&M OFFICE EQUIPMENT	432	53	0	0	0	0
001-0705-513.47-00	PRINTING & BINDING	235	4,186	12,930	12,930	0	12,930-
001-0705-513.48-00	PROMOTIONAL ACTIVITIES	521	4,731	4,700	4,700	0	4,700-
001-0705-513.49-12	ADS AND PUBLIC NOTICES	0	23,152	2,300	2,300	0	2,300-
001-0705-513.49-14	TAGS, FEES, LICENSES	0	120	200	200	0	200-
001-0705-513.49-69	FOOD	0	71	1,250	1,250	0	1,250-
001-0705-513.51-00	OFFICE SUPPLIES	294	918	300	300	0	300-
001-0705-513.52-02	FUEL	0	0	230	230	0	230-
001-0705-513.52-50	MINOR OPERATING EQUIPMENT	632	2,716	0	0	0	0
001-0705-513.54-00	BOOKS, PUBLIC, SUBS, MEMB	198	2,189	1,960	1,960	0	1,960-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0705-513.55-00	TRAINING & EDUCATION	483	2,654	4,700	4,700	0	4,700-
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*	OPERATING EXPENDITURES	4,763	51,852	43,730	43,730	0	43,730-
**	GEN GOVT SERVICES	211,969	341,916	331,950	328,300	0	328,300-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
001-0710-516.12-00	REGULAR SALARIES	596,956	602,528	766,200	711,020	820,820	109,800
001-0710-516.13-00	OTHER SALARIES & WAGES	0	0	0	0	47,330	47,330
LEVEL	TEXT						
ADPT	SLA 19-0710 AUDIO VISUAL TECHNICIAN						
	12-00 SALARIES						34,340
	21-00 FICA						2,630
	22-01 FRS						2,840
	23-00 INSURANCE-HEALTH						6,940
	23-02 INSURANCE-VISION CARE						50
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY						530
							47,330
001-0710-516.14-00	OVERTIME	34	2,573	420	420	1,170	750
001-0710-516.21-00	FICA	42,924	43,519	56,130	51,900	60,070	8,170
LEVEL	TEXT						
ADPT	FICA						59,980
	FICA FOR OVERTIME						90
							60,070
001-0710-516.22-01	FLORIDA RETIREMENT SYSTEM	43,838	46,142	60,940	56,570	72,630	16,060
LEVEL	TEXT						
ADPT	FRS						72,530
	FRS FOR OVERTIME						100
							72,630
001-0710-516.23-00	INSURANCE-HEALTH	77,762	97,893	117,330	117,330	104,920	12,410-
001-0710-516.23-02	VISION CARE	668	652	780	780	790	10
001-0710-516.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	11,740	11,740
001-0710-516.24-00	WORKERS' COMPENSATION	460	460	460	460	1,690	1,230
* PERSONNEL EXPENDITURES		762,642	793,767	1,002,260	938,480	1,121,160	182,680
OPERATING EXPENDITURES							
001-0710-516.31-05	OTHER PROFESSIONAL SVCS	36,525	36,747	33,618	32,110	15,000	17,110-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	CABLING & WIRING SUPPORT	1,000
	NETWORK/SERVER SUPPORT	5,000
	VIDEO SURVEILLANCE WARRANTY FIX/REPAIR	3,000

	SLA 19-0710 AUDIO VISUAL TECHNICIAN	
	(DECREASE \$23,860)	
	SLA 19-0724 SHORETEL SYSTEM UPGRADES	6,000
		15,000

001-0710-516.40-00	TRAVEL AND PER DIEM	14,296	4,246	7,200	7,200	2,880	4,320-
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-0713 STAFF TRAINING:	(DECREASE \$4,320)
	ENTERPRISE CONNECT	1,500
	FLGISA-SUMMER CONFERENCE	750
	FLGISA-WINTER CONFERENCE	630
		2,880

001-0710-516.41-00	COMMUNICATION SERVICES	177,784	166,558	212,210	212,210	238,930	26,720
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LEVEL	TEXT	TEXT AMT
ADPT	VERIZON SERVICES:	

	SLA 19-0714 NETWORK AND TELEPHONE SERVICES	
	TELEPHONE SERVICES:	
	BUSINESS	73,320
	TELEPHONE	110,000
	SECURITY CAMERAS-PARKS (WIRELESS CRADLEPOINT)	3,050
	STAFF CELL PHONES	4,620
	WIRELESS-EVENT PHONES	130
	SLA 19-0710 AUDIO VISUAL TECHNICIAN	480
	COMCAST SERVICES:	
	CITY HALL TV SERVICE	2,650
	FAMILY SERVICE CENTER INTERNET/TV	1,950
	POLICE SUB-STATIONS	6,010
	MORGAN FAMILY CC INTERNET/TV	4,700
	FIBER SERVICES:	
	FPL FIBERNET INTERNET CONNECTION COUNTY	14,780
	FIBER INTERNET CITY HALL	17,240
		238,930

001-0710-516.44-00	RENTALS & LEASES	2,345	2,654	2,640	2,640	2,640	0
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	COPIER LEASE MPC4503		1,440
	COPY CHARGES (B/W AND COLOR)		1,200
			2,640

001-0710-516.46-01	R&M OFFICE EQUIPMENT	353,283	352,342	196,160	194,410	221,130	26,720
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LEVEL	TEXT	TEXT	AMT
ADPT	NETWORK MAINTENANCE:		
	C2C EMAIL ARCHIVE MAINTENANCE		3,200
	SOPHOS ANTI-VIRUS MAINTENANCE		7,430
	SOLAR WINDS ENGINEERING TOOLBOX		440
	SSRPM SOFTWARE MAINTENANCE		730

SLA 19-0717	BACKUP/REPLICATION MAINTENANCE:		
	VEEAM MAINTENANCE		10,600
	VMWARE MAINTENANCE		9,600
	ZERTO PREMIUM		11,000

GIS (GEOGRAPHIC INFORMATION SYSTEMS):			
	GIS: CITYWIDE GIS SOFTWARE ANNUAL MAINT		57,300
	PLOTTER ANNUAL MAINT - NDS/P&Z DESIGNJET		3,900
	Z5200PS & T2300EMP, PARKS, IT Z6600		
	PLOTTER SUPPLIES		2,500

AS/400:			
	AS/400 ASNA SOFTWARE MAINTENANCE		
	TAA PRODUCTIVITY TOOLS		1,270

AUDIO/VISUAL:			
	BIS DIGITAL MAINTENANCE		4,950
	GRANICUS MONTHLY MAINTENANCE		37,300

OTHER:			
	ACOM		3,000
	ACOM EZEMAIL MODULE		1,000
	ALTOVA ENTERPRISE MISSION KIT		440
	BEYOND COMPARE		60
	BIDDLE INTEGRATION MAINTENANCE		2,500
	COMPUTER REPAIR PARTS FOR ALL GF SYSTEMS		3,000
	CONTRACT AND AWARDS APPLICATION		4,200
	DEEP FREEZE MAINTENANCE		50
	DELL SONICWALL NSA 4600		5,380
	EXECUTIME TIME & ATTENDANCE MAINTENANCE		4,550
	KACE ENTERPRISES SOFTWARE SUPPORT/MAINT		5,800
	LEGAL FILES MAINTENANCE		1,650
	NETWORK INFRASTRUCTURE REPAIR COMPONENTS		7,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	NIGP COMMODITY CODES			530			
	SOQ MAINTENANCE			400			
	VERMONT SYSTEMS RECTRAC/WEBTRAC			5,850			

	SLA 19-0711 DATA DOMAIN (DECREASE \$7,510)						
	SLA 19-0718 FORTINET MAINTENANCE			7,000			
	SLA 19-0719 A/V EQUIPMENT IN CHAMBERS/244 MNTN			18,000			
	SLA 19-0727 CISCO SMARTNET (DECREASE \$600)						
				221,130			
001-0710-516.46-04	R&M BUILDINGS	0	21,935	0	0	0	0
001-0710-516.46-50	FLEET - ADMINISTRATIVE	180	1,110	1,060	1,060	700	360-
001-0710-516.46-51	FLEET - LABOR	803	598	330	330	520	190
001-0710-516.46-52	FLEET - PARTS	223	429	150	150	370	220
001-0710-516.47-00	PRINTING & BINDING	102	218	0	0	200	200
001-0710-516.49-69	FOOD	0	193	0	0	0	0
001-0710-516.51-00	OFFICE SUPPLIES	1,045	1,054	1,200	1,200	1,400	200
001-0710-516.52-02	FUEL	171	199	1,000	1,000	190	810-
001-0710-516.52-50	MINOR OPERATING EQUIPMENT	108,263	246,290	144,409	117,330	79,660	37,670-

LEVEL	TEXT	TEXT AMT
ADPT	COMPUTER REPLACEMENTS	
	REPLACEMENT LAPTOPS: CID #S 9836,9821,9822,9939, 9940,16019,16077,16078,17064,17066, 17153	21,750
	REPLACEMENT DESKTOPS: CID #S 9807,9808,9809,9810, 9811,9812,9813,9814,9815,9816,9817	5,870

	PASSWORD MANAGEMENT TOOLS - INTERNAL	1,000
	PLOTTER SPINDLES (3)	540
	PORTABLE A/C UNIT CITY HALL	600
	REPLACEMENT SWITCHES	1,500
	SHORETEL ADDITIONAL LICENSES/PHONES	1,500
	UNINTERRUPTED POWER SUPPLY REPLACEMENT BATTERIES	2,000

	SLA 19-0710 AUDIO VISUAL TECHNICIAN	3,500
	SLA 19-0721 WIRELESS ACCESS POINTS UPGRADES	20,000
	SLA 19-0724 SHORETEL PHONE SYSTEM UPGRADES	3,200
	SLA 19-0725 AUDIO VISUAL UPGRADES	7,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	SLA 19-0727 CHECKPOINT VPN APPLIANCE REPLACEMENT			3,700			
	SLA 19-0729 EXECUTIME TIME CLOCK REPLACEMENTS			7,500			
				79,660			
001-0710-516.54-00	BOOKS, PUBLIC, SUBS, MEMB	149,981	206,676	510,370	508,170	605,900	97,730

LEVEL	TEXT	TEXT AMT
ADPT	SUBSCRIPTIONS	
	AIRWATCH MOBILE DEVICE MANAGEMENT	15,730
	AMAZON DATA ARCHIVE SERVICES	17,250
	AMAZON DOMAIN SUBSCRIPTION	330
	AMAZON WEB SERVICES	60
	CALL REPORTING SOFTWARE - SHORETEL	2,500
	CITIZEN RELATIONSHIP - SEE/CLICK/FIX	15,000
	CUSTOM GUIDE TRAINING MATERIAL SUBSCRIPTION	2,500
	DIGICERT WILD CARD PLUS & COMMUNITY CERTIFICATION	1,200
	FINANCIAL TRANSPARENCY WEB APPLICATION	9,500
	GRANICUS LEGISLATIVE	12,000
	KNOWB4 PHISHING TRAINING	5,100
	LASERFICHE DOCUMENT MANAGEMENT SYSTEM	22,000
	MICROSOFT 365	119,000
	NEOGOV SUBSCRIPTION	35,350
	OFFSITE SERVER AND DATA REPLICATION	22,200
	SUPERIOR APPLICATIONS HORIZON CLOUD	227,320
	TEXT ARCHIVING	21,600
	VERISIGN CERTIFICATE FOR ONLINE PAYMENTS	1,500
	VISION INTERNET - VISIONLIVE SERVICES	7,900
	MEMBERSHIPS	
	FLORIDA LOCAL GOVERNMENT INFORMATION SYSTEMS ASSOCIATION	200
	FLORIDA URBAN/REGIONAL INFORMATION SYSTEMS ASSOCIATION	60
	HELP DESK INSTITUTE	300
	NETWORK TECHNICIAN	250
	SERVICE DESK TECHNICIAN	250
	SUNGARD PUBLIC SECTOR USERS GROUP ASSOCIATION	200
	URBAN/REGIONAL INFORMATION SYSTEMS ASSOCIATION	360

	SLA 19-0716 MICROSOFT OFFICE 365 SUBSCRIPTION	14,030
	SLA 19-0722 SMARTSHEET PROJECT MGT SUBSCRIPTION	5,220
	SLA 19-0726 GOVQA PUBLIC RECORDS APPLICATION SUB	14,490
	SLA 19-0786 STAFF CERTIFICATION MEMBERSHIPS	
	AMERICAN INSTITUTE CERTIFIED PLANNER	570
	CERTIFIED INFORMATION SECURITY MANAGER	280
	CERTIFIED INFORMATION SYSTEMS SECURITY	90
	INFORMATION SYSTEMS SECURITY ASSOCIATION	120

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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	SLA 19-0787 OFFICE 365 BACKUP & RECOVERY TOOL			31,440			
				605,900			

001-0710-516.55-00	TRAINING & EDUCATION	21,850	15,724	5,850	5,850	10,210	4,360
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LEVEL ADPT	TEXT	TEXT AMT
	SLA 19-0713 STAFF TRAINING	
	ENTERPRISE CONNECT	2,600
	ESRI TRAINING ON-LINE (2)	3,630
	FLGISA SUMMER CONFERENCE	230
	FLGISA WINTER CONFERENCE	150
	MANAGING WINDOW ENVIROMENTS GROUP POLICY	3,000
	PLURALSIGHT	600

 LAND MANAGEMENT ADMIN (DECREASE \$250)
 TECHNICIAN TRAINING (DECREASE \$500)
 VMWARE TRAINING (DECREASE \$3500)
 SUPERIOR USER GROUP ASSOCIATION (2)
 DECREASE (\$1,000)

10,210

*	OPERATING EXPENDITURES	866,851	1,056,973	1,116,197	1,083,660	1,179,730	96,070
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CAPITAL OUTLAY

001-0710-516.63-00	IMPROVE OTHER THAN BLDGS	0	9,750	0	0	0	0
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001-0710-516.64-00	CAPITAL MACHINERY & EQUIP	136,386	195,211	411,414	151,000	509,960	358,960
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LEVEL ADPT	TEXT	TEXT AMT
	P17NPP - NPAC PUBLIC ANNOUNCEMENT SYSTEM	76,000
	IT19CH - CITY HALL BACKUP & RECOVERY UPGRADES	118,390
	IT19PD - POLICE DATA CENTER DISASTER RECOVERY	232,450
	IT19VS - VIDEO SURVEILLANCE-BUTLER, ATWATER & FSC	50,000

 SLA 19-0728 SQL UPGRADE ESRI & GIS SERVERS 17,000
 SLA 19-0788 SARASOTA COUNTY DISASTER RECOVERY 16,120
 FIREWALL
 SLA 19-0723 DELAY AQUATIC CENTER WIFI INST. 34800

509,960

*	CAPITAL OUTLAY	136,386	204,961	411,414	151,000	509,960	358,960
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BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
**	GEN GOVT SERVICES	1,765,879	2,055,701	2,529,871	2,173,140	2,810,850	637,710

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
001-0730-564.12-00	REGULAR SALARIES	130,589	91,649	142,080	100,340	147,630	47,290
001-0730-564.12-50	TEMPORARY EMPLOYEE WAGES	60,169	65,158	56,190	16,510	74,200	57,690
001-0730-564.13-00	OTHER SALARIES & WAGES	0	0	0	56,740	0	56,740-
001-0730-564.14-00	OVERTIME	527	121	450	430	430	0
001-0730-564.21-00	FICA	14,261	11,522	14,825	8,530	15,540	7,010
LEVEL	TEXT		TEXT	AMT			
ADPT	FICA			15,500			
	FICA FOR OVERTIME			40			
				15,540			
001-0730-564.22-01	FLORIDA RETIREMENT SYSTEM	19,570	11,969	16,050	9,310	18,350	9,040
LEVEL	TEXT		TEXT	AMT			
ADPT	FRS			18,310			
	FRS FOR OVERTIME			40			
				18,350			
001-0730-564.23-00	INSURANCE-HEALTH	13,911	26,969	48,860	26,080	59,600	33,520
001-0730-564.23-02	VISION CARE	137	137	305	140	300	160
001-0730-564.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	4,760	4,760
001-0730-564.24-00	WORKERS' COMPENSATION	1,040	1,040	1,040	1,040	1,050	10
* PERSONNEL EXPENDITURES		240,204	208,565	279,800	219,120	321,860	102,740
OPERATING EXPENDITURES							
001-0730-564.31-05	OTHER PROFESSIONAL SVCS	0	0	3,600	0	0	0
001-0730-564.34-00	OTHER CONTRACTED SERVICES	0	0	0	0	500	500
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-0735 SENIOR GIVING TREE			500			
				500			
001-0730-564.40-00	TRAVEL AND PER DIEM	0	0	0	0	540	540

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-0732 FLORIDA AFFORDABLE HOUSING CONFERENCE			540			
				540			
001-0730-564.41-00	COMMUNICATION SERVICES	447	467	420	420	480	60

LEVEL	TEXT			TEXT AMT			
ADPT	CELL PHONE SERVICE			480			
				480			
001-0730-564.44-00	RENTALS & LEASES	2,144	2,078	2,140	2,140	2,600	460

LEVEL	TEXT			TEXT AMT			
ADPT	COPIER LEASE			1,440			
	COPIES PER LEASE			1,000			

	SLA-0735 SENIOR GIVING TREE			160			
				2,600			

001-0730-564.46-01	R&M OFFICE EQUIPMENT	34	0	100	100	0	100-
001-0730-564.46-04	R&M BUILDINGS	0	0	3,000	3,000	2,500	500-

LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-0730 FAMILY SERVICES CENTER IMPROVEMENTS						
	EXTERIOR SIGNAGE			2,500			
				2,500			

001-0730-564.46-50	FLEET - ADMINISTRATIVE	180	1,110	1,060	1,060	410	650-
001-0730-564.46-51	FLEET - LABOR	410	904	130	130	330	200

LEVEL	TEXT			TEXT AMT			
ADPT	FLEET LABOR			330			
				330			

001-0730-564.46-52	FLEET - PARTS	135	452	100	100	200	100
001-0730-564.46-53	FLEET - OUTSOURCED	0	0	10	10	2,210	2,200

LEVEL	TEXT			TEXT AMT			
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	OUTSOURCE			10			

	SLA 19-0737 REPAINT 2006 JEEP LIBERTY SPORT			2,200			
				2,210			
001-0730-564.47-00	PRINTING & BINDING	0	34	60	60	2,100	2,040
LEVEL	TEXT		TEXT	AMT			
ADPT	AGENCY ENVELOPES			110			

	SLA 19-0733 COMMUNITY PROGRAM ENHANCEMENTS			300			
	SLA 19-0735 SENIOR GIVING TREE			340			
	SLA 19-0736 DIVISION PROMOTIONAL PRINTING			1,350			
				2,100			
001-0730-564.49-12	ADS & PUBLIC NOTICES	0	0	5,000	5,000	5,000	0
LEVEL	TEXT		TEXT	AMT			
ADPT	RADIO, DIGITAL ADVERTISING, NEWSPAPER, ONLINE			5,000			
				5,000			
001-0730-564.49-13	COMMUNITY ASSISTANCE	2,647	0	5,500	5,500	7,700	2,200
LEVEL	TEXT		TEXT	AMT			
ADPT	COMMUNITY ASSISTANCE EXPENSE			5,000			
	H2O PROGRAM EXPENSE			500			

	SLA 19-0738 ACCESS ASSISTANCE FOR HOMELESS			2,200			
				7,700			
001-0730-564.49-15	COMM ASSIST - EFS FUNDS	0	12,252	11,370	0	0	0
001-0730-564.49-20	CHILDREN'S SERVICES	13,641	3,464	15,500	15,500	20,600	5,100
LEVEL	TEXT		TEXT	AMT			
ADPT	BACK TO SCHOOL RESOURCE FAIR			9,500			
	HOME FOR THE HOLIDAYS			4,000			
	COMMUNITY BABY SHOWER			2,000			
	YOUTH SCHOLARSHIP PROGRAM			2,000			

	SLA 19-0733 EVENT ENHANCEMENTS & EXPANSION			1,000			
	SLA 19-0735 SENIOR GIVING TREE			2,100			
				20,600			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0730-564.49-21	COMM FOUNDATION GRANT EXP	44,213	27,366	41,500	0	0	0
001-0730-564.49-69	FOOD	0	24	0	0	1,470	1,470
	LEVEL TEXT						
	ADPT MEETING SUPPLIES						50

	SLA 19-0733 COMMUNITY PROGRAM ENHANCEMENTS						150
	SLA 19-0735 SENIOR GIVING TREE						1,270
							1,470
001-0730-564.51-00	OFFICE SUPPLIES	485	309	600	600	1,000	400
001-0730-564.52-02	FUEL	186	238	270	270	290	20
001-0730-564.52-07	UNIFORMS	0	0	0	0	200	200
	LEVEL TEXT						
	ADPT STAFF UNIFORM SHIRTS						200
							200
001-0730-564.52-50	MINOR OPERATING EQUIPMENT	0	2,487	2,000	2,000	1,760	240-
	LEVEL TEXT						
	ADPT OTTERBOX PHONE CASE REPLACEMENT						40

	SLA 19-0731 FAMILY SERVICE CENTER WAYFINDING SIGN						500
	SLA 19-0734 TECHNOLOGY UPGRADES/UPDATES						1,220
							1,760
001-0730-564.54-00	BOOKS, PUBLIC, SUBS, MEMB	100	100	100	100	800	700
	LEVEL TEXT						
	ADPT MEMBERSHIPS						
	HOMELESS MGT INFORMATION SYSTEMS MEMBERSHIP						100

	SLA 19-0732 FLORIDA AFFORDABLE HOUSING ANNUAL MEMBERSHIP						200
	SLA 19-0734 TECHNOLOGY UPGRADES/UPDATES-VOLGISTICS						500
	VOLUNTEER DATABASE AND TRACKING						800
001-0730-564.55-00	TRAINING & EDUCATION	0	0	2,500	2,500	3,350	850

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	STAFF TRAINING	
	FRED PRYOR CARREER TRAINING	1,000
	HOMELESS/POVERTY/SUICIDE PREVENTION WORKSHOPS	900
	GRANT FUNDING WORKSHOPS	300
	FLORIDA HOUSING COALITION WORKSHOPS	300

	SLA 19-0732 FLORIDA AFFORDABLE HOUSING CONFERENCE	850
		3,350

*	OPERATING EXPENDITURES	64,622	51,285	94,960	38,490	54,040	15,550
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**	HUMAN SERVICES	304,826	259,850	374,760	257,610	375,900	118,290
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	FRS			44,090			
	FRS FOR OVERTIME			1,330			
	FRS FOR ON CALL			950			

	SLA 19-0778 REORGANIZATION						
	(DECREASE \$27,500)						
				46,370			
001-0760-519.23-00	INSURANCE-HEALTH	140,845	159,677	163,610	158,070	98,570	59,500-
LEVEL	TEXT						
ADPT	SLA 19-0778 REORGANIZATION						
	(DECREASE \$61,760)						

				98,570			
001-0760-519.23-02	VISION CARE	1,364	1,286	1,310	1,280	690	590-
LEVEL	TEXT						
ADPT	VISION						
	SLA 19-0778 REORGANIZATION						

	(DECREASE \$580)						
				690			
001-0760-519.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	9,810	9,810
LEVEL	TEXT						
ADPT	INSURANCE HEALTH-DENTAL, ADD, LIFE, DISABILITY						

	SLA 19-0778 REORGANIZATION						
	(DECREASE \$6,030)						
				9,810			
001-0760-519.24-00	WORKERS' COMPENSATION	19,450	19,450	19,450	19,450	16,310	3,140-
*	PERSONNEL EXPENDITURES	1,049,839	1,001,325	1,095,270	1,054,870	710,250	344,620-
	OPERATING EXPENDITURES						
001-0760-519.34-00	OTHER CONTRACTED SERVICES	213,957	206,533	224,790	224,790	224,790	0
LEVEL	TEXT						
ADPT	CUSTODIAL SERVICES FOR CITY BUILDINGS						
				169,700			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	CUSTODIAL SERVICES FOR PARKS & EVENTS			55,090			
	-----			224,790			
001-0760-519.40-00	TRAVEL AND PER DIEM	1,690	1,003	2,000	2,000	0	2,000-
LEVEL	TEXT						
ADPT	SLA 19-0778 REORGANIZATION						
	(DECREASE \$2,000)						
001-0760-519.41-00	COMMUNICATION SERVICES	9,110	9,578	10,480	10,480	7,680	2,800-
LEVEL	TEXT						
ADPT	COMMUNICATION SERVICES						

	SLA 19-0778 REORGANIZATION						
	(DECREASE \$2,800)						
				7,680			
001-0760-519.43-01	WATER & SEWER	76,997	80,689	80,400	80,400	80,400	0
LEVEL	TEXT						
ADPT	WATER & SEWER						
				80,400			
				80,400			
001-0760-519.43-02	ELECTRIC	433,855	450,961	460,000	460,000	460,000	0
LEVEL	TEXT						
ADPT	ELECTRIC						
				460,000			
				460,000			
001-0760-519.44-00	RENTALS & LEASES	3,771	1,792	4,000	4,000	0	4,000-
LEVEL	TEXT						
ADPT	SLA 19-0778 REORGANIZATION						
	DECREASE (\$4,000)						
001-0760-519.46-03	R&M VEHICLES & EQUIPMENT	55,986	56,291	75,670	75,670	10,670	65,000-
LEVEL	TEXT						
ADPT	R&M-EQUIPMENT						

	SLA 19-0778 REORGANIZATION						
	(DECREASE \$65,000)						

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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10,670

001-0760-519.46-04	R&M BUILDINGS	453,690	323,247	358,610	358,610	284,300	74,310-
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LEVEL	TEXT	TEXT AMT
ADPT	R&M BUILDINGS	
	A/C MAINTENANCE & REPAIRS	30,000
	ELEVATOR MAINTENANCE & REPAIRS	20,000
	FIRE ALARM SYSTEMS-SAFETY & CERTIFICATION	20,000
	GENERATOR MAINTENANCE & REPAIRS	30,000
	HVAC MAINTENANCE & REPAIR	30,000
	PEST CONTROL SERVICES	10,000
	OTHER REQUIRED TESTINGS & CERTIFICATIONS	15,000
	MISCELLANEOUS REPAIR SERVICES-PLUMBING, LOCKSMITH, ELECTRICAL, ROOF SYSTEMS, ETC	25,000
	VARIOUS REPAIRS & MAINTENANCE-PAINTING, FACILITY REPAIRS, ETC	70,000
	MAINTENANCE OF FIRE STATION FLOORS	8,500

	SLA 19-0760 MFCC WOOD FLOORS REFINISHING	17,700
	SLA 19-0775 CITY ATTORNEY OFFICE RENOVATION	8,100
	SLA 19-0778 REORGANIZATION (DECREASE \$5,000)	
		284,300

001-0760-519.46-09	R&M LANDSCAPING	147,232	204,786	249,090	249,090	72,000	177,090-
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LEVEL	TEXT	TEXT AMT
ADPT	CONTRACTED LANDSCAPING/MOWING SERVICES	72,000

	SLA 19-0778 REORGANIZATION (DECREASE \$123,780)	
		72,000

001-0760-519.46-50	FLEET - ADMINISTRATIVE	11,070	49,750	48,350	48,350	14,750	33,600-
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-0778 REORGANIZATION	14,750
	(DECREASE \$24,120)	

		14,750

001-0760-519.46-51	FLEET - LABOR	38,074	26,768	22,750	22,750	9,100	13,650-
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LEVEL	TEXT	TEXT AMT

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-0778 REORGANIZATION			9,100			
		(DECREASE \$13,000)					
				9,100			
001-0760-519.46-52	FLEET - PARTS	27,946	20,884	20,550	20,550	8,000	12,550-
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-0778 REORGANIZATION		8,000				
		(DECREASE \$15,230)					
			8,000				
001-0760-519.46-53	FLEET - OUTSOURCED	4,117	2,227	2,500	2,500	1,000	1,500-
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-0778 REORGANIZATION		1,000				
		(DECREASE \$1,380)					
			1,000				
001-0760-519.47-00	PRINTING & BINDING	0	38	0	0	0	0
001-0760-519.49-14	TAGS, FEES, LICENSES	2,506	3,368	3,680	3,680	1,500	2,180-
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-0778 REORGANIZATION		1,500				
		(DECREASE 2,180)					
			1,500				
001-0760-519.49-30	HOLIDAY ORNAMENTS	2,301	1,745	2,250	2,250	2,250	0
001-0760-519.49-69	FOOD	234	375	400	400	0	400-
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-0778 REORGANIZATION						
		(DECREASE \$400)					
001-0760-519.49-72	PAYMENT TO SOLID WASTE	44,902	45,641	51,090	51,090	51,090	0
LEVEL	TEXT		TEXT AMT				
ADPT	SOLID WASTE		51,090				
			51,090				

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0760-519.51-00	OFFICE SUPPLIES	682	774	1,750	1,750	1,250	500-
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-0778 REORGANIZATION	(DECREASE \$500)					
001-0760-519.52-00	OPERATING SUPPLIES	103,001	100,193	103,600	103,600	93,600	10,000-
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-0778 REORGANIZATION	(DECREASE \$10,000)					
001-0760-519.52-02	FUEL	19,766	24,762	41,850	41,850	8,750	33,100-
	LEVEL TEXT		TEXT AMT				
	ADPT FUEL		8,750				

	ADPT SLA 19-0778 REORGANIZATION	(DECREASE \$12,750)					
			8,750				
001-0760-519.52-07	UNIFORMS	1,299	1,352	2,630	2,630	930	1,700-
	LEVEL TEXT		TEXT AMT				
	ADPT UNIFORMS		930				

	ADPT SLA 19-0778 REORGANIZATION	(DECREASE \$1,700)					
			930				
001-0760-519.52-50	MINOR OPERATING EQUIPMENT	14,138	9,338	43,830	43,830	6,000	37,830-
	LEVEL TEXT		TEXT AMT				
	ADPT MINOR OPERATING EQUIPMENT		6,000				

	ADPT SLA 19-0778 REORGANIZATION	(DECREASE \$9,000)					
			6,000				
001-0760-519.54-00	BOOKS, PUBLIC, SUBS, MEMB	368	499	150	150	0	150-
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-0778 REORGANIZATION						

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
		(DECREASE \$150)					
001-0760-519.55-00	TRAINING & EDUCATION	2,789	2,576	2,970	2,970	500	2,470-
		(DECREASE \$2,470)					
		500					

*	OPERATING EXPENDITURES	1,669,481	1,625,170	1,813,390	1,813,390	1,338,560	474,830-

		CAPITAL OUTLAY					
001-0760-519.62-00	BUILDINGS	0	0	0	0	42,100	42,100
		(DECREASE \$2,470)					
		500					

		CAPITAL OUTLAY					

		CAPITAL OUTLAY					

		CAPITAL OUTLAY					

		CAPITAL OUTLAY					

		CAPITAL OUTLAY					

		CAPITAL OUTLAY					

**	GEN GOVT SERVICES	2,730,914	2,925,461	3,257,315	3,034,780	2,155,610	879,170-

***	ADMINISTRATION & MGMT	5,013,588	5,582,928	6,493,896	5,793,830	5,342,360	451,470-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
CITY MANAGER							
PERSONNEL EXPENDITURES							
001-0800-512.11-00	EXECUTIVE SALARIES	320,443	342,667	318,800	318,800	380,040	61,240
001-0800-512.12-00	REGULAR SALARIES	164,985	134,300	126,670	174,840	121,220	53,620-
001-0800-512.12-50	TEMPORARY EMPLOYEE WAGES	0	19,278	39,940	39,940	39,940	0
LEVEL	TEXT	TEXT AMT					
ADPT	CM INTERN	39,940					
		39,940					
001-0800-512.13-00	OTHER SALARIES & WAGES	0	0	0	86,940-	48,210	135,150
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-0801 GRANT WRITER						
	12-00 SALARIES	36,690					
	21-00 FICA	2,810					
	22-01 FRS	3,030					
	23-00 INSURANCE-HEALTH	5,350					
	23-02 INSURANCE-VISION CARE	40					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	290					
		48,210					
001-0800-512.14-00	OVERTIME	31	31	0	0	0	0
001-0800-512.21-00	FICA	30,867	32,455	35,000	38,090	38,580	490
001-0800-512.22-01	FLORIDA RETIREMENT SYSTEM	81,106	84,148	84,350	86,240	83,140	3,100-
001-0800-512.22-30	DEFERRED COMPENSATION	11,960	9,652	5,250	5,250	5,380	130
001-0800-512.23-00	INSURANCE-HEALTH	55,889	53,026	51,580	64,960	40,630	24,330-
001-0800-512.23-02	VISION CARE	429	377	390	430	360	70-
001-0800-512.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	4,940	4,940
001-0800-512.24-00	WORKERS' COMPENSATION	430	430	430	430	100	330-
001-0800-512.28-00	CAR ALLOWANCE	7,200	7,200	7,200	7,200	7,200	0
001-0800-512.29-00	OTHER ALLOWANCES	3,000	1,500	0	0	0	0
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* PERSONNEL EXPENDITURES		676,340	685,064	669,610	649,240	769,740	120,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
OPERATING EXPENDITURES							
001-0800-512.31-05	OTHER PROFESSIONAL SVCS	27,296	27,465	35,580	35,580	36,240	660
LEVEL	TEXT		TEXT	AMT			
ADPT	CITIZEN SERVICES SURVEY			18,960			
	COMMISSION CONVERSATIONS			2,500			
	STRATEGIC PLANNING			14,780			
				36,240			
001-0800-512.40-00	TRAVEL AND PER DIEM	8,084	8,751	7,000	7,000	9,770	2,770
LEVEL	TEXT		TEXT	AMT			
ADPT	CITY MANAGER						
	FCCMA CONFERENCE FOR CM			620			
	FCCMA WINTER INSTITUTE FOR CM			310			
	FGFOA ANNUAL CONFERENCE FOR CM			720			
	FLC CONFERENCE FOR CM			410			
	FLC LEGISLATIVE ACTION DAYS FOR CM			210			
	ICMA CONFERENCE FOR CM			1,840			
	ICMA REGIONAL SUMMIT FOR CM			510			
	NLC FOR CM			1,640			
	ASSISTANT CITY MANAGER						
	FCCMA CONFERENCE FOR ACM (X2)			1,240			
	FCCMA WINTER INSTITUTE FOR ACM (X2)			620			
	FGFOA CONFERENCE FOR ACM (X1)			720			

	SLA 19-0801 GRANT WRITER			930			
				9,770			
001-0800-512.41-00	COMMUNICATION SERVICES	1,627	1,294	1,080	1,080	1,850	770
LEVEL	TEXT		TEXT	AMT			
ADPT	COMMUNICATION SERVICES			1,520			

	SLA 19-0801 GRANT WRITER			330			
				1,850			
001-0800-512.44-00	RENTALS & LEASES	4,061	4,174	3,770	3,770	3,770	0
001-0800-512.46-01	R&M OFFICE EQUIPMENT	149	0	90	90	90	0
001-0800-512.46-50	FLEET - ADMINISTRATIVE	0	740	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0800-512.46-51	FLEET - LABOR	87	88	0	0	0	0
001-0800-512.46-52	FLEET - PARTS	30	21	0	0	0	0
001-0800-512.47-00	PRINTING & BINDING	0	77	300	300	310	10
001-0800-512.48-00	PROMOTIONAL ACTIVITIES	0	0	1,500	1,500	1,500	0
001-0800-512.49-14	TAGS, FEES, LICENSES	0	0	200	200	200	0
001-0800-512.49-69	FOOD	499	629	500	500	500	0
001-0800-512.51-00	OFFICE SUPPLIES	994	774	1,500	1,500	1,500	0
001-0800-512.52-02	FUEL	102	20	400	400	400	0
001-0800-512.52-50	MINOR OPERATING EQUIPMENT	1,162	498	200	200	12,140	11,940

LEVEL	TEXT	TEXT AMT
ADPT	OPERATING EQUIPMENT	6,170

	SLA 19-0801 GRANT WRITER	5,970
		12,140

001-0800-512.54-00	BOOKS, PUBLIC, SUBS, MEMB	23,230	23,421	8,670	8,670	9,350	680
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LEVEL	TEXT	TEXT AMT
ADPT	MEMBERSHIPS	
	ALLIANCE FOR INNOVATION CITY-WIDE MEMBERSHIP	4,060
	AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS - CM	260
	FLORIDA CITY & COUNTY MANAGEMENT ASSOCIATION - CM	510
	FLORIDA CITY & COUNTY MANAGEMENT ASSOCIATION - ACM1 AND ACM2	680
	FLORIDA GOVERNMENT FINANCIAL OFFICERS ASSOCIATION - CM & ACM1	80
	FLORIDA INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS - CM	160
	INTERNATIONAL CITY MANAGERS ASSOCIATION - CM	1,400
	INTERNATIONAL CITY MANAGERS ASSOCIATION - ACM1	1,160
	NOTARY LICENSE, MEMBERSHIP, LOG & INSURANCE	200
	SOUTHWEST FLORIDA GOVERNMENT FINANCIAL OFFICERS ASSOCIATION - CM & ACM1	160
	MEMBERSHIPS FOR ACM2 TO BE DETERMINED	340

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	SLA 19-0801 GRANT WRITER						
	MEMBERSHIPS FOR GRANT WRITER TO BE DETERMINED			340			
				9,350			
001-0800-512.55-00	TRAINING & EDUCATION	4,464	4,602	6,140	6,140	7,940	1,800
LEVEL	TEXT						
ADPT	CITY MANAGER						
	FCCMA CONFERENCE REGISTRATION CM			400			
	FCCMA SYMPOSIUM REGISTRATION CM			200			
	FCCMA TRAINING SESSIONS REGISTRATION CM			200			
	FCCMA WINTER INSTITUTE REGISTRATION CM			240			
	FGFOA ANNUAL CONFERENCE REGISTRATION FOR CM			500			
	FLC CONFERENCE REGISTRATION CM			500			
	ICMA CONFERENCE REGISTRATION CM			1,200			
	ICMA REGIONAL SUMMIT REGISTRATION CM			300			
	NATIONAL LEAGUE OF CITIES REGISTRATION CM			600			
	ASSISTANT CITY MANAGER						
	FCCMA CONFERENCE REGISTRATION ACM (X2)			800			
	FCCMA WINTER INSTITUTE REGISTRATION ACM (X2)			500			
	FGFOA CONFERENCE REG (X1)			500			
	MISCELLANEOUS TRAINING/COURSES			700			
	WEBINAR REGISTRATION			650			

	SLA 19-0801 GRANT WRITER			650			
				7,940			

*	OPERATING EXPENDITURES	71,785	72,554	66,930	66,930	85,560	18,630
**	GEN GOVT SERVICES	748,125	757,618	736,540	716,170	855,300	139,130

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
001-0830-552.12-00	REGULAR SALARIES	85,926	112,832	120,920	115,950	122,170	6,220
001-0830-552.21-00	FICA	5,800	8,002	8,620	8,240	8,640	400
001-0830-552.22-01	FLORIDA RETIREMENT SYSTEM	6,325	8,607	9,580	9,180	10,090	910
001-0830-552.23-00	INSURANCE	15,501	27,913	26,300	26,300	26,620	320
001-0830-552.23-02	VISION	119	137	140	140	140	0
001-0830-552.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	2,070	2,070
001-0830-552.24-00	WORKERS' COMPENSATION	40	40	40	40	90	50
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* 001-0830-552.24-00	PERSONNEL EXPENDITURES	113,711	157,531	165,600	159,850	169,820	9,970
OPERATING EXPENDITURES							
001-0830-552.31-05	OTHER PROFESSIONAL SVC	10,903	23,554	277,911	264,320	68,070	196,250-
LEVEL	TEXT			TEXT	AMT		
ADPT	TEMPORARY STAFFING-MARKET RESEARCH				31,500		

	SLA 19-0835 NORTH PORT REAL ESTATE SUMMIT				5,850		
	SLA 19-0839 PROF MARKETING FIRM-BUSINESS ATTRACTN				30,720		
					68,070		
001-0830-552.40-00	TRAVEL AND PER DIEM	2,874	7,489	6,900	6,900	4,810	2,090-
LEVEL	TEXT			TEXT	AMT		
ADPT	CDFA FINANCE CONFERENCE, FLORIDA				320		
	IEDC (INTL ECON DEV COUNCIL)LEADERSHIP SUMMIT				1,250		
	IEDC ANNUAL CONFERENCE				1,770		
	INDUSTRY SPECIFIC SUMMIT OR CONFERENCE				730		
	LOCAL CONFERENCE				210		
	REGIONAL SMALL BUSINESS CONFERENCE				210		
	REGIONAL MANUFACTURING TRADE SHOW				210		
	REGIONAL ECON DEVELOPMENT PARTNERSHIP				110		
					4,810		
001-0830-552.41-00	COMMUNICATION SERVICES	762	1,065	800	800	800	0

LEVEL TEXT TEXT AMT

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	1-8NORTHPORT NATIONAL CALL			300			
	1-8NORTHPORT INTERNATIONAL CALLS			500			
				800			
001-0830-552.44-00	RENTALS & LEASES	0	130	1,800	1,800	1,900	100
LEVEL	TEXT						
ADPT	VEHICLE RENTAL			1,800			

	SLA 19-0835 NORTH PORT REAL ESTATE SUMMIT			100			
				1,900			
001-0830-552.46-01	R&M OFFICE EQUIPMENT	0	0	0	0	700	700
LEVEL	TEXT						
ADPT	SLA 19-0835 NORTH PORT REAL ESTATE SUMMIT			700			
				700			
001-0830-552.46-50	FLEET - ADMINISTRATIVE	270	740	710	710	410	300-
001-0830-552.46-51	FLEET - LABOR	666	422	200	200	390	190
001-0830-552.46-52	FLEET - PARTS	258	111	150	150	270	120
001-0830-552.46-53	FLEET - OUTSOURCED	543	0	360	360	160	200-
001-0830-552.47-00	PRINTING & BINDING	1,334	1,883	2,800	2,800	3,500	700
LEVEL	TEXT						
ADPT	PRINTING & BINDING			2,000			

	SLA 19-0832 I-75 BILLBOARD ARTWORK REFRESH			820			
	SLA 19-0834 BUSINESS RECOGNITION PLAQUE			170			
	SLA 19-0835 NORTH PORT REAL ESTATE SUMMIT			510			
				3,500			
001-0830-552.48-00	PROMOTIONAL ACTIVITIES	5,256	5,961	9,750	9,750	10,250	500
LEVEL	TEXT						
ADPT	EVENTS AND SPONSORSHIPS			4,000			
	PROMOTIONAL ACTIVITIES			5,750			

	SLA 19-0837 NORTH PORT ENTREPRENEURIAL ACADEMY			500			
				10,250			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-0830-552.49-12	ADS AND PUBLIC NOTICES	9,883	16,240	15,900	15,900	18,710	2,810
LEVEL	TEXT		TEXT AMT				
ADPT	ADS & PUBLIC NOTICES		15,900				

	SLA 19-0835 NORTH PORT REAL ESTATE SUMMIT		2,810				
			18,710				
001-0830-552.49-69	FOOD	1,399	2,302	2,700	2,700	4,650	1,950
LEVEL	TEXT		TEXT AMT				
ADPT	FOOD		2,700				

	SLA 19-0835 NORTH PORT REAL ESTATE SUMMIT		1,950				
			4,650				
001-0830-552.51-00	OFFICE SUPPLIES	459	1,001	1,200	1,200	1,220	20
001-0830-552.52-02	FUEL	331	303	1,460	1,460	390	1,070-
001-0830-552.52-50	MINOR OPERATING EQUIPMENT	357	436	780	780	780	0
001-0830-552.54-00	BOOKS, PUB,SUBS, MEMB	61,615	66,248	69,100	69,100	73,260	4,160
LEVEL	TEXT		TEXT AMT				
ADPT	SUBSCRIPTIONS						
	PREZI SUBSCRIPTION		70				
	VIRTUAL FOLDER		450				
	MEMBERSHIPS						
	CDFA COUNCIL OF DEVELOPMENT FINANCE AGENCIES		420				
	CITY CHAMBER OF COMMERCE MEMBERSHIP		280				
	FEDC FLORIDA ECONOMIC DEVELOPMENT COUNCIL		390				
	ICSC INTERNATIONAL COUNCIL OF SHOPPING CENTERS		210				
	INTERNATIONAL ECONOMIC DEVELOPMENT COUNCIL		810				
	PARTICIPATION IN COUNTYWIDE ED PROGRAM (POP.BASED)		70,630				

	SLA 19-0836 GIS-BASED PROPERTY LISTING						
	(DECREASE \$1,630)						
	SLA 19-0840 ADOBE SUITES RETAINER						
	(DECREASE \$620)						
			73,260				
001-0830-552.55-00	TRAINING & EDUCATION	2,921	4,766	5,000	5,000	5,100	100

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	CDFA FINANCE CONFERENCE, FLORIDA	150
	IEDC ANNUAL CONFERENCE	1,430
	IEDC LEADERSHIP SUMMIT	560
	IEDC TRAINING	510
	INDUSTRY SPECIFIC SUMMIT OR CONFERENCE	610
	LOCAL CONFERENCE	50
	OTHER STATE EVENT/CONFERENCE/OUTREACH	1,480
	REGIONAL ECONOMIC DEVELOPMENT PARTNERSHIP	50
	REGIONAL MANUFACTURING TRADE SHOW	210
	REGIONAL SMALL BUSINESS CONFERENCE	50
		5,100

*	OPERATING EXPENDITURES	99,831	132,651	397,521	383,930	195,370	188,560-
**	ECONOMIC ENVIRONMENT	213,542	290,182	563,121	543,780	365,190	178,590-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	PHONE SERVICE TWO CITY CELL			1,200 1,200			
001-0850-512.46-50	FLEET - ADMINISTRATIVE	0	0	710	710	410	300-
001-0850-512.46-51	FLEET - LABOR	0	61	260	260	130	130-
001-0850-512.46-52	FLEET - PARTS	0	24	150	150	30	120-
001-0850-512.47-00	PRINTING & BINDING	7,986	12,524	8,250	8,250	8,250	0
LEVEL	TEXT		TEXT	AMT			
ADPT	MISC COMMUNITY OUTREACH PRINTING ITEMS			5,000			
	CITY SERVICES GUIDE			1,000			
	VISITOR BROCHURES			750			
	WELCOME PACKET ENVELOPES			1,500			
				8,250			
001-0850-512.48-00	PROMOTIONAL ACTIVITIES	5,230	2,672	5,750	5,750	5,750	0
LEVEL	TEXT		TEXT	AMT			
ADPT	CITY GOVERNMENT WEEK			750			
	COMMUNITY OUTREACH PROMOTIONAL ACTIVITIES			5,000			
				5,750			
001-0850-512.49-12	ADS AND PUBLIC NOTICES	37,317	5,828	7,290	7,290	5,290	2,000-
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-0852 ADS & PUBLIC NOTICES (DECREASE \$2,000)			5,290			
				5,290			
001-0850-512.49-14	TAGS, FEES, LICENSES	0	0	200	200	200	0
LEVEL	TEXT		TEXT	AMT			
ADPT	AWARD SUBMISSIONS			200			
				200			
001-0850-512.49-69	FOOD	851	174	750	750	750	0
001-0850-512.51-00	OFFICE SUPPLIES	474	209	0	0	0	0
001-0850-512.52-02	FUEL	48	31	600	600	100	500-
001-0850-512.52-50	MINOR OPERATING EQUIPMENT	0	3,701	310	310	2,310	2,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-0851 TECHNOLOGY, PHOTOGRAPHY EQUIPMENT			2,310			
				2,310			
001-0850-512.54-00	BOOKS, PUBLIC, SUBS, MEMB	9,840	12,398	12,240	12,240	10,240	2,000-

LEVEL	TEXT	TEXT AMT					
ADPT	SUBSCRIPTIONS						
	CITY, COUNTY, COMMUNICATORS & MARKETING ASSOC			290			
	FLORIDA MUNICIPAL COMMUNICATORS ASSOCIATION			200			
	MEMBERSHIPS						
	ADOBE CLOUD RETAINER SUBSCRIPTION			800			
	HOOTSUITE SOCIAL MEDIA MANAGEMENT			500			
	OTHER PUBLICATIONS & SUBSCRIPTIONS			190			
	SOCIAL MEDIA ARCHIVE			8,200			
	SPEAKER PODCAST			60			

	SLA 19-0850 ELIMINATE CONSTANT CONTACT (DECREASE \$2,000)						
				10,240			

001-0850-512.55-00	TRAINING & EDUCATION	650	655	1,950	1,950	1,950	0
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LEVEL	TEXT	TEXT AMT					
ADPT	TRAINING & EDUCATION						
	3CMA ANNUAL CONFERENCE			550			
	COMMUNITY EVENT/TRAINING REGISTRATIONS			200			
	GSMO ANNUAL CONFERENCE			500			
	OTHER TRAINING & EDUCATION			700			
				1,950			

*	OPERATING EXPENDITURES	94,799	65,015	91,560	91,560	88,510	3,050-
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**	GEN GOVT SERVICES	179,429	166,274	255,280	253,180	269,210	16,030
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***	CITY MANAGER	1,141,096	1,214,074	1,554,941	1,513,130	1,489,700	23,430-
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
HUMAN RESOURCES DEPT							
PERSONNEL EXPENDITURES							
001-0900-513.11-00	EXECUTIVE SALARIES	71,363	99,639	100,640	100,640	110,430	9,790
001-0900-513.12-00	REGULAR SALARIES	302,312	343,426	453,460	365,400	524,890	159,490
001-0900-513.13-00	OTHER SALARIES & WAGES	0	0	0	72,960	44,710	28,250-
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-0906 STAFF ASSISTANT II						
	12-00 REGULAR SALARIES	32,090					
	21-00 FICA	2,460					
	22-01 FRS	2,650					
	23-00 INSURANCE-HEALTH	6,940					
	23-02 INSURANCE-VISION	50					
	23-04 INSURANCE-DENTAL,LIFE,ADD,DISABILITY	520					
		44,710					
001-0900-513.14-00	OVERTIME	48	202	0	0	0	0
001-0900-513.21-00	FICA	27,069	32,240	40,740	33,990	45,340	11,350
001-0900-513.22-01	FLORIDA RETIREMENT SYSTEM	36,801	47,356	57,750	50,100	69,900	19,800
001-0900-513.23-00	INSURANCE-HEALTH	46,049	78,877	85,520	76,270	98,970	22,700
001-0900-513.23-02	VISION CARE	490	523	610	550	660	110
001-0900-513.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	9,900	9,900
001-0900-513.24-00	WORKERS' COMPENSATION	1,950	1,950	1,950	1,950	110	1,840-
001-0900-513.27-00	EDUCATIONAL ASSISTANCE	0	0	0	0	5,000	5,000
* PERSONNEL EXPENDITURES		486,082	604,213	740,670	701,860	909,910	208,050
OPERATING EXPENDITURES							
001-0900-513.31-04	MEDICAL SERVICES	6,041	8,825	8,690	8,690	8,690	0

LEVEL	TEXT	TEXT AMT
ADPT	GENERAL FUND EMPLOYEES:	
	PRE-EMPLOYMENT PHYSICALS (INCLUDES OFFICERS)	5,250
	DRUG/ALCOHOL TESTING	3,440
		8,690

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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001-0900-513.31-05	OTHER PROFESSIONAL SVCS	53,913	67,686	107,100	93,670	7,740	85,930-
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LEVEL	TEXT	TEXT AMT
ADPT	BACKGROUND CHECKS/INVESTIGATIONS	4,020
	CDL DRIVER VERIFICATION	150
	PROFESSIONAL GUEST SPEAKER	3,570
		7,740

001-0900-513.40-00	TRAVEL AND PER DIEM	2,981	4,199	6,660	6,660	10,930	4,270
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LEVEL	TEXT	TEXT AMT
ADPT	HUMAN RESOURCES CONFERENCES:	
	EMPLOYMENT / LABOR LAW COURSES	210
	HR FLORIDA CONFERENCE (SHRM)	610
	NATIONAL PUBLIC EMPLOYEE LABOR RELATIONS	2,400
	HUMAN RESOURCES DIRECTOR	930

	RISK COORDINATOR CONFERENCES	
	RISK COORDINATOR CONFERENCES	920
	SW FL PRIMA PUBLIC RISK MGMT ASSN	510
	WORKERS COMPENSATION CONFERENCE	820

	SLA 19-0903 CONTINUING EDUCATION	4,530
		10,930

001-0900-513.41-00	COMMUNICATION SERVICES	1,596	1,811	1,870	1,870	1,870	0
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001-0900-513.44-00	RENTALS & LEASES	3,070	4,359	3,190	3,190	3,190	0
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LEVEL	TEXT	TEXT AMT
ADPT	COPIER LEASE	1,440
	COPIES PER LEASE (B/W & COLOR)	1,750
		3,190

001-0900-513.46-01	R&M OFFICE EQUIPMENT	0	0	100	100	100	0
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001-0900-513.47-00	PRINTING & BINDING	131	68	0	0	0	0
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001-0900-513.48-00	PROMOTIONAL ACTIVITIES	1,236	464	950	950	1,970	1,020
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LEVEL	TEXT	TEXT AMT
ADPT	BRING YOUR KIDS TO WORK DAY	510
	VETERANS DAY	460

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	----- SLA 19-0900 RECRUITING AND MARKETING			1,000 1,970			
001-0900-513.49-14	TAGS, FEES, LICENSES	6	0	0	0	0	0
001-0900-513.49-69	FOOD	5,479	5,310	5,750	5,750	5,870	120
LEVEL	TEXT			TEXT AMT			
ADPT	EMPLOYEE RECOGNITION LUNCHEON (HOT LUNCH)			5,100			
	EMPLOYEE PICNIC			510			
	VETERANS DAY			260			
	-----			5,870			
001-0900-513.51-00	OFFICE SUPPLIES	2,281	1,486	1,500	1,500	2,280	780
LEVEL	TEXT			TEXT AMT			
ADPT	OFFICE SUPPLIES			1,530			
	----- SLA 19-0902 QUARTERLY NEWSLETTER			750 2,280			
001-0900-513.52-01	OTHER OPERATING SUPPLIES	10,867	13,386	20,246	15,830	10,290	5,540-
LEVEL	TEXT			TEXT AMT			
ADPT	EMPLOYEE RECOGNITION PROGRAM:						
	EMPLOYEE YEARS OF SERVICE AWARDS-PINS			850			
	RECOGNITION AWARDS			900			
	RECOGNITION PLAQUES			240			
	RECOGNITION TOKENS			6,530			
	PROGRAM/EVENT SUPPLIES			1,770			
	----- SLA 19-0904 EMPLOYEE SERVICE AWARD (DECREASE \$5,700)			10,290			
001-0900-513.52-02	FUEL	100	37	300	300	300	0
001-0900-513.52-50	MINOR OPERATING EQUIPMENT	5,934	3,640	3,000	3,000	0	3,000-
001-0900-513.54-00	BOOKS, PUBLIC, SUBS, MEMB	4,187	11,353	6,740	6,740	1,620	5,120-
LEVEL	TEXT			TEXT AMT			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SUBSCRIPTIONS						
	FLORIDA PUBLIC EMPLOYER LABOR RELATIONS ASSOC			110			
	NATIONAL SOCIETY FOR HUMAN RESOURCE MANAGEMENT			500			
	NATIONAL COUNCIL ON COMPENSATION INSURANCE - WORKERS COMPENSATION CODES			90			
	MEMBERSHIPS						
	CHARLOTTE COUNTY SOCIETY FOR HUMAN RESOURCES MANAGEMENT			90			
	FLORIDA PUBLIC HUMAN RESOURCES ASSOCIATION			140			
	PUBLIC RISK MANAGEMENT ASSOCIATION			400			
	SOCIETY FOR HUMAN RESOURCES MANAGEMENT			200			
	STATE LEVEL PUBLIC RISK MANAGEMENT ASSOCIATION			90			

	SLA 19-0905 ONBOARDING						
	(DECREASE \$5,200)						
				1,620			
001-0900-513.55-00	TRAINING & EDUCATION	2,829	4,124	7,220	7,220	5,760	1,460-
LEVEL	TEXT						
ADPT	EMPLOYMENT / LABOR LAW COURSES & WEBINARS			130			
	FPHRA			780			
	TRI-COUNTY HR CONFERENCE (CCSHRM)			150			
	HR FLORIDA ANNUAL CONFERENCE (SHRM)			870			
	ASSOCIATION ANNUAL CONFERENCE (NPELRA)			360			
	HUMAN RESOURCES DIRECTOR- LABOR RELATION CERT			820			

	RISK COORDINATOR CONFERENCE						
	PRIMA CONFERENCE			740			
	WORKERS COMPENSATION CONFERENCE			620			
	CONFERENCES-HR COORD TRAINING			940			

	EDUCATION						
	PUBLIC RECORDS TRAINING			250			
	SARASOTA HUMAN RESOURCES ASSOCIATION			100			
				5,760			
*	OPERATING EXPENDITURES	100,651	126,748	173,316	155,470	60,610	94,860-
**	GEN GOVT SERVICES	586,733	730,961	913,986	857,330	970,520	113,190
***	HUMAN RESOURCES DEPT	586,733	730,961	913,986	857,330	970,520	113,190

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
POLICE DEPARTMENT							
PERSONNEL EXPENDITURES							
001-2100-521.11-00	EXECUTIVE SALARIES	129,207	136,113	179,430	132,860	121,810	11,050-
001-2100-521.12-00	REGULAR SALARIES	6,997,739	7,336,261	9,244,374	7,862,120	8,913,600	1,051,480
LEVEL	TEXT	TEXT AMT					
ADPT	REGULAR SALARIES/WAGES	8,662,260					
	ADDITIONAL WAGES	251,340					
		8,913,600					
001-2100-521.13-00	OTHER SALARIES & WAGES	0	0	0	121,870	519,770	397,900
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-2100 APPLICATIONS SYSTEMS ADMINISTRATOR						
	12-00 SALARIES	26,170					
	21-00 FICA	2,000					
	22-01 FRS	2,170					
	23-00 INSURANCE-HEALTH	3,470					
	23-02 INSURANCE-VISION CARE	30					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	300					

ADPT	SLA 19-2102 PROPERTY/EVIDENCE TECHNICIAN						
	12-00 SALARIES	25,750					
	21-00 FICA	1,970					
	22-01 FRS	2,130					
	23-00 INSURANCE-HEALTH	5,200					
	23-02 INSURANCE-VISION CARE	30					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	400					

ADPT	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)						
	12-00 SALARIES	141,470					
	14-00 OVERTIME	9,430					
	15-08 CLOTHING/CLEANING ALLOWANCE	1,860					
	21-00 FICA	11,690					
	22-01 FRS	35,290					
	23-00 INSURANCE-HEALTH	20,810					
	23-02 INSURANCE-VISION CARE	120					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	1,730					

ADPT	SLA 19-2105 WVID POLICE OFFICERS (4)						
	12-00 SALARIES	117,890					
	14-00 OVERTIME	31,440					
	15-08 CLEANING/CLOTHING ALLOWANCE	6,200					
	21-00 FICA	9,020					
	22-01 FRS	27,230					

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	23-00 INSURANCE-HEALTH			17,340			
	23-02 INSURANCE-VISION CARE			100			
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY			1,440			

	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)						
	12-00 SALARIES			14,740			
	21-00 FICA			1,130			
	22-01 FRS			1,220			
				519,770			
001-2100-521.14-00	OVERTIME	709,659	1,074,791	684,110	684,110	685,710	1,600
LEVEL	TEXT			TEXT AMT			
ADPT	OVERTIME			685,710			

				685,710			
001-2100-521.15-00	SPECIAL PAY	63,150	60,600	71,100	71,100	88,200	17,100
LEVEL	TEXT			TEXT AMT			
ADPT	SPECIALTY PAY			68,850			
	ADDITIONAL SPECIALTY PER CONTRACT			13,950			

	SLA 19-2108 SPECIALTY PAY			5,400			
				88,200			
001-2100-521.15-01	INCENTIVE	106,250	109,750	112,880	112,880	103,640	9,240-
LEVEL	TEXT			TEXT AMT			
ADPT	INCENTIVE PAY			101,640			
	ADDITIONAL INCENTIVE PAY			2,000			
				103,640			
001-2100-521.15-05	CHIEF INSURANCE STIPEND	0	0	0	0	9,600	9,600
001-2100-521.15-08	CLOTHING/CLEANING ALLOW	53,355	57,265	59,550	59,550	63,970	4,420
LEVEL	TEXT			TEXT AMT			
ADPT	CLOTHING/CLEANING ALLOWANCE			47,060			
	DETECTIVE CLOTHING ALLOWANCE			4,400			
	SHOE ALLOWANCE			11,070			
	SHOE ALLOWANCE FOR SRT			1,440			
				63,970			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-2100-521.21-00	FICA	583,970	638,105	774,755	665,490	740,590	75,100

LEVEL	TEXT	TEXT AMT
ADPT	FICA	667,570
	FICA FOR OVERTIME	71,540
	FICA FOR ADDITIONAL SPECIALTY PAY	1,070

	SLA 19-2108 SPECIALTY PAY	410
		740,590

001-2100-521.22-01	FLORIDA RETIREMENT SYSTEM	188,750	301,100	414,423	335,040	546,200	211,160
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LEVEL	TEXT	TEXT AMT
ADPT	FRS	530,040
	FRS FOR OVERTIME	14,890

	SLA 19-2108 SPECIALTY PAY	1,270
		546,200

001-2100-521.22-02	PENSION FUND CONTRIB	2,648,849	2,237,491	2,390,000	2,390,000	2,444,590	54,590
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LEVEL	TEXT	TEXT AMT
ADPT	PENSION FUND CONTRIBUTION	1,969,590
	INSURANCE TAX PREMIUM-POLICE	475,000
		2,444,590

001-2100-521.23-00	INSURANCE	903,803	1,075,532	1,214,040	1,189,510	1,311,700	122,190
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001-2100-521.23-02	VISION CARE	8,024	8,281	9,100	8,950	9,130	180
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001-2100-521.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	137,390	137,390
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001-2100-521.24-00	WORKERS' COMPENSATION	153,460	153,460	153,460	153,460	90,910	62,550-
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001-2100-521.27-00	EDUCATIONAL ASSTCN PRG	1,500	2,903	10,500	10,500	12,500	2,000
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*	PERSONNEL EXPENDITURES	12,547,716	13,191,652	15,317,722	13,797,440	15,799,310	2,001,870
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OPERATING EXPENDITURES							
001-2100-521.31-00	PROFESSIONAL SERVICES	23,263	23,816	30,170	30,170	35,150	4,980

LEVEL	TEXT	TEXT AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	COUNSELING SERVICES FOR OFFICERS AS NEEDED			4,000			
	DISPOSAL OF BIOHAZARD PROP/EVID			450			
	DISPOSAL OF DRUG PROP/EVID			300			
	RESPONSE TO RESISTANCE AUDIT			15,000			
	SERGEANT PROMOTIONAL PROCESS			5,400			
	VETERINARY SERVICES			2,000			

	SLA 19-2109 OUTSOURCING BACKGROUND INVESTIGATIONS			8,000			
				35,150			
001-2100-521.31-04	MEDICAL SERVICES	2,376	924	3,380	3,380	2,920	460-
LEVEL	TEXT						
ADPT	EMPLOYEE IMMUNIZATIONS AS REQUIRED BY CONTRACT			1,000			
	RANDOM DRUG TESTING			1,920			
				2,920			
001-2100-521.31-05	OTHER	0	0	18,000	18,000	0	18,000-
001-2100-521.31-07	PSYCHOLOGICAL EVALUATION	5,498	5,259	5,250	5,250	8,980	3,730
LEVEL	TEXT						
ADPT	PSYCHOLOGICAL EVALUATION FOR TURNOVER OF EMPLOYEES			6,500			

	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)			1,100			
	SLA 19-2105 WVID POLICE OFFICER (4)			1,100			
	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)			280			
				8,980			
001-2100-521.34-00	OTHER CONTRACTUAL SERVICE	0	0	202,050	202,050	202,050	0
LEVEL	TEXT						
ADPT	CROSSING GUARD PROGRAM			202,050			
				202,050			
001-2100-521.35-00	INVESTIGATIONS	14,471	16,185	20,500	20,500	20,350	150-
001-2100-521.40-00	TRAVEL AND PER DIEM	36,939	75,795	81,760	81,760	77,720	4,040-
LEVEL	TEXT						
ADPT	TRAINING						
	ANNUAL SPECIAL RESPONSE TEAM			6,000			
	ANNUAL COMMANDER TRAINING			6,500			
	ANNUAL ADMINISTRATIVE STAFF			13,990			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	ANNUAL CRIME SCENE			5,000			
	ANNUAL INSTRUCTORS			7,000			
	ANNUAL I.T.			2,810			
	ANNUAL K9			3,500			
	ANNUAL LEADERSHIP			3,650			
	ANNUAL RECORDS & TELECOMMUNICATIONS			5,400			
	ANNUAL SCHOOL RESOURCE OFFICER			6,800			
	ANNUAL SPECIAL INVESTIGATIONS UNIT			4,000			
	ANNUAL RANGE FEES			1,000			
	ANNUAL DETECTIVE TRAINING			7,660			
	TRAFFIC HOMICIDE SCHOOL			1,820			

	SLA 19-2122 TRAFFIC HOMICIDE INVESTIGATOR EQUIP			1,590			
	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)			1,000			
				77,720			

001-2100-521.41-00 COMMUNICATION SERVICES 75,102 96,200 117,530 117,530 129,090 11,560

LEVEL	TEXT	TEXT AMT
ADPT	CELL PHONE SERVICE	54,800
	CODE RED SERVICES	1,460
	LANGUAGE LINE SERVICE	1,300
	SATELLITE PHONE SERVICE	620
	TLO SERVICE FOR CIU	1,450
	WIRELESS SERVICE FOR LAPTOPS	58,400
	WIRELESS SERVICE FOR SIU	2,400

	SLA 19-2100 APPLICATIONS SYSTEMS ADMINISTRATOR	640
	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS(4)	3,850
	SLA 19-2105 WVID POLICE OFFICERS (4)	3,210
	SLA 19-2131 VICTIM ADVOCATE (PART TIME)	960
		129,090

001-2100-521.44-00 RENTALS & LEASES 20,287 16,284 43,520 43,520 49,820 6,300

LEVEL	TEXT	TEXT AMT
ADPT	COPY CHARGES	9,230
	COPY MACHINE LEASE	6,090
	VEHICLE LEASING	34,500
		49,820

001-2100-521.46-01 R&M OFFICE EQUIPMENT 136,809 163,942 163,190 163,190 176,320 13,130

LEVEL	TEXT	TEXT AMT
ADPT	TONER FOR IN-CAR AND DESKTOP PRINTERS	4,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	ANNUAL SOFTWARE MAINTENANCE & SUPPORT			34,690			
	ANNUAL SUNGARD/OSSI MAINTENANCE & SUPPORT			126,780			

	SLA 19-2100 APPLICATIONS SYSTEMS ADMINISTRATOR			20			
	SLA 19-2102 PROPERTY/EVIDENCE TECHNICIAN			20			
	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)			80			
	SLA 19-2105 WVID POLICE OFFICERS (4)			80			
	SLA 19-2112 SUPERION SOFTWARE INCREASES			10,630			
	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)			20			
				176,320			
001-2100-521.46-02	R&M COMMUNICATION EQUIP	1,270	151	2,500	2,500	2,500	0
001-2100-521.46-03	R&M VEHICLES & EQUIPMENT	11,095	11,437	17,350	17,350	58,340	40,990
LEVEL	TEXT			TEXT	AMT		
ADPT	ANNUAL CALIBRATION OF SOUND METERS				600		
	ANNUAL FIRE EXTINGUISHER MAINTENANCE				190		
	BI-ANNUAL CALIBRATION & REPAIR OF RADAR/SPEED				9,110		
	REPAIR OF IN-CAR CAMERAS				5,000		
	SPECIAL INVESTIGATIONS UNIT				400		
	TINT METER CALIBRATION				400		

	SLA 19-2101 REPAIR OF LAPTOP COMPUTERS				10,000		
	SLA 19-2104 POLICE OFFICERS X4 (TRAFFIC UNIT)				10,440		
	SLA 19-2105 POLICE OFFICERS X4 (WVID)				8,700		
	SLA 19-2113 TIPS 411 BI-ANNUAL MAINTENANCE				3,500		
	SLA 19-2129 SIGN BOARD REFURBISHING				10,000		
					58,340		
001-2100-521.46-04	R&M BUILDINGS	17,359	1,261	0	0	18,000	18,000
LEVEL	TEXT			TEXT	AMT		
ADPT	SLA 19-2114 SIU EXPANSION				18,000		
					18,000		
001-2100-521.46-50	FLEET - ADMINISTRATIVE	58,320	139,440	148,390	148,390	138,840	9,550-
001-2100-521.46-51	FLEET - LABOR	181,682	127,100	113,750	113,750	95,550	18,200-
001-2100-521.46-52	FLEET - PARTS	123,763	92,526	110,000	110,000	96,980	13,020-
001-2100-521.46-53	FLEET - OUTSOURCED	18,133	23,952	20,000	20,000	21,420	1,420
001-2100-521.47-00	PRINTING & BINDING	6,635	5,908	8,920	8,920	9,140	220

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	PRINTING & BINDING		8,920

	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)		100
	SLA 19-2105 WVID POLICE OFFICERS (4)		100
	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)		20
			9,140

001-2100-521.48-00	PROMOTIONAL ACTIVITIES	0	0	5,000	5,000	5,000	0
001-2100-521.48-71	COMMUNITY PROGRAM	1,041	13,177	31,640	19,640	22,940	3,300

LEVEL	TEXT	TEXT	AMT
ADPT	EXPLORER PROGRAM		2,700
	SHOP WITH A COP PROGRAM		6,000
	SANTA SURPRISE		6,000
	VOLUNTEER PROGRAM		1,400

	SLA 19-2118 SHOP WITH A COP		3,000
	SLA 19-2115 EXPLORER PROGRAM TRAINING COMPET/CONF		3,840
			22,940

001-2100-521.49-12	ADS AND PUBLIC NOTICES	452	343	640	640	680	40
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LEVEL	TEXT	TEXT	AMT
ADPT	PROPERTY/EVIDENCE ADS PER F.S.S.		320
	SEX OFFENDER ADS		360
			680

001-2100-521.49-14	TAGS, FEES, LICENSES	3,253	3,581	5,430	5,430	6,620	1,190
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LEVEL	TEXT	TEXT	AMT
ADPT	CONFIDENTIAL TAGS		600
	TAGS FOR REPLACEMENT VEHICLES		3,000

	EXTENSION,VOICEMAIL,VEHICLE LICENSES-NEW POSITIONS		
	SLA 19-2100 APPLICATIONS SYSTEMS ADMINISTRATOR		190
	SLA 19-2102 PROPERTY/EVIDENCE TECHNICIAN		190
	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)		1,320
	SLA 19-2105 WVID POLICE OFFICERS (4)		1,320
			6,620

001-2100-521.49-69	FOOD	1,572	1,642	2,500	2,500	2,500	0
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT		AMT			
ADPT	FOOD AS NEEDED			1,700			
	FOOD REQUIRED FOR HOSTED CLASS			800			
	-----			2,500			
001-2100-521.51-00	OFFICE SUPPLIES	14,130	9,961	14,850	14,850	14,850	0
001-2100-521.52-00	OPERATING SUPPLIES	53,896	68,606	83,210	83,210	89,040	5,830

LEVEL	TEXT	TEXT		AMT			
ADPT	AMMUNITION			16,080			
	AMMUNITION FOR SRT			5,800			
	AWARDS CEREMONY			3,000			
	BATTERIES			2,010			
	BICYCLE SUPPLIES FOR BIKE PATROL			300			
	CONTROL CHEMICAL SPRAY			430			
	ENGRAVING, PLAQUES			760			
	PHONE CASES			700			
	PROPERTY/EVIDENCE SUPPLIES			5,010			
	REPLACEMENT EQUIPMENT FOR VEHICLES & OFFICERS			14,320			
	REPLACEMENT TASERS & ASSOCIATED EQUIPMENT			14,950			
	SRT SUPPLIES			5,400			
	OTHER OPERATING SUPPLIES			13,360			

	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)			3,460			
	SLA 19-2105 WVID POLICE OFFICERS (4)			3,460			
				89,040			
001-2100-521.52-02	FUEL	170,704	188,082	224,530	224,530	235,690	11,160

LEVEL	TEXT	TEXT		AMT			
ADPT	FUEL			220,000			

	SLA 19-2104 POLICE OFFICER X4 (TRAFFIC UNIT)			8,010			
	SLA 19-2105 POLICE OFFICER X4 (WVID)			6,680			
	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)			1,000			
				235,690			
001-2100-521.52-07	UNIFORMS, BADGES, ETC	106,710	42,098	104,450	104,450	54,640	49,810-

LEVEL	TEXT	TEXT		AMT			
ADPT	AWARDS CEREMONY			500			
	BODY ARMOR			11,770			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	UNIFORM AND BRASS			28,050			
	----- UNIFORMS, BRASS, BODY ARMOR, OUTER CARRIER VESTS:						
	SLA 19-2100 APPLICATIONS SYSTEMS ADMINISTRATOR			460			
	SLA 19-2102 PROPERTY/EVIDENCE TECHNICIAN			460			
	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)			6,700			
	SLA 19-2105 WVID POLICE OFFICERS (4)			6,700			
				54,640			
001-2100-521.52-50	MINOR OPERATING EQUIPMENT	264,797	172,403	223,799	209,790	269,800	60,010

LEVEL	TEXT	TEXT AMT
ADPT	BATTERIES FOR LAPTOPS	1,600
	CIU LAB EQUIPMENT	1,440
	MISCELLANEOUS COMPUTER ITEMS	10,000
	REPLACEMENT CELL PHONES	1,000
	REPLACEMENT FIREARMS	2,250
	REPLACEMENT UPS'S FOR COMPUTERS AND SERVERS	1,500
	REPLACEMENT DESKTOP COMPUTERS-CID #S 07825,08372, 08513,08893	4,030
	REPLACEMENT LAPTOP COMPUTERS-CID #S 09657,09658, 09659,09660,09661,09662,09663,09664, 09665,09666,09667,09669,09670,09671	41,710
	SIU COVERT EQUIPMENT	7,110

	SLA 19-2100 APPLICATIONS SYSTEMS ADMINISTRATOR	4,970
	SLA 19-2102 PROPERTY/EVIDENCE TECHNICIAN	1,930
	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)	59,870
	SLA 19-2105 WVID POLICE OFFICERS (4)	59,870
	SLA 19-2111 REPLACEMENT TASERS & ASSOCIATED EQUIP	22,200
	SLA 19-2117 EQUIPMENT FOR PROP/EVID & CRIME SCENE	6,920
	SLA 19-2119 SPECIAL RESPONSE TEAM EQUIPMENT	4,000
	SLA 19-2121 FBI CJIS MANDATE	9,260
	SLA 19-2122 TRAFFIC HOMICIDE INVESTIGATOR EQUIP	8,650
	SLA 19-2123 CIU LAB EQUIPMENT	10,930
	SLA 19-2124 REPLACEMENT FIREARMS	5,550
	SLA 19-2131 VICTIM ADVOCATE (PART-TIME)	5,010
		269,800

001-2100-521.54-00	BOOKS, PUBLIC, SUBS, MEMB	14,585	16,329	16,500	16,500	16,310	190-
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LEVEL	TEXT	TEXT AMT
ADPT	BOOKS	
	FLORIDA CRIMINAL LAW AND VEHICLE HANDBOOK	5,000
	MISCELLANEOUS REFERENCE BOOKS	600
	TRAINING BOOKS	400

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PUBLICATIONS							
	PUBLIC SAFETY TELECOMMUNICATIONS TRAINING APPLICATION			50			
	TESTS FOR POLICE OFFICER APPLICANTS (100)			1,250			
SUBSCRIPTIONS							
	ANNUAL REGIONAL ORGANIZED CRIME INFORMATION CENTER SUBSCRIPTION-1			300			
	HEALTH DEPARTMENT BIO-HAZARDOUS WASTE PERMIT-1			90			
MEMBERSHIPS							
	ASSOCIATION OF PUBLIC SAFETY COMMUNICATION OFFICIALS			500			
	CREDIT SOLUTIONS FOR BACKGRD INVESTIGATIONS-1			80			
	DEPARTMENT OF HEALTH CERTIFICATION FOR DISPATCHERS (18)			1,050			
	FLORIDA ASSOCIATION OF HOSTAGE NEGOTIATORS-1			30			
	FLORIDA CRIME & INTELLIGENCE ANALYST ASSOC-1			40			
	FLORIDA DIVISION OF INTERNATIONAL ASSOCIATION FOR IDENTIFICATION-4			140			
	FLORIDA INTERNAL AFFAIRS-1			100			
	FLORIDA POLICE ACCREDITATION COALITION DUES-1			80			
	HOSTAGE NEGOTIATION MEMBERSHIP-4			150			
	INTERNATIONAL ASSOC FOR IDENTIFICATION-4			320			
	INTERNATIONAL ASSOC OF COMPUTER INVESTIGATIONS			100			
	INTL ASSOC OF LAW ENFORCEMENT INTELLIGENCE			100			
	K9 INTERNATIONAL POLICE CANINE ASSOCIATION-2			150			
	K9 UNITED STATES POLICE CANINE ASSOCIATION-2			150			
	NARCOTICS OFFICER ASSOCIATION DUES-1			30			
	NATIONAL RIFLE ASSOCIATION-3			120			
	NATIONAL TACTICAL OFFICERS ASSOCIATION-13			200			
	NATIONAL TECHNICAL INVESTIGATORS ASSOCIATION-1			50			
	NOTARY RENEWAL-1			150			
	FLORIDA POLICE CHIEFS ASSOCIATION, INTL			3,000			
	POLICE EXECUTIVE RESEARCH FORUM-1			200			
	POLYGRAPH MEMBERSHIPS-2			550			
	POWER STANDARDS DUES-1			600			
	PROPERTY & EVIDENCE ASSOCIATION OF FLORIDA-1			50			
	RECORDS MANAGEMENT MEMBERSHIP/CERTIFICATION			280			

SLA 19-2104	TRAFFIC UNIT POLICE OFFICER X 4 - FLORIDA CRIMINAL LAW & VEHICLE HANDBOOK			200			
SLA 19-2105	WVID POLICE OFFICER X 4 - FLORIDA CRIMINAL LAW & VEHICLE HANDBOOK			200			
				16,310			
001-2100-521.55-00	TRAINING & EDUCATION	77,044	64,843	92,980	92,980	117,350	24,370

LEVEL TEXT TEXT AMT

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	TRAINING						
	ANNUAL ADMINISTRATIVE STAFF			5,460			
	ANNUAL COMMANDER TRAINING			3,600			
	ANNUAL DETECTIVE TRAINING			13,230			
	ANNUAL INSTRUCTORS			8,000			
	ANNUAL CRIME SCENE			3,870			
	ANNUAL IT			610			
	ANNUAL K9			1,000			
	ANNUAL LEADERSHIP			2,600			
	ANNUAL RANGE FEES			7,240			
	ANNUAL RECORDS & TELECOMMUNICATIONS			24,320			
	ANNUAL SCHOOL RESOURCE OFFICER			3,500			
	ANNUAL SPECIAL INVESTIGATIONS UNIT			5,500			
	ANNUAL SPECIAL RESPONSE TEAM			7,920			
	TRAFFIC HOMICIDE INVESTIGATOR			3,900			

	SLA 19-2104 TRAFFIC UNIT POLICE OFFICERS (4)			400			
	SLA 19-2105 WVID POLICE OFFICERS (4)			400			
	SLA 19-2122 TRAFFIC HOMICIDE INVESTIGATOR EQUIP			800			
	SLA 19-2128 POLICE RECRUITMENT TUITION			25,000			
				117,350			

*	OPERATING EXPENDITURES	1,441,186	1,381,245	1,911,789	1,885,780	1,978,590	92,810

	CAPITAL OUTLAY						
001-2100-521.64-00	CAPITAL EQUIP.	82,122	59,228	290,771	78,300	17,700	60,600-

	LEVEL TEXT						
ADPT	SLA 19-2126 ONESOLUTION CAD SITE LICENSE			17,700			
				17,700			

*	CAPITAL OUTLAY	82,122	59,228	290,771	78,300	17,700	60,600-

	DEBT SERVICE						
001-2100-521.71-00	DEBT SERVICE PRINCIPAL	40,089	40,771	0	0	0	0
001-2100-521.72-00	DEBT SERVICE INTEREST	1,376	694	0	0	0	0

*	DEBT SERVICE	41,465	41,465	0	0	0	0

**	PUBLIC SAFETY	14,112,489	14,673,590	17,520,282	15,761,520	17,795,600	2,034,080

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
***	POLICE DEPARTMENT	14,112,489	14,673,590	17,520,282	15,761,520	17,795,600	2,034,080

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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FIRE RESCUE

PERSONNEL EXPENDITURES

001-2222-526.11-00	EXECUTIVE SALARIES	49,420	50,046	49,160	49,160	50,940	1,780
001-2222-526.12-00	REGULAR SALARIES	1,624,294	1,697,522	2,229,020	1,780,620	2,693,790	913,170

LEVEL	TEXT	TEXT AMT
ADPT	REGULAR SALARIES/WAGES	2,603,440
	ADDITIONAL CALCS	90,350
		2,693,790

001-2222-526.13-00	OTHER SALARIES & WAGES	0	0	0	163,750	709,170	545,420
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE	
	9 FIREFIGHTER/PARAMEDICS;9 FF/EMTS & 3 LIEUTENANTS	
	12-00 SALARIES	418,150
	15-08 CLOTHING ALLOWANCE	3,110
	21-00 FICA	31,990
	22-01 FRS	102,450
	23-00 INSURANCE-HEALTH	53,790
	23-02 INSURANCE-VISION CARE	340
	23-04 INSURANCE-DENTAL, LIFE, ADD, DISABILITY	4,680

SLA 19-2201 TRAINING OFFICER (1)

12-00	SALARIES	51,450
15-08	CLOTHING ALLOWANCE	380
21-00	FICA	3,940
22-01	FRS	4,250
23-00	INSURANCE-HEALTH	5,200
23-02	INSURANCE-VISION CARE	40
23-04	INSURANCE-DENTAL, ADD, LIFE, DISABILITY	500

SLA 19-2203 QUALITY IMPROVEMENT PROGRAM OFFICER

12-00	SALARIES	22,500
15-08	CLOTHING ALLOWANCE	500
21-00	FICA	1,720
22-01	FRS	1,860
23-00	INSURANCE-HEALTH	3,470
23-02	INSURANCE-VISION CARE	30
23-04	INSURANCE-DENTAL, ADD, LIFE, DISABILITY	290

SLA 19-2215 RECLASS LOGISTICS & SAFETY OFFICER

12-00	SALARIES	1,270-
21-00	FICA	100-
22-01	FRS	100-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				709,170			
001-2222-526.14-00	OVERTIME	511,788	555,303	513,450	507,280	701,100	193,820
	LEVEL TEXT			TEXT AMT			
	ADPT OVERTIME			422,640			
	ADDITIONAL CALCS			278,460			
				701,100			
001-2222-526.15-08	CLOTHING/CLEANING ALLOW	12,111	12,346	15,540	14,320	17,600	3,280
001-2222-526.15-50	PARAMEDIC DIFFERENTIAL	262,675	256,500	334,500	334,500	0	334,500-
001-2222-526.21-00	FICA	165,646	175,421	219,420	184,630	256,550	71,920
	LEVEL TEXT			TEXT AMT			
	ADPT FICA			228,330			
	ADDITIONAL CALCS			28,220			
				256,550			
001-2222-526.22-01	FLORIDA RETIREMENT SYSTEM	51,403	179,688	189,700	166,160	285,600	119,440
	LEVEL TEXT			TEXT AMT			
	ADPT FRS			285,100			
	FRS FOR ADDITIONAL CALCS			500			
				285,600			
001-2222-526.22-02	PENSION FUND CONTRIB	505,580	385,011	471,840	396,100	463,750	67,650
	LEVEL TEXT			TEXT AMT			
	ADPT PENSION			247,090			
	ADDITIONAL CALCS			54,660			
	INSURANCE TAX PREMIUM - FIRE			162,000			
				463,750			
001-2222-526.23-00	INSURANCE	275,591	339,953	374,800	357,950	418,190	60,240
001-2222-526.23-02	VISION CARE	2,236	2,339	2,560	2,460	2,640	180
001-2222-526.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	43,100	43,100
001-2222-526.24-00	WORKERS' COMPENSATION	57,680	57,680	57,680	57,680	19,810	37,870-
001-2222-526.27-00	EDUCATIONAL ASSISTANCE	5,768	3,270	13,320	13,320	20,000	6,680

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
*	PERSONNEL EXPENDITURES	3,524,192	3,715,079	4,470,990	4,027,930	5,682,240	1,654,310
	OPERATING EXPENDITURES						
001-2222-526.31-04	MEDICAL SERVICES	28,171	29,194	39,390	39,390	87,850	48,460
	LEVEL TEXT						
	ADPT ALL MEDICAL SERVICES						
	SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE						5,250
	SLA 19-2201 TRAINING OFFICER (1)						500
	SLA 19-2203 QUALITY IMPROVEMENT PROGRAM OFFICER						500
	SLA 19-2204 MEDICAL DIRECTOR SERVICES						10,110
	SLA 19-2207 NFPA PHYSICALS						36,000
							87,850
001-2222-526.31-05	OTHER PROFESSIONAL SVCS	86,910	85,931	110,690	110,690	110,380	310-
	LEVEL TEXT						
	ADPT CRITICAL INCIDENT STRESS DEBRIEFING						5,000
	EMS BILLING SERVICES						4,890
	PROFESSIONAL SERVICES						100,490
							110,380
001-2222-526.31-10	HAZ/MAT, MISC INCIDENTS	339	367	1,120	1,120	1,120	0
001-2222-526.40-00	TRAVEL AND PER DIEM	338	0	1,400	1,400	1,000	400-
001-2222-526.41-00	COMMUNICATION SERVICES	23,676	27,381	30,130	30,130	32,130	2,000
	LEVEL TEXT						
	ADPT COMMUNICATION SERVICES						31,330
	SLA 19-2201 TRAINING OFFICERS (1)						480
	SLA 19-2203 QUALITY IMPROVEMENT OFFICER						320
							32,130
001-2222-526.42-00	POSTAGE AND MAILING	33	78	100	100	100	0
001-2222-526.43-01	WATER & SEWER	9,706	11,048	17,000	17,000	15,000	2,000-
001-2222-526.43-02	ELECTRIC	32,056	36,279	36,420	36,420	40,000	3,580

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-2222-526.44-00	RENTALS & LEASES	1,747	1,712	1,700	1,700	1,750	50
001-2222-526.46-00	REPAIR & MAINTENANCE	25,107	41,882	86,870	54,060	54,450	390

LEVEL	TEXT	TEXT	AMT
ADPT	REPAIR & MAINTENANCE		19,000

	SLA 19-2209 STRYKER SERVICE AGREEMENT		35,450
			54,450

001-2222-526.46-03	R&M VEHICLES & EQUIPMENT	3,034	6,162	7,650	7,650	10,000	2,350
001-2222-526.46-04	BUILDINGS	0	0	0	0	5,000	5,000

LEVEL	TEXT	TEXT	AMT
ADPT	SLA 19-2218 WIRELESS DOOR LOCKS		5,000
			5,000

001-2222-526.46-50	FLEET - ADMINISTRATIVE	7,290	15,150	14,460	14,460	51,490	37,030
001-2222-526.46-51	FLEET - LABOR	31,370	33,936	16,250	16,250	16,900	650
001-2222-526.46-52	FLEET - PARTS	41,058	30,482	28,200	28,200	29,980	1,780
001-2222-526.46-53	FLEET - OUTSOURCED	1,022	10,445	6,500	6,500	4,930	1,570-
001-2222-526.47-00	PRINTING & BINDING	137	1,222	500	500	500	0
001-2222-526.49-01	BANK AND TRANSACTION FEES	4,884	4,812	4,800	4,800	4,800	0
001-2222-526.49-14	LICENSES, FEES, PERMITS	21,692	31,986	34,920	34,920	31,970	2,950-

LEVEL	TEXT	TEXT	AMT
ADPT	LICENSES, FEES, PERMITS		20,000
	IMAGE TREND HOSTING AND SUPPORT		4,270
	MOBILE EYES HOSTING AND SUPPORT		4,050

	SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE		2,210
	SLA 19-2201 TRAINING OFFICER (1)		720
	SLA 19-2203 QUALITY IMPROVEMENT PROGRAM OFFICER		720
			31,970

001-2222-526.49-69	FOOD	274	942	880	880	1,000	120
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LEVEL	TEXT	TEXT	AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	FOOD			1,000			
				1,000			
001-2222-526.49-72	PAYMENT TO SWD	3,603	3,736	4,410	4,410	4,410	0
001-2222-526.51-00	OFFICE SUPPLIES	2,905	3,022	3,150	3,150	3,000	150-
001-2222-526.52-01	OTHER OPERATING SUPPLIES	104,645	130,717	131,100	131,100	238,600	107,500
LEVEL	TEXT			TEXT AMT			
ADPT	OPERATING SUPPLIES			131,100			

	SLA 19-2205 EQUIPMENT FOR WVID			35,000			
	SLA 19-2206 EQUIPMENT FOR RESERVE AMBULANCE			35,000			
	SLA 19-2210 EMS SUPPLIES AND PHARMACEUTICALS			37,500			
				238,600			
001-2222-526.52-02	FUEL	26,749	31,759	43,450	43,450	46,130	2,680
LEVEL	TEXT			TEXT AMT			
ADPT	FUEL			45,000			

	SLA 19-2201 TRAINING OFFICERS (1)			1,130			
				46,130			
001-2222-526.52-07	UNIFORMS	8,530	10,664	28,900	28,900	39,180	10,280
LEVEL	TEXT			TEXT AMT			
ADPT	UNIFORMS COSTS			28,900			

	SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE			8,950			
	SLA 19-2201 TRAINING OFFICERS (1)			830			
	SLA 19-2203 QUALITY IMPROVEMENT PROGRAM OFFICER			500			
				39,180			
001-2222-526.52-08	PROTECTIVE GEAR	21,553	39,974	57,750	57,750	185,030	127,280
LEVEL	TEXT			TEXT AMT			
ADPT	PROTECTIVE GEAR			57,130			

	SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE			64,100			
	SLA 19-2201 TRAINING OFFICER (1)			5,050			
	SLA 19-2208 CANCER PREVENTION INITIATIVE			6,250			
	SLA 19-2214 WILDLAND/RESCUE PROTECTIVE CLOTHING			52,500			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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185,030

001-2222-526.52-50	MINOR OPERATING EQUIPMENT	13,110	26,386	30,310	30,310	171,430	141,120
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LEVEL	TEXT	TEXT AMT
ADPT	MINOR OPERATING	19,370

	SLA 19-2201 TRAINING OFFICER (1)	24,420
	SLA 19-2203 QUALITY IMPROVEMENT PROGRAM OFFICER	5,140
	SLA 19-2205 EQUIPMENT FOR WVID	50,000
	SLA 19-2206 EQUIPMENT FOR RESERVE AMBULANCE	50,000
	SLA 19-2210 EMS EQUIPMENT	1,000
	SLA 19-2212 REPLACEMENT KNOX KEYSECURE DEVICES	15,500
	SLA 19-2213 SMART BASIC MANIKIN	1,000
	SLA 19-2217 WIRELESS DOOR LOCKS	5,000
		171,430

001-2222-526.52-99	PUBLIC EDUCATION	1,149	1,271	1,000	1,000	1,000	0
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001-2222-526.54-00	BOOKS, PUBLIC, SUBS, MEMB	863	263	15,235	500	500	0
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LEVEL	TEXT	TEXT AMT
ADPT	BOOKS	
	EMERGENCY MEDICAL SERVICES FIELD GUIDE, ALS VERSION 19TH EDITION	185
	PEDIATRIC EDUCATION FOR PREHOSPITAL PROFESSIONALS (PEPP), EPC VERSION	280
	INSTRUCTOR TOOL KIT, PEDIATRIC EDUCATION FOR PREHOSPITAL PROFESSIONALS, EPC VERSION	35
		500

001-2222-526.55-00	TRAINING & EDUCATION	26,643	26,395	63,345	61,510	33,510	28,000-
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LEVEL	TEXT	TEXT AMT
ADPT	TRAINING & EDUCATION	33,510
	CPR FOR THE PUBLIC	
	EMS TRAINING CLASS/CONFERENCE	
	ONLINE TRAINING (TARGET SOLUTIONS)	
	PARAMEDIC SCHOOL SCHOLARSHIPS	
	TRANSITIONAL RECRUITS-PARAMEDIC SCHOOL	
		33,510

* OPERATING EXPENDITURES		528,594	643,196	817,630	768,250	1,223,140	454,890
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
CAPITAL OUTLAY							
001-2222-526.64-00	CAPITAL MACHINERY & EQUIP	0	0	2,800	2,800	571,600	568,800
LEVEL	TEXT						
ADPT	SLA 19-2200 WVID FIRE STATION PERSONNEL & RESCUE			441,600			
	SLA 19-2205 EQUIPMENT FOR WVID			65,000			
	SLA 19-2206 EQUIPMENT FOR RESERVE AMBULANCE			65,000			
				571,600			
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*	CAPITAL OUTLAY	0	0	2,800	2,800	571,600	568,800
**	PUBLIC SAFETY	4,052,786	4,358,275	5,291,420	4,798,980	7,476,980	2,678,000
	INTERFUND TRANSFERS						
001-2222-581.01-15	TO CAP ACQUISITION FUND	27,000	67,000	70,000	70,000	85,000	15,000
LEVEL	TEXT						
ADPT	STRETCHER REPLACEMENT PROGRAM			15,000			

	SLA 19-2211 LIFEPAK (EKG) REPLACEMENT PROGRAM			70,000			
				85,000			
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*	INTERFUND TRANSFERS	27,000	67,000	70,000	70,000	85,000	15,000
**	OTHER USES	27,000	67,000	70,000	70,000	85,000	15,000
***	FIRE RESCUE	4,079,786	4,425,275	5,361,420	4,868,980	7,561,980	2,693,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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BUILDING

PERSONNEL EXPENDITURES

001-2750-524.11-00	EXECUTIVE SALARIES	33,392	34,032	33,220	33,220	36,330	3,110
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LEVEL	TEXT	TEXT AMT
ADPT	EXECUTIVE SALARIES	27,250

	SLA 19-2753 REALLOCATE NDS DIRECTOR SALARY	9,080
		36,330

001-2750-524.12-00	REGULAR SALARIES	349,197	303,219	340,590	330,810	360,100	29,290
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001-2750-524.14-00	OVERTIME	1,161	47	0	0	500	500
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001-2750-524.21-00	FICA	27,166	23,604	27,130	26,380	27,820	1,440
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LEVEL	TEXT	TEXT AMT
ADPT	FICA	27,130
	FICA FOR OVERTIME	40

	SLA 19-2753 REALLOCATE NDS DIRECTOR SALARY	650
		27,820

001-2750-524.22-01	FLORIDA RETIREMENT SYSTEM	30,017	28,691	31,760	30,900	39,940	9,040
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LEVEL	TEXT	TEXT AMT
ADPT	FRS	38,630
	FRS FOR OVERTIME	40

	SLA 19-2753 REALLOCATE NDS DIRECTOR SALARY	1,270
		39,940

001-2750-524.23-00	INSURANCE-HEALTH	54,876	55,066	64,920	64,920	63,810	1,110-
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LEVEL	TEXT	TEXT AMT
ADPT	INSURANCE - HEALTH	63,000

	SLA 19-2753 REALLOCATE NDS DIRECTOR	810
		63,810

001-2750-524.23-02	VISION CARE	672	593	580	580	650	70
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LEVEL	TEXT	TEXT AMT

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	VISION CARE			640			

	SLA 19-2753 REALLOCATE NDS DIRETOR SALARY			10			
				650			
001-2750-524.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	8,120	8,120
LEVEL	TEXT		TEXT	AMT			
ADPT	DENTAL, LIFE, ADD, DISABILITY			8,050			

	SLA 19-2753 REALLOCATE NDS DIRECTOR			70			
				8,120			
001-2750-524.24-00	WORKERS' COMPENSATION	3,180	3,180	3,180	3,180	890	2,290-
001-2750-524.27-00	EDUCATIONAL ASSISTANCE	1,500	784	1,500	1,500	2,500	1,000

*	PERSONNEL EXPENDITURES	501,161	449,216	502,880	491,490	540,660	49,170

	OPERATING EXPENDITURES						
001-2750-524.34-00	OTHER CONTRACTED SERVICES	32,044	89,336	240,000	240,000	241,000	1,000
LEVEL	TEXT		TEXT	AMT			
ADPT	CONTRACTED SERVICES			240,000			

	SLA 19-2751 INTERPRETER SERVICES-CODE ENFORCEMENT			1,000			
				241,000			
001-2750-524.40-00	TRAVEL AND PER DIEM	225	256	2,750	2,750	2,750	0
001-2750-524.41-00	COMMUNICATION SERVICES	4,377	6,772	4,470	4,470	4,470	0
001-2750-524.44-00	RENTALS & LEASES	2,746	2,860	2,570	2,570	2,570	0
001-2750-524.46-50	FLEET - ADMINISTRATIVE	1,890	8,910	8,510	8,510	4,910	3,600-
001-2750-524.46-51	FLEET - LABOR	5,077	2,531	2,930	2,930	2,600	330-
001-2750-524.46-52	FLEET - PARTS	3,971	1,572	3,490	3,490	3,840	350
001-2750-524.46-53	FLEET - OUTSOURCED	189	75	70	70	80	10
001-2750-524.47-00	PRINTING & BINDING	826	1,713	2,000	2,000	2,000	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-2750-524.48-00	PROMOTIONAL ACTIVITIES	0	0	0	0	500	500
	LEVEL TEXT		TEXT	AMT			
	ADPT SLA 19-2750 PROMOTIONAL ITEMS			500			
				500			
001-2750-524.49-01	BANK AND TRANSACTION FEES	1,336	1,353	1,000	1,000	1,000	0
001-2750-524.49-14	TAGS, FEES, LICENSES	249	2,108	0	0	0	0
001-2750-524.51-00	OFFICE SUPPLIES	1,964	2,929	2,500	2,500	2,500	0
001-2750-524.52-02	FUEL	6,272	6,253	12,000	12,000	7,180	4,820-
001-2750-524.52-07	UNIFORMS	1,026	1,027	1,500	1,500	1,500	0
001-2750-524.52-50	MINOR OPERATING EQUIPMENT	2,508	17,303	500	500	500	0
001-2750-524.54-00	BOOKS, PUBLIC, SUBS, MEMB	420	410	430	430	430	0
	LEVEL TEXT		TEXT	AMT			
	ADPT MEMBERSHIPS						
	FLORIDA ASSOCIATION OF CODE ENFORCEMENT (7)			245			
	NOTARY LICENSING (2)			185			
				430			
001-2750-524.55-00	TRAINING & EDUCATION	0	1,900	2,000	2,000	2,000	0
*	OPERATING EXPENDITURES	65,120	147,308	286,720	286,720	279,830	6,890-
	CAPITAL OUTLAY						
001-2750-524.64-00	MACHINERY & EQUIPMENT	68,958	23,717	0	0	0	0
*	CAPITAL OUTLAY	68,958	23,717	0	0	0	0
**	PUBLIC SAFETY	635,239	620,241	789,600	778,210	820,490	42,280
***	BUILDING	635,239	620,241	789,600	778,210	820,490	42,280

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PUBLIC SERVICES							
PERSONNEL EXPENDITURES							
001-3036-572.11-00	EXECUTIVE SALARIES	0	0	0	0	102,530	102,530
LEVEL	TEXT	TEXT AMT					
ADPT	TRANSITION GENERAL SERVICES ADMIN	102,530					
		102,530					
001-3036-572.12-00	REGULAR SALARIES	631,692	647,238	771,390	711,710	875,750	164,040
LEVEL	TEXT	TEXT AMT					
ADPT	REGULAR SALARIES/WAGES	744,930					

	TRANSITION GENERAL SERVICES ADMIN	130,820					
	REGULAR SALARIES/WAGES	875,750					
001-3036-572.13-00	OTHER SALARIES & WAGES	0	0	0	15,980	49,090	33,110
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-3606 WINTER CAMP EXPANSION	720					
	12-00 SALARIES	150					
	14-00 OVERTIME	70					
	21-00 FICA	-----					
	SLA 19-3615 RECREATION ATTENDANT-PT TO FT (2)	28,350					
	12-00 SALARIES	280					
	14-00 OVERTIME	2,190					
	21-00 FICA	2,370					
	22-01 FRS	13,840					
	23-00 INSURANCE-HEATHLH	80					
	23-02 INSURANCE-VISION CARE	1,040					
	23-04 INSURANCE-DENTAL, LIFE, ADD, DISABILITY	49,090					
001-3036-572.14-00	OVERTIME	6,080	12,689	5,490	5,490	6,680	1,190
LEVEL	TEXT	TEXT AMT					
ADPT	OVERTIME	5,970					

	TRANSITION GENERAL SERVICES ADMIN	710					
		6,680					
001-3036-572.21-00	FICA	47,600	48,931	58,400	53,820	70,700	16,880

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	FICA	52,810
	FICA-OVERTIME CALCULATION	460

	TRANSITION GENERAL SERVICES ADMIN	
	FICA	17,370
	ADDITIONAL FICA FOR OVERTIME	60
		70,700

001-3036-572.22-01	FLORIDA RETIREMENT SYSTEM	43,209	50,259	57,280	53,640	99,030	45,390
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LEVEL	TEXT	TEXT AMT
ADPT	FRS	63,110
	FRS-OVERTIME CALCULATION	500

	TRANSITION GENERAL SERVICES ADMIN	
	FRS	35,320
	ADDITIONAL FRS FOR OVERTIME	100
		99,030

001-3036-572.23-00	INSURANCE-HEALTH	82,183	127,958	130,000	130,000	156,880	26,880
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LEVEL	TEXT	TEXT AMT
ADPT	HEALTH INSURANCE	133,250

	TRANSITION GENERAL SERVICES ADMIN	
	HEALTH INSURANCE	23,630
		156,880

001-3036-572.23-02	VISION CARE	640	691	760	760	1,030	270
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LEVEL	TEXT	TEXT AMT
ADPT	VISION INSURANCE	900

	TRANSITION GENERAL SERVICES ADMIN	
	VISION INSURANCE	130
		1,030

001-3036-572.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	13,140	13,140
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LEVEL	TEXT	TEXT AMT
ADPT	DENTAL, LIFE, ADD & DISABILITY	10,820

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE

	TRANSITION GENERAL SERVICES ADMIN DENTAL, LIFE, ADD & DISABILITY			2,320 13,140			
001-3036-572.24-00	WORKERS' COMPENSATION	8,310	8,310	8,310	8,310	9,000	690
LEVEL	TEXT			TEXT AMT			
ADPT	WORKERS COMPENSATION			8,850			

	TRANSITION GENERAL SERVICES ADMIN			150 9,000			
001-3036-572.27-00	EDUCATIONAL ASSISTANCE	0	0	1,500	1,500	5,000	3,500
*	PERSONNEL EXPENDITURES	819,714	896,076	1,033,130	981,210	1,388,830	407,620

	OPERATING EXPENDITURES						
001-3036-572.31-05	OTHER PROF SVS	1,500	0	0	0	11,000	11,000
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3607 ADA TRANSITION PLAN			6,000			

	TRANSITION GENERAL SERVICES ADMIN PROFESSIONAL CREATIVE SERVICES			5,000 11,000			
001-3036-572.34-00	OTHER CONTRACTED SERVICES	67,755	75,992	89,829	90,490	111,430	20,940
LEVEL	TEXT			TEXT AMT			
ADPT	ATHLETIC OFFICIALS			12,040			
	CLASS INSTRUCTORS			24,100			
	SIGNATURE/SPECIAL EVENTS, ACTIVITIES, PROGRAMS			38,100			
	FREEDOM FESTIVAL FIREWORKS			7,500			
	BUS TRANSPORTATION CAMP PROGRAMS			17,150			

	SLA 19-3600 ACCREDITATION PROCESS			3,290			
	SLA 19-3609 CONCERTS IN THE PARK			2,550			
	SLA 19-3613 MARINA PARK DOCK PILE WRAPPING			6,700			
				111,430			
001-3036-572.40-00	TRAVEL AND PER DIEM	1,984	2,218	2,400	2,400	7,260	4,860

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	FRPA ANNUAL CONFERENCE		2,400

	SLA 19-3600 ACCREDITATION PROCESS		1,100

	TRANSITION GENERAL SERVICES ADMIN		
	NATIONAL RECREATION & PARK ASSOCIATION CONF		1,100
	3CMA BOARD MEETING/ANNUAL CONF		1,400
	FLORIDA FESTIVAL & EVENTS ASSOCIATION CONF		600
	FRPA & PROFESSIONAL DEVELOPMENT CLASSES		660
			7,260

001-3036-572.41-00	COMMUNICATION SERVICES	2,042	3,115	3,290	3,290	3,990	700
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LEVEL	TEXT	TEXT	AMT
ADPT	CELL PHONE SERVICE/STAFF		2,600
	CELL PHONE SERVICE/CAMP PROGRAMS		250

	TRANSITION GENERAL SERVICES ADMIN		1,140
			3,990

001-3036-572.44-00	RENTALS & LEASES	29,418	35,236	42,730	42,730	48,180	5,450
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LEVEL	TEXT	TEXT	AMT
ADPT	COPIER LEASES MORGAN/MULLEN CENTERS		2,510
	COPIES PER LEASES MORGAN/MULLEN CENTERS		3,450
	SIGNATURE/SPECIAL EVENTS, ACTIVITIES, PROGRAMS		36,770
	SPECIALTY CAMPS		350

	TRANSITION GENERAL SERVICES ADMIN		
	COPIER LEASE		2,100
	COPIER COPIES (B/W & COLOR)		3,000
			48,180

001-3036-572.46-01	R&M OFFICE EQUIPMENT	862	1,475	1,340	1,340	1,340	0
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001-3036-572.46-04	R&M BUILDINGS	188	0	0	0	0	0
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001-3036-572.46-09	R&M LANDSCAPING	810	225	1,200	1,200	1,200	0
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LEVEL	TEXT	TEXT	AMT
ADPT	TRIBUTE PROGRAM (TREES)		1,200
			1,200

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-3036-572.46-50	FLEET - ADMINISTRATIVE	450	2,220	2,130	2,130	1,770	360-
001-3036-572.46-51	FLEET - LABOR	852	550	780	780	590	190-
001-3036-572.46-52	FLEET - PARTS	265	621	400	400	450	50
001-3036-572.46-53	FLEET - OUTSOURCED	0	2,420	20	20	720	700
001-3036-572.47-00	PRINTING & BINDING	8,375	11,925	13,360	13,360	26,470	13,110

LEVEL	TEXT	TEXT AMT
ADPT	ACTIVITY GUIDES/SCHOOL NEWSLETTERS	8,300
	ARTS ON THE GREEN EVENT	
	DOG FRIENDLY PARKS	850
	PARK PAMPHLET AND TRIBUTE PAMPHLET REPRINT	2,000
	SIGNATURE/SPECIAL EVENTS, ACTIVITIES, PROGRAMS	1,710
	SIGNAGE & STATIONERY	600
	ADDITIONAL BANNERS FOR EVENTS	320

	TRANSITION GENERAL SERVICES ADMIN	
	NORTH PORT COMMUNITY NIGHT	930
	PRINT MARKETING	11,600
	DIVISION BUSINESS CARDS	160
		26,470

001-3036-572.48-00	PROMOTIONAL ACTIVITIES	1,630	1,659	700	700	4,950	4,250
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3604 PROMOTIONAL GIVEAWAY ITEMS	1,500

	TRANSITION GENERAL SERVICES ADMIN	
	DEPARTMENT PROMOTIONAL ITEMS	750
	NORTH PORT COMMUNITY NIGHT	2,700
		4,950

001-3036-572.49-01	BANK AND TRANSACTION FEES	4,266	4,327	3,500	3,500	5,000	1,500
001-3036-572.49-02	CASH OVER AND SHORT	16	11	0	0	0	0
001-3036-572.49-12	ADS AND PUBLIC NOTICES	7,236	7,212	26,590	26,590	28,890	2,300

LEVEL	TEXT	TEXT AMT
ADPT	CAMP PROGRAMS	630
	RECREATOR (PEACH JAR)	500
	SIGNATURE/SPECIAL EVENTS, ACTIVITIES, PROGRAMS	8,960

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	OTHER ADVERTISING			16,000			
	----- SLA 19-3601 MORGAN CENTER TEEN ROOM			50			
	----- SLA 19-3609 CONCERT IN THE PARKS			450			
	----- TRANSITION GENERAL SERVICES ADMIN NORTH PORT COMMUNITY NIGHT - FACEBOOK/RADIO			2,300 28,890			
001-3036-572.49-14	TAGS, FEES & LICENSES	1,672	2,475	2,650	2,650	3,950	1,300
LEVEL	TEXT			TEXT AMT			
ADPT	ARTS ON THE GREEN EVENT			50			
	MOVIES IN THE PARK			2,000			
	SARASOTA COUNTY HEALTH PERMIT (PORTA-POTTIES)			200			
	BROADCAST MUSIC INC. LICENSE			700			
	----- SLA 19-3611 ASCAP LICENSE			700			
	----- TRANSITION GENERAL SERVICES ADMIN ANNUAL AWARD SUBMISSIONS			300 3,950			
001-3036-572.49-69	FOOD	6,227	13,469	12,810	12,810	15,990	3,180
LEVEL	TEXT			TEXT AMT			
ADPT	CAMP PROGRAMS			2,150			
	SIGNATURE/SPECIAL EVENTS, ACTIVITIES, PROGRAMS			11,540			
	----- TRANSITION GENERAL SERVICES ADMIN CIP COMMUNITY CELEBRATIONS			1,500			
	----- SLA 19-3601 MORGAN CENTER TEEN ROOM			800 15,990			
001-3036-572.51-00	OFFICE SUPPLIES	3,768	3,518	3,750	3,750	4,350	600
LEVEL	TEXT			TEXT AMT			
ADPT	OFFICE SUPPLIES			3,200			
	----- TRANSITION GENERAL SERVICES OFFICE SUPPLIES			1,150 4,350			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-3036-572.52-01	OTHER OPERATING SUPPLIES	31,668	38,917	57,471	53,810	62,760	8,950

LEVEL	TEXT	TEXT	AMT
ADPT	ATHLETIC SUPPLIES (FACILITIES, PROGRAMS, LEAGUES)		5,290
	CAMP PROGRAMS		25,610
	CPR CLASS SUPPLIES		200
	FACILITY SUPPLIES - STORAGE, SIGNAGE, CLEANING		1,600
	FIRST AID		1,000
	SIGNATURE/SPECIAL EVENTS, ACTIVITIES, PROGRAMS		17,460

	SLA 19-3602 PARK AMENITY IMPROVEMENTS		7,700
	SLA 19-3606 WINTER CAMP EXPANSION		200
	SLA 19-3614 TOT TIME EQUIPMENT REFRESH		2,000

	TRANSITION GENERAL SERVICES ADMIN		
	ISTOCK IMAGES (GRAPHICS)		200
	CIP COMMUNITY CELEBRATION SUPPLIES		1,500
			62,760

001-3036-572.52-02	FUEL	1,248	1,099	1,080	1,080	1,640	560
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LEVEL	TEXT	TEXT	AMT
ADPT	FUEL		1,410

	TRANSITION GENERAL SERVICES ADMIN		
	FUEL		230
			1,640

001-3036-572.52-07	UNIFORMS	1,194	1,179	1,670	1,670	1,820	150
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LEVEL	TEXT	TEXT	AMT
ADPT	STAFF SHIRTS (REPLACE AS NECESSARY)		1,150
	CAMP PROGRAM COUNSELOR/CIT SHIRTS		670
			1,820

001-3036-572.52-50	MINOR OPERATING EQUIPMENT	8,332	51,661	36,899	4,550	6,610	2,060
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LEVEL	TEXT	TEXT	AMT
ADPT	TRIBUTE PROGRAM (BENCHES & PAVERS)		1,000

	TRANSITION GENERAL SERVICES ADMIN		
	REPLACEMENT MONITORS FOR BUSINESS SERVICES COORD		460
	STANDING DESK FOR COMMUNICATIONS/OUTREACH COORD & GRAPHIC DESIGN SPECIALIST		1,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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SLA 19-3601 MORGAN CENTER TEEN ROOM
4,150
6,610

001-3036-572.54-00	BOOKS, PUBLIC, SUBS, MEMB	1,616	3,458	3,640	3,640	6,700	3,060
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LEVEL	TEXT	TEXT AMT
ADPT	SUBSCRIPTIONS	
	SENIOR GAMES - STATEWIDE REPORTING PLATFORM	40
	VOLGISTICS VOLUNTEER DATABASE AND TRACKING	500
	ADOBE PRO	180
	MEMBERSHIPS	
	FLORIDA PARKS AND RECREATION ASSOCIATION	1,490
	NATIONAL PARKS AND RECREATION ASSOCIATION	170

	SLA 19-3600 ACCREDITATION PROCESS - COMMISSION FOR ACCREDITATION OF PARK AND RECREATION SUBSCRIPTION	550

	TRANSITION GENERAL SERVICES ADMIN SUBSCRIPTIONS	
	ADOBE CREATIVE SUITES	1,820
	ADOBE INDESIGN NEWSLETTER	50
	MEMBERSHIPS	
	AMERICAN GRANT WRITERS ASSOCIATION	120
	CITY-COUNTY COMMUNICATIONS/MARKETING ASSOC	400
	FLORIDA FESTIVAL AND EVENTS ASSOCIATION	250
	FLORIDA OUTDOOR WRITERS ASSOCIATION	180
	FLORIDA PUBLIC RELATIONS ASSOCIATION	170
	FLORIDA RECREATION & PARKS ASSOCIATION	130
	NATIONAL RECREATION & PARKS ASSOCIATION	150
	VISIT FLORIDA	500
		6,700

001-3036-572.55-00	TRAINING & EDUCATION	2,568	1,802	2,520	2,520	7,420	4,900
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LEVEL	TEXT	TEXT AMT
ADPT	FRPA ANNUAL CONFERENCE	1,720
	FRPA WORKSHOPS	500
	VSI (RECTRAC) TRAINING	300

	SLA 19-3600 ACCREDITATION PROCESS	600

	TRANSITION GENERAL SERVICES ADMIN	
	NRPA - NATIONAL RECREATION & PARK ASSN CONFERENCE	600
	FRPA - FL RECREATION & PARKS ASSN CEU CLASSES	300

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
001-3037-572.13-00	OTHER SALARIES & WAGES	0	0	0	0	400,010	400,010

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3800 AQUATICS SUPERVISOR	
	12-00 SALARIES	24,460
	21-00 FICA	1,870
	22-01 FRS	2,020
	23-00 INSURANCE-HEALTH	3,470
	23-02 INSURANCE-VISION	20
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	290

	SLA 19-3801 ASSISTANT AQUATICS SUPERVISOR	
	12-00 SALARIES	22,500
	14-00 OVERTIME	960
	21-00 FICA	1,770
	22-01 FRS	1,910
	23-00 INSURANCE-HEALTH	3,470
	23-02 INSURANCE-VISION	30
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	290

	SLA 19-3802 HEAD LIFEGUARD	
	12-00 SALARIES	16,380
	14-00 OVERTIME	560
	21-00 FICA	1,300
	22-01 FRS	1,400
	23-00 INSURANCE-HEALTH	2,890
	23-02 INSURANCE-VISION	20
	23-04 INSURANCE-DENTAL, ADD LIFE, DISABILITY	230

	SLA 19-3803 LIFEGUARD II FULL-TIME	
	12-00 SALARIES	21,390
	14-00 OVERTIME	700
	21-00 FICA	1,690
	22-01 FRS	1,830
	23-00 INSURANCE-HEALTH	4,630
	23-02 INSURANCE-VISION	30
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	350

	SLA 19-3804 LIFEGUARD II SEASONAL/PART-TIME	
	12-00 SALARIES	93,920
	21-00 FICA	7,190
	22-01 FRS	7,760

	SLA 19-3805 LIFEGUARD I FULL-TIME	
	12-00 SALARIES	9,340
	14-00 OVERTIME	400

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	21-00 FICA			750			
	22-01 FRS			810			
	23-00 INSURANCE-HEALTH			2,320			
	23-02 INSURANCE-VISION			20			
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY			180			

SLA 19-3806	LIFEGUARD I SEASONAL/PART-TIME						
	12-00 SALARIES			89,040			
	21-00 FICA			6,820			
	22-01 FRS			7,360			

SLA 19-3807	POOL TECHNICIAN FULL-TIME						
	12-00 SALARIES			10,000			
	14-00 OVERTIME			700			
	21-00 FICA			820			
	22-01 FRS			890			
	23-00 INSURANCE-HEALTH			2,320			
	23-02 INSURANCE-VISION			20			
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY			170			

SLA 19-3808	POOL TECHNICIAN PART-TIME						
	12-00 SALARIES			4,310			
	21-00 FICA			340			
	22-01 FRS			360			

SLA 19-3809	AQUATICS RECREATION ATTENDANT FT						
	12-00 SALARIES			18,690			
	21-00 FICA			1,430			
	22-01 FRS			1,540			
	23-00 INSURANCE-HEALTH			4,640			
	23-02 INSURANCE-VISION			40			
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY			360			

SLA 19-3810	AQUATICS RECREATION ATTENDANT PT						
	12-00 SALARIES			9,490			
	21-00 FICA			730			
	22-01 FRS			790			
				400,010			

*	PERSONNEL EXPENDITURES	0	0	0	0	400,010	400,010

	OPERATING EXPENDITURES						
001-3037-572.34-00	OTHER CONTRACTED SERVICES	0	0	0	0	14,970	14,970

LEVEL TEXT TEXT AMT

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL) SWIM PROGRAMS			14,970 14,970			
001-3037-572.41-00	COMMUNICATION SERVICES	0	0	0	0	720	720
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3800 AQUATICS SUPERVISOR			180			
	SLA 19-3801 ASSISTANT AQUATICS SUPERVISOR			180			
	SLA 19-3802 HEAD LIFEGUARD			180			
	SLA 19-3807 POOL TECHNICIAN FULL-TIME			180			
				720			
001-3037-572.43-00	UTILITY SERVICES	0	0	0	0	11,770	11,770
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL) WATER & SEWER SERVICE			8,080			
	HVAC			3,350			
	DATA COMMUNICATION SERVICES			340			
	----- PROJECTIONS BASED UPON A JULY 1, 2019 GRAND OPENING FOR THE AQUATIC CENTER			11,770			
001-3037-572.43-02	ELECTRIC	0	0	0	0	35,590	35,590
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)			35,590 35,590			
001-3037-572.44-00	RENTALS & LEASES	0	0	0	0	2,130	2,130
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL) ----- COPIER LEASES & COPY CHARGES			930			
	MOVIE IN THE AQUATIC CENTER			1,200 2,130			
001-3037-572.46-01	R&M OFFICE EQUIPMENT	0	0	0	0	300	300
LEVEL	TEXT			TEXT AMT			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)			300 300			
001-3037-572.46-03	VEHICLES & EQUIPMENT	0	0	0	0	4,090	4,090
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)			4,090			

	PROJECTIONS BASED UPON A JULY 1, 2019 GRAND OPENING FOR THE AQUATIC CENTER			4,090			
001-3037-572.46-04	R&M BUILDINGS	0	0	0	0	8,170	8,170
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)						
	HVAC SERVICE			8,170			

	PROJECTIONS BASED UPON A JULY 1, 2019 GRAND OPENING FOR THE AQUATIC CENTER			8,170			
001-3037-572.47-00	PRINTING & BINDING	0	0	0	0	1,000	1,000
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)			1,000			
				1,000			
001-3037-572.48-00	PROMOTIONAL ACTIVITIES	0	0	0	0	750	750
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)						
	GRAND OPENING EVENT GIVE-AWAYS			750			
				750			
001-3037-572.49-01	BANK AND TRANSACTION FEES	0	0	0	0	900	900
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)						
				900			
				900			
001-3037-572.49-14	TAGS, FEES & LICENSES	0	0	0	0	1,000	1,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-3037-572.52-50	MINOR OPERATING EQUIPMENT	0	0	0	0	5,000	5,000
LEVEL	TEXT						
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)						
							5,000
							5,000
001-3037-572.54-00	BOOKS, PUBLIC, SUBS, MEMB	0	0	0	0	480	480
LEVEL	TEXT						
ADPT	MEMBERSHIPS - FLORIDA PARKS & RECREATION ASSOC						
	SLA 19-3800 AQUATICS SUPERVISOR						160
	SLA 19-3801 ASSISTANT AQUATIC SUPERVISOR						160
	SLA 19-3807 POOL TECHNICIAN FULL-TIME						160
							480
001-3037-572.55-00	TRAINING & EDUCATION	0	0	0	0	10,000	10,000
LEVEL	TEXT						
ADPT	SLA 19-3811 NPAC BUDGET (NON-PERSONNEL)						
	INITIAL TRAINING AND CERTIFICATION FOR STAFF						10,000
							10,000
* OPERATING EXPENDITURES		0	0	0	0	141,950	141,950
** CULTURE/RECREATION		0	0	0	0	541,960	541,960

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
001-3038-572.12-00	REGULAR SALARIES	0	0	0	0	332,880	332,880
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			332,880			
				332,880			
001-3038-572.14-00	OVERTIME	0	0	0	0	7,470	7,470
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			7,470			
				7,470			
001-3038-572.15-08	CLOTHING/CLEANING ALLOW	0	0	0	0	1,080	1,080
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			1,080			
				1,080			
001-3038-572.21-00	FICA	0	0	0	0	23,830	23,830
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			23,830			
				23,830			
001-3038-572.22-01	FLORIDA RETIREMENT SYSTEM	0	0	0	0	27,500	27,500
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			27,500			
				27,500			
001-3038-572.23-00	INSURANCE-HEALTH	0	0	0	0	61,760	61,760
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			61,760			
				61,760			
001-3038-572.23-02	VISION CARE	0	0	0	0	580	580
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-3852 REORGANIZATION			580			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
001-3038-572.46-04	R&M BUILDINGS	0	0	0	0	5,000	5,000
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-0778 REORGANIZATION		5,000				
			5,000				
001-3038-572.46-09	R&M LANDSCAPING	0	0	0	0	123,780	123,780
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-3852 REORGANIZATION		123,780				
			123,780				
001-3038-572.46-50	FLEET - ADMINISTRATIVE	0	0	0	0	24,120	24,120
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-3852 REORGANIZATION		24,120				
			24,120				
001-3038-572.46-51	FLEET - LABOR	0	0	0	0	13,000	13,000
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-3852 REORGANIZATION		13,000				
			13,000				
001-3038-572.46-52	FLEET - PARTS	0	0	0	0	15,230	15,230
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-3852 REORGANIZATION		15,230				
			15,230				
001-3038-572.46-53	FLEET - OUTSOURCED	0	0	0	0	1,380	1,380
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-3852 REORGANIZATION		1,380				
			1,380				
001-3038-572.49-14	TAGS, FEES & LICENSES	0	0	0	0	2,180	2,180
	LEVEL TEXT		TEXT AMT				
	ADPT SLA 19-3852 REORGANIZATION		2,180				

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				2,180			
001-3038-572.49-69	FOOD	0	0	0	0	400	400
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-3852 REORGANIZATION			400			
				400			
001-3038-572.51-00	OFFICE SUPPLIES	0	0	0	0	500	500
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-3852 REORGANIZATION			500			
				500			
001-3038-572.52-00	OPERATING SUPPLIES	0	0	0	0	10,000	10,000
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-3852 REORGANIZATION			10,000			
				10,000			
001-3038-572.52-02	FUEL	0	0	0	0	12,750	12,750
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-3852 REORGANIZATION			12,750			
				12,750			
001-3038-572.52-07	UNIFORMS	0	0	0	0	1,700	1,700
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-3852 UNIFORMS			1,700			
				1,700			
001-3038-572.52-50	MINOR OPERATING EQUIPMENT	0	0	0	0	9,000	9,000
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-3852 REORGANIZATION			9,000			
				9,000			
001-3038-572.54-00	BOOKS, PUBLIC, SUBS, MEMB	0	0	0	0	150	150
	LEVEL TEXT			TEXT AMT			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-3852 REORGANIZATION			150 150			
001-3038-572.55-00	TRAINING & EDUCATION	0	0	0	0	2,470	2,470
LEVEL	TEXT						
ADPT	SLA 19-3852 REORGANIZATION			2,470 2,470			

*	OPERATING EXPENDITURES	0	0	0	0	295,460	295,460
**	CULTURE/RECREATION	0	0	0	0	757,770	757,770

***	PUBLIC SERVICES	1,005,656	1,167,342	1,456,718	1,319,930	3,095,340	1,775,410

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
NON-DEPARTMENTAL							
PERSONNEL EXPENDITURES							
001-9100-513.25-00	UNEMPLOYMENT COMPENSATION	1,650	3,818	8,800	8,800	3,500	5,300-
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*	PERSONNEL EXPENDITURES	1,650	3,818	8,800	8,800	3,500	5,300-
OPERATING EXPENDITURES							
001-9100-513.31-05	OTHER PROFESSIONAL SVCS	130,638	103,541	117,400	117,400	111,910	5,490-
LEVEL	TEXT		TEXT	AMT			
ADPT	PFM ASSET MANAGEMENT FEES			73,000			
	SUNTRUST INVESTMENT CUSTODY ACCOUNT FEES			18,750			
	SUNTRUST BANK FEES			20,160			
				111,910			
001-9100-513.42-00	POSTAGE AND MAILING	28,735	37,134	40,000	40,000	40,000	0
001-9100-513.45-00	INSURANCE	380,955	318,810	300,620	300,620	483,910	183,290
LEVEL	TEXT		TEXT	AMT			
ADPT	ADMINISTRATION FEES-RISK			32,490			
	PROPERTY-RISK			112,260			
	GENERAL LIABILITY, CRIME, PUBLIC OFFICIAL-RISK			95,620			
	AUTO LIABILITY/PHYSICAL DAMAGE-RISK			14,750			
	ESTIMATED CLAIMS-RISK			228,790			
				483,910			
001-9100-513.46-50	FLEET - ADMINISTRATIVE	1,170	1,860	1,770	1,770	1,120	650-
001-9100-513.46-51	FLEET - LABOR	1,242	587	980	980	650	330-
001-9100-513.46-52	FLEET - PARTS	461	463	500	500	300	200-
001-9100-513.46-53	FLEET - OUTSOURCED	0	0	70	70	0	70-
001-9100-513.49-14	TAGS, FEES, LICENSES	11	4,470	0	0	0	0
001-9100-513.49-55	CONTINGENCY	0	0	50,000	50,000	50,000	0
001-9100-513.52-50	MINOR OPERATING EQUIPMENT	0	37	0	0	0	0
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*	OPERATING EXPENDITURES	543,212	466,902	511,340	511,340	687,890	176,550

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	CAPITAL OUTLAY						
001-9100-513.64-00	CAPITAL MACHINERY & EQUIP	0	17,199	21,650	0	0	0
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*	CAPITAL OUTLAY	0	17,199	21,650	0	0	0
**	GEN GOVT SERVICES	544,862	487,919	541,790	520,140	691,390	171,250
	OPERATING EXPENDITURES						
001-9100-574.48-50	CITY BIRTHDAY CELEBRATION	0	0	0	0	25,000	25,000
	LEVEL TEXT						
	ADPT SLA 19-9100 60TH CITY ANNIVERSARY						
				TEXT AMT			
				25,000			
				25,000			
		-----	-----	-----	-----	-----	-----
*	OPERATING EXPENDITURES	0	0	0	0	25,000	25,000
**	CULTURE/RECREATION	0	0	0	0	25,000	25,000
	PERSONNEL EXPENDITURES						
001-9100-581.20-00	TRANSFERS OUT	0	0	0	250,000	0	250,000-
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*	PERSONNEL EXPENDITURES	0	0	0	250,000	0	250,000-
	INTERFUND TRANSFERS						
001-9100-581.01-15	TO CAP ACQUISITION FUND	0	0	250,000	0	250,000	250,000
		-----	-----	-----	-----	-----	-----
*	INTERFUND TRANSFERS	0	0	250,000	0	250,000	250,000
**	OTHER USES	0	0	250,000	250,000	250,000	0
		-----	-----	-----	-----	-----	-----
***	NON-DEPARTMENTAL	544,862	487,919	791,790	770,140	966,390	196,250
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****	EXPENDITURE	30,797,951	32,873,185	39,787,002	36,189,130	43,239,120	7,049,990

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
INSPECTOR EDUCATION REVENUE							
102-0000-322.10-00	EDUCATION SURCHARGE	41,103-	47,236-	30,000-	30,000-	45,000-	15,000-
102-0000-329.16-05	DEPT OF COMMUNITY AFFAIRS	3,671-	7,154-	20,000-	20,000-	10,000-	10,000
102-0000-329.16-06	DEPT BUSINESS PROF REGS	10,439-	8,734-	21,000-	21,000-	10,000-	11,000
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*		55,213-	63,124-	71,000-	71,000-	65,000-	6,000
**	SPECIAL ASSESSMENTS	55,213-	63,124-	71,000-	71,000-	65,000-	6,000
102-0000-361.00-00	INVESTMENT INCOME	932-	1,142-	400-	400-	800-	400-
		-----	-----	-----	-----	-----	-----
*		932-	1,142-	400-	400-	800-	400-
**	MISCELLANEOUS REVENUES	932-	1,142-	400-	400-	800-	400-
102-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	44,400	44,400	37,300	7,100-
		-----	-----	-----	-----	-----	-----
*		0	0	44,400	44,400	37,300	7,100-
**	OTHER SOURCES	0	0	44,400	44,400	37,300	7,100-
		-----	-----	-----	-----	-----	-----
***	INSPECTOR EDUCATION	56,145-	64,266-	27,000-	27,000-	28,500-	1,500-
		-----	-----	-----	-----	-----	-----
****	REVENUE	56,145-	64,266-	27,000-	27,000-	28,500-	1,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PLANNING & ZONING							
OPERATING EXPENDITURES							
102-0607-524.40-00	TRAVEL AND PER DIEM	13,376	9,981	13,500	13,500	13,500	0
102-0607-524.54-00	BOOKS, PUBLIC, SUBS, MEMB	4,261	4,091	5,000	5,000	6,000	1,000
	LEVEL						
	ADPT						
	TEXT						
	BOOKS						
	CODE BOOK COMMENTARIES			120			
	PUBLICATIONS						
	STUDY GUIDES, CEU COURSES AND CERTIFICATION						
	RENEWALS			2,600			
	MEMBERSHIPS						
	BUILDING OFFICIALS OF AMERICA			1,600			
	INTERNATIONAL CODE COUNCIL			1,680			
				6,000			
102-0607-524.55-00	TRAINING & EDUCATION	7,404	6,592	8,500	8,500	9,000	500
*	OPERATING EXPENDITURES	25,041	20,664	27,000	27,000	28,500	1,500
**	PUBLIC SAFETY	25,041	20,664	27,000	27,000	28,500	1,500
***	PLANNING & ZONING	25,041	20,664	27,000	27,000	28,500	1,500
****	EXPENDITURE	25,041	20,664	27,000	27,000	28,500	1,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FL.CONTRABAND FORFEITURE REVENUE							
105-0000-351.20-00	CONFISCATED PROPERTY	95,910-	24,310-	0	0	0	0
105-0000-351.20-01	FEDERAL FUNDS	0	0	11,782-	0	0	0
*		95,910-	24,310-	11,782-	0	0	0
**	FINES AND FORFEITS	95,910-	24,310-	11,782-	0	0	0
105-0000-361.00-00	INVESTMENT INCOME	517-	608-	450-	450-	250-	200
*		517-	608-	450-	450-	250-	200
**	MISCELLANEOUS REVENUES	517-	608-	450-	450-	250-	200
105-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	87,501-	64,210-	37,100-	27,110
*		0	0	87,501-	64,210-	37,100-	27,110
**	OTHER SOURCES	0	0	87,501-	64,210-	37,100-	27,110
***	FL.CONTRABAND FORFEITURE	96,427-	24,918-	99,733-	64,660-	37,350-	27,310
****	REVENUE	96,427-	24,918-	99,733-	64,660-	37,350-	27,310

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
POLICE DEPARTMENT							
OPERATING EXPENDITURES							
105-2100-521.31-00	PROFESSIONAL SERVICES	1,560	0	3,000	3,000	3,000	0
LEVEL	TEXT		TEXT	AMT			
ADPT	SIU COVERT OPS			3,000			
				3,000			
105-2100-521.46-03	R&M VEHICLES & EQUIPMENT	294	0	0	0	0	0
105-2100-521.48-00	PROMOTIONAL ACTIVITIES	2,559	2,736	8,300	8,300	8,300	0
LEVEL	TEXT		TEXT	AMT			
ADPT	CITIZENS PUBLIC SAFETY ACADEMY			4,000			
	JUNIOR CITIZENS PUBLIC SAFETY ACADEMY			4,000			
	VOLUNTEER APPRECIATION			300			
				8,300			
105-2100-521.49-00	OTHER CURRENT CHARGES	225	240	0	0	0	0
105-2100-521.49-13	COMMUNITY ASSISTANCE	0	2,510	0	0	0	0
105-2100-521.49-14	TAGS, FEES, LICENSES	549	0	0	0	0	0
105-2100-521.49-20	NATIONAL NIGHT OUT	1,466	470	2,050	2,050	2,050	0
105-2100-521.49-69	FOOD	0	45	0	0	0	0
105-2100-521.52-01	OTHER OPERATING SUPPLIES	50	3,700	4,750	4,750	8,750	4,000
LEVEL	TEXT		TEXT	AMT			
ADPT	COMMUNITY SHIRTS			8,000			
	HEARTS PROGRAM			750			
				8,750			
105-2100-521.52-07	UNIFORMS, BADGES, ETC	0	0	23,291	0	0	0
105-2100-521.52-50	MINOR OPERATING EQUIPMENT	7,297	23,634	11,058	6,560	4,130	2,430-
LEVEL	TEXT		TEXT	AMT			
ADPT	K9 EQUIPMENT			560			
	DIVE TEAM EQUIPMENT			3,570			
				4,130			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
*	OPERATING EXPENDITURES	14,000	33,335	52,449	24,660	26,230	1,570
	CAPITAL OUTLAY						
105-2100-521.64-00	CAPITAL EQUIP.	27,999	7,699	47,284	40,000	11,120	28,880-
	LEVEL TEXT						
	ADPT SLA 19-2120 NINHYDRIN CHAMBER						
*	CAPITAL OUTLAY	27,999	7,699	47,284	40,000	11,120	28,880-
**	PUBLIC SAFETY	41,999	41,034	99,733	64,660	37,350	27,310-
***	POLICE DEPARTMENT	41,999	41,034	99,733	64,660	37,350	27,310-
****	EXPENDITURE	41,999	41,034	99,733	64,660	37,350	27,310-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ROAD & DRAINAGE DISTRICT REVENUE							
107-0000-312.20-00	COUNTY 9th CENT FUEL TAX	264,504-	274,710-	286,060-	286,060-	302,680-	16,620-
107-0000-312.40-00	1ST LOCAL OPT GAS TAX/1-6	1,480,618-	1,543,835-	1,573,800-	1,573,800-	1,663,200-	89,400-
107-0000-312.50-00	2ND LOCAL OPT GAS TAX/1-5	1,112,869-	1,162,032-	1,174,360-	1,174,360-	1,240,550-	66,190-
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*		2,857,991-	2,980,577-	3,034,220-	3,034,220-	3,206,430-	172,210-
**	TAXES	2,857,991-	2,980,577-	3,034,220-	3,034,220-	3,206,430-	172,210-
107-0000-331.40-00	TRANSPORTATION	473,749-	10,096-	1,337,351-	0	0	0
107-0000-335.12-20	MUNICIPAL GAS TAXES	490,453-	549,782-	567,640-	567,640-	601,340-	33,700-
107-0000-337.40-00	TRANSPORTATION	500-	0	0	0	0	0
		-----	-----	-----	-----	-----	-----
*		964,702-	559,878-	1,904,991-	567,640-	601,340-	33,700-
**	INTERGOVERNMENTAL REVENUE	964,702-	559,878-	1,904,991-	567,640-	601,340-	33,700-
107-0000-343.92-00	COST RECOVERY INCOME	0	51,277-	0	0	0	0
107-0000-344.10-00	DISTRICT ASSESSMENTS	10,509,817-	10,782,510-	11,507,280-	11,507,280-	11,436,140-	71,140
LEVEL	TEXT			TEXT AMT			
ADPT	ASSESSMENT REVENUE			11,789,840			
	LESS 3% FOR EARLY PAYMENT DISCOUNT & NON-PAYMENT			353,700-			
				11,436,140			
107-0000-344.40-00	DOT AGREEMENTS	49,237-	61,756-	83,500-	83,500-	65,360-	18,140
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-5003 DOT AGREEMENTS (DECREASE \$18,140)			31,570			
	STREETLIGHT MAINTENANCE			33,790			
	TRAFFIC SIGNAL MAINTENANCE			65,360			
107-0000-344.90-00	DELINQUENT ASSESSMENTS	341,100-	406,379-	200,000-	200,000-	200,000-	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
107-0000-344.92-00	COST RECOVERY INCOME	186,436-	0	0	0	0	0
107-0000-344.94-00	CONSTRCTN TRAFFIC RD FEES	1,249,746-	1,482,440-	1,476,000-	1,476,000-	2,134,870-	658,870-
LEVEL	TEXT		TEXT AMT				
ADPT	SINGLE FAMILY HOMES		1,876,600				
	COMMERCIAL		258,270				
			2,134,870				
107-0000-349.00-00	OTHER CHARGES FOR SERVICE	11,489-	463-	0	0	2,000-	2,000-
107-0000-349.30-00	CITY WIDE FEE ORDINANCES	23,275-	26,610-	77,000-	77,000-	167,000-	90,000-
LEVEL	TEXT		TEXT AMT				
ADPT	FEE ORDINANCE		77,000				
	SLA 19-5005 SURVEYING SERVICE FOR PERMITS		90,000				
			167,000				
*		-----	-----	-----	-----	-----	-----
		12,371,100-	12,811,435-	13,343,780-	13,343,780-	14,005,370-	661,590-
**	CHARGES FOR SERVICES	12,371,100-	12,811,435-	13,343,780-	13,343,780-	14,005,370-	661,590-
107-0000-361.00-00	INVESTMENT INCOME	122,660-	115,572-	80,000-	80,000-	80,000-	0
107-0000-362.00-00	RENTAL INCOME	31,926-	36,129-	36,600-	36,600-	37,590-	990-
LEVEL	TEXT		TEXT AMT				
ADPT	UTILITIES RENTAL		12,000				
	T-MOBILE TOWER SITE LEASE		25,590				
			37,590				
107-0000-364.00-00	DISPOSE OF FIXED ASSETS	175,648-	7,322-	200-	200-	5,000-	4,800-
107-0000-365.00-00	SALE/RECYCLE OF SURPLUS	0	1,720-	0	0	1,500-	1,500-
107-0000-366.00-00	CONTRIBUTIONS & DONATIONS	4,262-	6,130-	20,000-	10,000-	10,000-	0
LEVEL	TEXT		TEXT AMT				
ADPT	DONATIONS FOR THE ANNUAL ROAD-E-O		10,000				
			10,000				

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
107-0000-369.90-00	OTHER MISC REVENUES	8,552-	0	0	0	0	0
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*		343,048-	166,873-	136,800-	126,800-	134,090-	7,290-
**	MISCELLANEOUS REVENUES	343,048-	166,873-	136,800-	126,800-	134,090-	7,290-
107-0000-387.00-00	DISCOUNTS TAKEN	0	1,714-	0	0	0	0
107-0000-388.20-00	INSURANCE RECOVERIES	29,751-	4,704-	14,950-	14,950-	4,000-	10,950
107-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	7,092,902-	2,308,750-	620,310-	1,688,440
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*		29,751-	6,418-	7,107,852-	2,323,700-	624,310-	1,699,390
**	OTHER SOURCES	29,751-	6,418-	7,107,852-	2,323,700-	624,310-	1,699,390
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***	ROAD & DRAINAGE DISTRICT	16,566,592-	16,525,181-	25,527,643-	19,396,140-	18,571,540-	824,600
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****	REVENUE	16,566,592-	16,525,181-	25,527,643-	19,396,140-	18,571,540-	824,600

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
ROAD & DRAINAGE							
PERSONNEL EXPENDITURES							
107-5000-541.11-00	EXECUTIVE SALARIES	0	0	76,400	76,400	85,760	9,360
107-5000-541.12-00	REGULAR SALARIES	3,268,054	3,283,407	3,937,710	3,637,630	4,382,340	744,710
LEVEL	TEXT	TEXT AMT					
ADPT	REGULAR SALARIES/WAGES	4,366,070					
	ON CALL PAY	16,270					
		4,382,340					
107-5000-541.13-00	OTHER SALARIES & WAGES	0	0	0	87,260	92,100	4,840
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-5015 INFRASTRUCTURE INSPECTOR						
	12-00 SALARIES	29,480					
	21-00 FICA	2,260					
	22-01 FRS	2,440					
	23-00 INSURANCE-HEALTH	5,200					
	23-02 INSURANCE-VISION CARE	40					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	410					

	SLA 19-5017 RECLASSIFY HERBICIDE TECHNICIANS						
	12-00 SALARIES	8,470					
	21-00 FICA	650					
	22-01 FRS	700					

	SLA 19-5019 VERTICAL MOWING						
	12-00 SALARIES	29,990					
	15-08 SHOE ALLOWANCE	180					
	21-00 FICA	2,300					
	22-01 FRS	2,480					
	23-00 INSURANCE-HEALTH	6,940					
	23-02 INSURANCE-VISION CARE	50					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	510					
		92,100					
107-5000-541.14-00	OVERTIME	70,421	154,489	42,730	42,730	56,930	14,200
107-5000-541.15-08	CLOTHING/CLEANING ALLOW	4,140	4,140	5,310	5,310	10,800	5,490
107-5000-541.21-00	FICA	241,850	247,871	305,790	282,790	330,870	48,080

LEVEL TEXT TEXT AMT

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	FICA			325,270			
	FICA CALCULATION FOR ON CALL AND OVERTIME PAY			5,600			
				330,870			
107-5000-541.22-01	FLORIDA RETIREMENT SYSTEM	252,801	266,019	345,030	320,720	384,690	63,970
LEVEL	TEXT			TEXT AMT			
ADPT	FRS			378,880			
	FRS CALCULATION FOR ON CALL AND OVERTIME PAY			5,810			
				384,690			
107-5000-541.23-00	INSURANCE-HEALTH	474,706	574,229	684,710	671,060	755,570	84,510
107-5000-541.23-02	VISION CARE	4,311	4,436	5,080	5,000	5,460	460
107-5000-541.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	80,420	80,420
107-5000-541.24-00	WORKERS' COMPENSATION	130,720	130,720	130,720	130,720	43,160	87,560-
107-5000-541.25-00	UNEMPLOYMENT COMPENSATION	4,400	83-	8,800	8,800	8,800	0
107-5000-541.27-00	EDUCATIONAL ASSISTANCE	0	0	3,000	3,000	0	3,000-
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*	PERSONNEL EXPENDITURES	4,451,403	4,665,228	5,545,280	5,271,420	6,236,900	965,480
	OPERATING EXPENDITURES						
107-5000-541.31-00	PROFESSIONAL SERVICES	37,929	14,212	183,010	63,310	17,900	45,410-
LEVEL	TEXT			TEXT AMT			
ADPT	MAINTENANCE/ROLLUP OF DISTRICT ASSESSMENTS			17,900			
				17,900			
107-5000-541.31-01	LEGAL SERVICES	0	0	5,000	5,000	1,000	4,000-
107-5000-541.31-03	ENGINEER-ARCHITECT	72,409	39,026	225,000	125,000	5,000	120,000-
107-5000-541.31-04	MEDICAL SERVICES	4,863	2,040	3,000	3,000	3,000	0
107-5000-541.31-05	OTHER PROFESSIONAL SVC	127,904	227,376	305,751	33,770	193,230	159,460
LEVEL	TEXT			TEXT AMT			
ADPT	CONTRACTED EMPLOYEE SERVICES			14,900			
	PRE-EMPLOYMENT & CDL CHECKS			1,470			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	SOIL SAMPLES			1,500			
	VEHICULAR BRIDGE INSPECTION			15,000			

	SLA 19-5014 CITY-WIDE CONNECTIVITY/MOBILITY STUDY			160,000			
	SLA 19-5015 INFRASTRUCTURE INSPECTOR			180			
	SLA 19-5019 VERTICAL MOWING			180			
				193,230			
107-5000-541.31-06	WATER QUALITY TESTING	638	0	500	500	500	0
107-5000-541.31-10	NPDES (MONITORING)	16,374	16,374	17,400	17,400	17,950	550
LEVEL	TEXT			TEXT AMT			
ADPT	USGS MONITORING AGREEMENT			14,950			
	NPDES ANNUAL PERMIT FEE			2,500			
	NPDES WATER QUALITY			500			
				17,950			
107-5000-541.31-11	SURVEYOR	6,995	550	74,500	9,500	100,000	90,500
LEVEL	TEXT			TEXT AMT			
ADPT	SURVEYING SERVICES			10,000			

	SLA 19-5005 SURVEYING SERVICE FOR PERMITS			90,000			
				100,000			
107-5000-541.34-00	OTHER CONTRACTED SERVICES	0	0	841,000	1,000	1,000	0
LEVEL	TEXT			TEXT AMT			
ADPT	DRONE SERVICES			1,000			
				1,000			
107-5000-541.40-00	TRAVEL AND PER DIEM	9,177	10,226	16,320	16,320	12,900	3,420-
LEVEL	TEXT			TEXT AMT			
ADPT	ADMINISTRATION			750			
	ENGINEERING			1,650			
	OPERATIONS						
	APWA STATE CONFERENCE (3)			1,500			
	AQUATICS SHORT COURSE (4)			1,650			
	LUCITY ANNUAL TRAINING(3)			2,750			
	LUCITY REGIONAL CONFERENCE (4)			750			
	PWX-APWA NATIONAL CONFERENCE (2)			3,000			
	SIGN, SIGNALS & MARKINGS (2)			850			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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12,900

107-5000-541.41-00	COMMUNICATION SERVICES	45,789	66,292	72,880	72,880	78,470	5,590
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LEVEL	TEXT	TEXT AMT
ADPT	CODE RED	1,430
	DEPT PRI EQUIPMENT PER I.T.	800
	LAND LINE PHONES, CELL PHONES, ALARMS & TELEMETRY	35,390
	MOBILE WORK PROCESSING	3,500
	ZONAR ANNUAL SERVICE	31,240

	SLA 19-5002 GPS & ELECTRONIC VEHICLE INSPECTION	3,680
	SLA 19-5006 TABLET FOR WORK ORDERS	1,730
	SLA 19-5015 INFRASTRUCTURE INSPECTOR	500
	SLA 19-5019 VERTICAL MOWING	200
		78,470

107-5000-541.42-00	POSTAGE & MAILING	992	1,167	1,000	1,000	1,000	0
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107-5000-541.43-01	WATER & SEWER	5,876	8,868	15,200	15,200	10,000	5,200-
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107-5000-541.43-02	ELECTRIC	10,541	10,899	17,620	17,620	12,000	5,620-
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107-5000-541.43-03	STREET LIGHTS ELECTRIC	431,349	471,982	490,850	490,850	495,850	5,000
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107-5000-541.43-07	TRAFFIC LIGHTS ELECTRIC	10,220	11,309	11,060	11,060	11,000	60-
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107-5000-541.44-00	RENTALS & LEASES	20,891	77,602	36,030	36,030	16,030	20,000-
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LEVEL	TEXT	TEXT AMT
ADPT	COPIERS	5,690
	COPIES	5,340
	EMERGENCY EQUIPMENT RENTAL	5,000
		16,030

107-5000-541.45-00	INSURANCE	6,540	6,170	6,170	6,170	129,580	123,410
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LEVEL	TEXT	TEXT AMT
ADPT	ADMINISTRATION FEES-RISK	9,790
	PROPERTY-RISK	19,070
	GENERAL LIABILITY, CRIME, PUBLIC OFFICIAL-RISK	17,950
	AUTO LIABILITY/PHYSICAL DAMAGE-RISK	13,830
	ESTIMATED CLAIMS-RISK	68,940
		129,580

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
107-5000-541.45-01	GENERAL LIABILITY	117,000	110,230	110,230	110,230	0	110,230-
107-5000-541.46-01	R&M OFFICE EQUIPMENT	19,809	23,013	31,040	31,040	26,000	5,040-
107-5000-541.46-02	R&M COMMUNICATION EQUIP.	0	0	1,300	1,300	300	1,000-
107-5000-541.46-03	R&M VEHICLES & EQUIPMENT	2,490	3,120	7,800	7,800	8,000	200
LEVEL	TEXT						
ADPT	CALIBRATION OF LASER LEVELS, TURBIDITY METERS						1,500
	SMALL EQUIPMENT REPAIRS NOT COVERED BY FLEET						6,500
							8,000
107-5000-541.46-04	R&M BUILDINGS	3,213	0	10,790	10,790	10,790	0
LEVEL	TEXT						
ADPT	FIRE ALARM MAINTENANCE AND INSPECTION						2,000
	GAZEBO REPAIRS						8,790
							10,790
107-5000-541.46-05	R&M WATER CONTROL STRUCTS	132,400	38,000	130,000	150,000	125,000	25,000-
107-5000-541.46-06	R&M ROADS	897,336	114,247	90,720	90,720	102,940	12,220
LEVEL	TEXT						
ADPT	EMERGENCY REPAIRS - GUARDRAILS, HANDRAILS, ETC.						10,000
	MONUMENT MAINTENANCE						10,000

	SLA 19-5008 SIDEWALK MAINT. (INCREASE \$13,650)						60,000
	SLA 19-5010 STREET SWEEPING (INCREASE \$4,620)						17,940
	SLA 19-5020 MONUMENT MAINTENANCE (ADD FUNDING)						5,000
							102,940
107-5000-541.46-07	R&M STREETLIGHTS	1,998	83,904	35,500	25,000	85,000	60,000
LEVEL	TEXT						
ADPT	LIGHT POLE PAINTING PLAN (APPROX 10% POLES PER YR)						25,000

	SLA 19-5009 LIGHT POLE PAINTING (INCREASE \$50,000)						50,000
	SLA 19-5009 R&M STREETLIGHTS (WEAR/TEAR, NOT ACCI)						10,000
							85,000
107-5000-541.46-08	R&M TRAFFIC SIGNALS	40,762	8,893	61,750	61,750	40,000	21,750-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	BROCHURES, DOOR KNOCKERS, BUSINESS CARDS, ENVELOPE			1,500 1,500			
107-5000-541.48-00	PROMOTIONAL ACTIVITIES	4,532	5,991	22,000	12,000	11,500	500-
LEVEL	TEXT			TEXT AMT			
ADPT	ANNUAL ROAD-E-O			10,000			
	COMMUNITY OUTREACH			1,500 11,500			
107-5000-541.49-12	ADS AND PUBLIC NOTICES	3,676	1,050	1,000	1,000	1,000	0
107-5000-541.49-14	TAGS, FEES, LICENSES	507	904	8,560	8,560	3,150	5,410-
LEVEL	TEXT			TEXT AMT			
ADPT	CDL RENEWALS			270			
	CELLULAR TOWER PROPERTY TAX			600			
	DEPT OF COMMUNITY AFFAIRS DISTRICT FEE			180			
	ERP PERMITS FROM SWFWMD AS NEEDED			1,000			
	NEW OR REPLACEMENT VEHICLE TAGS			600			
	SIGNAL TECHNICIAN CERTIFICATION RENEWAL			500 3,150			
107-5000-541.49-30	TAX COLLECTOR FEES	109,894	114,139	172,610	172,610	171,540	1,070-
107-5000-541.49-60	LANDFILL DISPOSAL CHARGES	52,602	44,330	60,000	60,000	60,000	0
107-5000-541.49-69	FOOD	71	450	500	500	500	0
LEVEL	TEXT			TEXT AMT			
ADPT	ADOPT-A-STREET PROGRAM			200			
	MISCELLANEOUS PROJECT MEETINGS			300 500			
107-5000-541.49-70	PAYMENT TO GENERAL FUND.	1,368,260	1,394,720	1,560,410	1,560,410	1,828,460	268,050
107-5000-541.49-72	PAYMENT TO SOLID WASTE	7,314	8,133	18,600	18,600	9,000	9,600-
107-5000-541.51-00	OFFICE SUPPLIES	5,917	7,937	7,300	7,300	7,300	0
107-5000-541.52-01	OTHER OPERATING SUPPLIES	17,805	24,580	25,000	25,000	25,500	500
LEVEL	TEXT			TEXT AMT			
ADPT	TOOLS, HARDWARE, SAFETY SUPPLIES			25,400			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	----- SLA 19-5019 VERTICAL MOWING -----			100			
				25,500			
107-5000-541.52-02	FUEL	207,039	198,728	270,340	300,340	275,450	24,890-
LEVEL	TEXT			TEXT AMT			
ADPT	BASE			275,000			
	----- SLA 19-5019 VERTICAL MOWING -----			450			
				275,450			
107-5000-541.52-06	AQUATIC WEED CONTROL	71,415	83,306	92,100	102,100	80,000	22,100-
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-5004 AQUATIC WEED CONTROL			80,000			
	(DECREASE \$22,100)			80,000			
107-5000-541.52-07	UNIFORMS	5,147	14,527	14,690	14,690	15,640	950
LEVEL	TEXT			TEXT AMT			
ADPT	BOOTS-ENGINEERING STAFF			2,000			
	BOOTS-OPERATIONS STAFF			1,500			
	HATS			740			
	SHIRTS			9,000			
	UNIFORM PANT RENTAL			1,840			
	----- SLA 19-5015 INFRASTRUCTURE INSPECTOR SLA 19-5019 VERTICAL MOWING -----			360			
				200			
				15,640			
107-5000-541.52-13	DRAINAGE SUPPLIES	429,137	327,695	170,000	170,000	50,000	120,000-
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-5011 DRAINAGE SYSTEM IMPROVEMENTS			50,000			
	(DECREASE \$120,000)			50,000			
107-5000-541.52-16	STREET SIGNS & SIGNALS	32,330	41,101	143,290	111,130	71,000	40,130-
LEVEL	TEXT			TEXT AMT			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	ADOPT-A-STREET PROGRAM (SIGNS, POLES) TRAFFIC CONTROL SUPPLIES			1,000 40,000			
	----- SLA 19-5013 STREET SIGNS (DECREASE \$40,130)			30,000 71,000			
107-5000-541.52-50	MINOR OPERATING EQUIPMENT	43,778	87,392	192,960	192,960	49,870	143,090-
LEVEL	TEXT			TEXT AMT			
ADPT	ALLOTMENT FOR MINOR EQUIPMENT AS NEEDED			17,880			
	COMPUTER REPLACEMENTS-CID #S 9819,9823			4,800			
	GPS & ELECTRONIC VEHICLE INSPECTION			5,000			
	----- SLA 19-5001 REPLACEMENT TRAILER CID #4533			4,930			
	SLA 19-5002 GPS & ELECTRONIC VEHICLE INSPECTION			7,760			
	SLA 19-5006 TABLETS FOR WORK ORDERS			7,000			
	SLA 19-5015 INFRASTRUCTURE INSPECTOR			2,500 49,870			
107-5000-541.53-00	ROAD MATERIALS & SUPPLIES	33,217	19,625	50,290	60,290	40,000	20,290-
LEVEL	TEXT			TEXT AMT			
ADPT	ASPHALT			25,000			
	LANDSCAPE MATERIALS			15,000 40,000			
107-5000-541.54-00	BOOKS, PUBLIC, SUBS, MEMB	2,470	3,213	2,290	2,290	2,260	30-
LEVEL	TEXT			TEXT AMT			
ADPT	SUBSCRIPTIONS						
	NORTH PORT SUN SUBSCRIPTION			70			
	MEMBERSHIPS						
	AMERICAN PUBLIC WORKS ASSOCIATION (APWA)			1,550			
	ASSOCIATION OF FLOODPLAIN MANAGERS			160			
	INTERNATIONAL MUNICIPAL SIGNAL ASSOCIATION			400			
	PEACE RIVER ENGINEERING SOCIETY			80 2,260			
107-5000-541.55-00	TRAINING & EDUCATION	17,273	15,768	31,610	31,610	25,000	6,610-
LEVEL	TEXT			TEXT AMT			
ADPT	ADMINISTRATION			1,000			
	ENGINEERING			1,400			
	LEADERSHIP TRAINING			2,400			

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				850,000			
* INTERFUND TRANSFERS		450,000	380,000	1,320,000	1,320,000	850,000	470,000-
** OTHER USES		450,000	380,000	1,320,000	1,320,000	850,000	470,000-
*** ROAD & DRAINAGE		14,779,274	16,190,187	25,527,643	19,396,140	18,571,540	824,600-
**** EXPENDITURE		14,779,274	16,190,187	25,527,643	19,396,140	18,571,540	824,600-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
POLICE EDUCATION FUND REVENUE							
108-0000-351.30-00	POLICE EDUCATION	10,026-	9,411-	5,980-	5,980-	5,980-	0
*		10,026-	9,411-	5,980-	5,980-	5,980-	0
**	FINES AND FORFEITS	10,026-	9,411-	5,980-	5,980-	5,980-	0
108-0000-361.00-00	INVESTMENT INCOME	101-	102-	50-	50-	50-	0
*		101-	102-	50-	50-	50-	0
**	MISCELLANEOUS REVENUES	101-	102-	50-	50-	50-	0
108-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	7,970-	7,970-	7,970-	0
*		0	0	7,970-	7,970-	7,970-	0
**	OTHER SOURCES	0	0	7,970-	7,970-	7,970-	0
***	POLICE EDUCATION FUND	10,127-	9,513-	14,000-	14,000-	14,000-	0
****	REVENUE	10,127-	9,513-	14,000-	14,000-	14,000-	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
POLICE DEPARTMENT							
OPERATING EXPENDITURES							
108-2100-521.40-00	TRAVEL AND PER DIEM	5,542	6,895	7,000	7,000	7,000	0
LEVEL	TEXT		TEXT	AMT			
ADPT	LEADERSHIP TRAINING			7,000			
				7,000			
108-2100-521.55-00	TRAINING & EDUCATION	4,260	1,112	7,000	7,000	7,000	0
LEVEL	TEXT		TEXT	AMT			
ADPT	LEADERSHIP TRAINING REGISTRATION			7,000			
				7,000			
*	OPERATING EXPENDITURES	9,802	8,007	14,000	14,000	14,000	0
**	PUBLIC SAFETY	9,802	8,007	14,000	14,000	14,000	0
***	POLICE DEPARTMENT	9,802	8,007	14,000	14,000	14,000	0
****	EXPENDITURE	9,802	8,007	14,000	14,000	14,000	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FIRE RESCUE DISTRICT REVENUE							
110-0000-312.51-00	INSURANCE PREM TAX - FIRE	234,218-	236,961-	246,000-	246,000-	243,000-	3,000
*		234,218-	236,961-	246,000-	246,000-	243,000-	3,000
**	TAXES	234,218-	236,961-	246,000-	246,000-	243,000-	3,000
110-0000-329.00-00	OTHER PERMITS AND FEES	15,960-	38,145-	20,000-	20,000-	18,300-	1,700
*		15,960-	38,145-	20,000-	20,000-	18,300-	1,700
**	SPECIAL ASSESSMENTS	15,960-	38,145-	20,000-	20,000-	18,300-	1,700
110-0000-331.20-00	FEDERAL - PUBLIC SAFETY	0	0	0	0	667,930-	667,930-
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-2251 WVID FIRE STATION PERSONNEL (21) SAFER GRANT FEDERAL SHARE	667,930 667,930					
110-0000-331.50-02	FEMA HURRICANE RELIEF	0	21,424-	0	0	0	0
110-0000-335.20-10	FIREFIGHTERS' SUPP COMP	32,313-	34,742-	42,720-	42,720-	36,840-	5,880
110-0000-337.20-00	PUBLIC SAFETY	630-	0	0	0	0	0
*		32,943-	56,166-	42,720-	42,720-	704,770-	662,050-
**	INTERGOVERNMENTAL REVENUE	32,943-	56,166-	42,720-	42,720-	704,770-	662,050-
110-0000-341.10-40	CERTIF,COPY & RECORD FEES	0	32-	10-	10-	10-	0
110-0000-342.20-00	FIRE PROTECTION SERVICES	8,311,878-	8,454,060-	8,979,700-	8,979,700-	9,927,320-	947,620-
LEVEL	TEXT	TEXT AMT					
ADPT	ASSESSMENT REVENUE LESS 3% FOR EARLY PAYMENT DISCOUNT & NON-PAYMENT	10,234,350 307,030-					

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
			9,927,320				
110-0000-342.20-90	DELINQUENT ASSESSMENTS	111,402-	153,848-	90,000-	90,000-	90,000-	0
110-0000-342.90-00	OTHER CHARGES & FEES	2,517-	3,000-	2,000-	2,000-	1,339,000-	1,337,000-
	LEVEL TEXT		TEXT AMT				
	ADPT OTHER CHARGES AND FEES		2,000				

	SLA 19-2265 WVID-LADDER TRUCK & EQUIPMENT		1,337,000				
			1,339,000				
110-0000-349.30-00	CITY WIDE FEE ORDINANCES	32,050-	33,115-	38,040-	38,040-	31,000-	7,040

*		8,457,847-	8,644,055-	9,109,750-	9,109,750-	11,387,330-	2,277,580-
**	CHARGES FOR SERVICES	8,457,847-	8,644,055-	9,109,750-	9,109,750-	11,387,330-	2,277,580-
110-0000-361.00-00	INVESTMENT INCOME	54,424-	58,727-	35,000-	35,000-	45,000-	10,000-
110-0000-362.00-00	RENTAL INCOME	35,969-	29,579-	30,740-	30,740-	31,970-	1,230-
110-0000-364.00-00	DISPOSE OF FIXED ASSETS	4,950-	49,633-	0	0	2,000-	2,000-
110-0000-366.00-00	CONTRIBUTIONS & DONATIONS	275-	11,034-	250-	250-	300-	50-
110-0000-366.10-99	PUBLIC EDUCATION DONATION	100-	100-	0	0	0	0
110-0000-369.90-00	OTHER MISC REVENUES	24-	0	0	0	0	0

*		95,742-	149,073-	65,990-	65,990-	79,270-	13,280-
**	MISCELLANEOUS REVENUES	95,742-	149,073-	65,990-	65,990-	79,270-	13,280-
110-0000-388.20-00	INSURANCE RECOVERIES	23,483-	30,360-	0	0	5,000-	5,000-
110-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	877,427-	225,870	884,550-	1,110,420-

*		23,483-	30,360-	877,427-	225,870	889,550-	1,115,420-
**	OTHER SOURCES	23,483-	30,360-	877,427-	225,870	889,550-	1,115,420-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
***	FIRE RESCUE DISTRICT	8,860,193-	9,154,760-	10,361,887-	9,258,590-	13,322,220-	4,063,630-
****	REVENUE	8,860,193-	9,154,760-	10,361,887-	9,258,590-	13,322,220-	4,063,630-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE
FIRE RESCUE
PERSONNEL EXPENDITURES

110-2222-522.11-00	EXECUTIVE SALARIES	84,145	85,211	110,770	83,700	76,420	7,280-
110-2222-522.12-00	REGULAR SALARIES	2,967,764	3,012,860	3,934,800	3,166,640	4,040,680	874,040

LEVEL	TEXT	TEXT AMT
ADPT	REGULAR SALARIES/WAGES	3,905,160
	ADDITIONAL CALCS	135,520
		4,040,680

110-2222-522.13-00	OTHER SALARIES & WAGES	0	0	0	307,610	1,172,960	865,350
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-2251 WVID FIRE STATION PERSONNEL (21)	
	12-00 SALARIES	711,980
	15-08 CLOTHING ALLOWANCE	5,300
	21-00 FICA	54,470
	22-01 FRS	174,430
	23-00 INSURANCE - HEALTH	93,380
	23-02 VISION CARE	580
	23-04 DENTAL, LIFE, ADD, DISABILITY	6,080

	SLA 19-2252 TRAINING OFFICER(1)	
	12-00 SALARIES	51,450
	15-08 CLOTHING ALLOWANCE	380
	21-00 FICA	3,940
	22-01 FRS	4,250
	23-00 INSURANCE-HEALTH	5,200
	23-02 INSURANCE-VISION CARE	40
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	500

	SLA 19-2254 FIRE INSPECTOR	
	12-00 SALARIES	45,000
	14-00 OVERTIME	3,250
	15-08 CLOTHING ALLOWANCE	500
	21-00 FICA	3,450
	22-01 FRS	3,720
	23-00 INSURANCE-HEALTH	6,940
	23-02 INSURANCE-VISION CARE	50
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	570

	SLA 19-2266 RECLASS LOGISTICS AND SAFETY OFFICER	
	12-00 SALARIES	2,160-
	21-00 FICA	160-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	22-01 FRS			180- 1,172,960			
110-2222-522.14-00	OVERTIME	874,424	953,262	876,320	865,820	1,051,650	185,830
	LEVEL TEXT			TEXT AMT			
	ADPT OVERTIME			633,950			
	ADDITIONAL CALCS			417,700			
				1,051,650			
110-2222-522.15-01	EDUCATION INCENTIVE	32,313	34,765	42,720	42,720	36,840	5,880-
110-2222-522.15-08	CLOTHING/CLEANING ALLOW	21,822	22,621	27,390	25,690	26,410	720
110-2222-522.21-00	FICA	296,212	307,444	384,020	322,350	384,840	62,490
	LEVEL TEXT			TEXT AMT			
	ADPT FICA			342,500			
	ADDITIONAL CALCS			42,340			
				384,840			
110-2222-522.22-01	FLORIDA RETIREMENT SYSTEM	102,606	315,502	334,460	293,830	428,410	134,580
	LEVEL TEXT			TEXT AMT			
	ADPT FRS			427,650			
	ADDITIONAL CALCS			760			
				428,410			
110-2222-522.22-02	PENSION FUND CONTRIB	860,851	655,560	800,930	671,970	695,640	23,670
	LEVEL TEXT			TEXT AMT			
	ADPT PENSION			370,640			
	ADDITIONAL CALCS			82,000			
	INSURANCE TAX PREMIUM - FIRE			243,000			
				695,640			
110-2222-522.23-00	INSURANCE-HEALTH	508,494	606,937	675,840	647,140	627,280	19,860-
110-2222-522.23-02	VISION CARE	4,142	4,232	4,650	4,480	3,950	530-
110-2222-522.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	64,650	64,650
110-2222-522.24-00	WORKERS' COMPENSATION	99,400	99,400	99,400	99,400	55,370	44,030-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
110-2222-522.25-00	UNEMPLOYMENT COMPENSATION	0	0	2,050	2,050	2,050	0
110-2222-522.27-00	EDUCATIONAL ASSISTANCE	6,819	3,428	22,680	22,680	20,000	2,680-
* PERSONNEL EXPENDITURES		5,858,992	6,101,222	7,316,030	6,556,080	8,687,150	2,131,070
OPERATING EXPENDITURES							
110-2222-522.31-01	LEGAL SERVICES	4,708	0	20,000	20,000	1,000	19,000-
110-2222-522.31-04	MEDICAL SERVICES	47,174	50,334	68,700	68,300	44,500	23,800-
LEVEL	TEXT						
ADPT	SLA 19-2251 WVID FIRE STATION PERSONNEL (21)			5,250			
	SLA 19-2252 TRAINING OFFICER (1)			500			
	SLA 19-2254 FIRE INSPECTOR			500			
	SLA 19-2259 MEDICAL SERVICES-NFPA PHYSICALS			38,250			
	(DECREASE \$30,450)						
				44,500			
110-2222-522.31-05	OTHER PROFESSIONAL SVCS	28,292	42,484	117,796	30,800	33,100	2,300
LEVEL	TEXT						
ADPT	PROFESSIONAL SERVICES					33,100	
	ASSESSMENT TAX ROLL PREPARATION						
	CRITICAL INCIDENT STRESS DEBRIEFING						
						33,100	
110-2222-522.31-10	HAZ/MAT,-MISC. INCIDENTS	19,398	0	0	0	0	0
110-2222-522.34-00	OTHER CONTRACTED SERVICES	0	0	500	500	500	0
LEVEL	TEXT						
ADPT	DRONE SERVICES					500	
						500	
110-2222-522.40-00	TRAVEL AND PER DIEM	5,994	7,660	10,000	10,000	31,000	21,000
LEVEL	TEXT						
ADPT	ALL OTHER TRAVEL					7,000	
	PROFESSIONAL DEVELOPMENT					2,000	
	SLA 19-2257 CONFERENCES						
	CENTER FOR PUBLIC SAFETY EXCELLENCE					2,500	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	CERTIFIED DISTRICT MANAGER PROGRAM			1,000			
	FIRE DEPARTMENT INSTRUCTOR'S CONFERENCE			2,500			
	FLORIDA FIRE CHIEF'S ASSOCIATION-EAST			2,500			
	FLORIDA FIRE MARSHALS & INSPECTORS ASSOC.			2,500			
	FLORIDA FIRE PREVENTION CONFERENCE			3,500			
	INTL ASSOCIATION OF FIRE CHIEF'S			2,500			
	MODEL PERFORMANCE IN FIRE PREVENTION			2,500			
	NATIONAL HURRICANE CONFERENCE			2,500			
				31,000			
110-2222-522.41-00	COMMUNICATION SERVICES	25,107	28,811	33,130	32,490	34,180	1,690
LEVEL	TEXT		TEXT	AMT			
ADPT	COMMUNICATION SERVICES			32,740			

	SLA 19-2252 TRAINING OFFICER (1)			480			
	SLA 19-2254 FIRE INSPECTOR			960			
				34,180			
110-2222-522.42-00	POSTAGE AND MAILING	240	253	300	300	500	200
110-2222-522.43-01	WATER & SEWER	9,706	11,048	17,000	17,000	15,000	2,000-
110-2222-522.43-02	ELECTRIC	32,057	36,280	36,420	36,420	41,500	5,080
110-2222-522.44-00	RENTALS & LEASES	1,684	1,712	1,700	1,700	1,750	50
LEVEL	TEXT		TEXT	AMT			
ADPT	COPIER LEASE & COPY CHARGES			1,750			
				1,750			
110-2222-522.45-00	INSURANCE	69,050	65,290	65,290	65,290	146,780	81,490
LEVEL	TEXT		TEXT	AMT			
ADPT	ADMINISTRATION FEES-RISK			11,830			
	PROPERTY-RISK			21,550			
	GENERAL LIABILITY, CRIME, PUBLIC OFFICIAL-RISK			16,840			
	AUTO LIABILITY/PHYSICAL DAMAGE-RISK			13,230			
	ESTIMATED CLAIMS-RISK			83,330			
				146,780			
110-2222-522.46-00	REPAIR & MAINTENANCE	15	35	53,090	430	100	330-
110-2222-522.46-03	R&M VEHICLES & EQUIPMENT	23,548	44,096	41,520	41,520	45,000	3,480

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
110-2222-522.46-04	R&M BUILDINGS	18,976	4,944	35,260	35,260	9,000	26,260-
110-2222-522.46-50	FLEET - ADMINISTRATIVE	22,500	73,210	76,360	76,360	183,940	107,580
110-2222-522.46-51	FLEET - LABOR	56,999	46,220	24,380	24,380	37,700	13,320
110-2222-522.46-52	FLEET - PARTS	100,567	63,030	51,620	51,620	76,920	25,300
110-2222-522.46-53	FLEET - OUTSOURCED	60,415	220,607	100,000	100,000	126,010	26,010
110-2222-522.47-00	PRINTING & BINDING	276	229	0	0	150	150
110-2222-522.49-12	ADS AND PUBLIC NOTICES	0	60	0	0	0	0
110-2222-522.49-14	LICENSES, FEES, PERMITS	11,396	16,932	18,720	17,770	17,320	450-
LEVEL ADPT	TEXT LICENSE, FEE, PERMITS		TEXT AMT 14,200				

	SLA 19-2251 WVID FIRE STATION PERSONNEL (21)		2,210				
	SLA 19-2252 TRAINING OFFICER (1)		720				
	SLA 19-2254 FIRE INSPECTOR		190				
			17,320				
110-2222-522.49-30	TAX COLLECTOR FEES	87,385	89,457	134,700	134,700	148,910	14,210
110-2222-522.49-69	FOOD	1,482	2,865	3,480	3,480	3,480	0
110-2222-522.49-70	PAYMENT TO GENERAL FUND	603,230	691,280	734,850	734,850	925,000	190,150
110-2222-522.49-72	PAYMENT TO SWD	3,603	3,736	4,410	4,410	4,550	140
110-2222-522.51-00	OFFICE SUPPLIES	2,905	3,023	3,350	3,350	2,000	1,350-
110-2222-522.52-01	OTHER OPERATING SUPPLIES	40,403	36,034	41,160	41,160	39,800	1,360-
110-2222-522.52-02	FUEL	37,659	46,182	61,600	61,100	61,130	30
LEVEL ADPT	TEXT FUEL		TEXT AMT 60,000				

	SLA 19-2252 TRAINING OFFICER (1)		1,130				
			61,130				
110-2222-522.52-07	UNIFORMS	20,737	16,610	29,660	28,900	40,280	11,380

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	UNIFORMS		30,000

	SLA 19-2251 WVID FIRE STATION PERSONNEL (21)		8,950
	SLA 19-2252 TRAINING OFFICER (1)		830
	SLA 19-2254 FIRE INSPECTOR		500
			40,280

110-2222-522.52-08	PROTECTIVE GEAR	21,553	48,106	57,800	57,750	185,800	128,050
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LEVEL	TEXT	TEXT	AMT
ADPT	PROTECTIVE GEAR		57,800

	SLA 19-2251 WVID FIRE STATION PERSONNEL (21)		64,100
	SLA 19-2252 TRAINING OFFICER (1)		5,050
	SLA 19-2254 FIRE INSPECTOR		100
	SLA 19-2260 CANCER PREVENTION INITIATIVE		6,250
	SLA 19-2264 WILDLAND/RESCUE PROTECTIVE CLOTHING		52,500
			185,800

110-2222-522.52-50	MINOR OPERATING EQUIPMENT	33,873	120,833	54,373	44,580	240,610	196,030
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LEVEL	TEXT	TEXT	AMT
ADPT	MINOR OPERATING EQUIPMENT		34,000
	COMPUTER REPLACEMENTS		
	DESKTOPS-CID #S 9807,9808,9809,9810,9811, 9813,9814,9815,9816,9817		4,300
	LAPTOPS- CID #S 9836,17066		2,470
	IPADS AND MONITOR		2,540

	SLA 19-2252 TRAINING OFFICER (1)		24,420
	SLA 19-2254 FIRE INSPECTOR		2,380
	SLA 19-2262 REPLACEMENT KNOX KEYSECURE DEVICES		15,500
	SLA 19-2263 WIRELESS DOOR LOCKS		5,000
	SLA 19-2265 WVID-LADDER TRUCK & EQUIPMENT		150,000
			240,610

110-2222-522.52-99	PUBLIC EDUCATION	1,149	3,265	1,500	1,500	1,500	0
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110-2222-522.54-00	BOOKS, PUBLIC, SUBS, MEMB	4,146	4,580	18,610	5,230	14,890	9,660
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LEVEL	TEXT	TEXT	AMT
ADPT	BOOKS		
	COMPANY OFFICER		260

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	FLORIDA FIRE CHIEFS HANDBOOK			130			
	NATIONAL FIRE PROTECTION ASSOCIATION (NFPA) ESSENTIALS, 6TH ED.			400			
	NFPA 1 FIRE CODE HANDBOOK			200			
	NFPA 101 LIFE SAFETY HANDBOOK			200			
	NFPA 110 EMERGENCY & STANDBY POWER SYSTEMS HANDBOOK			100			
	NFPA 13 COMMERCIAL SPRINKLER HANDBOOK			200			
	NFPA 13D & 13R HANDBOOK FOR RESIDENTIAL SPRINKLERS			200			
	NFPA 20 STATIONARY FIRE PUMPS HANDBOOK			200			
	NFPA 24 INSTALLATION OF FIRE SERVICE MAINS HANDBOOK			100			
	NFPA 25 SPRINKLER INSPECTION, TESTING AND MAINTENANCE OF FIRE SPRINKLERS			160			
	NFPA 30 & 30A FLAMMABLE & COMBUSTIBLE LIQUIDS CODE HANDBOOK			200			
	NFPA 54 NATIONAL FUEL GAS CODE HANDBOOK			160			
	NFPA 70 NATL ELECTRICAL CODE (NEC) HANDBOOK			200			
	NFPA 72 NATL FIRE ALARM & SIGNALING HANDBOOK			170			
	NFPA 96 VENTILATION CONTROL & FIRE PROTECTION OF COMMERCIAL COOKING OPERATIONS HANDBOOK			70			
	NFPA 99 HEALTH CARE FACILITIES PUMP & ARIAL OPERATOR			330			
	SUBSCRIPTIONS						
	NATIONAL FIRE PROTECTION ASSOC-ONLINE CODES SUBSCRIPTION			1,500			
	MEMBERSHIPS						
	FLORIDA EMERGENCY PREPAREDNESS ASSOCIATION			100			
	FLORIDA FIRE CHIEFS ASSOCIATION			950			
	FLORIDA FIRE MARSHAL & INSPECTORS ASSOCIATION			300			
	INTERNATIONAL ASSOCIATION OF FIRE CHIEFS			200			
	IMAGE TREND ANNUAL HOSTING AND SUPPORT			4,270			
	MOBILE EYES ANNUAL HOSTING AND SUPPORT			4,050			

	SLA 19-2254 FIRE INSPECTOR - SUBSCRIPTION			70			
	FLORIDA FIRE MARSHAL-FIRE PLANS EXAMINER/INSPECTOR			14,890			
110-2222-522.55-00	TRAINING & EDUCATION	17,557	22,315	77,190	73,560	89,170	15,610

LEVEL	TEXT	TEXT AMT
ADPT	TRAINING & EDUCATION	73,560
	LIVE FIRE TRAINING	
	NEW TRANSITIONAL RECRUIT POSITION-FIRE SCHOOL	
	ONLINE TRAINING (TARGET SOLUTIONS)	
	PROFESSIONAL DEVELOPMENT	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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REGISTRATION FOR PREVENTION CONFERENCE
TECHNICAL RESCUE TEAM TRAINING

SLA 19-2257 CONFERENCES

CENTER FOR PUBLIC SAFETY EXCELLENCE	2,000
CERTIFIED DISTRICT MANAGER PROGRAM	1,500
FIRE DEPARTMENT INSTRUCTORS CONFERENCE	2,000
FLORIDA FIRE CHEIFS ASSOCIATION-EAST	2,000
FLORIDA FIRE MARSHAL & INSPECTORS ASSOC	1,980
INTL ASSOCIATION OF FIRE CHIEFS	2,000
MODEL PERFORMANCE IN FIRE PREVENTION	500
NATIONAL HURRICANE CONFERENCE	2,000
OTHER TRAINING & EDUCATION	1,630
	89,170

* OPERATING EXPENDITURES	1,413,784	1,801,521	1,994,469	1,824,710	2,603,070	778,360
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CAPITAL OUTLAY

110-2222-522.62-00 BUILDINGS	0	425,968	91,032	0	0	0
110-2222-522.63-00 IMPROVE OTHER THAN BLDGS	0	0	15,000	15,000	0	15,000-
110-2222-522.64-00 CAPITAL MACHINERY & EQUIP	550	6,475	85,356	2,800	1,337,000	1,334,200

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-2265 WVID-LADDER TRUCK & EQUIPMENT	
	LADDER TRUCK	1,237,000
	EQUIPMENT	100,000
		1,337,000

* CAPITAL OUTLAY	550	432,443	191,388	17,800	1,337,000	1,319,200
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** PUBLIC SAFETY	7,273,326	8,335,186	9,501,887	8,398,590	12,627,220	4,228,630
INTERFUND TRANSFERS						
110-2222-581.01-15 TO CAP ACQUISITION FUND	552,000	655,000	860,000	860,000	695,000	165,000-

LEVEL	TEXT	TEXT AMT
ADPT	EQUIPMENT REPLACEMENT	
	EXTRICATION EQUIPMENT	35,000
	SCBA EQUIPMENT	50,000
	THERMAL IMAGING CAMERAS	10,000
	CAPITAL VEHICLE REPLACEMENT	600,000

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				695,000			
* INTERFUND TRANSFERS		552,000	655,000	860,000	860,000	695,000	165,000-
** OTHER USES		552,000	655,000	860,000	860,000	695,000	165,000-
*** FIRE RESCUE		7,825,326	8,990,186	10,361,887	9,258,590	13,322,220	4,063,630
**** EXPENDITURE		7,825,326	8,990,186	10,361,887	9,258,590	13,322,220	4,063,630

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
TREE FUND REVENUE							
115-0000-325.10-50	TREE ASSESSMENTS	14,315-	428,875-	350,000-	350,000-	350,000-	0
*		14,315-	428,875-	350,000-	350,000-	350,000-	0
**	SPECIAL ASSESSMENTS	14,315-	428,875-	350,000-	350,000-	350,000-	0
115-0000-354.20-00	TREE ORDINANCE VIOLATION	362,745-	750-	12,000-	12,000-	14,000-	2,000-
*		362,745-	750-	12,000-	12,000-	14,000-	2,000-
**	FINES AND FORFEITS	362,745-	750-	12,000-	12,000-	14,000-	2,000-
115-0000-361.00-00	INVESTMENT INCOME	5,734-	7,579-	4,000-	4,000-	2,000-	2,000
*		5,734-	7,579-	4,000-	4,000-	2,000-	2,000
**	MISCELLANEOUS REVENUES	5,734-	7,579-	4,000-	4,000-	2,000-	2,000
115-0000-388.20-00	INSURANCE RECOVERIES	0	800-	0	0	0	0
115-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	74,010	283,130	212,980	70,150-
*		0	800-	74,010	283,130	212,980	70,150-
**	OTHER SOURCES	0	800-	74,010	283,130	212,980	70,150-
***	TREE FUND	382,794-	438,004-	291,990-	82,870-	153,020-	70,150-
****	REVENUE	382,794-	438,004-	291,990-	82,870-	153,020-	70,150-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
BUILDING							
PERSONNEL EXPENDITURES							
115-2750-524.12-00	REGULAR SALARIES	48,010	48,750	32,250	40,260	49,130	8,870
115-2750-524.13-00	OTHER SALARIES & WAGES	0	0	0	13,600-	0	13,600
115-2750-524.14-00	OVERTIME	817	1,181	0	0	0	0
115-2750-524.21-00	FICA	3,491	3,553	2,330	2,810	3,600	790
115-2750-524.22-01	FLORIDA RETIREMENT SYSTEM	3,584	3,808	2,560	3,190	4,060	870
115-2750-524.23-00	INSURANCE-HEALTH	8,506	8,523	6,860	8,790	12,010	3,220
115-2750-524.23-02	VISION CARE	44	44	50	50	20	30-
115-2750-524.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	820	820
115-2750-524.24-00	WORKERS' COMPENSATION	450	450	450	450	0	450-
* PERSONNEL EXPENDITURES		64,902	66,309	44,500	41,950	69,640	27,690
OPERATING EXPENDITURES							
115-2750-524.40-00	TRAVEL AND PER DIEM	1,405	0	600	600	600	0
115-2750-524.41-00	COMMUNICATION SERVICES	426	1,055	900	900	900	0
LEVEL	TEXT	TEXT AMT					
ADPT	COMMUNICATION SERVICES	900					
		900					
115-2750-524.46-10	TREES	84,073	215,844	226,570	20,000	20,000	0
LEVEL	TEXT	TEXT AMT					
ADPT	ARBORIST TREE INSTALLATION	20,000					
		20,000					
115-2750-524.46-50	FLEET - ADMINISTRATIVE	90	1,110	1,060	1,060	1,570	510
115-2750-524.46-51	FLEET - LABOR	811	104	330	330	260	70-
115-2750-524.46-52	FLEET - PARTS	874	25	150	150	510	360

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
115-2750-524.47-00	PRINTING & BINDING	38	0	0	0	0	0
115-2750-524.48-00	PROMOTIONAL ACTIVITIES	127	580	600	600	600	0
115-2750-524.49-70	PAYMENT TO GENERAL FUND	12,050	6,860	9,880	9,880	15,700	5,820
115-2750-524.51-00	OFFICE SUPPLIES	0	0	200	200	200	0
115-2750-524.52-02	FUEL	1,680	1,219	3,140	3,140	1,440	1,700-
115-2750-524.52-07	UNIFORMS	196	156	610	610	610	0
	LEVEL TEXT						
	ADPT UNIFORMS						
			TEXT AMT				
			610				
			610				
115-2750-524.52-50	MINOR OPERATING EQUIPMENT	686	4,349	2,960	2,960	500	2,460-
	LEVEL TEXT						
	ADPT MINOR OPERATING EQUIPMENT						
			TEXT AMT				
			500				
			500				
115-2750-524.54-00	BOOKS, PUBLIC, SUBS, MEMB	130	285	0	0	0	0
115-2750-524.55-00	TRAINING & EDUCATION	750	0	490	490	490	0
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*	OPERATING EXPENDITURES	103,336	231,587	247,490	40,920	43,380	2,460
	CAPITAL OUTLAY						
115-2750-524.63-00	IMPROVE OTHER THAN BLDGS	0	0	0	0	40,000	40,000
	LEVEL TEXT						
	ADPT SLA 19-2261 TREES & IRRIGATION-FIRE STN 85						
			TEXT AMT				
			40,000				
			40,000				
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*	CAPITAL OUTLAY	0	0	0	0	40,000	40,000
**	PUBLIC SAFETY	168,238	297,896	291,990	82,870	153,020	70,150
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***	BUILDING	168,238	297,896	291,990	82,870	153,020	70,150

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
****	EXPENDITURE	168,238	297,896	291,990	82,870	153,020	70,150

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SOLID WASTE DISTRICT REVENUE							
120-0000-337.30-00	PHYSICAL ENVIRONMENT	500-	0	0	0	0	0
*		----- 500-	----- 0	----- 0	----- 0	----- 0	----- 0
**	INTERGOVERNMENTAL REVENUE	500-	0	0	0	0	0
120-0000-343.40-10	COMMERCIAL COLLECTIONS	1,348,400-	1,391,398-	1,379,570-	1,379,570-	1,640,000-	260,430-
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3201 COMMERCIAL COLLECTION REVENUE			1,640,000			
	(INCREASE \$260,430)			1,640,000			
120-0000-343.40-20	SOLID WASTE ASSESSMENT	7,037,908-	7,252,711-	6,915,260-	6,915,260-	7,280,280-	365,020-
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3203 SOLID WASTE ASSESSMENT REVENUE			7,424,860			
	LESS 2% FOR EARLY PAYMENT DISCOUNT			144,580-			
				7,280,280			
120-0000-343.40-30	SPECIAL PICKUPS	19,872-	11,455-	14,000-	14,000-	14,000-	0
120-0000-343.40-40	COST RECOVERY INCOME	537-	0	0	0	0	0
120-0000-343.40-50	TRASH CONTAINER RENTAL	6,716-	11,440-	3,500-	3,500-	11,000-	7,500-
120-0000-343.40-70	RECYCLING SALES--SCRAP	83,586-	149,186-	50,000-	50,000-	40,000-	10,000
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3206 RECYCLING SALES-SCRAP			40,000			
	(DECREASE \$10,000)			40,000			
120-0000-343.40-90	SERVICE INITIATION FEES	89,678-	84,100-	117,000-	117,000-	170,600-	53,600-
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3204 SERVICE INITIATION FEES			170,600			
	(INCREASE \$53,600)						

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
			170,600				
120-0000-349.00-00	OTHER CHARGES FOR SERVICE	24,385-	23,856-	15,000-	15,000-	15,000-	0
120-0000-349.30-06	SOLID WASTE DRC FEES	1,675-	2,500-	1,000-	1,000-	2,500-	1,500-
120-0000-349.40-00	PROP STAND ABATEMENT FEES	38,169-	27,016-	36,130-	36,130-	31,600-	4,530
LEVEL	TEXT		TEXT AMT				
ADPT	RIGHT-OF-WAY DEBRIS-ROAD & DRAINAGE		11,280				

	SLA 19-3207 PROPERTY STANDARDS ABATEMENT FEES		20,320				
	(DECREASE \$4,530)						
			31,600				
*		8,650,926-	8,953,662-	8,531,460-	8,531,460-	9,204,980-	673,520-
**	CHARGES FOR SERVICES	8,650,926-	8,953,662-	8,531,460-	8,531,460-	9,204,980-	673,520-
120-0000-361.00-00	INVESTMENT INCOME	52,180-	42,926-	25,000-	25,000-	35,000-	10,000-
120-0000-364.00-00	DISPOSE OF FIXED ASSETS	0	43-	0	0	0	0
120-0000-366.00-00	CONTRIBUTIONS & DONATIONS	0	290-	0	0	0	0
120-0000-369.90-00	OTHER MISC REVENUES	4,740-	3,869-	4,000-	4,000-	4,000-	0
*		56,920-	47,128-	29,000-	29,000-	39,000-	10,000-
**	MISCELLANEOUS REVENUES	56,920-	47,128-	29,000-	29,000-	39,000-	10,000-
120-0000-388.20-00	INSURANCE RECOVERIES	0	1,085-	0	0	0	0
120-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	300,370-	168,490-	465,050-	296,560-
*		0	1,085-	300,370-	168,490-	465,050-	296,560-
**	OTHER SOURCES	0	1,085-	300,370-	168,490-	465,050-	296,560-
***	SOLID WASTE DISTRICT	8,708,346-	9,001,875-	8,860,830-	8,728,950-	9,709,030-	980,080-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
***	REVENUE	8,708,346-	9,001,875-	8,860,830-	8,728,950-	9,709,030-	980,080-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE
 PUBLIC SERVICES
 PERSONNEL EXPENDITURES

120-3032-534.11-00	EXECUTIVE SALARIES	0	0	9,550	9,550	11,440	1,890
120-3032-534.12-00	REGULAR SALARIES	1,503,052	1,466,547	1,699,770	1,585,660	1,817,840	232,180
120-3032-534.13-00	OTHER SALARIES & WAGES	0	0	0	0	165,130	165,130

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3200 SOLID WASTE PERSONNEL	
	12-00 SALARIES	113,670
	14-00 OVERTIME	10,520
	15-08 SHOE ALLOWANCE	360
	21-00 FICA	8,670
	22-01 FRS	9,360
	23-00 INSURANCE-HEALTH	20,810
	23-02 INSURANCE-VISION CARE	130
	23-04 INSURANCE-DENTAL,ADD, LIFE, DISABILITY	1,610
		165,130

120-3032-534.14-00	OVERTIME	100,125	183,648	89,250	89,250	167,490	78,240
120-3032-534.15-08	CLOTHING/CLEANING ALLOW	2,610	2,610	2,880	2,880	5,760	2,880
120-3032-534.21-00	FICA	112,018	116,155	131,810	123,080	144,130	21,050

LEVEL	TEXT	TEXT AMT
ADPT	FICA	131,310
	FICA FOR OVERTIME CALCULATION	12,820
		144,130

120-3032-534.22-01	FLORIDA RETIREMENT SYSTEM	118,381	125,781	147,710	138,670	166,410	27,740
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LEVEL	TEXT	TEXT AMT
ADPT	FRS	152,570
	FRS FOR OVERTIME CALCULATION	13,840
		166,410

120-3032-534.23-00	INSURANCE-HEALTH	319,483	327,588	362,310	362,310	365,300	2,990
120-3032-534.23-02	VISION CARE	2,712	2,577	3,000	3,000	2,510	490-

LEVEL	TEXT	TEXT AMT
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	VISION			2,510			
				2,510			
120-3032-534.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	35,970	35,970
120-3032-534.24-00	WORKERS' COMPENSATION	75,680	75,680	75,680	75,680	32,310	43,370-
120-3032-534.25-00	UNEMPLOYMENT COMPENSATION	0	0	4,400	4,400	4,400	0
120-3032-534.27-00	EDUCATIONAL ASSISTANCE	0	0	0	0	7,500	7,500
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* PERSONNEL EXPENDITURES		2,234,061	2,300,586	2,526,360	2,394,480	2,926,190	531,710
	OPERATING EXPENDITURES						
120-3032-534.31-01	LEGAL SERVICES	0	0	1,000	1,000	1,000	0
120-3032-534.31-04	MEDICAL SERVICES	1,808	1,468	1,250	1,250	1,250	0
120-3032-534.31-05	OTHER PROFESSIONAL	27,290	42,836	10,690	10,690	8,030	2,660-
LEVEL	TEXT			TEXT AMT			
ADPT	CONTRACTED EMPLOYEE SERVICES			7,490			

	SLA 19-3200 SOLID WASTE PERSONNEL			540			
				8,030			
120-3032-534.34-00	OTHER CONTRACTED SERVICES	0	1,706	3,000	3,000	3,000	0
120-3032-534.34-50	TIPPING FEES	1,703,631	1,725,977	1,920,780	1,920,780	2,273,730	352,950
LEVEL	TEXT			TEXT AMT			
ADPT	RIGHT-OF-WAY DEBRIS-ROAD & DRAINAGE			11,280			

	SLA 19-3205 TIPPING FEES (INCREASE \$352,950)			2,262,450			
				2,273,730			
120-3032-534.40-00	TRAVEL AND PER DIEM	2,918	1,193	3,500	3,500	3,570	70
LEVEL	TEXT			TEXT AMT			
ADPT	APWA LEADERSHIP CLASS (2)			950			
	SWANA INTERNATIONAL ROAD-E-O (1)			600			
	SWANA ROAD-E-O (3)			1,000			
	SWANA SUMMER CONFERENCE (2)			510			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	SWANA WINTER CONFERENCE (2)			510 3,570			
120-3032-534.41-00	COMMUNICATION SERVICES	28,956	36,513	33,810	33,810	35,500	1,690
LEVEL ADPT	TEXT		TEXT AMT				
	COMMUNICATION SERVICES		35,010				

	SLA 19-3200 SOLID WASTE PERSONNEL		490				
			35,500				
120-3032-534.42-00	POSTAGE AND MAILING	0	0	500	500	500	0
120-3032-534.43-01	WATER & SEWER	939	989	1,220	1,220	1,100	120-
120-3032-534.43-02	ELECTRIC	7,510	7,497	8,330	8,330	7,800	530-
120-3032-534.44-00	RENTALS & LEASES	2,322	2,753	2,900	2,900	2,900	0
120-3032-534.45-00	INSURANCE	67,540	63,640	63,640	63,640	59,520	4,120-
LEVEL ADPT	TEXT		TEXT AMT				
	ADMINISTRATION FEE-RISK		4,300				
	PROPERTY-RISK		570				
	GENERAL LIABILITY, CRIME, PUBLIC OFFICIAL-RISK		6,120				
	AUTO LIABILITY/PHYSICAL DAMAGE-RISK		18,230				
	ESTIMATED CLAIMS-RISK		30,300				
			59,520				
120-3032-534.46-01	R&M OFFICE EQUIPMENT	8,873	9,560	10,100	10,100	10,100	0
120-3032-534.46-03	R&M VEHICLES & EQUIPMENT	0	2,920	8,000	8,000	4,000	4,000-
120-3032-534.46-50	FLEET - ADMINISTRATIVE	89,550	187,630	221,620	221,620	146,720	74,900-
120-3032-534.46-51	FLEET - LABOR	234,938	190,077	126,750	126,750	124,800	1,950-
120-3032-534.46-52	FLEET - PARTS	604,020	450,949	446,530	446,530	508,560	62,030
120-3032-534.46-53	FLEET - OUTSOURCED	76,769	147,004	65,750	65,750	82,640	16,890
120-3032-534.47-00	PRINTING & BINDING	8,241	12,626	11,500	11,500	32,300	20,800
LEVEL ADPT	TEXT		TEXT AMT				
	SLA 19-3202 PRINTING & BINDING (INCREASE \$20,800)		32,300				

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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ADPT	COMMERCIAL CONTAINERS			65,000			
	OTHER MINOR OPERATING EQUIPMENT			2,100			

	SLA 19-3200 SOLID WASTE PERSONNEL			1,500			
	SLA 19-3209 TOTE PURCHASE (INCREASE \$52,880)			289,060			
				357,660			

120-3032-534.54-00	BOOKS, PUBLIC, SUBS, MEMB	1,241	712	1,350	1,350	1,320	30-
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LEVEL	TEXT	TEXT AMT
ADPT	MEMBERSHIPS	
	AMERICAN PUBLIC WORKS ASSOCIATION (APWA)	190
	SOLID WASTE ASSOCIATION OF NORTH AMERICA (5)	1,130
		1,320

120-3032-534.55-00	TRAINING & EDUCATION	1,996	4,453	4,700	4,700	4,750	50
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LEVEL	TEXT	TEXT AMT
ADPT	SWANA WINTER CONFERENCE (2)	600
	SWANA SUMMER CONFERENCE (2)	600
	SWANA ROAD-E-O (3)	600
	SWANA INTERNATIONAL ROAD-E-O	450
	APWA LEADERSHIP CLASS	900
	CHEMICAL SPILL CLASS	600
	SAFETY CLASSESS AND SEMINARS	1,000
		4,750

*	OPERATING EXPENDITURES	4,217,632	6,096,681	4,431,700	4,431,700	4,955,530	523,830
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CAPITAL OUTLAY

120-3032-534.63-00	IMPROVE OTHER THAN BLDGS	0	9,716	0	0	0	0
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120-3032-534.64-00	CAPITAL MACHINERY & EQUIP	302,786	166,455	0	0	1,377,310	1,377,310
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3200 SOLID WASTE PERSONNEL	23,070
	SLA 19-3210 NEW CUROTTO CANS	59,200
	SLA 19-3212 NEW VEHICLES & EQUIPMENT	
	SIDELoad TRUCKS (3)	1,032,660
	GRAPPLE TRUCK	208,200
	F-550 BOX TRUCK	54,180
		1,377,310

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
* CAPITAL OUTLAY		302,786	176,171	0	0	1,377,310	1,377,310
** PHYSICAL ENVIRONMENT INTERFUND TRANSFERS		6,754,479	8,573,438	6,958,060	6,826,180	9,259,030	2,432,850
120-3032-581.01-15 TO CAP ACQUISITION FUND		1,485,030	941,860	1,902,770	1,902,770	450,000	1,452,770-
* INTERFUND TRANSFERS		1,485,030	941,860	1,902,770	1,902,770	450,000	1,452,770-
** OTHER USES		1,485,030	941,860	1,902,770	1,902,770	450,000	1,452,770-
*** PUBLIC SERVICES		8,239,509	9,515,298	8,860,830	8,728,950	9,709,030	980,080
**** EXPENDITURE		8,239,509	9,515,298	8,860,830	8,728,950	9,709,030	980,080

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
WARM MINERAL SPRINGS REVENUE							
125-0000-347.90-01	WARM MINERAL SPRINGS	1,210,151-	1,173,789-	1,352,500-	1,352,500-	1,208,600-	143,900
125-0000-347.90-02	WMS GIFT SHOP COMMISSIONS	4,688-	6,723-	5,770-	5,770-	7,620-	1,850-
*		-----	-----	-----	-----	-----	-----
		1,214,839-	1,180,512-	1,358,270-	1,358,270-	1,216,220-	142,050
**	CHARGES FOR SERVICES	1,214,839-	1,180,512-	1,358,270-	1,358,270-	1,216,220-	142,050
125-0000-361.00-00	INVESTMENT INCOME	5,941-	7,837-	2,000-	2,000-	5,000-	3,000-
*		-----	-----	-----	-----	-----	-----
		5,941-	7,837-	2,000-	2,000-	5,000-	3,000-
**	MISCELLANEOUS REVENUES	5,941-	7,837-	2,000-	2,000-	5,000-	3,000-
125-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	104,030-	489,070	131,510-	620,580-
*		-----	-----	-----	-----	-----	-----
		0	0	104,030-	489,070	131,510-	620,580-
**	OTHER SOURCES	0	0	104,030-	489,070	131,510-	620,580-
***	WARM MINERAL SPRINGS	-----	-----	-----	-----	-----	-----
		1,220,780-	1,188,349-	1,464,300-	871,200-	1,352,730-	481,530-
****	REVENUE	-----	-----	-----	-----	-----	-----
		1,220,780-	1,188,349-	1,464,300-	871,200-	1,352,730-	481,530-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	WMS RACK CARD REPRINT			600 600			
125-3036-572.48-00	PROMOTIONAL ACTIVITIES	0	688	600	600	600	0
LEVEL	TEXT			TEXT AMT			
ADPT	DISCOVER WARM MINERAL SPRINGS PARK DAY PROMO			600 600			
125-3036-572.49-01	BANK AND TRANSACTION FEES	14,323	13,890	15,000	15,000	15,000	0
125-3036-572.49-14	TAGS, FEES & LICENSES	450	450	450	450	450	0
125-3036-572.49-69	FOOD	0	0	0	0	300	300
LEVEL	TEXT			TEXT AMT			
ADPT	WMS MASTER PLAN COMMUNITY MEETINGS			300 300			
125-3036-572.49-70	PAYMENT TO GENERAL FUND	61,700	80,840	95,630	95,630	120,440	24,810
125-3036-572.52-50	MINOR OPERATING EQUIPMENT	14,146	18,561	47,100	30,100	42,000	11,900
LEVEL	TEXT			TEXT AMT			
ADPT	REPLACEMENT OF: BENCHES, CHAIRS, TABLES, MATTING, AND ROPES COMMERICAL CHAISE LOUNGE CHAIRS			30,000 12,000 42,000			
* OPERATING EXPENDITURES		840,113	821,834	1,464,300	871,200	902,730	31,530
	CAPITAL OUTLAY						
125-3036-572.62-00	BUILDINGS	0	0	0	0	450,000	450,000
LEVEL	TEXT			TEXT AMT			
ADPT	WM19BR BUILDINGS RESTORATION			450,000 450,000			
125-3036-572.63-00	IMPROVE OTHER THAN BLDGS	90,913	9,792	0	0	0	0
* CAPITAL OUTLAY		90,913	9,792	0	0	450,000	450,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
**	CULTURE/RECREATION	931,026	831,626	1,464,300	871,200	1,352,730	481,530
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***	PUBLIC SERVICES	931,026	831,626	1,464,300	871,200	1,352,730	481,530
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****	EXPENDITURE	931,026	831,626	1,464,300	871,200	1,352,730	481,530

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
BUILDING REVENUE							
135-0000-322.00-00	BUILDING PERMITS	0	120-	0	0	0	0
135-0000-322.30-00	RESIDENTIAL	1,897,286-	2,140,520-	2,425,500-	2,425,500-	2,561,300-	135,800-
	LEVEL ADPT		TEXT AMT				
			RESIDENTIAL FEES				
			MULTI-FAMILY FEES				
			2,352,900				
			208,400				
			2,561,300				
135-0000-322.40-00	COMMERCIAL	55,499-	141,342-	282,060-	282,060-	261,600-	20,460
135-0000-322.50-00	ADDITIONS	765,007-	838,120-	350,000-	350,000-	600,000-	250,000-
135-0000-328.00-00	CERTIFICATE OF COMPETENCY	2,963-	0	0	0	0	0
135-0000-329.00-00	OTHER PERMITS AND FEES	132,175-	55,213-	80,000-	80,000-	70,000-	10,000
135-0000-329.05-00	PERMIT REACTIVATION FEES	29,845-	21,380-	15,000-	15,000-	20,000-	5,000-
*		2,882,775-	3,196,695-	3,152,560-	3,152,560-	3,512,900-	360,340-
**	SPECIAL ASSESSMENTS	2,882,775-	3,196,695-	3,152,560-	3,152,560-	3,512,900-	360,340-
135-0000-349.30-10	BUILDING DRC REVIEW FEES	200-	450-	100-	100-	100-	0
135-0000-349.35-00	CONVENIENCE FEES	39,020-	40,871-	30,000-	30,000-	40,000-	10,000-
*		39,220-	41,321-	30,100-	30,100-	40,100-	10,000-
**	CHARGES FOR SERVICES	39,220-	41,321-	30,100-	30,100-	40,100-	10,000-
135-0000-361.00-00	INVESTMENT INCOME	27,918-	36,217-	5,000-	5,000-	30,000-	25,000-
135-0000-364.00-00	DISPOSE OF FIXED ASSETS	0	49-	0	0	0	0
135-0000-369.90-00	OTHER MISC REVENUES	2,961-	2,473-	4,000-	4,000-	2,000-	2,000
*		30,879-	38,739-	9,000-	9,000-	32,000-	23,000-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
**	MISCELLANEOUS REVENUES	30,879-	38,739-	9,000-	9,000-	32,000-	23,000-
135-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	35,320-	784,290	459,450-	1,243,740-
*		0	0	35,320-	784,290	459,450-	1,243,740-
**	OTHER SOURCES	0	0	35,320-	784,290	459,450-	1,243,740-
***	BUILDING	2,952,874-	3,276,755-	3,226,980-	2,407,370-	4,044,450-	1,637,080-
****	REVENUE	2,952,874-	3,276,755-	3,226,980-	2,407,370-	4,044,450-	1,637,080-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
135-2700-524.23-00	INSURANCE-HEALTH	100,627	164,090	176,740	160,620	204,370	43,750
LEVEL	TEXT		TEXT	AMT			
ADPT	INSURANCE - HEALTH			203,560			

	SLA 19-2703 REALLOCATE NDS DIRECTOR			810			
				204,370			
135-2700-524.23-02	VISION CARE	905	1,189	1,290	1,160	1,560	400
LEVEL	TEXT		TEXT	AMT			
ADPT	VISION CARE			1,550			

	SLA 19-2703 REALLOCATE NDS DIRECTOR SALARY			10			
				1,560			
135-2700-524.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	21,360	21,360
LEVEL	TEXT		TEXT	AMT			
ADPT	INSURANCE-DENTAL, ADD, LIFE, DISABILITY			21,290			

	SLA 19-2703 REALLOCATE NDS DIRECTOR			70			
				21,360			
135-2700-524.24-00	WORKERS' COMPENSATION	13,140	13,140	13,140	13,140	2,040	11,100-
135-2700-524.25-00	UNEMPLOYMENT COMPENSATION	0	0	240	240	240	0
135-2700-524.27-00	EDUCATIONAL ASSISTANCE	0	0	3,000	3,000	2,500	500-
*	PERSONNEL EXPENDITURES	1,083,503	1,349,698	1,678,850	1,521,390	1,897,720	376,330
	OPERATING EXPENDITURES						
135-2700-524.34-00	OTHER CONTRACTED SERVICES	8,655	38,207	150,860	150,860	50,860	100,000-
135-2700-524.40-00	TRAVEL AND PER DIEM	0	0	0	0	1,000	1,000
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-2702 ADMINISTRATION-TRAINING & DEVELOPMENT			1,000			
				1,000			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
135-2700-524.41-00	COMMUNICATION SERVICES	6,023	11,030	7,720	7,720	8,310	590
LEVEL	TEXT		TEXT	AMT			
ADPT	COMMUNICATION SERVICES			7,720			

	SLA 19-2701 DEVELOPMENT TECH II			590			
				8,310			
135-2700-524.42-00	POSTAGE AND MAILING	247	42	3,000	3,000	3,000	0
135-2700-524.44-00	RENTALS & LEASES	4,342	4,712	4,500	4,500	4,500	0
135-2700-524.45-00	INSURANCE	4,100	3,870	3,870	3,870	25,650	21,780
LEVEL	TEXT		TEXT	AMT			
ADPT	ADMINISTRATION FEES-RISK			2,580			
	GENERAL LIABILITY, CRIME, PUBLIC OFFICIAL-RISK			3,670			
	AUTO LIABILITY/PHISICAL DAMAGE-RISK			1,220			
	ESTIMATED CLAIMS-RISK			18,180			
				25,650			
135-2700-524.46-01	R&M OFFICE EQUIPMENT	15,740	16,806	22,820	22,820	22,820	0
LEVEL	TEXT		TEXT	AMT			
ADPT	R&M OFFICE EQUIPMENT			10,480			
	ANNUAL MAINT. FEE FOR MOBILITY APP			2,710			
	OPTIVIEW ANNUAL RENEWAL			9,630			
				22,820			
135-2700-524.46-02	R&M COMMUNICATION EQUIP.	0	0	100	100	100	0
135-2700-524.46-50	FLEET - ADMINISTRATIVE	1,260	13,370	10,640	10,640	13,740	3,100
135-2700-524.46-51	FLEET - LABOR	7,209	2,661	3,900	3,900	3,900	0
135-2700-524.46-52	FLEET - PARTS	3,641	1,478	3,100	3,100	4,270	1,170
135-2700-524.46-53	FLEET - OUTSOURCED	45	100	60	60	80	20
135-2700-524.47-00	PRINTING & BINDING	575	1,440	1,000	1,000	1,000	0
135-2700-524.48-00	PROMOTIONAL ACTIVITIES	931	1,988	2,000	2,000	2,000	0
135-2700-524.49-01	BANK AND TRANSACTION FEES	60,655	63,573	55,000	55,000	55,000	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
135-2700-524.49-02	CASH OVER AND SHORT	0	20-	0	0	0	0
135-2700-524.49-12	ADS AND PUBLIC NOTICES	638	0	0	0	0	0
135-2700-524.49-14	TAGS, FEES, LICENSES	996	408	3,000	3,000	3,000	0
135-2700-524.49-70	PAYMENT TO GENERAL FUND	107,370	300,730	500,310	500,310	508,160	7,850
135-2700-524.51-00	OFFICE SUPPLIES	7,055	5,179	8,000	8,000	8,000	0
135-2700-524.52-02	FUEL	11,939	10,661	18,000	18,000	11,870	6,130-
135-2700-524.52-07	UNIFORMS	1,706	3,004	8,160	8,160	8,550	390
LEVEL ADPT	TEXT		TEXT	AMT			
	UNIFORMS			8,160			

	SLA 19-2700 DEVELOPMENT TECH II			390			
				8,550			
135-2700-524.52-50	MINOR OPERATING EQUIPMENT	7,271	35,344	17,990	10,690	10,810	120
LEVEL ADPT	TEXT		TEXT	AMT			
	MINOR OPERATING EQUIPMENT			6,930			
	COMPUTER REPLACEMENT CID# 9820			1,130			

	SLA 19-2700 DEVELOPMENT TECH II			2,750			
				10,810			
135-2700-524.54-00	BOOKS, PUBLIC, SUBS, MEMB	320	0	3,000	3,000	1,960	1,040-
LEVEL ADPT	TEXT		TEXT	AMT			
	BOOKS						
	INTL CODE COMPLIANCE ZONING INSPECTOR (2)			80			
	PERMIT TECHNICIAN BOOK (5)			200			
	MEMBERSHIPS						
	INTERNATIONAL CODE COMPLIANCE MEMBERSHIP(1)			140			
	FLORIDA ASSOC OF BUSINESS TAX OFFICIALS(1)			50			
	FLORIDA ASSOCIATION OF CODE ENFORCEMENT (1)			30			
	NORTH PORT LEADERSHIP 2018 (1)			550			
	NOTARY LICENSING (7)			910			
				1,960			
135-2700-524.55-00	TRAINING & EDUCATION	4,535	499	0	0	500	500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	LEVEL TEXT						
	ADPT SLA 19-2702 ADMINISTRATION-TRAINING & DEVELOPMENT						
				500			
				500			
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*	OPERATING EXPENDITURES	255,253	515,082	827,030	819,730	749,080	70,650-
	CAPITAL OUTLAY						
135-2700-524.64-00	MACHINERY & EQUIPMENT	71,617	74,250	681,100	26,250	0	26,250-
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*	CAPITAL OUTLAY	71,617	74,250	681,100	26,250	0	26,250-
**	PUBLIC SAFETY	1,410,373	1,939,030	3,186,980	2,367,370	2,646,800	279,430
	INTERFUND TRANSFERS						
135-2700-581.91-00	TRANSFERS OUT	0	0	0	0	1,357,650	1,357,650
	LEVEL TEXT						
	ADPT TRANSFER OUT TO GENERAL FUND-2010 & 2011 SUBSIDY						
				1,357,650			
				1,357,650			
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*	INTERFUND TRANSFERS	0	0	0	0	1,357,650	1,357,650
	INTERFUND TRANSFERS						
135-2700-581.01-15	TO CAP ACQUISITION FUND	40,000	40,000	40,000	40,000	40,000	0
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*	INTERFUND TRANSFERS	40,000	40,000	40,000	40,000	40,000	0
**	OTHER USES	40,000	40,000	40,000	40,000	1,397,650	1,357,650
***	BUILDING	1,450,373	1,979,030	3,226,980	2,407,370	4,044,450	1,637,080
****	EXPENDITURE	1,450,373	1,979,030	3,226,980	2,407,370	4,044,450	1,637,080

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ESCH LOT-LAND/FUTURE PROJ REVENUE							
144-0000-364.00-00	DISPOSE OF FIXED ASSETS	0	3,960-	0	0	0	0
144-0000-369.90-00	OTHER MISC REVENUES	302-	22,000-	0	0	0	0
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*		302-	25,960-	0	0	0	0
**	MISCELLANEOUS REVENUES	302-	25,960-	0	0	0	0
144-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	2,083,020-	0	0	0
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*		0	0	2,083,020-	0	0	0
**	OTHER SOURCES	0	0	2,083,020-	0	0	0
		-----	-----	-----	-----	-----	-----
***	ESCH LOT-LAND/FUTURE PROJ	302-	25,960-	2,083,020-	0	0	0
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****	REVENUE	302-	25,960-	2,083,020-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PLANNING & ZONING							
OPERATING EXPENDITURES							
144-0605-515.31-05	OTHER PROFESSIONAL SVCS	0	0	195,020	0	0	0
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*	OPERATING EXPENDITURES	0	0	195,020	0	0	0
**	GEN GOVT SERVICES	0	0	195,020	0	0	0
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***	PLANNING & ZONING	0	0	195,020	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	ADMINISTRATION & MGMT CAPITAL OUTLAY						
144-0760-519.63-00	IMPROVE OTHER THAN BLDGS	50,000	0	0	0	0	0
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*	CAPITAL OUTLAY	50,000	0	0	0	0	0
**	GEN GOVT SERVICES	50,000	0	0	0	0	0
		-----	-----	-----	-----	-----	-----
***	ADMINISTRATION & MGMT	50,000	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PUBLIC SERVICES							
OPERATING EXPENDITURES							
144-3036-572.31-05	OTHER PROF SVS	77,926	0	0	0	0	0
144-3036-572.49-12	ADS AND PUBLIC NOTICES	270	0	0	0	0	0
144-3036-572.49-69	FOOD	57	0	0	0	0	0
* OPERATING EXPENDITURES		78,253	0	0	0	0	0
CAPITAL OUTLAY							
144-3036-572.63-00	IMPROVE OTHER THAN BLDGS	0	0	46,000	0	0	0
* CAPITAL OUTLAY		0	0	46,000	0	0	0
** CULTURE/RECREATION		78,253	0	46,000	0	0	0
*** PUBLIC SERVICES		78,253	0	46,000	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ROAD & DRAINAGE							
OPERATING EXPENDITURES							
144-5000-541.31-05	OTHER PROFESSIONAL SVC	0	8,000	0	0	0	0
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*	OPERATING EXPENDITURES	0	8,000	0	0	0	0
CAPITAL OUTLAY							
144-5000-541.61-00	CAPITAL - LAND	0	0	527,537	0	0	0
144-5000-541.63-00	INFRASTRUCTURE	0	0	1,314,463	0	0	0
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*	CAPITAL OUTLAY	0	0	1,842,000	0	0	0
**	ROAD & STREET FACILITIES	0	8,000	1,842,000	0	0	0
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***	ROAD & DRAINAGE	0	8,000	1,842,000	0	0	0
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****	EXPENDITURE	128,253	8,000	2,083,020	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ESCHEATED LOTS - PARKS REVENUE							
146-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	20,000-	0	0	0
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*		0	0	20,000-	0	0	0
**	OTHER SOURCES	0	0	20,000-	0	0	0
		-----	-----	-----	-----	-----	-----
***	ESCHEATED LOTS - PARKS	0	0	20,000-	0	0	0
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****	REVENUE	0	0	20,000-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PUBLIC SERVICES							
OPERATING EXPENDITURES							
146-3036-572.31-05	OTHER PROF SVS	5,500	0	0	0	0	0
146-3036-572.46-04	R&M BUILDINGS	12,295	0	0	0	0	0
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*	OPERATING EXPENDITURES	17,795	0	0	0	0	0
CAPITAL OUTLAY							
146-3036-572.62-00	BUILDINGS	5,100	0	0	0	0	0
146-3036-572.63-00	IMPROVE OTHER THAN BLDGS	90,263	0	20,000	0	0	0
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*	CAPITAL OUTLAY	95,363	0	20,000	0	0	0
**	CULTURE/RECREATION	113,158	0	20,000	0	0	0
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***	PUBLIC SERVICES	113,158	0	20,000	0	0	0
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****	EXPENDITURE	113,158	0	20,000	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
LAW ENF IMPACT FEE FUND REVENUE							
150-0000-324.11-00	RESIDENTIAL-PUBLIC SAFETY	79,466-	63,018-	87,000-	87,000-	139,400-	52,400-
150-0000-324.11-01	WVID	94,722-	100,168-	134,200-	134,200-	166,300-	32,100-
150-0000-324.12-00	COMMERCIAL-PUBLIC SAFETY	16,484-	11,591-	65,100-	65,100-	12,300-	52,800
150-0000-324.12-01	WVID	0	348-	0	0	8,300-	8,300-
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*		190,672-	175,125-	286,300-	286,300-	326,300-	40,000-
**	SPECIAL ASSESSMENTS	190,672-	175,125-	286,300-	286,300-	326,300-	40,000-
150-0000-361.00-00	INVESTMENT INCOME	3,272-	3,671-	2,500-	2,500-	2,500-	0
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*		3,272-	3,671-	2,500-	2,500-	2,500-	0
**	MISCELLANEOUS REVENUES	3,272-	3,671-	2,500-	2,500-	2,500-	0
150-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	17,250	17,250	328,800	311,550
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*		0	0	17,250	17,250	328,800	311,550
**	OTHER SOURCES	0	0	17,250	17,250	328,800	311,550
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***	LAW ENF IMPACT FEE FUND	193,944-	178,796-	271,550-	271,550-	0	271,550
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****	REVENUE	193,944-	178,796-	271,550-	271,550-	0	271,550

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
POLICE DEPARTMENT							
OPERATING EXPENDITURES							
150-2100-521.52-50	MINOR OPERATING EQUIPMENT	10,852	8,211	19,320	0	0	0
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*	OPERATING EXPENDITURES	10,852	8,211	19,320	0	0	0
CAPITAL OUTLAY							
150-2100-521.64-00	CAPITAL EQUIP.	60,065	95,590	252,230	271,550	0	271,550-
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*	CAPITAL OUTLAY	60,065	95,590	252,230	271,550	0	271,550-
**	PUBLIC SAFETY	70,917	103,801	271,550	271,550	0	271,550-
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***	POLICE DEPARTMENT	70,917	103,801	271,550	271,550	0	271,550-
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****	EXPENDITURE	70,917	103,801	271,550	271,550	0	271,550-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FIRE IMPACT FEE FUND REVENUE							
151-0000-324.11-00	RESIDENTIAL-PUBLIC SAFETY	84,593-	66,922-	92,300-	92,300-	148,100-	55,800-
151-0000-324.11-01	WVID	100,590-	106,373-	142,500-	142,500-	176,600-	34,100-
151-0000-324.12-00	COMMERCIAL-PUBLIC SAFETY	17,520-	12,322-	78,200-	78,200-	14,300-	63,900
151-0000-324.12-01	WVID	0	370-	0	0	10,100-	10,100-
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*		202,703-	185,987-	313,000-	313,000-	349,100-	36,100-
**	SPECIAL ASSESSMENTS	202,703-	185,987-	313,000-	313,000-	349,100-	36,100-
151-0000-361.00-00	INVESTMENT INCOME	7,545-	5,835-	5,000-	5,000-	5,000-	0
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*		7,545-	5,835-	5,000-	5,000-	5,000-	0
**	MISCELLANEOUS REVENUES	7,545-	5,835-	5,000-	5,000-	5,000-	0
151-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	219,968	318,000	222,900-	540,900-
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*		0	0	219,968	318,000	222,900-	540,900-
**	OTHER SOURCES	0	0	219,968	318,000	222,900-	540,900-
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***	FIRE IMPACT FEE FUND	210,248-	191,822-	98,032-	0	577,000-	577,000-
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****	REVENUE	210,248-	191,822-	98,032-	0	577,000-	577,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
FIRE RESCUE							
OPERATING EXPENDITURES							
151-2222-522.31-05	OTHER PROFESSIONAL SVCS	0	2,450	0	0	0	0
151-2222-522.52-50	MINOR OPERATING EQUIPMENT	2,250	16,947	1,207	0	0	0
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*	OPERATING EXPENDITURES	2,250	19,397	1,207	0	0	0
CAPITAL OUTLAY							
151-2222-522.61-00	LAND	1,000	0	0	0	0	0
151-2222-522.62-00	BUILDINGS	158,475	485,067	49,325	0	0	0
151-2222-522.62-01	WVID	0	0	0	0	475,000	475,000
LEVEL	TEXT	TEXT AMT					
ADPT	F19FS6 - FIRE STATION 86 - WVID	475,000					
		475,000					
151-2222-522.64-00	CAPITAL MACHINERY & EQUIP	25,984	33,238	47,500	0	102,000	102,000
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-2201 TRAINING OFFICER (1)	51,000					
	SLA 19-2252 TRAINING OFFICER (1)	51,000					
		102,000					
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*	CAPITAL OUTLAY	185,459	518,305	96,825	0	577,000	577,000
**	PUBLIC SAFETY	187,709	537,702	98,032	0	577,000	577,000
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***	FIRE RESCUE	187,709	537,702	98,032	0	577,000	577,000
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****	EXPENDITURE	187,709	537,702	98,032	0	577,000	577,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PRKS & REC IMPCT FEE FUND REVENUE							
152-0000-324.61-00	RESIDENTIAL-CULTURE/REC	228,571-	181,077-	249,900-	249,900-	400,800-	150,900-
152-0000-324.61-01	WVID	272,175-	287,823-	385,600-	385,600-	477,900-	92,300-
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*		500,746-	468,900-	635,500-	635,500-	878,700-	243,200-
**	SPECIAL ASSESSMENTS	500,746-	468,900-	635,500-	635,500-	878,700-	243,200-
152-0000-361.00-00	INVESTMENT INCOME	13,516-	16,456-	8,000-	8,000-	8,000-	0
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*		13,516-	16,456-	8,000-	8,000-	8,000-	0
**	MISCELLANEOUS REVENUES	13,516-	16,456-	8,000-	8,000-	8,000-	0
152-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	561,273-	193,500	586,700	393,200
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*		0	0	561,273-	193,500	586,700	393,200
**	OTHER SOURCES	0	0	561,273-	193,500	586,700	393,200
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***	PRKS & REC IMPCT FEE FUND	514,262-	485,356-	1,204,773-	450,000-	300,000-	150,000
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****	REVENUE	514,262-	485,356-	1,204,773-	450,000-	300,000-	150,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PUBLIC SERVICES							
OPERATING EXPENDITURES							
152-3036-572.31-05	OTHER PROF SVS	16,223	2,550	0	0	0	0
152-3036-572.52-50	MINOR OPERATING EQUIPMENT	7,395	7,868	0	0	0	0
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*	OPERATING EXPENDITURES	23,618	10,418	0	0	0	0
CAPITAL OUTLAY							
152-3036-572.63-00	IMPROVE OTHER THAN BLDGS	85,116	75,044	1,204,773	450,000	300,000	150,000-
LEVEL	TEXT	TEXT AMT					
ADPT	P17BGA-BLUE RIDGE PARK PARKING LOT	150,000					
	P19AP4-ATWATER PARK PHASE IV	150,000					
		300,000					
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*	CAPITAL OUTLAY	85,116	75,044	1,204,773	450,000	300,000	150,000-
**	CULTURE/RECREATION	108,734	85,462	1,204,773	450,000	300,000	150,000-
***	PUBLIC SERVICES	108,734	85,462	1,204,773	450,000	300,000	150,000-
****	EXPENDITURE	108,734	85,462	1,204,773	450,000	300,000	150,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
NP TRANSPORT IMPACT FEES REVENUE							
153-0000-324.31-00	RESIDENTIAL-TRANSPORTATIO	751,956-	624,747-	876,000-	876,000-	1,439,100-	563,100-
153-0000-324.31-01	WVID	912,053-	993,038-	1,330,500-	1,330,500-	1,648,600-	318,100-
153-0000-324.32-00	COMMERCIAL-TRANSPORTATION	243,701-	166,579-	911,600-	911,600-	188,700-	722,900
153-0000-324.32-01	WVID	0	6,531-	0	0	113,100-	113,100-
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*		1,907,710-	1,790,895-	3,118,100-	3,118,100-	3,389,500-	271,400-
**	SPECIAL ASSESSMENTS	1,907,710-	1,790,895-	3,118,100-	3,118,100-	3,389,500-	271,400-
153-0000-334.49-00	TRANSPORTATION	411,180-	0	0	0	0	0
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*		411,180-	0	0	0	0	0
**	INTERGOVERNMENTAL REVENUE	411,180-	0	0	0	0	0
153-0000-361.00-00	INVESTMENT INCOME	46,708-	44,311-	30,000-	30,000-	30,000-	0
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*		46,708-	44,311-	30,000-	30,000-	30,000-	0
**	MISCELLANEOUS REVENUES	46,708-	44,311-	30,000-	30,000-	30,000-	0
153-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	4,393,577-	1,458,170-	1,684,000-	225,830-
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*		0	0	4,393,577-	1,458,170-	1,684,000-	225,830-
**	OTHER SOURCES	0	0	4,393,577-	1,458,170-	1,684,000-	225,830-
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***	NP TRANSPORT IMPACT FEES	2,365,598-	1,835,206-	7,541,677-	4,606,270-	5,103,500-	497,230-
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****	REVENUE	2,365,598-	1,835,206-	7,541,677-	4,606,270-	5,103,500-	497,230-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
ROAD & DRAINAGE							
CAPITAL OUTLAY							
153-5000-541.63-00	INFRASTRUCTURE	0	24,074	5,270,927	2,785,000	2,403,000	382,000-
LEVEL	TEXT	TEXT AMT					
ADPT	R15PW1 PRICE BLVD WIDENING PHASE I	2,403,000					
		2,403,000					
153-5000-541.63-01	SUMTER BLVD	503	0	449,480	0	0	0
* CAPITAL OUTLAY		503	24,074	5,720,407	2,785,000	2,403,000	382,000-
DEBT SERVICE							
153-5000-541.71-00	DEBT SERVICE PRINCIPAL	1,684,571	1,673,420	1,691,230	1,691,230	2,634,630	943,400
153-5000-541.72-00	DEBT SERVICE INTEREST	136,689	147,840	130,040	130,040	65,870	64,170-
* DEBT SERVICE		1,821,260	1,821,260	1,821,270	1,821,270	2,700,500	879,230
**	ROAD & STREET FACILITIES	1,821,763	1,845,334	7,541,677	4,606,270	5,103,500	497,230
***	ROAD & DRAINAGE	1,821,763	1,845,334	7,541,677	4,606,270	5,103,500	497,230
****	EXPENDITURE	1,821,763	1,845,334	7,541,677	4,606,270	5,103,500	497,230

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
COUNTY ROAD IMPACT FEES							
REVENUE							
154-0000-324.31-00	RESIDENTIAL-TRANSPORTATIO	367,295-	352,174-	0	0	0	0
154-0000-324.32-00	COMMERCIAL-TRANSPORTATION	45,933-	31,590-	0	0	0	0
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*		413,228-	383,764-	0	0	0	0
**	SPECIAL ASSESSMENTS	413,228-	383,764-	0	0	0	0
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***	COUNTY ROAD IMPACT FEES	413,228-	383,764-	0	0	0	0
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****	REVENUE	413,228-	383,764-	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
ROAD & DRAINAGE							
OPERATING EXPENDITURES							
154-5000-541.49-01	TRANSFERS TO COUNTY	413,229	383,764	0	0	0	0
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*	OPERATING EXPENDITURES	413,229	383,764	0	0	0	0
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**	ROAD & STREET FACILITIES	413,229	383,764	0	0	0	0
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***	ROAD & DRAINAGE	413,229	383,764	0	0	0	0
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****	EXPENDITURE	413,229	383,764	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EDUCATION IMPACT FEES REVENUE							
155-0000-324.71-01	EDUCATION	449,072-	1,654,048-	0	0	0	0
*		449,072-	1,654,048-	0	0	0	0
**	SPECIAL ASSESSMENTS	449,072-	1,654,048-	0	0	0	0
***	EDUCATION IMPACT FEES	449,072-	1,654,048-	0	0	0	0
****	REVENUE	449,072-	1,654,048-	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
NON-DEPARTMENTAL							
OPERATING EXPENDITURES							
155-9100-513.49-01	BANK AND TRANSACTION FEES	449,072	1,654,048	0	0	0	0
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*	OPERATING EXPENDITURES	449,072	1,654,048	0	0	0	0
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**	GEN GOVT SERVICES	449,072	1,654,048	0	0	0	0
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***	NON-DEPARTMENTAL	449,072	1,654,048	0	0	0	0
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****	EXPENDITURE	449,072	1,654,048	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SOLID WASTE IMPACT FEES REVENUE							
156-0000-324.21-00	RESIDENTIAL-PHYS ENVIRON	60,697-	48,438-	66,880-	66,880-	107,300-	40,420-
156-0000-324.21-01	WVID	72,807-	76,993-	103,150-	103,150-	4,800-	98,350
156-0000-324.22-00	COMMERCIAL-PHYS ENVIRON	19,562-	6,651-	30,800-	30,800-	127,800-	97,000-
156-0000-324.22-02	WVID	0	108-	0	0	3,640-	3,640-
		-----	-----	-----	-----	-----	-----
*		153,066-	132,190-	200,830-	200,830-	243,540-	42,710-
**	SPECIAL ASSESSMENTS	153,066-	132,190-	200,830-	200,830-	243,540-	42,710-
156-0000-361.00-00	INVESTMENT INCOME	1,658-	1,890-	1,000-	1,000-	1,000-	0
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*		1,658-	1,890-	1,000-	1,000-	1,000-	0
**	MISCELLANEOUS REVENUES	1,658-	1,890-	1,000-	1,000-	1,000-	0
156-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	201,830	201,830	93,670-	295,500-
		-----	-----	-----	-----	-----	-----
*		0	0	201,830	201,830	93,670-	295,500-
**	OTHER SOURCES	0	0	201,830	201,830	93,670-	295,500-
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***	SOLID WASTE IMPACT FEES	154,724-	134,080-	0	0	338,210-	338,210-
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****	REVENUE	154,724-	134,080-	0	0	338,210-	338,210-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
PUBLIC SERVICES							
CAPITAL OUTLAY							
156-3032-534.64-00	CAPITAL MACHINERY & EQUIP	0	100,001	0	0	338,210	338,210

LEVEL	TEXT	TEXT AMT
ADPT	SLA19-3213 NEW FRONT LOAD TRUCK	338,210
		338,210

* CAPITAL OUTLAY	0	100,001	0	0	338,210	338,210
** PHYSICAL ENVIRONMENT	0	100,001	0	0	338,210	338,210
*** PUBLIC SERVICES	0	100,001	0	0	338,210	338,210
**** EXPENDITURE	0	100,001	0	0	338,210	338,210

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
GENERAL GOV'T IMPACT FEES REVENUE							
157-0000-324.71-02	GENERAL GOVERNMENT	58,609-	46,543-	64,220-	64,220-	103,000-	38,780-
157-0000-324.71-03	WVID	69,958-	73,980-	99,120-	99,120-	122,820-	23,700-
157-0000-324.72-02	GENERAL GOVERNMENT	12,178-	8,561-	54,330-	54,330-	9,910-	44,420
157-0000-324.72-03	WVID	0	257-	0	0	7,030-	7,030-
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*		140,745-	129,341-	217,670-	217,670-	242,760-	25,090-
**	SPECIAL ASSESSMENTS	140,745-	129,341-	217,670-	217,670-	242,760-	25,090-
157-0000-361.00-00	INVESTMENT INCOME	2,042-	2,986-	1,500-	1,500-	1,500-	0
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*		2,042-	2,986-	1,500-	1,500-	1,500-	0
**	MISCELLANEOUS REVENUES	2,042-	2,986-	1,500-	1,500-	1,500-	0
157-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	90,160	90,160	244,260	154,100
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*		0	0	90,160	90,160	244,260	154,100
**	OTHER SOURCES	0	0	90,160	90,160	244,260	154,100
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***	GENERAL GOV'T IMPACT FEES	142,787-	132,327-	129,010-	129,010-	0	129,010
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****	REVENUE	142,787-	132,327-	129,010-	129,010-	0	129,010

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PUBLIC SERVICES							
CAPITAL OUTLAY							
157-3035-519.62-00	BUILDINGS	0	0	92,500	92,500	0	92,500-
157-3035-519.64-00	CAPITAL MACHINERY & EQUIP	0	0	36,510	36,510	0	36,510-
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*	CAPITAL OUTLAY	0	0	129,010	129,010	0	129,010-
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**	GEN GOVT SERVICES	0	0	129,010	129,010	0	129,010-
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***	PUBLIC SERVICES	0	0	129,010	129,010	0	129,010-
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****	EXPENDITURE	0	0	129,010	129,010	0	129,010-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
COUNTY JUSTICE IMPACT FEE REVENUE							
158-0000-324.11-00	RESIDENTIAL-PUBLIC SAFETY	622,177-	605,869-	0	0	0	0
158-0000-324.12-00	COMMERCIAL-PUBLIC SAFETY	60,665-	34,414-	0	0	0	0
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*		682,842-	640,283-	0	0	0	0
**	SPECIAL ASSESSMENTS	682,842-	640,283-	0	0	0	0
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***	COUNTY JUSTICE IMPACT FEE	682,842-	640,283-	0	0	0	0
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****	REVENUE	682,842-	640,283-	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
NON-DEPARTMENTAL							
OPERATING EXPENDITURES							
158-9100-523.49-01	TRANSFERS TO COUNTY	682,842	640,283	0	0	0	0
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*	OPERATING EXPENDITURES	682,842	640,283	0	0	0	0
**	PUBLIC SAFETY	682,842	640,283	0	0	0	0
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***	NON-DEPARTMENTAL	682,842	640,283	0	0	0	0
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****	EXPENDITURE	682,842	640,283	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
COUNTY GEN GOV'T IMPACT REVENUE							
159-0000-324.71-04	COUNTY GENERAL GOVERNMENT	33,765-	43,588-	0	0	0	0
159-0000-324.72-04	COUNTY GENERAL GOVERNMENT	3,286-	1,863-	0	0	0	0
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*		37,051-	45,451-	0	0	0	0
**	SPECIAL ASSESSMENTS	37,051-	45,451-	0	0	0	0
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***	COUNTY GEN GOV'T IMPACT	37,051-	45,451-	0	0	0	0
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****	REVENUE	37,051-	45,451-	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
NON-DEPARTMENTAL							
OPERATING EXPENDITURES							
159-9100-519.49-01	TRANSFER TO COUNTY	37,051	45,450	0	0	0	0
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*	OPERATING EXPENDITURES	37,051	45,450	0	0	0	0
**	GEN GOVT SERVICES	37,051	45,450	0	0	0	0
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***	NON-DEPARTMENTAL	37,051	45,450	0	0	0	0
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****	EXPENDITURE	37,051	45,450	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
DEP ENVIRONMENTAL MNGMNT REVENUE							
170-0000-361.00-00	INVESTMENT INCOME	3,957-	3,731-	1,000-	1,000-	1,000-	0
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*		3,957-	3,731-	1,000-	1,000-	1,000-	0
**	MISCELLANEOUS REVENUES	3,957-	3,731-	1,000-	1,000-	1,000-	0
170-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	523,575-	6,890-	1,000	7,890
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*		0	0	523,575-	6,890-	1,000	7,890
**	OTHER SOURCES	0	0	523,575-	6,890-	1,000	7,890
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***	DEP ENVIRONMENTAL MNGMNT	3,957-	3,731-	524,575-	7,890-	0	7,890
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****	REVENUE	3,957-	3,731-	524,575-	7,890-	0	7,890

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PUBLIC SERVICES							
OPERATING EXPENDITURES							
170-3036-572.31-05	OTHER PROF SVS	5,281	0	19	0	0	0
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*	OPERATING EXPENDITURES	5,281	0	19	0	0	0
CAPITAL OUTLAY							
170-3036-572.61-00	LAND	16,687	8,641	524,556	7,890	0	7,890-
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*	CAPITAL OUTLAY	16,687	8,641	524,556	7,890	0	7,890-
**	CULTURE/RECREATION	21,968	8,641	524,575	7,890	0	7,890-
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***	PUBLIC SERVICES	21,968	8,641	524,575	7,890	0	7,890-
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****	EXPENDITURE	21,968	8,641	524,575	7,890	0	7,890-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ROAD RECON BOND DEBT SERV REVENUE							
205-0000-325.10-20	ROAD RECON ASSESSMENTS	3,026,324-	3,113,042-	3,002,480-	3,002,480-	3,001,690-	790
	LEVEL TEXT		TEXT AMT				
	ADPT TOTAL ASSESSMENT		3,126,760				
	LESS 4% EARLY PAYMENT DISCOUNTS AND NON-PAYMENT		125,070-				
			3,001,690				
*		3,026,324-	3,113,042-	3,002,480-	3,002,480-	3,001,690-	790
**	SPECIAL ASSESSMENTS	3,026,324-	3,113,042-	3,002,480-	3,002,480-	3,001,690-	790
205-0000-361.00-00	INVESTMENT INCOME	16,959-	17,960-	12,000-	12,000-	15,000-	3,000-
*		16,959-	17,960-	12,000-	12,000-	15,000-	3,000-
**	MISCELLANEOUS REVENUES	16,959-	17,960-	12,000-	12,000-	15,000-	3,000-
205-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	338,180	338,180	335,590	2,590-
*		0	0	338,180	338,180	335,590	2,590-
**	OTHER SOURCES	0	0	338,180	338,180	335,590	2,590-
***	ROAD RECON BOND DEBT SERV	3,043,283-	3,131,002-	2,676,300-	2,676,300-	2,681,100-	4,800-
****	REVENUE	3,043,283-	3,131,002-	2,676,300-	2,676,300-	2,681,100-	4,800-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
ROAD & DRAINAGE							
OPERATING EXPENDITURES							
205-5000-541.49-30	TAX COLLECTOR FEES	32,603	33,514	37,500	37,500	45,500	8,000
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*	OPERATING EXPENDITURES	32,603	33,514	37,500	37,500	45,500	8,000
DEBT SERVICE							
205-5000-541.71-00	DEBT SERVICE PRINCIPAL	880,000	915,000	955,000	955,000	990,000	35,000
205-5000-541.72-00	DEBT SERVICE INTEREST	1,755,594	1,720,394	1,683,800	1,683,800	1,645,600	38,200-
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*	DEBT SERVICE	2,635,594	2,635,394	2,638,800	2,638,800	2,635,600	3,200-
**	ROAD & STREET FACILITIES	2,668,197	2,668,908	2,676,300	2,676,300	2,681,100	4,800
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***	ROAD & DRAINAGE	2,668,197	2,668,908	2,676,300	2,676,300	2,681,100	4,800
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****	EXPENDITURE	2,668,197	2,668,908	2,676,300	2,676,300	2,681,100	4,800

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SURTAX II REVENUE							
305-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	837,986-	810,600-	0	810,600
*		0	0	837,986-	810,600-	0	810,600
**	OTHER SOURCES	0	0	837,986-	810,600-	0	810,600
***	SURTAX II	0	0	837,986-	810,600-	0	810,600
****	REVENUE	0	0	837,986-	810,600-	0	810,600

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
FINANCE DEPARTMENT							
INTERFUND TRANSFERS							
305-0401-581.91-00	TRANSFERS OUT	0	0	810,600	810,600	0	810,600-
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*	INTERFUND TRANSFERS	0	0	810,600	810,600	0	810,600-
**	OTHER USES	0	0	810,600	810,600	0	810,600-
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***	FINANCE DEPARTMENT	0	0	810,600	810,600	0	810,600-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FIRE RESCUE							
OPERATING EXPENDITURES							
305-2222-522.52-50	MINOR OPERATING EQUIPMENT	0	57,609	0	0	0	0
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*	OPERATING EXPENDITURES	0	57,609	0	0	0	0
CAPITAL OUTLAY							
305-2222-522.62-00	BUILDINGS	273	1,623,017	27,386	0	0	0
305-2222-522.63-00	IMPROVE OTHER THAN BLDGS	23,880	0	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	CAPITAL OUTLAY	24,153	1,623,017	27,386	0	0	0
**	PUBLIC SAFETY	24,153	1,680,626	27,386	0	0	0
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***	FIRE RESCUE	24,153	1,680,626	27,386	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
NON-DEPARTMENTAL							
OPERATING EXPENDITURES							
305-9100-513.49-00	OTHER CURRENT CHARGES	665,000	0	0	0	0	0
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*	OPERATING EXPENDITURES	665,000	0	0	0	0	0
**	GEN GOVT SERVICES	665,000	0	0	0	0	0
		-----	-----	-----	-----	-----	-----
***	NON-DEPARTMENTAL	665,000	0	0	0	0	0
		-----	-----	-----	-----	-----	-----
****	EXPENDITURE	689,153	1,680,626	837,986	810,600	0	810,600-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SURTAX III REVENUE							
306-0000-312.60-00	DISCRET. SALES SURTAX	8,679,097-	9,131,513-	9,893,410-	9,893,410-	11,458,730-	1,565,320-
	LEVEL TEXT		TEXT AMT				
	ADPT 2ND REVISION 8/13/18		11,458,730				
			11,458,730				
*		8,679,097-	9,131,513-	9,893,410-	9,893,410-	11,458,730-	1,565,320-
**	TAXES	8,679,097-	9,131,513-	9,893,410-	9,893,410-	11,458,730-	1,565,320-
306-0000-337.30-05	SWFWMD LOCAL UNIT FUNDS	163,120-	76,746-	0	0	0	0
*		163,120-	76,746-	0	0	0	0
**	INTERGOVERNMENTAL REVENUE	163,120-	76,746-	0	0	0	0
306-0000-343.30-50	LINE EXTENSION CHARGES	15,094-	308,925-	0	0	0	0
306-0000-344.92-00	COST RECOVERY INCOME	0	262,364-	0	0	0	0
*		15,094-	571,289-	0	0	0	0
**	CHARGES FOR SERVICES	15,094-	571,289-	0	0	0	0
306-0000-361.00-00	INVESTMENT INCOME	172,930-	205,461-	100,000-	100,000-	150,000-	50,000-
*		172,930-	205,461-	100,000-	100,000-	150,000-	50,000-
**	MISCELLANEOUS REVENUES	172,930-	205,461-	100,000-	100,000-	150,000-	50,000-
306-0000-381.00-00	INTERFUND TRANSFER	0	4,366-	815,100-	815,100-	0	815,100
306-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	27,394,718-	14,163,480-	1,863,910-	12,299,570

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
*		0	4,366-	28,209,818-	14,978,580-	1,863,910-	13,114,670
**	OTHER SOURCES	0	4,366-	28,209,818-	14,978,580-	1,863,910-	13,114,670
***	SURTAX III	9,030,241-	9,989,375-	38,203,228-	24,971,990-	13,472,640-	11,499,350
****	REVENUE	9,030,241-	9,989,375-	38,203,228-	24,971,990-	13,472,640-	11,499,350

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
ADMINISTRATION & MGMT							
OPERATING EXPENDITURES							
306-0710-516.52-50	MINOR OPERATING EQUIPMENT	5,126	0	0	0	0	0
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*	OPERATING EXPENDITURES	5,126	0	0	0	0	0
CAPITAL OUTLAY							
306-0710-516.64-00	CAPITAL MACHINERY & EQUIP	419,830	0	0	0	0	0
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*	CAPITAL OUTLAY	419,830	0	0	0	0	0
**	GEN GOVT SERVICES	424,956	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	CAPITAL OUTLAY						
306-0760-519.63-00	IMPROVE OTHER THAN BLDGS	469,198	25,315	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	CAPITAL OUTLAY	469,198	25,315	0	0	0	0
**	GEN GOVT SERVICES	469,198	25,315	0	0	0	0
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***	ADMINISTRATION & MGMT	894,154	25,315	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
POLICE DEPARTMENT							
OPERATING EXPENDITURES							
306-2100-521.52-50	MINOR OPERATING EQUIPMENT	188,850	219,219	36,212	0	0	0
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*	OPERATING EXPENDITURES	188,850	219,219	36,212	0	0	0
CAPITAL OUTLAY							
306-2100-521.62-00	BUILDINGS	0	0	0	0	400,000	400,000
LEVEL	TEXT						
ADPT	PD18PS POLICE STATION EXPANSION						
306-2100-521.64-00	CAPITAL EQUIP.	652,788	728,734	1,725,558	834,700	0	834,700-
		-----	-----	-----	-----	-----	-----
*	CAPITAL OUTLAY	652,788	728,734	1,725,558	834,700	400,000	434,700-
**	PUBLIC SAFETY	841,638	947,953	1,761,770	834,700	400,000	434,700-
		-----	-----	-----	-----	-----	-----
***	POLICE DEPARTMENT	841,638	947,953	1,761,770	834,700	400,000	434,700-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FIRE RESCUE							
OPERATING EXPENDITURES							
306-2222-522.46-03	R&M VEHICLES & EQUIPMENT	0	1,208	0	0	0	0
306-2222-522.52-50	MINOR OPERATING EQUIPMENT	9,801	23,210	1,524	0	0	0
306-2222-526.52-50	MINOR OPERATING EQUIPMENT	0	0	4,292	0	0	0
		-----	-----	-----	-----	-----	-----
*	OPERATING EXPENDITURES	9,801	24,418	5,816	0	0	0
CAPITAL OUTLAY							
306-2222-522.62-00	BUILDINGS	0	196,765	758,235	0	4,513,250	4,513,250
LEVEL	TEXT	TEXT AMT					
ADPT	EOC & CITY HALL GENERATOR	1,250,000					
	FIRE STATION 81 RENOVATION	2,775,000					
	PUBLIC SAFETY TRAINING COMPLEX	488,250					
		4,513,250					
306-2222-522.64-00	CAPITAL MACHINERY & EQUIP	17,136	1,001,284	641,907	619,500	0	619,500-
306-2222-526.64-00	CAPITAL MACHINERY & EQUIP	0	1,148	17,334	0	1,053,230	1,053,230
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-2218 REPLACEMENT AMBULANCES						
	AMBULANCE REPLACEMENT PROGRAM CID# 71531	341,600					
	RECHASSIS CID# 71614	270,000					
	AMBULANCE REPLACEMENT PROGRAM CID# 71530	441,630					
		1,053,230					
		-----	-----	-----	-----	-----	-----
*	CAPITAL OUTLAY	17,136	1,199,197	1,417,476	619,500	5,566,480	4,946,980
**	PUBLIC SAFETY	26,937	1,223,615	1,423,292	619,500	5,566,480	4,946,980
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***	FIRE RESCUE	26,937	1,223,615	1,423,292	619,500	5,566,480	4,946,980

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PUBLIC SERVICES							
OPERATING EXPENDITURES							
306-3036-572.31-05	OTHER PROF SVS	300	1,772	0	0	0	0
306-3036-572.46-09	R&M LANDSCAPING	0	134,052	155,356	0	0	0
306-3036-572.47-00	PRINTING & BINDING	150	0	0	0	0	0
306-3036-572.52-50	MINOR OPERATING EQUIPMENT	68,092	31,528	38,044	0	0	0
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*	OPERATING EXPENDITURES	68,542	167,352	193,400	0	0	0
CAPITAL OUTLAY							
306-3036-572.61-00	LAND	0	0	1,500,000	0	0	0
306-3036-572.63-00	IMPROVE OTHER THAN BLDGS	345,965	2,187,650	14,638,822	10,753,490	210,000	10,543,490-
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	LEVEL						
	ADPT						
	TEXT						
	P19BPR - BUTLER PARK PLAYGROUND REPLACEMENT			200,000			
	P19PAI - PARK AMENITIES			10,000			
				210,000			
306-3036-572.64-00	CAPITAL MACHINERY & EQUIP	0	0	154,700	0	0	0
		-----	-----	-----	-----	-----	-----
*	CAPITAL OUTLAY	345,965	2,187,650	16,293,522	10,753,490	210,000	10,543,490-
**	CULTURE/RECREATION	414,507	2,355,002	16,486,922	10,753,490	210,000	10,543,490-
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***	PUBLIC SERVICES	414,507	2,355,002	16,486,922	10,753,490	210,000	10,543,490-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ROAD & DRAINAGE							
OPERATING EXPENDITURES							
306-5000-541.31-05	OTHER PROFESSIONAL SVC	0	193,746	259,942	0	0	0
306-5000-541.42-00	POSTAGE & MAILING	158	0	0	0	0	0
306-5000-541.46-06	R&M ROADS	19,840	110,971	556,878	253,500	0	253,500-
306-5000-541.46-10	R&M ROAD MAINTENANCE PROG	62,438	1,460,421	3,036,033	1,424,100	1,452,600	28,500
LEVEL	TEXT	TEXT AMT					
ADPT	R19RRH ROUTINE ROAD REHABILITATION	1,452,600					
		1,452,600					

*	OPERATING EXPENDITURES	82,436	1,765,138	3,852,853	1,677,600	1,452,600	225,000-
CAPITAL OUTLAY							
306-5000-541.61-00	CAPITAL - LAND	0	0	126,851	0	0	0
306-5000-541.63-00	INFRASTRUCTURE	515,821	174,519	8,104,155	5,920,700	3,996,800	1,923,900-
LEVEL	TEXT	TEXT AMT					
ADPT	R16TTP TAMIAMI TRAIL PARKING - SOUTH (GRANT REQD)						
	R17SO6 REHABILITATION OF WCS 106	508,000					
	R19DSI DRAINAGE SYSTEM IMPROVEMENTS	1,642,500					
	R18SSM SIDEWALKS - SAN MATEO AND PRICE BLVD	271,000					
	R19BRR PAN AMERICAN AND NORTH PORT BLVD BRIDGE REH	50,000					
	R19TTP TAMIAMI TRAIL PARKING - NORTH	82,950					
	R19TRR TROPICAIRES ROAD RECONSTRUCTION	1,442,350					
		3,996,800					

*	CAPITAL OUTLAY	515,821	174,519	8,231,006	5,920,700	3,996,800	1,923,900-
**	ROAD & STREET FACILITIES	598,257	1,939,657	12,083,859	7,598,300	5,449,400	2,148,900-

***	ROAD & DRAINAGE	598,257	1,939,657	12,083,859	7,598,300	5,449,400	2,148,900-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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WATER & SEWER UTILITIES							
CAPITAL OUTLAY							
306-6061-533.63-00	IMPROVE OTHER THAN BLDGS	487,922	203,545	1,458,525	466,000	354,000	112,000-

LEVEL	TEXT	TEXT AMT
ADPT	U19WDI WATER DISTRIBUTION IMPROVEMENTS	354,000
		354,000

*	CAPITAL OUTLAY	487,922	203,545	1,458,525	466,000	354,000	112,000-
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**	PHYSICAL ENVIRONMENT	487,922	203,545	1,458,525	466,000	354,000	112,000-
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
CAPITAL OUTLAY							
306-6064-536.63-00	IMPROVE OTHER THAN BLDGS	1,860,309	37,797	288,860	0	1,492,760	1,492,760

LEVEL	TEXT	TEXT AMT
ADPT	U19NEP - NEIGHBORHOOD WATER/WASTEWATER LINE EXT	1,492,760
		1,492,760

*	CAPITAL OUTLAY	1,860,309	37,797	288,860	0	1,492,760	1,492,760
**	PHYSICAL ENVIRONMENT	1,860,309	37,797	288,860	0	1,492,760	1,492,760
***	WATER & SEWER UTILITIES	2,348,231	241,342	1,747,385	466,000	1,846,760	1,380,760

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
NON-DEPARTMENTAL							
OPERATING EXPENDITURES							
306-9100-513.49-00	OTHER CURRENT CHARGES	50,000	0	0	4,700,000	0	4,700,000-
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*	OPERATING EXPENDITURES	50,000	0	0	4,700,000	0	4,700,000-
**	GEN GOVT SERVICES	50,000	0	0	4,700,000	0	4,700,000-
OPERATING EXPENDITURES							
306-9100-572.49-00	OTHER CURRENT CHARGES	0	0	4,700,000	0	0	0
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*	OPERATING EXPENDITURES	0	0	4,700,000	0	0	0
**	CULTURE/RECREATION	0	0	4,700,000	0	0	0
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***	NON-DEPARTMENTAL	50,000	0	4,700,000	4,700,000	0	4,700,000-
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****	EXPENDITURE	5,173,724	6,732,884	38,203,228	24,971,990	13,472,640	11,499,350-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
R & R - GENERAL FUND REVENUE							
321-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	2,000-	2,000-
*		0	0	0	0	2,000-	2,000-
**	MISCELLANEOUS REVENUES	0	0	0	0	2,000-	2,000-
321-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	823,707-	823,707-
LEVEL	TEXT	TEXT AMT					
ADPT	GENERAL FUND-EMERGENCY MEDICAL SERVICES						
	STRETCHER REPLACEMENT PROGRAM	15,000					
	LIFEPAK (EKG) REPLACEMENT PROGRAM	70,000					
	GENERAL FUND-NON-EMERGENCY MEDICAL SERVICES	250,000					

	CAPITAL ACQUISITION-FUND 325 TRANSFER-IN						
	GENERAL FUND (NON-EMERGENCY MEDICAL SERVICES)	214,040					
	GENERAL FUND EMERGENCY MEDICAL SERVICES	274,667					
		823,707					
321-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	711,697	711,697
*		0	0	0	0	112,010-	112,010-
**	OTHER SOURCES	0	0	0	0	112,010-	112,010-
***	R & R - GENERAL FUND	0	0	0	0	114,010-	114,010-
****	REVENUE	0	0	0	0	114,010-	114,010-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
ADMINISTRATION & MGMT							
CAPITAL OUTLAY							
321-0710-516.64-00	CAPITAL MACHINERY & EQUIP	0	0	0	0	25,190	25,190

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-0720 REPLACE FORD VAN CID #70706	25,190
	REPLACE WITH FORD TRANSIT CONNECT VAN	25,190

*	CAPITAL OUTLAY	0	0	0	0	25,190	25,190
**	GEN GOVT SERVICES	0	0	0	0	25,190	25,190
***	ADMINISTRATION & MGMT	0	0	0	0	25,190	25,190

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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BUILDING							
CAPITAL OUTLAY							
321-2750-524.64-00	MACHINERY & EQUIPMENT	0	0	0	0	54,440	54,440

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-2752 VEHICLE REPLACEMENTS	
	FORD F-150 PICKUP TRUCKS CID#S 70693, 70694	54,440
		54,440

* CAPITAL OUTLAY	0	0	0	0	54,440	54,440
** PUBLIC SAFETY	0	0	0	0	54,440	54,440
*** BUILDING	0	0	0	0	54,440	54,440

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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PUBLIC SERVICES							
CAPITAL OUTLAY							
321-3038-572.64-00	CAPITAL MACHINERY & EQUIP	0	0	0	0	34,380	34,380

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3853 FORD 250 REPLACEMENT CID# 70514	34,380
		34,380

* CAPITAL OUTLAY	0	0	0	0	34,380	34,380
** CULTURE/RECREATION	0	0	0	0	34,380	34,380
*** PUBLIC SERVICES	0	0	0	0	34,380	34,380
**** EXPENDITURE	0	0	0	0	114,010	114,010

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
R & R - R&D DISTRICT REVENUE							
322-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	7,000-	7,000-
*		0	0	0	0	7,000-	7,000-
**	MISCELLANEOUS REVENUES	0	0	0	0	7,000-	7,000-
322-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	2,531,731-	2,531,731-
LEVEL	TEXT	TEXT AMT					
ADPT	ROAD & DRAINAGE DISTRICT TRANSFER-IN	850,000					
	CAPITAL ACQUISITION-FUND 325 TRANSFER-IN	1,681,731					
		2,531,731					
322-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	1,538,841	1,538,841
*		0	0	0	0	992,890-	992,890-
**	OTHER SOURCES	0	0	0	0	992,890-	992,890-
***	R & R - R&D DISTRICT	0	0	0	0	999,890-	999,890-
****	REVENUE	0	0	0	0	999,890-	999,890-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
ROAD & DRAINAGE							
CAPITAL OUTLAY							
322-5000-541.64-00	MACHINERY & EQUIPMENT	0	0	0	0	999,890	999,890

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-5007 REPLACEMENT VEHICLES & EQUIPMENT	
	REPLACE CID # 70356 EXCAVATOR 313C	214,950
	REPLACE CID # 70388 ZERO TURN MOWER	13,090
	REPLACE CID # 70396 F-250	36,330
	REPLACE CID # 70397 F-250	36,330
	REPLACE CID # 70412 F-650 DUMP TRUCK	86,550
	REPLACE CID # 70618 FORD F-150	27,310
	REPLACE CID # 70688 FORD F-150	30,570
	REPLACE CID # 70741 ZERO TURN MOWER	13,090
	REPLACE CID # 70869 F-250	36,330
	REPLACE CID # 70878 F-350	34,440
	REPLACE CID # 70880 F-250 8' FLATBED	34,530
	REPLACE CID # 71236 EXCAVATOR XL3100V	367,050
	REPLACE CID # 71256 F-150	28,380
	REPLACE CID # 71388 FINN T75T	40,940
		999,890

*	CAPITAL OUTLAY	0	0	0	0	999,890	999,890
**	ROAD & STREET FACILITIES	0	0	0	0	999,890	999,890
***	ROAD & DRAINAGE	0	0	0	0	999,890	999,890
****	EXPENDITURE	0	0	0	0	999,890	999,890

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
R & R - FR DISTRICT REVENUE							
323-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	8,000-	8,000-
*		0	0	0	0	8,000-	8,000-
**	MISCELLANEOUS REVENUES	0	0	0	0	8,000-	8,000-
323-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	2,350,568-	2,350,568-
LEVEL	TEXT	TEXT AMT					
ADPT	EQUIPMENT REPLACEMENT						
	EXTRICATION EQUIPMENT	35,000					
	SCBA EQUIPMENT	50,000					
	THERMAL IMAGING CAMERAS	10,000					
	CAPITAL VEHICLE REPLACEMENT	600,000					

	CAPITAL ACQUISITION-FUND 325 TRANSFER-IN	1,655,568					
		2,350,568					
323-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	1,105,068	1,105,068
*		0	0	0	0	1,245,500-	1,245,500-
**	OTHER SOURCES	0	0	0	0	1,245,500-	1,245,500-
***	R & R - FR DISTRICT	0	0	0	0	1,253,500-	1,253,500-
****	REVENUE	0	0	0	0	1,253,500-	1,253,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
FIRE RESCUE							
CAPITAL OUTLAY							
323-2222-522.64-00	CAPITAL MACHINERY & EQUIP	0	0	0	0	1,253,500	1,253,500

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-2256 REPLACE VEHICLES & EQUIPMENT	
	TRT TRAILER CID #70050	22,500
	TANKER CID #70586	450,000
	FORD F-150 TRUCK CID #70118	31,000
	FIRE ENGINE CID #71480	750,000
		1,253,500

* CAPITAL OUTLAY	0	0	0	0	1,253,500	1,253,500
** PUBLIC SAFETY	0	0	0	0	1,253,500	1,253,500
*** FIRE RESCUE	0	0	0	0	1,253,500	1,253,500
**** EXPENDITURE	0	0	0	0	1,253,500	1,253,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
R & R - SW DISTRICT REVENUE							
324-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	25,000-	25,000-
*		0	0	0	0	25,000-	25,000-
**	MISCELLANEOUS REVENUES	0	0	0	0	25,000-	25,000-
324-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	5,241,280-	5,241,280-
LEVEL	TEXT	TEXT AMT					
ADPT	SOLID WASTE FUND TRANSFER-IN	450,000					
	CAPITAL ACQUISITION-FUND 325 TRANSFER-IN	4,791,280					
		5,241,280					
324-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	5,118,280	5,118,280
*		0	0	0	0	123,000-	123,000-
**	OTHER SOURCES	0	0	0	0	123,000-	123,000-
***	R & R - SW DISTRICT	0	0	0	0	148,000-	148,000-
****	REVENUE	0	0	0	0	148,000-	148,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
PUBLIC SERVICES							
CAPITAL OUTLAY							
324-3032-534.64-00	CAPITAL MACHINERY & EQUIP	0	0	0	0	148,000	148,000

LEVEL	TEXT	TEXT	TEXT	TEXT	TEXT	TEXT	TEXT
ADPT	SLA 19-3211	REPLACEMENT	CUROTTO CANS				
		CID #71966		29,600			
		CID #71969		29,600			
		CID #72481		29,600			
		CID #72482		29,600			
		CID #72907		29,600			
				148,000			

*	CAPITAL OUTLAY	0	0	0	0	148,000	148,000

**	PHYSICAL ENVIRONMENT	0	0	0	0	148,000	148,000

***	PUBLIC SERVICES	0	0	0	0	148,000	148,000

****	EXPENDITURE	0	0	0	0	148,000	148,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
CAPITAL ACQUISITION FUND REVENUE							
325-0000-361.00-00	INVESTMENT INCOME	66,339-	57,229-	40,000-	40,000-	0	40,000
*		66,339-	57,229-	40,000-	40,000-	0	40,000
**	MISCELLANEOUS REVENUES	66,339-	57,229-	40,000-	40,000-	0	40,000
325-0000-381.00-00	INTERFUND TRANSFER	2,604,030-	2,133,860-	4,492,770-	4,492,770-	0	4,492,770
325-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	275,135	964,850	9,416,015-	10,380,865-
*		2,604,030-	2,133,860-	4,217,635-	3,527,920-	9,416,015-	5,888,095-
**	OTHER SOURCES	2,604,030-	2,133,860-	4,217,635-	3,527,920-	9,416,015-	5,888,095-
***	CAPITAL ACQUISITION FUND	2,670,369-	2,191,089-	4,257,635-	3,567,920-	9,416,015-	5,848,095-
****	REVENUE	2,670,369-	2,191,089-	4,257,635-	3,567,920-	9,416,015-	5,848,095-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
CAPITAL ACQUISITION FUND							
INTERFUND TRANSFERS							
325-0000-581.91-00	TRANSFERS OUT	0	0	4,500	4,500	9,416,015	9,411,515

LEVEL	TEXT	TEXT AMT
ADPT	GENERAL FUND (NON-EMS)CAP EX	TO FUND 321 214,040
	ROAD & DRAINAGE FUND CAP EX	TO FUND 322 1,681,731
	GENERAL FUND (EMS) CAP EX	TO FUND 321 274,667
	FIRE RESCUE FUND CAP EX	TO FUND 323 1,655,568
	SOLID WASTE FUND CAP EX	TO FUND 324 4,791,280
	BUILDING FUND CAP EX	TO FUND 326 167,214
	FLEET MANAGEMENT FUND CAP EX	TO FUND 327 631,515
		9,416,015

*	INTERFUND TRANSFERS	0	0	4,500	4,500	9,416,015	9,411,515
**	OTHER USES	0	0	4,500	4,500	9,416,015	9,411,515
***	CAPITAL ACQUISITION FUND	0	0	4,500	4,500	9,416,015	9,411,515

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	ADMINISTRATION & MGMT CAPITAL OUTLAY						
325-0760-519.64-00	CAPITAL MACHINERY & EQUIP	0	0	40,000	40,000	0	40,000-
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*	CAPITAL OUTLAY	0	0	40,000	40,000	0	40,000-
**	GEN GOVT SERVICES	0	0	40,000	40,000	0	40,000-
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***	ADMINISTRATION & MGMT	0	0	40,000	40,000	0	40,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FIRE RESCUE							
OPERATING EXPENDITURES							
325-2222-522.49-14	LICENSES, FEES, PERMITS	0	0	118	0	0	0
325-2222-522.52-50	MINOR OPERATING EQUIPMENT	24,672	29,213	10,976	0	0	0
* OPERATING EXPENDITURES		24,672	29,213	11,094	0	0	0
CAPITAL OUTLAY							
325-2222-522.62-00	BUILDINGS	0	0	175,000	175,000	0	175,000-
325-2222-522.63-00	IMPROVE OTHER THAN BLDGS	0	0	50,000	0	0	0
325-2222-522.64-00	CAPITAL MACHINERY & EQUIP	100,594	867,672	1,259,756	1,270,850	0	1,270,850-
325-2222-526.62-00	BUILDINGS	0	0	75,000	75,000	0	75,000-
325-2222-526.63-00	IMPROVE OTHER THAN BLDGS	0	0	50,000	0	0	0
325-2222-526.64-00	CAPITAL MACHINERY & EQUIP	0	0	62,100	62,100	0	62,100-
* CAPITAL OUTLAY		100,594	867,672	1,671,856	1,582,950	0	1,582,950-
**	PUBLIC SAFETY	125,266	896,885	1,682,950	1,582,950	0	1,582,950-
***	FIRE RESCUE	125,266	896,885	1,682,950	1,582,950	0	1,582,950-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	BUILDING						
	CAPITAL OUTLAY						
325-2700-524.64-00	MACHINERY & EQUIPMENT	105,974	0	0	0	0	0
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*	CAPITAL OUTLAY	105,974	0	0	0	0	0
**	PUBLIC SAFETY	105,974	0	0	0	0	0
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***	BUILDING	105,974	0	0	0	0	0

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PUBLIC SERVICES							
OPERATING EXPENDITURES							
325-3032-534.49-14	TAGS, FEES, LICENSES	353	0	0	0	0	0
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*	OPERATING EXPENDITURES	353	0	0	0	0	0
CAPITAL OUTLAY							
325-3032-534.64-00	CAPITAL MACHINERY & EQUIP	783,281	2,220,279	1,389,250	1,389,250	0	1,389,250-
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*	CAPITAL OUTLAY	783,281	2,220,279	1,389,250	1,389,250	0	1,389,250-
**	PHYSICAL ENVIRONMENT	783,634	2,220,279	1,389,250	1,389,250	0	1,389,250-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	CAPITAL OUTLAY						
325-3035-519.64-00	CAPITAL MACHINERY & EQUIP	0	0	7,820	7,820	0	7,820-
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*	CAPITAL OUTLAY	0	0	7,820	7,820	0	7,820-
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**	GEN GOVT SERVICES	0	0	7,820	7,820	0	7,820-
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***	PUBLIC SERVICES	783,634	2,220,279	1,397,070	1,397,070	0	1,397,070-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ROAD & DRAINAGE							
OPERATING EXPENDITURES							
325-5000-541.52-50	MINOR OPERATING EQUIPMENT	0	79	0	0	0	0
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*	OPERATING EXPENDITURES	0	79	0	0	0	0
CAPITAL OUTLAY							
325-5000-541.64-00	MACHINERY & EQUIPMENT	436,221	760,264	1,133,115	543,400	0	543,400-
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*	CAPITAL OUTLAY	436,221	760,264	1,133,115	543,400	0	543,400-
**	ROAD & STREET FACILITIES	436,221	760,343	1,133,115	543,400	0	543,400-
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***	ROAD & DRAINAGE	436,221	760,343	1,133,115	543,400	0	543,400-
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****	EXPENDITURE	1,451,095	3,877,507	4,257,635	3,567,920	9,416,015	5,848,095

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
R & R - BUILDING FUND REVENUE							
326-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	1,500-	1,500-
*		0	0	0	0	1,500-	1,500-
**	MISCELLANEOUS REVENUES	0	0	0	0	1,500-	1,500-
326-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	207,214-	207,214-
LEVEL	TEXT						
ADPT	BUILDING FUND TRANSFER-IN						

	CAPITAL ACQUISITION-FUND 325 TRANSFER-IN						
326-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	181,494	181,494
*		0	0	0	0	25,720-	25,720-
**	OTHER SOURCES	0	0	0	0	25,720-	25,720-
***	R & R - BUILDING FUND	0	0	0	0	27,220-	27,220-
****	REVENUE	0	0	0	0	27,220-	27,220-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
BUILDING							
CAPITAL OUTLAY							
326-2700-524.64-00	MACHINERY & EQUIPMENT	0	0	0	0	27,220	27,220

LEVEL	TEXT	TEXT	AMT
ADPT	SLA 19-2701 VEHICLE REPLACEMENT CID# 70689		27,220
			27,220

* CAPITAL OUTLAY	0	0	0	0	27,220	27,220
** PUBLIC SAFETY	0	0	0	0	27,220	27,220
*** BUILDING	0	0	0	0	27,220	27,220
**** EXPENDITURE	0	0	0	0	27,220	27,220

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
R & R - FLEET FUND REVENUE							
327-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	5,000-	5,000-
*		0	0	0	0	5,000-	5,000-
**	MISCELLANEOUS REVENUES	0	0	0	0	5,000-	5,000-
327-0000-381.00-00	INTERFUND TRANSFER	0	0	0	0	681,515-	681,515-
LEVEL	TEXT			TEXT AMT			
ADPT	FLEET MANAGEMENT TRANSFER-IN			50,000			
	CAPITAL ACQUISITION-FUND 325 TRANSFER-IN			631,515			
				681,515			
327-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	618,665	618,665
*		0	0	0	0	62,850-	62,850-
**	OTHER SOURCES	0	0	0	0	62,850-	62,850-
***	R & R - FLEET FUND	0	0	0	0	67,850-	67,850-
****	REVENUE	0	0	0	0	67,850-	67,850-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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EXPENDITURE							
PUBLIC SERVICES							
CAPITAL OUTLAY							
327-3035-519.64-00	CAPITAL MACHINERY & EQUIP	0	0	0	0	67,850	67,850

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3500 REPLACEMENT VEHICLES	
	FORD F-350 SERVICE TRUCK CID #70495	43,530
	FORD TRANSIT CONNECT VAN CID #70393	24,320
		67,850

*	CAPITAL OUTLAY	0	0	0	0	67,850	67,850
**	GEN GOVT SERVICES	0	0	0	0	67,850	67,850
***	PUBLIC SERVICES	0	0	0	0	67,850	67,850
****	EXPENDITURE	0	0	0	0	67,850	67,850

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ROAD RECONSTRUCTION REVENUE							
330-0000-361.00-00	INVESTMENT INCOME	129,444-	131,531-	35,000-	35,000-	15,000-	20,000
*		129,444-	131,531-	35,000-	35,000-	15,000-	20,000
**	MISCELLANEOUS REVENUES	129,444-	131,531-	35,000-	35,000-	15,000-	20,000
330-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	8,913,409-	30,500	1,458,150-	1,488,650-
*		0	0	8,913,409-	30,500	1,458,150-	1,488,650-
**	OTHER SOURCES	0	0	8,913,409-	30,500	1,458,150-	1,488,650-
***	ROAD RECONSTRUCTION	129,444-	131,531-	8,948,409-	4,500-	1,473,150-	1,468,650-
****	REVENUE	129,444-	131,531-	8,948,409-	4,500-	1,473,150-	1,468,650-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
ROAD & DRAINAGE							
OPERATING EXPENDITURES							
330-5000-541.31-05	OTHER PROFESSIONAL SVC	20,521	4,965	4,500	4,500	5,500	1,000
LEVEL	TEXT		TEXT	AMT			
ADPT	PFM ASSET MANAGEMENT FEES			4,000			
	SUNTRUST INVESTMENT CUSTODY ACCT FEES			1,500			
				5,500			
330-5000-541.45-00	INSURANCE	0	0	32	0	0	0
330-5000-541.47-00	PRINTING & BINDING	1,714	0	0	0	0	0
330-5000-541.52-50	MINOR OPERATING EQUIPMENT	4,627	0	0	0	0	0
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*	OPERATING EXPENDITURES	26,862	4,965	4,532	4,500	5,500	1,000
CAPITAL OUTLAY							
330-5000-541.63-00	INFRASTRUCTURE	11,063,877	9,177,346	8,943,877	0	1,467,650	1,467,650
LEVEL	TEXT		TEXT	AMT			
ADPT	R19TRR TROPICAIRE ROAD RECONSTRUCTION			1,467,650			
				1,467,650			
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*	CAPITAL OUTLAY	11,063,877	9,177,346	8,943,877	0	1,467,650	1,467,650
**	ROAD & STREET FACILITIES	11,090,739	9,182,311	8,948,409	4,500	1,473,150	1,468,650
***	ROAD & DRAINAGE	11,090,739	9,182,311	8,948,409	4,500	1,473,150	1,468,650
****	EXPENDITURE	11,090,739	9,182,311	8,948,409	4,500	1,473,150	1,468,650

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
UTILITY REVENUE FUND							
REVENUE							
420-0000-325.10-02	FLORIBANA & SG	810-	2,901-	0	0	18,290-	18,290-
420-0000-325.10-05	US41 CORRIDOR - SEWER	17,170-	0	0	0	0	0
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*		17,980-	2,901-	0	0	18,290-	18,290-
**	SPECIAL ASSESSMENTS	17,980-	2,901-	0	0	18,290-	18,290-
420-0000-334.20-00	STATE GRANTS/PUBLIC SAFET	0	27,711-	0	0	0	0
420-0000-337.30-00	PHYSICAL ENVIRONMENT	1,000-	0	0	0	0	0
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*		1,000-	27,711-	0	0	0	0
**	INTERGOVERNMENTAL REVENUE	1,000-	27,711-	0	0	0	0
420-0000-343.30-00	WATER UTILITY REVENUE	8,491,024-	9,292,581-	9,376,830-	9,376,830-	9,678,410-	301,580-

LEVEL	TEXT	TEXT AMT
ADPT	RESIDENTIAL RATE REVENUE	6,576,500
	OUTSIDE CITY RESIDENTIAL ADD'L RATE REVENUE	700
	MASTER METER RESIDENTIAL RATE REVENUE	357,040
	OUTSIDE CITY MASTER METER ADD'L RATE REVENUE	160
	MOBILE HOME RATE REVENUE	1,016,860
	OUTSIDE CITY MOBILE HOME ADD'L RATE REVENUE	137,670
	RESIDENTIAL IRRIGATION RATE REVENUE	930
	COMMERCIAL RATE REVENUE	1,462,850
	OUTSIDE CITY COMMERCIAL ADD'L RATE REVENUE	3,130
	BULK WATER SALES	21,690
	NEW RESIDENTIAL WATER CONNECTIONS	78,460
	NEW COMMERCIAL WATER CONNECTIONS	22,420
		9,678,410

420-0000-343.30-20	OTHER WATER REVENUE	273,944-	250,127-	257,550-	257,550-	262,700-	5,150-
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LEVEL	TEXT	TEXT AMT
ADPT	TURN ON FEES, AFTER HOURS FEES, SHUT OFF FOR NON-PYMT, LABOR FOR REPAIRS & FIREFLOW TESTS	262,700

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-0000-343.50-00	SEWER/WW UTILITY REVENUE	9,132,137-	9,660,388-	9,805,170-	9,805,170-	9,946,260-	141,090-

LEVEL	TEXT	TEXT AMT
ADPT	RESIDENTIAL RATE REVENUE	6,158,870
	OUTSIDE CITY RESIDENTIAL ADD'L RATE REVENUE	1,200
	MASTER METER RATE REVENUE	530,750
	MOBILE HOME RATE REVENUE	1,713,060
	OUTSIDE CITY MOBILE HOME ADD'L RATE REVENUE	206,150
	COMMERCIAL RATE REVENUE	1,244,460
	OUTSIDE CITY COMMERCIAL ADD'L RATE REVENUE	8,740
	NEW RESIDENTIAL WASTEWATER CONNECTIONS	48,750
	NEW COMMERCIAL WASTEWATER CONNECTIONS	34,280
		9,946,260

420-0000-343.50-20	OTHER SEWER REVENUE	194,479-	225,128-	214,300-	214,300-	214,300-	0
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LEVEL	TEXT	TEXT AMT
ADPT	EFFLUENT REUSE AT ALL REUSE CUSTOMER LOCATIONS	214,000
	FORCE MAIN PRESSURE TESTS	300
		214,300

420-0000-343.50-30	GUARANTEED REVENUES	155,779-	188,495-	177,600-	177,600-	177,600-	0
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LEVEL	TEXT	TEXT AMT
ADPT	SEWER GUARANTEED REVENUES PAID BY ALL DEVELOPERS IN ACCORDANCE WITH THEIR UTILITY DEV AGREEMENTS	177,600
		177,600

420-0000-343.60-01	COST RECOVERY INCOME	147,946-	154,903-	153,410-	153,410-	153,440-	30-
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LEVEL	TEXT	TEXT AMT
ADPT	DEBT SERVICE REIMBURSEMENT - PRMRWSA	153,440
		153,440

420-0000-349.30-00	CITY WIDE FEE ORDINANCES	11,631-	10,204-	12,500-	12,500-	12,500-	0
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LEVEL	TEXT	TEXT AMT
ADPT	FEEES PER MISC ORDINANCE (ILLEGAL CONNECTIONS)	2,100
	MISC FEES FOR DEVELOPER AGREEMENTS	800
	DUPLICATE BILL FEES	9,600
		12,500

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-0000-349.50-00	INSPECTION/PLAN REVIEW	261,021-	434,851-	216,540-	216,540-	325,000-	108,460-
	LEVEL TEXT		TEXT AMT				
	ADPT INSPECTION PLAN REVIEW & UTILITY CONSTRUCTION		285,000				
	PLAN REVIEW						
	CERTIFICATE OF OCCUPANCY INSPECTION FEE		40,000				
			325,000				
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*		19,654,344-	21,159,075-	21,240,530-	21,240,530-	22,210,080-	969,550-
**	CHARGES FOR SERVICES	19,654,344-	21,159,075-	21,240,530-	21,240,530-	22,210,080-	969,550-
420-0000-354.30-00	VIOLATION FEES	0	0	100-	100-	100-	0
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*		0	0	100-	100-	100-	0
**	FINES AND FORFEITS	0	0	100-	100-	100-	0
420-0000-361.00-00	INVESTMENT INCOME	133,270-	158,129-	100,000-	100,000-	50,000-	50,000
420-0000-364.00-00	DISPOSE OF FIXED ASSETS	40,171	21,733	0	0	0	0
420-0000-365.00-00	SALE/RECYCLE OF SURPLUS	2,639-	4,129-	5,000-	5,000-	5,000-	0
	LEVEL TEXT		TEXT AMT				
	ADPT SALE OF SCRAP BRASS AND METER PARTS		5,000				
			5,000				
420-0000-369.90-00	OTHER MISC REVENUES	15,861-	16,929-	16,700-	16,700-	16,700-	0
	LEVEL TEXT		TEXT AMT				
	ADPT CHARGES FOR BILLING SERVICES FOR SOLID WASTE		4,500				
	MISC REVENUES		200				
	CHARGES TO PLACE AND REMOVE LIENS AND POSTAGE		12,000				
			16,700				
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*		111,599-	157,454-	121,700-	121,700-	71,700-	50,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
**	MISCELLANEOUS REVENUES	111,599-	157,454-	121,700-	121,700-	71,700-	50,000
420-0000-381.00-00	INTERFUND TRANSFER	1,071,261-	796,214-	200,000-	200,000-	200,000-	0
LEVEL	TEXT						
ADPT	TRANSFER IN FROM SEWER IMPACT FEES FOR DEBT SERVICE PAYMENT ON WWTP				200,000		
					200,000		
420-0000-388.20-00	INSURANCE RECOVERIES	0	9,053-	0	0	0	0
420-0000-389.40-00	OTHER GRANTS & DONATIONS	0	1,000-	0	0	0	0
420-0000-389.70-00	CAPITAL CONTRIB - OTHER	1,664,468-	5,025,496-	0	0	0	0
420-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	11,236,179-	6,831,850-	9,944,880-	3,113,030-
LEVEL	TEXT						
ADPT	ADMIN DEPRECIATION				10,340		
	FOC DEPRECIATION				469,010		
	WATER DEPRECIATION				1,626,670		
	WASTEWATER DEPRECIATION				2,339,140		
	USE OF FUND BALANCE (CAPITAL PURCHASES)				3,299,720		
	USE OF FUND BALANCE (ADMIN BUILDING)				2,200,000		
					9,944,880		
*		2,735,729-	5,831,763-	11,436,179-	7,031,850-	10,144,880-	3,113,030-
**	OTHER SOURCES	2,735,729-	5,831,763-	11,436,179-	7,031,850-	10,144,880-	3,113,030-
***	UTILITY REVENUE FUND	22,520,652-	27,178,904-	32,798,509-	28,394,180-	32,445,050-	4,050,870-
****	REVENUE	22,520,652-	27,178,904-	32,798,509-	28,394,180-	32,445,050-	4,050,870-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
WATER & SEWER UTILITIES							
PERSONNEL EXPENDITURES							
420-6060-536.11-00	EXECUTIVE SALARIES	115,281	120,132	121,660	121,660	130,360	8,700
420-6060-536.12-00	REGULAR SALARIES	720,677	743,934	1,001,790	886,310	1,025,060	138,750
420-6060-536.13-00	OTHER SALARIES & WAGES	0	0	0	79,230	251,860-	331,090-
LEVEL	TEXT						
ADPT	SLA 19-6003 ESTABLISH ENGINEERING DIVISION						
	12-00 SALARIES						198,180-
	21-00 FICA						14,470-
	22-01 FRS						16,370-
	23-00 INSURANCE-HEALTH						20,840-
	23-02 INSURANCE-VISION CARE						130-
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY						1,870-
							251,860-
420-6060-536.14-00	OVERTIME	1,174	1,960	500	500	500	0
420-6060-536.21-00	FICA	60,142	62,603	83,130	74,290	84,480	10,190
LEVEL	TEXT						
ADPT	FICA						84,440
	FICA FOR OVERTIME						40
							84,480
420-6060-536.22-01	FLORIDA RETIREMENT SYSTEM	72,727	61,950	109,260	99,720	123,680	23,960
LEVEL	TEXT						
ADPT	FLORIDA RETIREMENT SYSTEM						123,630
	FRS FOR OVERTIME						50
							123,680
420-6060-536.23-00	INSURANCE-HEALTH	116,640	135,572	154,540	149,010	165,210	16,200
420-6060-536.23-02	VISION CARE	1,014	1,019	1,120	1,090	1,030	60-
420-6060-536.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	17,300	17,300
420-6060-536.24-00	WORKERS' COMPENSATION	3,260	3,260	3,260	3,260	470	2,790-
420-6060-536.26-00	COMPENSATED ABSENCES	2,483-	6,698	500	500	0	500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-6060-536.27-00	EDUCATIONAL ASSISTANCE	2,225	1,500	1,500	1,500	2,500	1,000

* PERSONNEL EXPENDITURES		1,090,657	1,138,628	1,477,260	1,417,070	1,298,730	118,340-
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OPERATING EXPENDITURES							
420-6060-536.31-04	MEDICAL SERVICES	230	187	90	90	0	90-
420-6060-536.31-05	OTHER PROFESSIONAL SVCS	26,570	15,098	15,800	15,800	70,710	54,910

LEVEL	TEXT	TEXT	AMT
ADPT	COLLECTION AGENCY FEES		1,500
	GOVT SVCS GROUP (ASSESSMENT MONITORING FL/SG)		7,500
	LOOKUP FEES (BANKRUPTCIES)		200
	MISCELLANEOUS PROFESSIONAL FEES		5,000
	NATIONAL CHANGE OF ADDRESS		260
	US BANK (AGENT FEES)		1,250

	SLA 19-6001 RATE ANALYSIS		55,000
			70,710

420-6060-536.32-00	ACCOUNTING AND AUDITING	0	0	2,500	2,500	2,500	0
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LEVEL	TEXT	TEXT	AMT
ADPT	SRF SINGLE AUDIT		2,500
			2,500

420-6060-536.40-00	TRAVEL AND PER DIEM	6,144	3,472	15,250	15,250	15,090	160-
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LEVEL	TEXT	TEXT	AMT
ADPT	3CMA CONFERENCE/FGCA CONFERENCE		1,200
	AWWA CONFERENCES		600
	CEUS-UTILITIES DIRECTOR, ASST. UTILITIES DIRECTOR, BUSINESS MGR, PLANT OPERATIONS MANAGER		1,100
	FGFOA CONFERENCE		2,300
	FRWA CONFERENCE		680
	FWEA & SEDA CONFERENCES		
	AWRA CONFERENCE		1,080
	FWEA & SEDA CONFERENCES		1,900
	FWCPOA-CUSTOMER SERVICE STAFF		1,300
	NAGC CONFERENCE		630
	WEFTEC		4,300

	SLA 19-6003 ESTABLISHING ENGINEERING DIVISION		

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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(DECREASE \$1,560)

15,090

420-6060-536.41-00	COMMUNICATION SERVICES	17,382	16,042	17,810	17,810	17,900	90
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LEVEL	TEXT	TEXT AMT
ADPT	ANSWERING SERVICE (AFTER HOURS/ON CALL)	1,530
	CELL PHONE SERVICE	3,890
	CODE RED	1,460
	IVR	3,000
	MONTHLY DATA LINES	5,270
	PHONE SERVICE-LAND LINES	2,750
		17,900

420-6060-536.42-00	POSTAGE AND MAILING	114,216	90,663	115,320	115,320	115,320	0
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LEVEL	TEXT	TEXT AMT
ADPT	ANNUAL POSTAGE PERMIT	220
	POSTAGE	115,000
	VARIOUS CUSTOMER MAILINGS, UPS & FED EX CHARGES	100
		115,320

420-6060-536.43-01	WATER & SEWER	411	419	430	430	430	0
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LEVEL	TEXT	TEXT AMT
ADPT	ADMINISTRATION BUILDING SHARED WITH FOC-WATER	430
		430

420-6060-536.43-02	ELECTRIC	4,882	5,020	5,830	5,830	5,830	0
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420-6060-536.44-00	RENTALS & LEASES	37,540	35,514	36,900	36,900	37,500	600
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LEVEL	TEXT	TEXT AMT
ADPT	COPIERS	13,330
	MAILING EQUIPMENT LEASE	4,670
	PORTABLE RENTAL (INCREASE \$600)	7,500
	UTILITY BUILDING RENTAL	12,000
		37,500

420-6060-536.45-00	INSURANCE	343,640	325,310	325,310	325,310	264,830	60,480-
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LEVEL	TEXT	TEXT AMT
ADPT	ADMINISTRATION FEE-RISK	8,610

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	PROPERTY-RISK		133,130				
	GENERAL LIABILITY, CRIME, PUBLIC OFFICIAL-RISK		42,080				
	AUTO LIABILITY/PHYSICAL DAMAGE-RISK		6,310				
	POLLUTION LIABILITY-RISK		14,090				
	ESTIMATED CLAIMS-RISK		60,610				
			264,830				
420-6060-536.46-01	R&M OFFICE EQUIPMENT	37,751	31,662	40,880	40,880	43,680	2,800
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-6002 SELECTRON (IVR) USAGE & SUPPORT FEES (INCREASE \$4,610)		36,610				

	LOCKBOX PROCESSING FEES		3,000				
	POSTAGE MACHINE SUPPLIES		1,800				
	PLOTTER SUPPLIES		500				
	PRINTER MAINTENANCE KITS		270				
	TONER & INK CARTRIDGES FOR PRINTERS		1,500				
			43,680				
420-6060-536.46-04	R&M BUILDINGS	0	1,594	0	0	0	0
420-6060-536.46-11	R&M SPECIAL EQUIPMENT	100	320	500	500	500	0
LEVEL	TEXT		TEXT AMT				
ADPT	ANNUAL MAINTENANCE FOR GENERATOR		500				
			500				
420-6060-536.46-50	FLEET - ADMINISTRATIVE	810	3,340	3,190	3,190	1,980	1,210-
LEVEL	TEXT		TEXT AMT				
ADPT	FLEET ADMINISTRATIVE		1,980				

	SLA 19-6003 ESTABLISHING ENGINEERING DIVISION (DECREASE \$990)						
			1,980				
420-6060-536.46-51	FLEET - LABOR	1,123	2,265	980	980	1,300	320
420-6060-536.46-52	FLEET - PARTS	363	2,206	500	500	1,220	720
420-6060-536.46-53	FLEET - OUTSOURCED	0	85	200	200	30	170-
420-6060-536.47-00	PRINTING & BINDING	9,098	8,961	20,620	20,620	19,700	920-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	BUSINESS CARDS		100
	OUTREACH PROMOTIONAL DOCUMENTS		800
	CONTEST		4,500
	#10 WINDOW ENVELOPES AND UTILITY BILLS		14,000
	YELLOW DOOR KNOCKERS		300
			19,700

420-6060-536.48-00	PROMOTIONAL ACTIVITIES	11,585	9,681	15,200	15,200	12,700	2,500-
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LEVEL	TEXT	TEXT	AMT
ADPT	PROMOTIONAL PRODUCTS		2,000
	CONSERVATION MATERIALS & EDUCATIONAL MATERIALS		1,000
	CONTEST		1,000
	EVENT SUPPLIES		2,500
	BOTTLED WATER & LABELS		6,200
			12,700

420-6060-536.49-01	BANK AND TRANSACTION FEES	82,437	92,987	95,200	95,200	96,000	800
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LEVEL	TEXT	TEXT	AMT
ADPT	BANK FEES		5,000
	CREDIT CARD PROCESSING FEES		88,000
	IVR BANK FEES & SUNGARD ONE SOLUTION FEES		3,000
			96,000

420-6060-536.49-02	CASH OVER AND SHORT	0	8-	200	200	200	0
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420-6060-536.49-12	ADS AND PUBLIC NOTICES	0	0	100	100	100	0
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LEVEL	TEXT	TEXT	AMT
ADPT	MISCELLANEOUS PUBLIC NOTICES		100
			100

420-6060-536.49-14	LICENSES, FEES, PERMITS	9,783	12,403	18,600	18,600	12,350	6,250-
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LEVEL	TEXT	TEXT	AMT
ADPT	ADOBE CREATIVE SUITE LICENSES		850
	LIEN RECORDING FEE (DECREASE \$5,600)		11,000
	RECORDING FEES FOR ASSESSMENT AREAS, DEV AGREEMENT		500

 SLA 19-6003 ESTABLISH ENGINEERING DIVISION
 (DECREASE \$200)

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				12,350			
420-6060-536.49-30	TAX COLLECTOR FEES	234	210	330	330	330	0
420-6060-536.49-50	CUSTOMER DEPOSIT INTEREST	665	845	900	900	1,100	200
420-6060-536.49-69	FOOD	37	504	200	200	200	0
LEVEL	TEXT			TEXT AMT			
ADPT	PR ADMINISTRATOR MEETINGS, ETC.			200			
				200			
420-6060-536.49-70	PAYMENT TO GENERAL FUND	1,529,760	1,320,100	1,303,510	1,303,510	1,405,400	101,890
420-6060-536.49-72	PAYMENTS TO SWD	14,581	15,267	14,700	14,700	15,000	300
LEVEL	TEXT			TEXT AMT			
ADPT	WEEKLY PICK UP (ADMIN)			1,900			
	ADMIN CONSTRUCTION & DEMOLITION			4,500			
	ADMIN RECYCLE PICK UP			1,500			
	WASTEWATER WEEKLY PICK UP			5,200			
	WATER WEEKLY PICK UP			1,900			
				15,000			
420-6060-536.49-75	RETURN ON INVESTMENT	387,930	412,690	420,260	420,260	441,400	21,140
LEVEL	TEXT			TEXT AMT			
ADPT	RETURN ON INVESTMENT (ROI)			441,400			
				441,400			
420-6060-536.51-00	OFFICE SUPPLIES	3,628	4,614	4,000	4,000	4,000	0
LEVEL	TEXT			TEXT AMT			
ADPT	ADMIN OFFICE			2,000			
	CUSTOMER SERVICE & CASHIERING			2,000			
				4,000			
420-6060-536.52-01	OTHER OPERATING SUPPLIES	0	0	90	90	90	0
LEVEL	TEXT			TEXT AMT			
ADPT	AED REPLACEMENT PARTS-PADS			90			
				90			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-6060-536.52-02	FUEL	1,847	2,589	2,380	2,380	2,380	0
420-6060-536.52-07	UNIFORMS	350	1,595	1,900	1,900	1,140	760-

LEVEL	TEXT	TEXT AMT
ADPT	ADMINISTRATION STAFF	500
	CUSTOMER SERVICE STAFF	640

	SLA 19-6003 ESTABLISH ENGINEERING DIVISION (DECREASE \$200)	1,140

420-6060-536.52-50	MINOR OPERATING EQUIPMENT	12,494	12,137	16,720	16,720	9,450	7,270-
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LEVEL	TEXT	TEXT AMT
ADPT	CHAIRS FOR CUSTOMER SERVICE	660
	COMPUTER REPLACEMENTS: CID #S 9860,9863,16096	4,450
	WORKSRIGHT SOFTWARE RENEWAL	2,900

	SLA 19-6000 CAMERA & ACCESSORIES	1,440
		9,450

420-6060-536.54-00	BOOKS, PUBLIC, SUBS, MEMB	1,449	2,111	4,240	4,240	2,290	1,950-
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LEVEL	TEXT	TEXT AMT
ADPT	MEMBERSHIPS	
	AMERICAN WATER WORKS ASSOCIATION	240
	FLORIDA GOV'T FINANCIAL OFFICERS ASSOCIATION	100
	FLORIDA MUNICIPAL COMMUNICATORS ASSOCIATION	100
	FLORIDA RURAL WATER ASSOCIATION	600
	FL WATER & POLLUTION CONTROL OPERATORS ASSOC	180
	FLORIDA WATER ENVIRONMENT ASSOCIATION	400
	NATIONAL ASSOC OF GOVERNMENT COMMUNICATORS	150
	SOUTHEAST DESALTING ASSOCIATION	100
	WATER ENVIRONMENT FEDERATION	420

	SLA 19-6003 ESTABLISH ENGINEERING DIVISION (DECREASE \$1,620)	2,290

420-6060-536.55-00	TRAINING & EDUCATION	3,652	14,235	20,470	20,470	20,650	180
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LEVEL	TEXT	TEXT AMT
ADPT	3CMA CONFERENCE	630

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	AWRA CONFERENCE			500			
	CEUS-UTILITIES DIRECTOR, ASSIST. UTILITIES DIR., BUSINESS MGR., PLANT OPERATIONS MANAGER			500			
	CHAMBER OF COMMERCE LEADERSHIP			550			
	CUSTOMER SERVICE TRAINING			2,520			
	FGFOA CONFERENCE			600			
	FMCA CONFERENCE			220			
	FRWA CONFERENCE			200			
	FWRC CONFERENCE			100			
	HTE ON-SITE TRAINING			7,800			
	NGCA CONFERENCE			650			
	SEDA CONFERENCE			380			
	SGR-MGMT TRAINING			4,000			
	WEFTEC			2,000			
	----- SLA 19-6003 ESTABLISH ENGINEERING DIVISION (DECREASE \$1,270)			20,650			
420-6060-536.59-00	DEPRECIATION	8,337	9,779	6,960	6,960	10,340	3,380
	LEVEL TEXT TEXT AMT						
	ADPT CURRENT ASSET DEPRECIATION 9,780						
	NEW/DEPRECIATED ASSETS FY18 OR FY19 560						
							10,340
*	OPERATING EXPENDITURES	2,669,029	2,453,897	2,528,070	2,528,070	2,633,640	105,570
	CAPITAL OUTLAY						
420-6060-536.61-00	LAND	0	0	0	0	1,560,000	1,560,000
	LEVEL TEXT TEXT AMT						
	ADPT U18UAB - LAND FOR ADMIN BUILDING 1,560,000						
							1,560,000
420-6060-536.62-00	BUILDINGS	0	0	310,000	310,000	640,000	330,000
	LEVEL TEXT TEXT AMT						
	ADPT U18UAB - PLANNING & DESIGN - ADMIN BUILDING 640,000						
							640,000
*	CAPITAL OUTLAY	0	0	310,000	310,000	2,200,000	1,890,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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DEBT SERVICE							
420-6060-536.71-00	DEBT SERVICE PRINCIPAL	0	0	2,685,250	2,685,250	2,948,630	263,380

LEVEL	TEXT	TEXT AMT
ADPT	SERIES 2005 (PRIVATE PLACEMENT)	380,960
	SERIES 2014 (PRIVATE PLACEMENT)	1,334,000
	SRF LOAN WW668010	1,107,130
	DIW SRF LOAN WW580700	101,960
	SRF LOAN WW580701	24,580
		2,948,630

420-6060-536.72-00	DEBT SERVICE INTEREST	1,193,027	1,114,425	1,045,490	1,045,490	955,060	90,430-
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LEVEL	TEXT	TEXT AMT
ADPT	SERIES 2005 (PRIVATE PLACEMENT)	234,920
	SERIES 2014 (PRIVATE PLACEMENT)	118,140
	SRF INTEREST WW668010	452,530
	2013 DIW SRF INTEREST WW580700	39,680
	DEFERRED AMT 2014	74,830
	DEFERRED AMT 2005	33,000
	SRF INTEREST WW580701	1,960
		955,060

*	DEBT SERVICE	1,193,027	1,114,425	3,730,740	3,730,740	3,903,690	172,950
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**	PHYSICAL ENVIRONMENT	4,952,713	4,706,950	8,046,070	7,985,880	10,036,060	2,050,180
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
420-6061-533.12-00	REGULAR SALARIES	437,566	468,128	531,720	495,980	558,630	62,650
LEVEL	TEXT		TEXT	AMT			
ADPT	REGULAR SALARIES/WAGES			549,340			
	ON-CALL			9,290			
				558,630			
420-6061-533.13-00	OTHER SALARIES & WAGES	0	0	0	12,580	0	12,580-
420-6061-533.14-00	OVERTIME	41,315	37,842	37,680	37,680	38,250	570
420-6061-533.15-08	CLOTHING/CLEANING ALLOW	630	540	540	540	1,440	900
420-6061-533.21-00	FICA	34,463	35,616	41,160	38,410	42,790	4,380
LEVEL	TEXT		TEXT	AMT			
ADPT	FICA			39,150			
	FICA CALCULATION FOR ON CALL AND OVERTIME			3,640			
				42,790			
420-6061-533.22-01	FLORIDA RETIREMENT SYSTEM	32,797	31,336	49,590	46,680	53,580	6,900
LEVEL	TEXT		TEXT	AMT			
ADPT	FRS			49,250			
	FRS FOR ON CALL AND OVERTIME CALCULATIONS			4,330			
				53,580			
420-6061-533.23-00	INSURANCE-HEALTH	65,580	91,353	99,440	99,440	97,020	2,420-
420-6061-533.23-02	VISION CARE	584	714	790	790	800	10
420-6061-533.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	10,630	10,630
420-6061-533.24-00	WORKERS' COMPENSATION	5,530	5,530	5,530	5,530	2,380	3,150-
420-6061-533.26-00	COMPENSATED ABSENCES	2,348	9,727	500	500	0	500-
* PERSONNEL EXPENDITURES		620,813	680,786	766,950	738,130	805,520	67,390
OPERATING EXPENDITURES							
420-6061-533.31-03	ENGINEER/ARCHITECT	71,736	0	51,531	15,000	9,000	6,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	LEVEL TEXT		TEXT	AMT			
	ADPT SLA 19-6112 ANNUAL COMPLIANCE REPORTING (DECREASE \$6,000)			9,000			
				9,000			
420-6061-533.31-04	MEDICAL SERVICES	90	180	160	160	160	0
	LEVEL TEXT		TEXT	AMT			
	ADPT RANDOM DRUG AND ALCOHOL SCREENING			160			
				160			
420-6061-533.31-05	OTHER PROFESSIONAL SVCS	156,924	246,009	209,920	209,920	540,920	331,000
	LEVEL TEXT		TEXT	AMT			
	ADPT ALUM SLUDGE HAULING			40,000			
	SAMPLING & MONITORING FOR HBMP PROGRAM			99,920			

	SLA 19-6100 STRUCTURAL INTEGRITY ANALYSIS			100,000			
	SLA 19-6101 WATER TREATABILITY EVALUATION			250,000			
	SLA 19-6102 CHEMICAL ANALYSIS & LAB TESTING			45,000			
	SLA 19-6112 ANNUAL COMPLIANCE REPORTING			6,000			
				540,920			
420-6061-533.40-00	TRAVEL AND PER DIEM	4,180	3,717	5,220	5,220	5,330	110
	LEVEL TEXT		TEXT	AMT			
	ADPT CEU/RO TRAINING-SEDA,AMTA,AWWA			3,120			
	FSEA/HYDROLAB TRAINING			870			
	INSTRUMENT & CONTROL TRAINING			1,340			
				5,330			
420-6061-533.41-00	COMMUNICATION SERVICES	16,045	15,800	14,160	14,160	14,220	60
	LEVEL TEXT		TEXT	AMT			
	ADPT CARDNO TELEMETRY DATA HOSTING			600			
	CELL PHONE SERVICES			1,700			
	LAND LINE AT SW BOOSTER STATION			900			
	MONTHLY LAND LINE PHONE SERVICES			6,240			
	VERIZON FIBER DATA LINE			4,780			
				14,220			
420-6061-533.42-00	POSTAGE AND MAILING	72	10	520	520	520	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	LEVEL TEXT						
	ADPT POSTAGE & MAILING						260
	FEDEX/UPS SHIPPING						260
							520
420-6061-533.43-02	ELECTRIC	193,093	206,775	312,330	312,330	240,000	72,330-
	LEVEL TEXT						
	ADPT RO PLANT & WELL FIELD ELECTRIC						110,000
	SURFACE WATER PLANT ELECTRIC						130,000
							240,000
420-6061-533.43-12	BOOSTER STATIONS	86,630	97,209	103,070	103,070	103,070	0
	LEVEL TEXT						
	ADPT BOOSTER STATION ELECTRIC						103,070
							103,070
420-6061-533.43-90	WATER PURCHASE FOR RESALE	2,638,640	2,598,773	2,669,630	2,669,630	2,706,700	37,070
	LEVEL TEXT						
	ADPT USAGE CHARGES						337,630
	ASSESSMENT						6,730
	WATER PURCHASE FOR RESALE						2,362,340
							2,706,700
420-6061-533.44-00	RENTALS & LEASES	0	4,329	0	0	0	0
420-6061-533.46-01	R&M OFFICE EQUIPMENT	11,913	1,379	17,660	17,660	21,510	3,850
	LEVEL TEXT						
	ADPT FAX CARTRIDGES						50
	PRINTER CARTRIDGES						610
	ROCKWELL TECHCONNECT SUPPORT						1,850
	WONDERWARE SOFTWARE MAINT. RENEWAL						19,000
							21,510
420-6061-533.46-04	R&M BUILDINGS	26,527	19,104	27,140	27,140	9,360	17,780-
	LEVEL TEXT						
	ADPT FIRE ALARM/SUPPRESSION SYSTEM REPAIR & MAINTENANCE						1,040
	HAZARDOUS/REGULATED MATERIAL DISPOSAL						2,040

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	MISC BUILDING REPAIRS			2,080			
	SECURITY SYSTEM MAINTENANCE AGREEMENT			1,500			

	SLA 19-6106 SIDEWALK			2,700			
				9,360			
420-6061-533.46-09	R&M LANDSCAPING	13,970	15,240	15,240	15,240	26,410	11,170
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-6107 LANDSCAPING		26,410				
			26,410				
420-6061-533.46-11	R&M SPECIAL EQUIPMENT	140,189	208,380	272,150	272,150	272,250	100
LEVEL	TEXT		TEXT AMT				
ADPT	ANNUAL GENERATOR REPAIR & MAINTENANCE		22,440				
	FIRE EXTINGUISHER REPAIR & MAINTENANCE		160				
	MONOCHLORAMINE ANALYZER SVC AGREEMENT		2,500				
	REPAIR & MAINTENANCE OF SPECIALIZED EQUIPMENT		153,000				
	R.O. QUARTERLY MAINTENANCE CONTRACT		12,240				
	SCADA SOFTWARE MAINTENANCE		61,200				

	SLA 19-6108 STORAGE TANK CLEANING & INSPECTIONS		15,170				
	SLA 19-6110 SURFACE WASHER REPAIR PARTS		5,540				
	(DECREASE \$9,960)						
			272,250				
420-6061-533.46-50	FLEET - ADMINISTRATIVE	1,080	6,460	7,230	7,230	4,170	3,060-
420-6061-533.46-51	FLEET - LABOR	4,145	2,586	1,950	1,950	1,950	0
420-6061-533.46-52	FLEET - PARTS	2,568	3,545	1,950	1,950	2,660	710
420-6061-533.46-53	FLEET - OUTSOURCED	300	136	350	350	130	220-
420-6061-533.47-00	PRINTING & BINDING	258	201	500	500	350	150-
LEVEL	TEXT		TEXT AMT				
ADPT	CONSUMER CONFIDENCE REPORT		350				
			350				
420-6061-533.49-05	EQUIP. INSPECT. & TESTING	0	0	400	400	400	0
LEVEL	TEXT		TEXT AMT				

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	GENERATOR DIESEL TANK INSPECTION			400 400			
420-6061-533.49-12	ADS AND PUBLIC NOTICES	90	0	300	300	100	200-
420-6061-533.49-14	LICENSES, FEES, PERMITS	5,940	4,850	9,130	9,130	5,240	3,890-
LEVEL	TEXT						
ADPT	DEP STORAGE TANK REGISTRATION RENEWAL FEE						340
	OPERATOR LICENSE UPGRADES						310
	PLANT OPERATIONAL FEES & FACILITY PERMITS FOR IN HOUSE IMPROVEMENTS/PROJECTS						510
	SARASOTA COUNTY HEALTH DEPT OPERATING FEE						4,080
	----- SLA 19-6109 ESTABLISH ENGINEERING DIVISION (DECREASE \$4,000)						5,240
420-6061-533.51-00	OFFICE SUPPLIES	938	531	500	500	500	0
420-6061-533.52-01	OTHER OPERATING SUPPLIES	29,081	28,561	45,000	45,000	35,700	9,300-
LEVEL	TEXT						
ADPT	INSTRUMENT & TESTING SUPPLIES, MAINT & CLEANING SUPPLIES, FIRST AID SUPPLIES, ETC.						35,700 35,700
420-6061-533.52-02	FUEL	1,665	1,629	2,280	2,280	2,160	120-
420-6061-533.52-04	DIESEL	2,256	2,560	20,560	20,560	20,970	410
LEVEL	TEXT						
ADPT	DIESEL FUEL FOR GENERATORS						20,970 20,970
420-6061-533.52-05	CHEMICALS	231,112	281,240	300,000	300,000	375,000	75,000
LEVEL	TEXT						
ADPT	SLA 19-6111 AMMONIUM SULFATE CAUSTIC, SULFURIC ACID, COAGULANT AIDS, CARBON, AMMONIA, POLYMERS, ODOR CONTROL, CARBON DIOXIDE, R.O. ANTI-SCALANT, CHLORINE, ALUM, ANTHRACITE, CIP SOLUTION						375,000 375,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-6061-533.52-07	UNIFORMS	3,567	807	1,590	1,590	2,490	900
	LEVEL TEXT		TEXT AMT				
	ADPT EMPLOYEE BOOTS		360				
	LEASED UNIFORMS		1,350				
	UNIFORM JACKETS		780				
			2,490				
420-6061-533.52-50	MINOR OPERATING EQUIPMENT	26,084	48,222	52,680	52,680	22,580	30,100-
	LEVEL TEXT		TEXT AMT				
	ADPT LABORATORY EQUIPMENT, ANALYZERS & COMPONENTS		10,200				
	VULNERABILITY ASSESSMENT PROGRAM		10,000				
	UPS BATTERY BACKUPS		1,530				
	REPLACEMENT COMP. (UTWS9855)		850				
			22,580				
420-6061-533.54-00	BOOKS, PUBLIC, SUBS, MEMB	790	590	5,600	5,600	1,420	4,180-
	LEVEL TEXT		TEXT AMT				
	ADPT BOOKS						
	BOOKS REQUIRED FOR LICENSURE ADVANCEMENT		260				
	MEMBERSHIPS						
	AMERICAN WATER WORKS ASSOCIATION		180				
	FL WATER & POLLUTION CONTROL OPERATORS ASSOC		330				
	INTERNATIONAL SOCIETY OF AUTOMATION		160				
	SOUTHEAST DESALTING ASSOCIATION		490				

	SLA 19-6109 ESTABLISH ENGINEERING DIVISION (DECREASE \$4,100)						
			1,420				
420-6061-533.55-00	TRAINING & EDUCATION	6,236	7,639	11,000	11,000	11,220	220
	LEVEL TEXT		TEXT AMT				
	ADPT HYDROLAB TRAINING		1,020				
	INSTRUMENT & CONTROL TRAINING		6,120				
	PLANT OPERATOR TRAINING-FWPCOA/FRWA/SEDA/AMTA & MISCELLANEOUS CONT. EDUCATION		4,080				
			11,220				
420-6061-533.59-00	DEPRECIATION	1,501,376	1,573,497	1,536,890	1,536,890	1,626,670	89,780

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	CURRENT ASSET DEPRECIATION	1,568,400
	NEW/DEPRECIATED ASSETS FY18 OR FY19	58,270
		1,626,670

* OPERATING EXPENDITURES		5,177,495	5,379,959	5,696,641	5,660,110	6,063,160	403,050
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CAPITAL OUTLAY							
420-6061-533.62-00	BUILDINGS	0	0	50,000	50,000	0	50,000-
420-6061-533.63-00	IMPROVE OTHER THAN BLDGS	0	0	3,872,555	2,602,600	3,198,000	595,400

LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-6103 CHLORINE TANKS	30,000
	SLA 19-6104 LAZY RIVER WATER MAIN REPLACEMENT	75,000

	U17WRO - RO TDS ENHANCEMENTS	633,000
	U19WBR - WATER BRIDGE PIPELINE REPLACEMENTS	260,000
	U19WDI - WATER DISTRIBUTION SYSTEM IMPROVEMENTS	350,000
	U19WSM - WATER TRANSMISSION SAN MATEO TO HILLS	1,850,000
		3,198,000

420-6061-533.64-00	CAPITAL MACHINERY & EQUIP	0	0	274,245	51,300	10,870	40,430-
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LEVEL	TEXT	TEXT AMT
ADPT	MOTOR OPERATED VALVE FOR SURFACE WATER FILTER	5,300

	SLA 19-6105 SECURITY CAMERA	5,570
		10,870

* CAPITAL OUTLAY		0	0	4,196,800	2,703,900	3,208,870	504,970
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** PHYSICAL ENVIRONMENT		5,798,308	6,060,745	10,660,391	9,102,140	10,077,550	975,410
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
420-6062-535.12-00	REGULAR SALARIES	419,143	424,339	519,130	462,160	530,640	68,480
LEVEL	TEXT		TEXT	AMT			
ADPT	REGULAR SALARIES/WAGES			526,930			
	ON CALL			3,710			
				530,640			
420-6062-535.13-00	OTHER SALARIES & WAGES	0	0	0	39,370	67,230	27,860
LEVEL	TEXT		TEXT	AMT			
ADPT	SLA 19-6201 WASTEWATER TRAINEES (2)						
	12-00 SALARIES			48,130			
	15-08 CLOTHING/CLEANING			180			
	21-00 FICA			3,680			
	22-01 FRS			3,980			
	23-00 INSURANCE-HEALTH			10,410			
	23-02 INSURANCE-VISION CARE			70			
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY			780			
				67,230			
420-6062-535.14-00	OVERTIME	17,007	26,659	23,600	23,600	23,960	360
420-6062-535.15-08	CLOTHING/CLEANING ALLOW	540	630	630	630	1,620	990
LEVEL	TEXT		TEXT	AMT			
ADPT	BOOTS FOR OPERATORS			1,620			
				1,620			
420-6062-535.21-00	FICA	32,183	32,830	40,530	36,150	40,930	4,780
LEVEL	TEXT		TEXT	AMT			
ADPT	FICA			38,810			
	FICA FOR OVERTIME CALCULATION			2,120			
				40,930			
420-6062-535.22-01	FLORIDA RETIREMENT SYSTEM	30,936	27,570	47,270	42,670	46,390	3,720
LEVEL	TEXT		TEXT	AMT			
ADPT	FRS			43,760			
	FRS CALCULATION FOR OVERTIME			2,630			
				46,390			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	CELLULAR PHONE SERVICE			1,440			
	DATA SERVICE (FIBER)			1,600			
	LAND LINES PHONE SERVICE			3,600			
	TELOG DATA HOSTING			700			
				7,340			
420-6062-535.42-00	POSTAGE AND MAILING	36	8	70	70	70	0
420-6062-535.43-01	WATER & SEWER	1,326	1,385	1,500	1,500	1,500	0
420-6062-535.43-02	ELECTRIC	214,355	290,513	272,480	272,480	280,000	7,520
LEVEL	TEXT		TEXT AMT				
ADPT	PLANT ELECTRIC		280,000				
			280,000				
420-6062-535.43-06	ELECTRIC-WELLS	121	138	260	260	260	0
420-6062-535.43-07	ELECTRIC-DEEP INJECT WELL	218	230	430	430	430	0
420-6062-535.46-01	R&M OFFICE EQUIPMENT	221	235	740	740	1,340	600
LEVEL	TEXT		TEXT AMT				
ADPT	PRINTER CARTRIDGES		740				
	OFFICE FURNITURE		600				
			1,340				
420-6062-535.46-04	R&M BUILDINGS	5,290	6,651	28,780	12,330	11,990	340-
LEVEL	TEXT		TEXT AMT				
ADPT	HAZARDOUS/REGULATED MATERIAL DISPOSAL		2,100				
	SECURITY SYSTEM MAINTENANCE		2,090				

	SLA 19-6207 RAILING REPAIR/REPLACEMENT		7,800				
			11,990				
420-6062-535.46-09	R&M LANDSCAPING	9,405	10,260	12,240	12,240	18,070	5,830
LEVEL	TEXT		TEXT AMT				
ADPT	SLA 19-6208 LANDSCAPING		18,070				
			18,070				
420-6062-535.46-11	R&M SPECIAL EQUIPMENT	148,298	89,858	201,310	174,320	177,500	3,180

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT					
ADPT	ANNUAL REPAIR & MAINTENANCE OF GENERATORS			15,640			
	CABLES FOR PUMP & MIXER HOIST			1,050			
	FIRE EXTINGUISHER REPAIR & MAINTENANCE			530			
	SANDBLASTING/PAINTING YARD PIPING			10,200			
	SCADA SOFTWARE MAINTENANCE			21,540			
	SPECIALIZED PLANT EQUIPMENT,PUMPS,SYSTEMS,CONTROLS			118,050			
	UPDATE AERATION INSTRUMENTS			10,490			
				177,500			

420-6062-535.46-50	FLEET - ADMINISTRATIVE	1,170	5,350	4,040	4,040	9,530	5,490
420-6062-535.46-51	FLEET - LABOR	3,657	1,814	2,280	2,280	1,300	980-
420-6062-535.46-52	FLEET - PARTS	3,210	1,270	1,400	1,400	1,450	50
420-6062-535.46-53	FLEET - OUTSOURCED	68	0	200	200	90	110-
420-6062-535.47-00	PRINTING & BINDING	0	15	0	0	0	0
420-6062-535.49-12	ADS AND PUBLIC NOTICES	0	0	200	200	0	200-
420-6062-535.49-14	LICENSES, FEES, PERMITS	10,150	5,900	650	650	750	100

LEVEL	TEXT	TEXT AMT					
ADPT	DEP STORAGE TANK REGISTRATION RENEWAL			50			
	INSTRUMENT & CONTROL TECH ISA CERTIFICATION			300			
	OPERATOR LICENSES			400			
				750			
420-6062-535.49-69	FOOD	35	0	0	0	0	0
420-6062-535.51-00	OFFICE SUPPLIES	904	552	670	670	670	0
420-6062-535.52-01	OTHER OPERATING SUPPLIES	10,697	10,569	19,530	19,530	19,920	390

LEVEL	TEXT	TEXT AMT					
ADPT	OPERATING SUPPLIES TO INCLUDE: DISTILLED WATER, FIRST AID SUPPLIES, LAB & METER SUPPLIES, PROCESS CONTROL CHEMICALS, CHART PAPER, CLEANSERS, LUBRICANTS, DEGREASERS, MAINT, CHEMICALS AND PRODUCTS, AND OTHER CONSUMABLE SUPPLIES			17,820			
	PUMPS FOR TURBIDITY METERS & CHLORINE ANALYZERS			2,100			
				19,920			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-6062-535.52-02	FUEL	3,628	3,744	4,410	4,410	4,410	0
LEVEL	TEXT		TEXT AMT				
ADPT	UNLEADED FUEL		3,020				
	DIESEL FUEL		1,390				
			4,410				
420-6062-535.52-04	DIESEL	2,808	8,919	12,000	12,000	12,000	0
LEVEL	TEXT		TEXT AMT				
ADPT	DIESEL FOR GENERATORS		12,000				
			12,000				
420-6062-535.52-05	CHEMICALS	126,412	109,986	133,670	133,670	135,980	2,310
LEVEL	TEXT		TEXT AMT				
ADPT	CHLORINE-CLARIFIERS & EFFLUENT (RECLAIMED)		77,000				
	HTH GRANULAR CHLORINE		730				
	LIME		120				
	ODOR CONTROL CHEMICALS		1,530				
	POLYMER		56,600				
			135,980				
420-6062-535.52-07	UNIFORMS	1,811	1,574	2,510	2,510	3,100	590
LEVEL	TEXT		TEXT AMT				
ADPT	EMPLOYEE BOOTS		360				
	LEASE UNIFORMS		1,950				
	PLANT RUGS		390				

	SLA 19-6201 TWO WASTEWATER TRAINEES		400				
			3,100				
420-6062-535.52-50	MINOR OPERATING EQUIPMENT	23,940	9,768	9,235	5,110	10,010	4,900
LEVEL	TEXT		TEXT AMT				
ADPT	UPS BATTERY BACKUPS		950				
	REPLACEMENT COMPUTERS CID #9867		850				

	SLA 19-6202 MEGGER & PROCESS METER		5,800				
	SLA 19-6209 INSTRUMENT & CONTROL BUILDING		2,410				
			10,010				

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-6062-535.54-00	BOOKS, PUBLIC, SUBS, MEMB	288	264	760	760	720	40-
LEVEL	TEXT						
ADPT	MEMBERSHIPS						
	AMERICAN WATER WORKS ASSOCIATION			230			
	FL WATER & POLLUTION CONTROL OPERATORS ASSOC			330			
	INTERNATIONAL SOCIETY OF AUTOMATION			120			
	SOUTHEAST DESALTING ASSOCIATION			40			
				720			
420-6062-535.55-00	TRAINING & EDUCATION	4,388	1,995	8,420	8,420	11,090	2,670
LEVEL	TEXT						
ADPT	TRAINING AND EDUCATION						
	INSTRUMENTATION & CONTROL TRAINING			7,500			
	OPERATOR TRAINING			1,790			

	SLA 19-6201 TWO WASTEWATER TRAINEES			1,800			
				11,090			
420-6062-535.59-00	DEPRECIATION	2,321,629	2,382,926	2,280,340	2,280,340	2,339,140	58,800
LEVEL	TEXT						
ADPT	CURRENT ASSETS DEPRECIATION			2,373,900			
	NEW/DEPRECIATED ASSETS FY18 OR FY19			34,760-			
				2,339,140			
*	OPERATING EXPENDITURES	3,078,576	3,290,192	3,341,479	3,141,020	3,236,350	95,330
	CAPITAL OUTLAY						
420-6062-535.62-00	BUILDINGS	0	0	0	0	22,400	22,400
LEVEL	TEXT						
ADPT	SLA 19-6209 INSTRUMENT & CONTROL BUILDING			22,400			
				22,400			
420-6062-535.63-00	IMPROVE OTHER THAN BLDGS	0	0	1,188,845	659,160	1,292,000	632,840
LEVEL	TEXT						
ADPT	LIFT STATION MIXERS			26,000			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE

	SLA 19-6200 REPLACE FORCEMAIN-LIFT STATION 23			85,000			
	SLA 19-6203 REPIPE LIFT STATION 82			60,000			
	SLA 19-6204 LIFT STATION PANELS			16,000			
	SLA 19-6205 REPLACE FORCEMAIN-LIFT STATION 47			600,000			
	SLA 19-6206 REPLACE FORCEMAIN-LAZY RIVER			75,000			
	SLA 19-6210 HEADWORKS SCREENER & GRIT CONTROLS			80,000			
	SLA 19-6212 LIFT STATION FORCEMAIN BYPASS			150,000			

	U19LSR LIFT STATION REHABILITATION			150,000			
	U19STR WASTEWATER TRANSMISSION RELOCATION & REPAIR			50,000			
				1,292,000			
420-6062-535.64-00	CAPITAL MACHINERY & EQUIP	0	0	811,578	503,200	38,800	464,400-
LEVEL	TEXT			TEXT	AMT		
ADPT	SLA 19-6211 VFD-DEEP INJECTION WELL PUMPS				38,800		
					38,800		

*	CAPITAL OUTLAY	0	0	2,000,423	1,162,360	1,353,200	190,840

**	PHYSICAL ENVIRONMENT	3,641,959	3,878,253	6,069,542	4,997,510	5,409,720	412,210

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
420-6063-536.12-00	REGULAR SALARIES	1,446,942	1,478,031	1,749,310	1,537,480	1,898,460	360,980
LEVEL	TEXT	TEXT AMT					
ADPT	REGULAR SALARIES/WAGES	1,891,920					
	ON CALL	6,540					
		1,898,460					
420-6063-536.13-00	OTHER SALARIES & WAGES	0	0	0	209,030	455,680-	664,710-
LEVEL	TEXT	TEXT AMT					
ADPT	SLA 19-6300 INVENTORY/WAREHOUSE SPECIALIST						
	12-00 SALARIES	24,070					
	21-00 FICA	1,840					
	22-01 FRS	1,990					
	23-00 INSURANCE-HEALTH	5,200					
	23-02 INSURANCE-VISION CARE	40					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	380					

	SLA 19-6322 ENGINEERING DIVISION						
	12-00 SALARIES	365,520-					
	21-00 FICA	26,440-					
	21-01 FRS	30,200-					
	23-00 INSURANCE-HEALTH	61,680-					
	23-02 INSURANCE-VISION CARE	400-					
	23-04 INSURANCE-DENTAL, ADD, LIFE, DISABILITY	4,960-					
		455,680-					
420-6063-536.14-00	OVERTIME	172,203	174,936	130,000	130,000	130,010	10
LEVEL	TEXT	TEXT AMT					
ADPT	OVERTIME	130,010					

		130,010					
420-6063-536.21-00	FICA	115,657	117,718	137,520	121,320	146,780	25,460
LEVEL	TEXT	TEXT AMT					
ADPT	FICA	136,330					
	FICA FOR ON CALL AND OVERTIME CALCULATION	10,450					
		146,780					
420-6063-536.22-01	FLORIDA RETIREMENT SYSTEM	111,048	91,621	151,040	134,260	168,210	33,950

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT	AMT
ADPT	BACKFLOW CONFERENCE		1,400
	ELECTRICAL TRAINING		1,200
	FDEP LICENSURE COURSE		2,800
	LEVEL A WASTEWATER COLLECTION CERT. COURSE		600
	SCADA TRAINING		1,200
			7,200

420-6063-536.41-00	COMMUNICATION SERVICES	27,460	29,945	38,050	38,050	31,730	6,320-
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LEVEL	TEXT	TEXT	AMT
ADPT	CELL PHONE SERVICE		4,260
	LAND LINES PHONE SERVICE		2,750
	MOBILE ONE REPEATER RENTAL		4,410
	MOBILE UNIT DEVICES		14,540
	MONTHLY DATA SERVICE		5,270

	SLA 19-6300 INVENTORY/WAREHOUSE SPECIALIST		500
	SLA 19-6322 ESTABLIS ENGINEERING DIVISION		
	(DECREASE \$4,600)		
			31,730

420-6063-536.42-00	POSTAGE AND MAILING	1,781	11,234	8,750	8,750	20,650	11,900
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LEVEL	TEXT	TEXT	AMT
ADPT	INSURED SHIPPING FOR SPECIAL EQUIPMENT		350
	SHIPPING NEPTUNE EQUIPMENT FOR ANNUAL MAINTENANCE		300

	SLA 19-6301 BACKFLOW CROSS CONNECTION PROGRAM		20,000
	SLA 19-6322 ESTABLISH ENGINEERING DIVISION		
	(DECREASE \$100)		
			20,650

420-6063-536.43-01	WATER & SEWER	411	419	400	400	450	50
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420-6063-536.43-02	ELECTRIC	8,695	8,883	13,090	13,090	10,000	3,090-
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420-6063-536.43-04	ELECTRIC-LIFT STATIONS	96,485	108,882	121,250	121,250	121,250	0
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LEVEL	TEXT	TEXT	AMT
ADPT	LIFT STATION ELECTRICITY		121,250
			121,250

420-6063-536.44-00	RENTALS & LEASES	565	0	4,500	4,500	4,500	0
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	SPECIAL EQUIPMENT FOR UTILITY REPAIRS	3,000
	COPIER LEASE & COPIES - BACKFLOW COPIES	1,500
		4,500

420-6063-536.46-01	R&M OFFICE EQUIPMENT	301	757	9,360	5,160	4,360	800-
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LEVEL	TEXT	TEXT AMT
ADPT	TONER CARTRIDGES & MAINTENANCE KITS	360
	WORK ORDER/ASSET MANAGEMENT SOFTWARE	3,800

	SLA 19-6301 BACKFLOW CROSS CONNECTION PROGRAM	200
	SLA 19-3622 ESTABLISH ENGINEERING DIVISION (DECREASE \$1,000)	
		4,360

420-6063-536.46-02	R&M COMMUNICATION EQUIP	0	0	1,660	1,660	1,900	240
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LEVEL	TEXT	TEXT AMT
ADPT	EMERGENCY RADIO REPAIR & MAINTENANCE	1,900
		1,900

420-6063-536.46-04	R&M BUILDINGS	4,938	0	400	400	400	0
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LEVEL	TEXT	TEXT AMT
ADPT	REPAIRS & MAINTENANCE TO ALARM SYSTEM AS NEEDED (SHARED W/ADMIN)	400
		400

420-6063-536.46-11	R&M SPECIAL EQUIPMENT	14,309	8,372	17,350	17,350	29,300	11,950
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LEVEL	TEXT	TEXT AMT
ADPT	MAINTENANCE AGREEMENT: NEPTUNE SOFTWARE	850
	R&M-GAS DETECTORS & BACKFLOW TESTERS	1,000
	R&M-NEPTUNE HANDHELDS & CRADLES	5,000

	SLA 19-6302 ANNUAL GENERATOR MAINTENANCE	11,650
	SLA 19-6317 GPS & VEHICLE INSPECTION SYSTEMS	10,800
	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$1,000)	
		29,300

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
420-6063-536.46-50	FLEET - ADMINISTRATIVE	21,870	100,310	96,850	96,850	106,640	9,790
LEVEL	TEXT		TEXT	AMT			
ADPT	FLEET-ADMINISTRATION			106,640			

	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$7,530)			106,640			
420-6063-536.46-51	FLEET - LABOR	66,353	64,317	37,380	37,380	38,600	1,220
LEVEL	TEXT		TEXT	AMT			
ADPT	FLEET-LABOR			38,600			

	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$3,000)			38,600			
420-6063-536.46-52	FLEET - PARTS	80,037	62,918	46,000	46,000	60,710	14,710
LEVEL	TEXT		TEXT	AMT			
ADPT	FLEET-PARTS			60,710			

	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$1,500)			60,710			
420-6063-536.46-53	FLEET - OUTSOURCED	7,148	14,600	10,000	10,000	15,680	5,680
LEVEL	TEXT		TEXT	AMT			
ADPT	FLEET-OUTSOURCED			15,680			

	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$160)			15,680			
420-6063-536.46-60	R&M COLLECTION	161,062	197,982	264,000	264,000	277,000	13,000
LEVEL	TEXT		TEXT	AMT			
ADPT	R&M AIR RELEASE VALVE ENCLOSURES			4,500			
	R&M BYPASS PUMPS			22,500			
	R&M LIFT STATION CONTROL PANELS			15,000			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	ASSESS, PIPES, ADAPTERS, FITTINGS, VAVLES, ARV			84,000			

	SLA 19-6303 R&M LIFT STATION SCADA			36,000			
	SLA 19-6305 R&M POST REPAIR WORK RESTORATION			20,000			
	SLA 19-6306 R&M PUMPS REPAIRS			95,000			
				277,000			
420-6063-536.46-61	R&M DISTRIBUTION	92,879	95,912	82,000	82,000	87,000	5,000
	LEVEL TEXT			TEXT AMT			
	ADPT R&M AUTOFLUSHERS			4,000			
	R&M SAMPLE POINT ENCLOSURES			2,000			
	R&M WATER DISTRIBUTION EQUIPMENT			61,000			

	SLA 19-6305 POST REPAIR WORK RESTORATION			20,000			
				87,000			
420-6063-536.46-62	R&M METERS	0	7	0	0	0	0
420-6063-536.46-64	R&M HYDRANTS	3,955	1,030	115,000	115,000	15,000	100,000-
	LEVEL TEXT			TEXT AMT			
	ADPT HYDRANT PARTS, EQUIPMENT, AND SUPPLIES			15,000			
				15,000			
420-6063-536.47-00	PRINTING & BINDING	234	463	3,000	3,000	3,000	0
	LEVEL TEXT			TEXT AMT			
	ADPT BACKFLOW CROSS CONNECTION PROGRAM			1,500			
	MISCELLANEOUS PRINTING: FORMS, BUSINESS CARDS, ETC			1,500			
				3,000			
420-6063-536.49-05	EQUIP. INSPECT. & TESTING	310	0	0	0	0	0
420-6063-536.49-14	LICENSES, FEES, PERMITS	738	2,407	3,080	3,080	3,190	110
	LEVEL TEXT			TEXT AMT			
	ADPT BACKFLOW CERTS/RECERTS (DECREASE \$100)			300			
	FDEP LICENSES			530			
	FDEP LICENSE BIENNIAL RENEWALS			900			
	FDEP STORAGE TANK PLACARDS			30			
	RENEW MISC. OPERATING FEES AND PERMITS			530			
	VEHICLE TAG & TITLE TRANSFERS			820			
	FDEP WATER OPERATOR C RENEWAL			80			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				3,190			
420-6063-536.51-00	OFFICE SUPPLIES	630	365	2,040	2,040	1,100	940-
LEVEL	TEXT			TEXT AMT			
ADPT	MISC OFFICE SUPPLIES			500			

	SLA 19-6300 INVENTORY/WAREHOUSE SPECIALIST			100			
	SLA 19-6301 BACKFLOW CROSS CONNECTION PROGRAM			500			
	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$240)						
				1,100			
420-6063-536.52-01	OTHER OPERATING SUPPLIES	37,735	34,394	50,000	50,000	30,000	20,000-
LEVEL	TEXT			TEXT AMT			
ADPT	OPERATING SUPPLIES			30,000			
				30,000			
420-6063-536.52-02	FUEL	59,274	72,686	86,840	86,840	75,950	10,890-
LEVEL	TEXT			TEXT AMT			
ADPT	UNLEADED FUEL FOR VEHICLES			42,430			
	DIESEL FUEL FOR VEHICLES			33,520			

	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$11,000)						
				75,950			
420-6063-536.52-07	UNIFORMS	6,836	5,062	9,480	9,480	10,750	1,270
LEVEL	TEXT			TEXT AMT			
ADPT	LEASED UNIFORMS & REPLACEMENTS AS NEEDED			4,000			
	REFLECTIVE SAFETY SHIRTS			1,350			
	SAFETY BOOTS			5,400			

	SLA 19-6322 ESTABLISH ENGINEERING DIVISION (DECREASE \$1,520)						
				10,750			
420-6063-536.52-50	MINOR OPERATING EQUIPMENT	48,158	34,281	103,380	61,980	62,790	810
LEVEL	TEXT			TEXT AMT			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	NEW INSTALLATION SUPPLIES			25,000 25,000			
420-6063-536.52-64	HYDRANTS AND PARTS	0	6,109	11,200	11,200	11,200	0
LEVEL	TEXT			TEXT AMT			
ADPT	HYDRANTS & PARTS			11,200 11,200			
420-6063-536.54-00	BOOKS, PUBLIC, SUBS, MEMB	157	339	1,070	1,070	1,070	0
LEVEL	TEXT			TEXT AMT			
ADPT	MEMBERSHIPS						
	AMERICAN WATER WORKS ASSOCIATION			210			
	FLORIDA RURAL WATER ASSOCIATION			530			
	FL WATER & POLLUTION CONTROL OPERATORS ASSOC			330			
				1,070			
420-6063-536.55-00	TRAINING & EDUCATION	3,510	10,948	9,180	9,180	10,150	970
LEVEL	TEXT			TEXT AMT			
ADPT	TREEO BACKFLOW CONFERENCE			700			
	BACKFLOW TESTING AND RECERT COURSE						
	PLUMBING INSPECTOR PLANS EXAMINER COURSE						
	DATA FLOW, AWWA, FWPCOA, FRWA CONF. (INC \$970)			5,250			
	FDEP LINCENSURE COURSE/EXAM			3,000			
	ELECTRICAL TRAINING			1,200			
				10,150			
420-6063-536.59-00	DEPRECIATION	366,384	419,652	431,410	431,410	469,010	37,600
LEVEL	TEXT			TEXT AMT			
ADPT	CURRENT ASSETS DEPRECIATION			414,350			
	NEW/DEPRECIATED ASSETS FY18 OR FY19			54,660			
				469,010			
*	OPERATING EXPENDITURES	1,570,986	1,729,564	2,542,050	2,496,450	2,563,480	67,030
	CAPITAL OUTLAY						
420-6063-536.62-00	BUILDINGS	0	0	92,500	92,500	6,000	86,500-
LEVEL	TEXT			TEXT AMT			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-6302 ANNUAL GENERATOR MAINTENANCE			6,000 6,000			
420-6063-536.63-00	IMPROVE OTHER THAN BLDGS	0	0	1,632,144	300,000	300,000	0
LEVEL	TEXT			TEXT AMT			
ADPT	U19I&I INFLOW & INFILTRATION			300,000 300,000			
420-6063-536.64-00	CAPITAL MACHINERY & EQUIP	0	0	1,195,812	930,550	917,500	13,050-
LEVEL	TEXT			TEXT AMT			
ADPT	LIFT STATION SCADA			60,000			

	SLA 19-6304 REMOTE ACCESS UNIT-COUNTY INTERCONNECT			15,000			
	SLA 19-6310 PERMANENT BYPASS PUMPS			250,000			
	SLA 19-6311 SEWER PUSH CAMERA			13,500			
	SLA 19-6312 LATERAL LAUNCH CAMERA			75,000			
	SLA 19-6313 LIFT STATION SCADA			17,000			
	SLA 19-6315 PORTABLE DIESEL FUEL TANK			16,000			
	SLA 19-6316 TELEMETRY CONTROL UNITS			26,300			
	SLA 19-6317 GPS& VEHICLE INSPECTION EQUIPMENT			19,000			
	SLA 19-6319 VEHICLE REPLACEMENTS						
	TRAILERS: CID #S 4779, 6273			51,500			
	PUMPS: CID #S 3346, 6543, 6544			120,300			
	TRUCKS:FORD F-150 (2) CID #S 70140, 70778			73,790			
	FORD F-550 CID #71201			105,110			
	SLA 19-6320 LIFT STATION 40-REPLACE PUMP & PANEL			75,000			
				917,500			

*	CAPITAL OUTLAY	0	0	2,920,456	1,323,050	1,223,500	99,550-
**	PHYSICAL ENVIRONMENT	3,710,391	3,953,654	8,022,506	6,308,650	6,055,430	253,220-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
PERSONNEL EXPENDITURES							
420-6065-536.12-00	REGULAR SALARIES	0	0	0	0	568,210	568,210
LEVEL	TEXT						
ADPT	SLA 19-6500 ESTABLISH ENGINEERING DIVISION						
	REGULAR SALARY/WAGES					563,700	
	ON CALL					1,710	
	ADDITIONAL WAGES					2,800	
						568,210	
420-6065-536.14-00	OVERTIME	0	0	0	0	30,200	30,200
LEVEL	TEXT						
ADPT	SLA 19-6502 OVERTIME					30,200	
						30,200	
420-6065-536.21-00	FICA	0	0	0	0	43,580	43,580
LEVEL	TEXT						
ADPT	SLA 19-6500 ESTABLISH ENGINEERING DIVISION						
	FICA					40,910	
	FICA FOR ON CALL					140	
	FICA ON ADDITIONAL WAGES					220	

	SLA 19-6502 OVERTIME					2,310	
						43,580	
420-6065-536.22-01	FLORIDA RETIREMENT SYSTEM	0	0	0	0	49,450	49,450
LEVEL	TEXT						
ADPT	SLA 19-6500 ESTABLISH ENGINEERING DIVISION						
	FRS					46,570	
	FRS FOR ON CALL					140	
	FRS ON ADDITIONAL WAGES					240	

	SLA 19-6502 OVERTIME					2,500	
						49,450	
420-6065-536.23-00	INSURANCE-HEALTH	0	0	0	0	82,520	82,520
LEVEL	TEXT						
ADPT	SLA 19-6500 ESTABLISH ENGINEERING DIVISION						
	INSURANCE-HEALTH					82,520	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
				82,520			
420-6065-536.23-02	VISION CARE	0	0	0	0	530	530
	LEVEL TEXT			TEXT AMT			
	ADPT SLA19-6500 ESTABLISH ENGINEERING DIVISION INSURANCE-VISION			530 530			
420-6065-536.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	8,250	8,250
	LEVEL TEXT			TEXT AMT			
	ADPT SLA 19-6500 ESTABLISH ENGINEERING DIVISION DENTAL, ADD, LIFE, DISABILITY			8,250 8,250			
420-6065-536.24-00	WORKERS' COMPENSATION	0	0	0	0	830	830
* PERSONNEL EXPENDITURES		0	0	0	0	783,570	783,570
	OPERATING EXPENDITURES						
420-6065-536.31-04	MEDICAL SERVICES	0	0	0	0	180	180
420-6065-536.31-05	OTHER PROFESSIONAL SVCS	0	0	0	0	8,640	8,640
	LEVEL TEXT			TEXT AMT			
	ADPT ANNUAL LICENSE CHECK (RANDOM)			40			
	----- SLA 19-6503 SUNSHINE STATE ONE CALL (INCREASE \$1,480)			8,600 8,640			
420-6065-536.40-00	TRAVEL AND PER DIEM	0	0	0	0	6,930	6,930
	LEVEL TEXT			TEXT AMT			
	ADPT AWWA NATIONAL CONFERENCE SHORT SCHOOL WATER GEMS TRAVEL			2,400 1,200 1,770			
	----- SLA 19-6501 ESTABLISH ENGINEERING DIVISION FWRC			1,560 6,930			

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
ADPT	SLA 19-6501 ESTABLISH ENGINEERING DIVISION			1,500 1,500			
420-6065-536.46-53	FLEET - OUTSOURCED	0	0	0	0	160	160
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-6501 ESTABLISH ENGINEERING DIVISION			160 160			
420-6065-536.47-00	PRINTING & BINDING	0	0	0	0	100	100
LEVEL	TEXT			TEXT AMT			
ADPT	BUSINESS CARDS			100 100			
420-6065-536.49-14	LICENSES, FEES, PERMITS	0	0	0	0	2,100	2,100
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-6501 ESTABLISH ENGINEERING DIVISION						
	OPERATOR LICENSES			200			
	PROFESSIONAL ENGINEER			300			
	DISTRIBUTION LICENSES/RENEWAL			500			
	SLA 19-6506 PERMIT RENEWALS						
	SUMTER & TOLEDO BLADE (WATER)			100			
	SUMTER & TOLEDO BLADE (WASTEWATER)			1,000 2,100			
420-6065-536.51-00	OFFICE SUPPLIES	0	0	0	0	540	540
LEVEL	TEXT			TEXT AMT			
ADPT	MISC OFFICE SUPPLIES			300			

	SLA 19-6501 ESTABLISH ENGINEERING DIVISION						
	PLOTTER PAPER			240 540			
420-6065-536.52-02	FUEL	0	0	0	0	11,000	11,000
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-6501 ESTABLISH ENGINEERING DIVISION			11,000 11,000			
420-6065-536.52-07	UNIFORMS	0	0	0	0	1,800	1,800

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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LEVEL	TEXT	TEXT AMT
ADPT	OTHER UNIFORM SUPPLIES	80

	SLA 19-6501 ESTABLISH ENGINEERING DIVISION UNIFORMS	1,720 1,800

420-6065-536.52-50	MINOR OPERATING EQUIPMENT	0	0	0	0	23,300	23,300
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LEVEL	TEXT	TEXT AMT
ADPT	MINOR OPERATING WATER GEMS SOFTWARE	200 8,100

	SLA 19-6501 ESTABLISH ENGINEERING DIVISION INSPECTOR TOOLS	1,000
	SLA 19-6505 HYDRAULIC MODELING SOFTWARE	14,000
		23,300

420-6065-536.54-00	BOOKS, PUBLIC, SUBS, MEMB	0	0	0	0	2,210	2,210
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-6501 ESTABLISH ENGINEERING DIVISION MEMBERSHIPS	
	AMERICAN SOCIETY OF CIVIL ENGINEERS	300
	AMERICAN WATER WORKS ASSOCIATION	450
	FLORIDA ENGINEERING SOCIETY	1,020
	FL WATER & POLLUTION CONTROL OPERATORS ASSOCIATION	30
	WATER ENVIRONMENT FEDERATION	410
		2,210

420-6065-536.55-00	TRAINING & EDUCATION	0	0	0	0	6,040	6,040
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LEVEL	TEXT	TEXT AMT
ADPT	DISTRIBUTION LICENSES TESTING	250

	SLA 19-6501 ESTABLISH ENGINEERING DIVISION CEUS AND PDHS	500
	FLORIDA WATER RESOURCES	770
	SLA 19-6504 TRAINING & DEVELOPMENT AWWA NATIONAL CONFERENCE	850
	BACKFLOW CERTIFICATION	200
	FOCUS ON CHANGE	250

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	QTRLY WEF/FSAWWA LUNCHEON			120			
	SHORT SCHOOL			600			
	WATER GEMS TRAINING			2,500			
				6,040			

*	OPERATING EXPENDITURES	0	0	0	0	82,720	82,720

**	PHYSICAL ENVIRONMENT	0	0	0	0	866,290	866,290

***	WATER & SEWER UTILITIES	18,103,371	18,599,602	32,798,509	28,394,180	32,445,050	4,050,870

****	EXPENDITURE	18,103,371	18,599,602	32,798,509	28,394,180	32,445,050	4,050,870

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
WATER CAPACITY FEE FUND REVENUE							
423-0000-324.21-00	RESIDENTIAL-PHYS ENVIRON	2,389,345-	1,481,680-	378,000-	378,000-	476,280-	98,280-
423-0000-324.22-00	COMMERCIAL-PHYS ENVIRON	104,968-	202,433-	96,340-	96,340-	345,120-	248,780-
*		2,494,313-	1,684,113-	474,340-	474,340-	821,400-	347,060-
**	SPECIAL ASSESSMENTS	2,494,313-	1,684,113-	474,340-	474,340-	821,400-	347,060-
423-0000-337.30-05	SWFWMD LOCAL UNIT FUNDS	172,522-	85,633-	0	0	0	0
*		172,522-	85,633-	0	0	0	0
**	INTERGOVERNMENTAL REVENUE	172,522-	85,633-	0	0	0	0
423-0000-343.30-50	LINE EXTENSION CHARGES	5,906-	24,281-	0	0	0	0
*		5,906-	24,281-	0	0	0	0
**	CHARGES FOR SERVICES	5,906-	24,281-	0	0	0	0
423-0000-361.00-00	INVESTMENT INCOME	30,321-	41,124-	25,000-	25,000-	25,000-	0
*		30,321-	41,124-	25,000-	25,000-	25,000-	0
**	MISCELLANEOUS REVENUES	30,321-	41,124-	25,000-	25,000-	25,000-	0
423-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	2,657,403-	853,120-	246,400	1,099,520
LEVEL	TEXT	TEXT AMT					
ADPT	INCREASE OF FUND BALANCE	246,400-					
		246,400-					
*		0	0	2,657,403-	853,120-	246,400	1,099,520

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
**	OTHER SOURCES	0	0	2,657,403-	853,120-	246,400	1,099,520
***	WATER CAPACITY FEE FUND	2,703,062-	1,835,151-	3,156,743-	1,352,460-	600,000-	752,460
****	REVENUE	2,703,062-	1,835,151-	3,156,743-	1,352,460-	600,000-	752,460

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
WATER & SEWER UTILITIES							
OPERATING EXPENDITURES							
423-6061-533.49-12	ADS AND PUBLIC NOTICES	338	0	0	0	0	0
423-6061-533.52-02	FUEL	524	0	0	0	0	0
423-6061-533.52-50	MINOR OPERATING EQUIPMENT	889	0	0	0	0	0
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*	OPERATING EXPENDITURES	1,751	0	0	0	0	0
CAPITAL OUTLAY							
423-6061-533.63-00	IMPROVE OTHER THAN BLDGS	0	0	3,156,743	1,352,460	600,000	752,460-
LEVEL	TEXT	TEXT AMT					
ADPT	U18WT2 - WATER TRANSMISSION-ORTIZ	550,000					
	U19WTO - 2019 WATER TRANSMISSION OVERSIZE	50,000					
		600,000					
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*	CAPITAL OUTLAY	0	0	3,156,743	1,352,460	600,000	752,460-
**	PHYSICAL ENVIRONMENT	1,751	0	3,156,743	1,352,460	600,000	752,460-
INTERFUND TRANSFERS							
423-6061-581.91-00	TRANSFERS OUT	379,028	151,491	0	0	0	0
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*	INTERFUND TRANSFERS	379,028	151,491	0	0	0	0
**	OTHER USES	379,028	151,491	0	0	0	0
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***	WATER & SEWER UTILITIES	380,779	151,491	3,156,743	1,352,460	600,000	752,460-
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****	EXPENDITURE	380,779	151,491	3,156,743	1,352,460	600,000	752,460-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SEWER CAPACITY FEE FUND REVENUE							
424-0000-324.21-00	RESIDENTIAL-PHYS ENVIRON	3,130,668-	1,690,416-	463,500-	463,500-	324,450-	139,050
424-0000-324.22-00	COMMERCIAL-PHYS ENVIRON	206,112-	296,284-	134,420-	134,420-	470,190-	335,770-
*		3,336,780-	1,986,700-	597,920-	597,920-	794,640-	196,720-
**	SPECIAL ASSESSMENTS	3,336,780-	1,986,700-	597,920-	597,920-	794,640-	196,720-
424-0000-334.42-00	SWFWM D GRANT	0	21,854-	0	0	0	0
424-0000-337.30-05	SWFWM D LOCAL UNIT FUNDS	254,390-	0	0	0	0	0
*		254,390-	21,854-	0	0	0	0
**	INTERGOVERNMENTAL REVENUE	254,390-	21,854-	0	0	0	0
424-0000-361.00-00	INVESTMENT INCOME	32,702-	45,034-	20,000-	20,000-	20,000-	0
*		32,702-	45,034-	20,000-	20,000-	20,000-	0
**	MISCELLANEOUS REVENUES	32,702-	45,034-	20,000-	20,000-	20,000-	0
424-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	4,521,834-	1,999,520-	516,360-	1,483,160
	LEVEL ADPT						
	TEXT USE OF FUND BALANCE						
				TEXT AMT			
				516,360			
				516,360			
*		0	0	4,521,834-	1,999,520-	516,360-	1,483,160
**	OTHER SOURCES	0	0	4,521,834-	1,999,520-	516,360-	1,483,160
***	SEWER CAPACITY FEE FUND	3,623,872-	2,053,588-	5,139,754-	2,617,440-	1,331,000-	1,286,440
****	REVENUE	3,623,872-	2,053,588-	5,139,754-	2,617,440-	1,331,000-	1,286,440

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
SEWER CAPACITY FEE FUND							
INTERFUND TRANSFERS							
424-0000-581.01-00	TRANSFERS OUT	492,233	0	0	0	0	0
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*	INTERFUND TRANSFERS	492,233	0	0	0	0	0
**	OTHER USES	492,233	0	0	0	0	0
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***	SEWER CAPACITY FEE FUND	492,233	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
WATER & SEWER UTILITIES							
CAPITAL OUTLAY							
424-6062-535.63-00	IMPROVE OTHER THAN BLDGS	0	0	4,939,754	2,417,440	1,131,000	1,286,440-
LEVEL	TEXT	TEXT AMT					
ADPT	U19STO - WASTEWATER OVERSIZING	50,000					
	R15PW1 & U15PW1 - PRICE BLVD WIDENING - PHASE I	1,081,000					
		1,131,000					

*	CAPITAL OUTLAY	0	0	4,939,754	2,417,440	1,131,000	1,286,440-
INTERFUND TRANSFERS							
424-6062-535.91-00	TRANSFERS OUT	200,000	200,000	200,000	200,000	200,000	0

*	INTERFUND TRANSFERS	200,000	200,000	200,000	200,000	200,000	0
**	PHYSICAL ENVIRONMENT	200,000	200,000	5,139,754	2,617,440	1,331,000	1,286,440-

***	WATER & SEWER UTILITIES	200,000	200,000	5,139,754	2,617,440	1,331,000	1,286,440-

****	EXPENDITURE	692,233	200,000	5,139,754	2,617,440	1,331,000	1,286,440-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
UTILITY CONSTRUCTION REVENUE							
431-0000-361.00-00	INVESTMENT INCOME	13-	1,220	0	0	0	0
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*		13-	1,220	0	0	0	0
**	MISCELLANEOUS REVENUES	13-	1,220	0	0	0	0
		-----	-----	-----	-----	-----	-----
***	UTILITY CONSTRUCTION	13-	1,220	0	0	0	0
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****	REVENUE	13-	1,220	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
WATER & SEWER UTILITIES							
INTERFUND TRANSFERS							
431-6064-581.91-00	TRANSFERS OUT	0	444,723	0	0	0	0
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*	INTERFUND TRANSFERS	0	444,723	0	0	0	0
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**	OTHER USES	0	444,723	0	0	0	0
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***	WATER & SEWER UTILITIES	0	444,723	0	0	0	0
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****	EXPENDITURE	0	444,723	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FLEET MANAGEMENT REVENUE							
520-0000-341.20-10	FLEET - LABOR	908,325-	706,882-	507,760-	507,760-	519,880-	12,120-
520-0000-341.20-20	FLEET - PARTS	1,444,517-	988,346-	1,019,990-	1,019,990-	1,120,930-	100,940-
520-0000-341.20-30	FLEET - FUEL	927,933-	1,007,861-	1,186,750-	1,186,750-	1,295,260-	108,510-
520-0000-341.20-40	FLEET - ADMINISTRATION	311,580-	848,290-	884,930-	884,930-	975,730-	90,800-
520-0000-341.20-50	FLEET - OUTSOURCED	229,574-	492,283-	278,090-	278,090-	312,690-	34,600-
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*		3,821,929-	4,043,662-	3,877,520-	3,877,520-	4,224,490-	346,970-
**	CHARGES FOR SERVICES	3,821,929-	4,043,662-	3,877,520-	3,877,520-	4,224,490-	346,970-
520-0000-361.00-00	INVESTMENT INCOME	1,636-	3,758-	1,000-	1,000-	1,000-	0
520-0000-364.00-00	DISPOSE OF FIXED ASSETS	0	949-	0	0	0	0
520-0000-365.00-00	SALE/RECYCLE OF SURPLUS	0	1,009-	0	0	0	0
520-0000-366.00-00	CONTRIBUTIONS & DONATIONS	0	100-	0	0	0	0
520-0000-369.90-00	OTHER MISC REVENUES	275-	0	500-	500-	500-	0
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*		1,911-	5,816-	1,500-	1,500-	1,500-	0
**	MISCELLANEOUS REVENUES	1,911-	5,816-	1,500-	1,500-	1,500-	0
520-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	312,920-	298,460-	429,310-	130,850-
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*		0	0	312,920-	298,460-	429,310-	130,850-
**	OTHER SOURCES	0	0	312,920-	298,460-	429,310-	130,850-
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***	FLEET MANAGEMENT	3,823,840-	4,049,478-	4,191,940-	4,177,480-	4,655,300-	477,820-
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****	REVENUE	3,823,840-	4,049,478-	4,191,940-	4,177,480-	4,655,300-	477,820-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
PUBLIC SERVICES							
PERSONNEL EXPENDITURES							
520-3035-519.11-00	EXECUTIVE SALARIES	0	0	9,550	9,550	11,440	1,890
520-3035-519.12-00	REGULAR SALARIES	629,921	550,151	676,090	631,020	734,690	103,670
LEVEL	TEXT		TEXT	AMT			
ADPT	REGULAR SALARIES/WAGES			725,230			
	ON CALL			9,460			
				734,690			
520-3035-519.13-00	OTHER SALARIES & WAGES	0	0	0	43,250	0	43,250-
520-3035-519.14-00	OVERTIME	14,590	52,341	20,520	20,520	44,120	23,600
520-3035-519.15-08	CLOTHING/CLEANING ALLOW	630	450	720	720	1,440	720
520-3035-519.21-00	FICA	47,643	44,510	53,220	49,770	58,510	8,740
LEVEL	TEXT		TEXT	AMT			
ADPT	FICA			54,410			
	FICA FOR OVERTIME CALCULATION			4,100			
				58,510			
520-3035-519.22-01	FLORIDA RETIREMENT SYSTEM	49,844	49,992	62,180	58,580	71,260	12,680
LEVEL	TEXT		TEXT	AMT			
ADPT	FRS			66,540			
	FRS CALCULATIONS FOR OVERTIME			4,720			
				71,260			
520-3035-519.23-00	INSURANCE-HEALTH	87,010	88,428	110,230	104,670	128,700	24,030
520-3035-519.23-02	VISION CARE	632	558	660	630	680	50
520-3035-519.23-04	DENTAL,LIFE,ADD,DISABILIT	0	0	0	0	11,320	11,320
520-3035-519.24-00	WORKERS' COMPENSATION	6,380	6,380	6,380	6,380	1,370	5,010-
520-3035-519.25-00	UNEMPLOYMENT COMPENSATION	0	3,300	190	190	190	0
* PERSONNEL EXPENDITURES		836,650	796,110	939,740	925,280	1,063,720	138,440

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	ESTIMATED CLAIMS-RISK			9,850 32,050			
520-3035-519.46-01	R&M OFFICE EQUIPMENT	7,266	18,905	20,000	20,000	29,800	9,800
LEVEL	TEXT			TEXT AMT			
ADPT	RTA ANNUAL SUPPORT			4,200			

	SLA 19-3501 NEW SMALL EQUIPMENT						
	CUMMINS DIAGNOSTIC SOFTWARE LICENSE			730			
	SLA 19-3505 SOFTWARE SYSTEMS						
	ADDITIONAL RTA ELECTRONIC SPACE			750			
	DIAGNOSTIC TOOLS ANNUAL SOFTWARE UPDATES			6,090			
	FUELMASTER LIGHTNING KIT			2,500			
	FUELMASTER MAINTENANCE			13,530			
	RTA POOL MODULE			2,000			
				29,800			
520-3035-519.46-03	R&M VEHICLES & EQUIPMENT	1,177,982	996,970	1,066,190	1,066,190	1,142,250	76,060
LEVEL	TEXT			TEXT AMT			
ADPT	PARTS			1,120,930			
	PARTS WASHER AND TRUCK WASHER			16,120			
	WASTE OIL/FILTER PICKUP			3,100			
	REPAIR AND FUEL SYSTEM ADJUSTMENTS			2,100			
				1,142,250			
520-3035-519.46-70	FLEET - OUTSOURCED	259,995	482,603	281,870	281,870	312,690	30,820
520-3035-519.48-00	PROMOTIONAL ACTIVITIES	322	0	0	0	0	0
520-3035-519.49-14	TAGS, FEES, LICENSES	654	530	570	570	1,050	480
LEVEL	TEXT			TEXT AMT			
ADPT	ASE BLUE SEAL CERTIFICATION			240			
	FUEL TANK STORAGE			150			
	RE-OCCURING SUNPASS TOLLS			100			

	SLA 19-3506 ASE CERTIFICATION TESTING			560			
				1,050			
520-3035-519.49-70	PAYMENT TO GENERAL FUND	227,610	244,210	283,810	283,810	364,050	80,240
520-3035-519.49-72	PAYMENT TO SOLID WASTE	3,211	2,789	3,510	3,510	3,510	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
520-3035-519.51-00	OFFICE SUPPLIES	1,564	678	1,300	1,300	1,330	30
520-3035-519.52-00	OPERATING SUPPLIES	18,351	13,756	18,660	18,660	20,000	1,340
520-3035-519.52-02	FUEL	882,892	1,010,146	1,188,050	1,188,050	1,244,410	56,360

LEVEL	TEXT	TEXT AMT
ADPT	FLEET VEHICLE USAGE	1,950
	UNLEADED TANKS	354,000
	DIESEL TANKS	888,460
		1,244,410

520-3035-519.52-05	MECHANICS TOOL ALLOWANCE	4,550	3,613	5,200	5,200	5,200	0
520-3035-519.52-07	UNIFORMS	1,924	1,656	2,660	2,660	2,000	660-
520-3035-519.52-50	MINOR OPERATING EQUIPMENT	3,920	14,953	10,190	10,190	17,010	6,820

LEVEL	TEXT	TEXT AMT
ADPT	MINOR OPERATING EQUIPMENT	6,110

	SLA 19-3501 NEW SMALL EQUIPMENT	
	LAPTOP FOR CUMMINS DIAGNOSTIC	1,700
	REPLACE TWO (2) A/C MACHINES	9,200
		17,010

520-3035-519.54-00	BOOKS, PUBLIC, SUBS, MEMB	167	99	500	500	300	200-
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LEVEL	TEXT	TEXT AMT
ADPT	BOOKS	
	AUTOMOTIVE SERVICE EXCELLENCE	160
	MEMBERSHIPS	
	AMERICAN PUBLIC WORKS ASSOCIATION APWA (10)	140
		300

520-3035-519.55-00	TRAINING & EDUCATION	2,215	3,907	10,810	10,810	17,450	6,640
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LEVEL	TEXT	TEXT AMT
ADPT	SLA 19-3504 TRAINING AND EDUCATION	
	AFTER DIESEL TREATMENT	1,040
	CUMMINS ENGINE TRAINING	4,400
	EVT CERTIFICATION SEMINAR	930
	FIRE EQUIPMENT TRAINING	2,600

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
	FLAGFA FALL			100			
	FLAGFA SPRING			100			
	FORD (ON SITE)			2,100			
	GOVERNMENT FLEET EXPO			1,190			
	KOHLER/MOWER ENGINE			220			
	RTA ADVANCED TRAINING			1,000			
	RTA NATIONAL CONFERENCE			2,770			
	RTA WEBINARS			500			
	SWANA ANNUAL SKILL TEST			500			
				17,450			
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*	OPERATING EXPENDITURES	2,889,389	3,103,337	3,202,200	3,202,200	3,467,400	265,200
	CAPITAL OUTLAY						
520-3035-519.64-00	CAPITAL MACHINERY & EQUIP	0	0	0	0	74,180	74,180
LEVEL	TEXT			TEXT AMT			
ADPT	SLA 19-3502 CAPITAL MACHINERY & EQUIPMENT						
	AIR-HETRA SIX (6) MOBILE UNIT SYSTEM HEAVY DUTY			51,800			
	SMALL EQUIPMENT LIFT			7,330			
	TRANSMISSION FLUSH EXCHNAGER			5,300			
	REPLACE DIAGNOSTIC SCANNER			9,750			
				CID #71823			
				74,180			
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*	CAPITAL OUTLAY	0	0	0	0	74,180	74,180
**	GEN GOVT SERVICES	3,726,039	3,899,447	4,141,940	4,127,480	4,605,300	477,820
	INTERFUND TRANSFERS						
520-3035-581.01-15	TO CAP ACQUISITION FUND	50,000	50,000	50,000	50,000	50,000	0
		-----	-----	-----	-----	-----	-----
*	INTERFUND TRANSFERS	50,000	50,000	50,000	50,000	50,000	0
**	OTHER USES	50,000	50,000	50,000	50,000	50,000	0
		-----	-----	-----	-----	-----	-----
***	PUBLIC SERVICES	3,776,039	3,949,447	4,191,940	4,177,480	4,655,300	477,820
		-----	-----	-----	-----	-----	-----
****	EXPENDITURE	3,776,039	3,949,447	4,191,940	4,177,480	4,655,300	477,820

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SELF INSURANCE FUND							
REVENUE							
530-0000-341.21-00	SELF INSURANCE FEES	1,600,010-	1,563,630-	1,545,430-	1,545,430-	1,601,480-	56,050-
*		1,600,010-	1,563,630-	1,545,430-	1,545,430-	1,601,480-	56,050-
**	CHARGES FOR SERVICES	1,600,010-	1,563,630-	1,545,430-	1,545,430-	1,601,480-	56,050-
530-0000-361.00-00	INVESTMENT INCOME	3,983-	6,608-	4,000-	4,000-	5,000-	1,000-
530-0000-369.90-00	OTHER MISC REVENUES	26,752-	0	0	0	0	0
*		30,735-	6,608-	4,000-	4,000-	5,000-	1,000-
**	MISCELLANEOUS REVENUES	30,735-	6,608-	4,000-	4,000-	5,000-	1,000-
530-0000-388.20-01	SUBROGATION	0	18,242-	0	0	0	0
530-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	192,230	192,230	313,650	121,420
*		0	18,242-	192,230	192,230	313,650	121,420
**	OTHER SOURCES	0	18,242-	192,230	192,230	313,650	121,420
***	SELF INSURANCE FUND	1,630,745-	1,588,480-	1,357,200-	1,357,200-	1,292,830-	64,370
****	REVENUE	1,630,745-	1,588,480-	1,357,200-	1,357,200-	1,292,830-	64,370

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
HUMAN RESOURCES DEPT							
OPERATING EXPENDITURES							
530-0900-513.31-05	OTHER PROFESSIONAL SVCS	27,500	27,500	33,500	33,500	33,500	0
LEVEL	TEXT	TEXT AMT					
ADPT	ACTUARIAL SERVICES	6,000					
	THIRD PARTY ADMINISTRATOR (TPA)	27,500					
		33,500					
530-0900-513.45-00	INSURANCE	737,612	717,043	782,390	782,390	693,830	88,560-
LEVEL	TEXT	TEXT AMT					
ADPT	INSURANCE	638,830					
	AD&D	10,000					
	AUTO INSURANCE	45,000					
		693,830					
530-0900-513.49-01	BANK AND TRANSACTION FEES	971	2,236	1,310	1,310	2,500	1,190
530-0900-513.49-14	TAGS, FEES, LICENSES	21,969	22,113	25,000	25,000	25,000	0
LEVEL	TEXT	TEXT AMT					
ADPT	SELF INSURERS ASSESSMENT	25,000					
		25,000					
530-0900-513.49-76	CLAIMS: WORKERS COMP	143,648	691,835	390,000	390,000	350,000	40,000-
530-0900-513.49-77	CLAIMS: AUTO	10,375	28,991	65,000	65,000	33,000	32,000-
530-0900-513.49-78	CLAIMS: GENERAL LIABILITY	4,728	318,914	60,000	60,000	155,000	95,000
*	OPERATING EXPENDITURES	946,803	1,808,632	1,357,200	1,357,200	1,292,830	64,370-
**	GEN GOVT SERVICES	946,803	1,808,632	1,357,200	1,357,200	1,292,830	64,370-
***	HUMAN RESOURCES DEPT	946,803	1,808,632	1,357,200	1,357,200	1,292,830	64,370-
****	EXPENDITURE	946,803	1,808,632	1,357,200	1,357,200	1,292,830	64,370-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
SELF INS MEDICAL FUND REVENUE							
540-0000-341.21-00	SELF INSURANCE FEES	0	0	0	0	8,120,020-	8,120,020-
LEVEL	TEXT	TEXT AMT					
ADPT	CITY CONTRIBUTIONS	6,151,360					
	EMPLOYEE CONTRIBUTIONS	1,698,120					
	COBRA CONTRIBUTIONS	41,580					
	RETIREEES CONTRIBUTIONS	228,960					
		8,120,020					
*		0	0	0	0	8,120,020-	8,120,020-
**	CHARGES FOR SERVICES	0	0	0	0	8,120,020-	8,120,020-
540-0000-361.00-00	INVESTMENT INCOME	0	0	0	0	25,000-	25,000-
*		0	0	0	0	25,000-	25,000-
**	MISCELLANEOUS REVENUES	0	0	0	0	25,000-	25,000-
540-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	0	0	891,390	891,390
*		0	0	0	0	891,390	891,390
**	OTHER SOURCES	0	0	0	0	891,390	891,390
***	SELF INS MEDICAL FUND	0	0	0	0	7,253,630-	7,253,630-
****	REVENUE	0	0	0	0	7,253,630-	7,253,630-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
HUMAN RESOURCES DEPT							
OPERATING EXPENDITURES							
540-0900-513.31-05	OTHER PROFESSIONAL SVCS	0	0	0	0	1,023,230	1,023,230
LEVEL	TEXT	TEXT AMT					
ADPT	ADMINISTRATION COSTS	284,710					
	REINSURANCE	735,090					
	PATIENT-CENTERED OUTCOMES RESEARCH INSTITUTE FEE	3,430					
		1,023,230					
540-0900-513.49-82	CLAIMS: MEDICAL	0	0	0	0	6,230,400	6,230,400
*	OPERATING EXPENDITURES	0	0	0	0	7,253,630	7,253,630
**	GEN GOVT SERVICES	0	0	0	0	7,253,630	7,253,630
***	HUMAN RESOURCES DEPT	0	0	0	0	7,253,630	7,253,630
****	EXPENDITURE	0	0	0	0	7,253,630	7,253,630

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
FIREFIGHTERS PENSION FUND REVENUE							
651-0000-312.51-00	INSURANCE PREM TAX - FIRE	371,775-	376,129-	0	0	0	0
*		----- 371,775-	----- 376,129-	----- 0	----- 0	----- 0	----- 0
**	TAXES	371,775-	376,129-	0	0	0	0
651-0000-361.00-00	INVESTMENT INCOME	769,927-	1,043,266-	0	0	0	0
651-0000-367.00-00	GAIN/LOSS ON INVESTMENTS	2,377,949-	3,875,008-	0	0	0	0
651-0000-368.10-00	CITY CONTRIBUTION	1,000,835-	670,403-	0	0	0	0
651-0000-368.20-00	EMPLOYEE CONTRIBUTION	529,101-	394,793-	0	0	0	0
*		----- 4,677,812-	----- 5,983,470-	----- 0	----- 0	----- 0	----- 0
**	MISCELLANEOUS REVENUES	4,677,812-	5,983,470-	0	0	0	0
***	FIREFIGHTERS PENSION FUND	----- 5,049,587-	----- 6,359,599-	----- 0	----- 0	----- 0	----- 0
****	REVENUE	5,049,587-	6,359,599-	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
FIRE RESCUE							
PERSONNEL EXPENDITURES							
651-2222-518.29-00	EMPLOYEE BENEFIT & REFUND	1,108,103	1,200,337	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	PERSONNEL EXPENDITURES	1,108,103	1,200,337	0	0	0	0
OPERATING EXPENDITURES							
651-2222-518.31-00	PROFESSIONAL SERVICES	36,810	26,727	0	0	0	0
651-2222-518.49-00	OTHER CURRENT CHARGES	326,739	420,591	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	OPERATING EXPENDITURES	363,549	447,318	0	0	0	0
**	GEN GOVT SERVICES	1,471,652	1,647,655	0	0	0	0
		-----	-----	-----	-----	-----	-----
***	FIRE RESCUE	1,471,652	1,647,655	0	0	0	0
		-----	-----	-----	-----	-----	-----
****	EXPENDITURE	1,471,652	1,647,655	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
POLICE PENSION FUND REVENUE							
652-0000-312.52-00	INSURANCE PREM TAX - PD	378,333-	405,720-	0	0	0	0
*		378,333-	405,720-	0	0	0	0
**	TAXES	378,333-	405,720-	0	0	0	0
652-0000-361.00-00	INVESTMENT INCOME	654,705-	841,239-	0	0	0	0
652-0000-367.00-00	GAIN/LOSS ON INVESTMENTS	2,010,635-	3,976,870-	0	0	0	0
652-0000-368.10-00	CITY CONTRIBUTION	2,270,516-	1,831,771-	0	0	0	0
652-0000-368.20-00	EMPLOYEE CONTRIBUTION	500,840-	504,859-	0	0	0	0
*		5,436,696-	7,154,739-	0	0	0	0
**	MISCELLANEOUS REVENUES	5,436,696-	7,154,739-	0	0	0	0
***	POLICE PENSION FUND	5,815,029-	7,560,459-	0	0	0	0
****	REVENUE	5,815,029-	7,560,459-	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
POLICE DEPARTMENT							
PERSONNEL EXPENDITURES							
652-2100-518.29-00	EMPLOYEE BENEFIT & REFUND	1,880,377	1,817,343	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	PERSONNEL EXPENDITURES	1,880,377	1,817,343	0	0	0	0
OPERATING EXPENDITURES							
652-2100-518.31-00	PROFESSIONAL SERVICES	30,991	17,642	0	0	0	0
652-2100-518.49-00	OTHER CURRENT CHARGES	267,720	267,428	0	0	0	0
		-----	-----	-----	-----	-----	-----
*	OPERATING EXPENDITURES	298,711	285,070	0	0	0	0
**	GEN GOVT SERVICES	2,179,088	2,102,413	0	0	0	0
		-----	-----	-----	-----	-----	-----
***	POLICE DEPARTMENT	2,179,088	2,102,413	0	0	0	0
		-----	-----	-----	-----	-----	-----
****	EXPENDITURE	2,179,088	2,102,413	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EMPLOYEE BENEFITS FUND REVENUE							
810-0000-361.00-00	INVESTMENT INCOME	1,577-	722	1,000-	1,000-	1,000-	0
810-0000-369.10-00	CITY CONTRIBUTIONS	3,977,982-	4,855,160-	5,746,830-	5,746,830-	533,250-	5,213,580
	LEVEL TEXT		TEXT AMT				
	ADPT DENTAL		491,790				
	VISION		41,460				
			533,250				
810-0000-369.15-00	FORMER EMPLOYEE PREMIUM	177,684-	156,268-	189,030-	189,030-	20,170-	168,860
	LEVEL TEXT		TEXT AMT				
	ADPT COBRA-DENTAL		2,980				
	RETIREES-DENTAL		15,000				

	COBRA-VISION		150				
	RETIRESS-VISION		2,040				
			20,170				
810-0000-369.20-00	EMPLOYEE CONTRIBUTIONS	1,503,708-	1,469,604-	1,754,950-	1,754,950-	179,410-	1,575,540
	LEVEL TEXT		TEXT AMT				
	ADPT EMPLOYEE CONTRIBUTIONS-DENTAL		160,180				
	EMPLOYEE CONTRIBUTIONS-VISION		19,230				
			179,410				
810-0000-369.90-00	OTHER MISC REVENUES	29,710-	17,886-	156,800-	156,800-	103,810-	52,990
	LEVEL TEXT		TEXT AMT				
	ADPT ADMINISTRATIVE SERVICES		102,810				
	EFLEX FORFEITURES		1,000				
			103,810				
*		5,690,661-	6,498,196-	7,848,610-	7,848,610-	837,640-	7,010,970
**	MISCELLANEOUS REVENUES	5,690,661-	6,498,196-	7,848,610-	7,848,610-	837,640-	7,010,970
810-0000-389.90-00	OTHER - APP FUND BALANCE	0	0	3,990	3,990	1,180	2,810-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
*		0	0	3,990	3,990	1,180	2,810-
**	OTHER SOURCES	0	0	3,990	3,990	1,180	2,810-
***	EMPLOYEE BENEFITS FUND	5,690,661-	6,498,196-	7,844,620-	7,844,620-	836,460-	7,008,160
****	REVENUE	5,690,661-	6,498,196-	7,844,620-	7,844,620-	836,460-	7,008,160

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
EXPENDITURE							
HUMAN RESOURCES DEPT							
OPERATING EXPENDITURES							
810-0900-513.31-00	PROFESSIONAL SERVICES	97,821	78,284	103,810	103,810	103,810	0
LEVEL	TEXT						
ADPT	FLEXIBLE SPENDING ADMINISTRATION			5,000			
	EFLEX FORFEITURES			1,000			
	INSURANCE BROKER PROFESSIONAL FEE			75,000			
	INSURANCE ENROLLMENT ANNUAL MAINTENANCE			22,810			
				103,810			
810-0900-513.49-00	OTHER CURRENT CHARGES	5,839,603	6,244,651	7,690,810	7,690,810	732,650	6,958,160-
LEVEL	TEXT						
ADPT	DENTAL COVERAGE			559,540			
	VISION COVERAGE			60,690			
	660 EMPLOYEES-LIFE INSURANCE			31,450			
	660 EMPLOYEES-ACCIDENTAL DEATH AND DISMEMBERMENT			8,400			
	660 EMPLOYEES-SHORT-TERM DISABILITY			52,400			

	COBRA-DENTAL (PLUS 2% ADMINISTRATIVE FEE)			2,980			
	RETIRESS-DENTAL			15,000			

	COBRA-VISION (PLUS 2% ADMINISTRATIVE FEE)			150			
	RETIRESS-VISION			2,040			
				732,650			
810-0900-513.49-75	WELLNESS PROGRAM	10,324	21,630	50,000	50,000	0	50,000-
*	OPERATING EXPENDITURES	5,947,748	6,344,565	7,844,620	7,844,620	836,460	7,008,160-
CAPITAL OUTLAY							
810-0900-513.63-00	IMPROVE OTHER THAN BLDGS	16,161	0	0	0	0	0
*	CAPITAL OUTLAY	16,161	0	0	0	0	0
**	GEN GOVT SERVICES	5,963,909	6,344,565	7,844,620	7,844,620	836,460	7,008,160-
***	HUMAN RESOURCES DEPT	5,963,909	6,344,565	7,844,620	7,844,620	836,460	7,008,160-
****	EXPENDITURE	5,963,909	6,344,565	7,844,620	7,844,620	836,460	7,008,160-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
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BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2016 TWO YEARS AGO ACTUAL	FY 2017 LAST YEARS ACTUALS	FY 2018 ADJUSTED BUDGET	FY 2018 ORIGINAL BUDGET	FY 2019 ADOPTED BUDGET	FY19 VS FY18 BUDGET CHANGE
		18,454,782-	16,305,730-	0	0	0	0